

**MINISTRY
OF
HOUSING
AND
URBAN AFFAIRS**



**ANNUAL
REPORT 2025-26**

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ABBREVIATIONS

AMRUT	Atal Mission for Rejuvenation and Urban Transformation
AUWSP	Accelerated Urban Water Supply Programme
BMTPC	Building Material Technology Promotion Council
BSUP	Basic Services to Urban Poor
CGEWHO	Central Government Employees Welfare Housing Organization
CPGRAMS	Centralized Public Grievance Redressal And Monitoring System
CPHEEO	Central Public Health & Environmental Engineering Organisation
CPWD	Central Public Works Department
DARPG	Department of Administrative Reforms and Public Grievances
DUAC	Delhi Urban Arts Commission
DJAY- S	Deendayal Jan AjeevikaYojana- Shehari
EWS	Economically Weaker Section
GoI	Government of India
HBA	House Building Advance
HFA	Housing For All
HRIDAY	Heritage Cities Development and Augmentation Yojana
HPL	Hindustan Prefab Limited
HSMI	Human Settlement Management Institute
HSUI	Housing Start Up Index
HUDCO	Housing and Urban Development Corporation Ltd.
IDSMT	Integrated Development of Small and Medium Towns
IHC	India Habitat Centre
IHSDP	Integrated Housing and Slum Development Programme
ITPI	Institute of Town Planner
JCM	Joint Consultative Machinery
JOLIC	Joint Official Language Implementation Committee
JNNURM	Jawaharlal Nehru National Urban Renewal Mission
L&DO	Land & Development Office
LCS	Low Cost Sanitation

LIG	Low Income Group
MIG	Middle Income Group
MIS	Management Information System
NBCC	National Buildings Construction Corporation Ltd.
NBO	National Buildings Organization
NCHFI	National Cooperative Housing Federation of India
NCRPB	National Capital Region Planning Board
NHB	National Housing Bank
NERUDP	North Eastern Region Urban Development Programme
NIUA	National Institute of Urban Affairs
NUDM	National Urban Digital Mission
NUHHP	National Urban Housing & Habitat Policy
NULM	National Urban Livelihood Mission
PEARL	Peer Experience and Reflective Learning
PHE	Public Health Engineering
PMAY	Prime Ministers Awas Yojana
PMO	Prime Minister's Office
POA	Power of Attorney
SBM	Swachh Bharat Mission
SJSRY	Swarna Jayanti Shahari Rozgar Yojana
TPIM	Third Party Information and Monitoring
UD	Urban Development
UEPA	Urban Employment & Poverty Alleviation
UIDSST	Urban Infrastructure Scheme for Satellite Towns
UIDSSMT	Urban Infrastructure Development Scheme for Small & Medium Towns
UIG	Urban Infrastructure & Governance
ULB	Urban Local Bodies
USEP	Urban Self Employment Programme

1.01 According to Census 2011, decadal growth of urban population was higher than rural population, with 31.2 percent of the population living in urban areas. There has been a dramatic increase in the number of large cities. As many as 53 cities in India had a million plus population. These numbers may have increased significantly today. While rapid urbanization brings in new opportunities of growth, it also poses several challenges. A comprehensive development of physical, institutional, social and economic infrastructure is required to sustain this urban growth. The transition has not been accompanied by a commensurate increase in the supply of basic urban services like water supply, sewerage and drainage network, solid / liquid waste management facilities, citywide roads, public transport, and safety systems like street lighting and pedestrian pathways. The supply of land and housing has not kept pace with the increase in urban population. The challenge of urbanization in India is to ensure service delivery at enhanced minimum standards. The 2030 development agenda of the United Nations also emphasizes the role of sustainable cities and human settlements inclusive, safe, resilient and sustainable.

ROLE OF MINISTRY OF HOUSING & URBAN AFFAIRS

1.02 Urban development is a State subject and the Constitution (Seventy- fourth) amendment Act, 1992 has delegated many functions to urban local bodies which are listed in the Twelfth Schedule. Government of India plays a catalytic role by providing schematic and programme support through flagship schemes/ programmes of Ministry of Housing and Urban Affairs viz. Atal Mission for Rejuvenation and Urban Transformation, Swachh Bharat Mission- Urban, Smart Cities Mission, Pradhan Mantri Awas Yojana- Urban and Urban Transport. These are implemented through a number of Central sector and Centrally Sponsored Schemes.

1.03 In addition to the implementation of the Missions and Programmes of the Central Government on urban development, some of the key areas of operation of the Ministry include:

- i. Policy matters relating to urban planning, municipal finance, urban local bodies
- ii. Implementation of specific programmes of urban employment and urban poverty alleviation
- iii. Matters relating to Central Public Works Department, administration of Government Estates including Government hostels under its control
- iv. All matters relating to planning and Development of the National Capital Region
- v. Schemes of large scale acquisition, development and disposal of land in Delhi, Delhi Development Authority, Master Plan of Delhi, coordination of

- work in respect of the Master Plan and Slum Clearance in the National Capital Territory of Delhi, Allotment of Government land in Delhi etc.
- vi. Planning and Coordination of Urban Transport systems.
- vii. Formulation of Housing policy
- viii. Implementation of Acts like – Delhi Development Act, 1957 (61 of 1957), The Delhi Rent Control Act, 1958(59 of 1958), and administration of the National Capital Region Planning Board Act, 1985 (2 of 1985) and Real Estate (Regulation and Development) Act, 2016 (16 of 2016) and
- ix. Matters relating to construction agencies of the Central Government like Housing and Urban Development Corporation (HUDCO), NBCC (India) Limited and its subsidiaries and
- x. Stationery and Printing for the Government of India including official publications.

1.04 Ministry of Housing and Urban Affairs has five Attached and three Subordinate Offices, three Public Sector Undertaking and eight Statutory/Autonomous Bodies, including one non-statutory registered society and a Government company as shown below:

A. Attached Offices:

- i. **Central Public Works Department (CPWD)** is a multifaceted comprehensive Construction Management Agency of Government of India which provides services from Project concept to completion and maintenance management in the post construction stage, is the largest of these Organizations. It is a total Service Provider, capable of giving single window service for all facets of built environment with complete accountability and responsibility.
- ii. **Directorate of Printing** with Presses in various parts of the country, caters to the printing requirements of the Central Government Ministries/ Departments.
- iii. **Directorate of Estates** is mainly responsible for administration of Government Estates and Hostels.
- iv. **Land and Development Office (L&DO)** administers nazul and rehabilitation leases in Delhi, in addition to managing the Central Government lands in Delhi.
- v. **National Buildings Organization (NBO)** is engaged in collection, tabulation and dissemination of statistical information on housing and building construction activities in the country.

B. Subordinate Offices:

- i. **Town & Country Planning Organisation (TCPO)** is the technical arm of Ministry of Housing and Urban Affairs in matters of town planning, regional planning and urban development.

- ii. **Government of India Stationery Office (GISO)** is headquartered at Kolkata and with three Regional Stationery Depots in New Delhi, Chennai and Mumbai is responsible for the procurement of stock, line stationery items including papers of all kinds and to ensure the supplies of the same to all its authorized indenters belonging to the all Ministries, Departments, Offices, Undertakings etc. under the Government of India against their respective annual indents.
- iii. **Department of Publication** located at Civil Lines, Delhi, is the authorised agency for publishing all Government books. It is also responsible for stocking, distribution, advertising of tender notices, cataloguing and sale of Government publications.

C. Public Sector Undertaking:

- i. **NBCC (India) Ltd.** a Public Sector civil construction agency under administrative control of the Ministry is a Schedule “A” and ISO-9001 company and its activities are spread all over the country and abroad. NBCC has been conferred with the status of NAVRATNA by the Government of India. NBCC provides Civil Engineering Construction Services in a wide gamut of projects of varied nature, complexities in different Geographical locations, both within India and abroad.
- ii. **Housing & Urban Development Corporation (HUDCO)** is the premier techno-financial institution engaged in financing and promotion of housing and urban infrastructure projects throughout India, with the objective of providing long term finance and undertaking housing and urban infrastructure development programmes. HUDCO is a public financial institution under section 4A of the Companies Act and has been conferred the status of NAVRATNA. It aims to achieve sustainable growth in these sectors by catering to the needs of every section of the society, with a basket of delivery options in urban and rural housing and infrastructure development.
- iii. **Hindustan Prefab Limited (HPL)**, one of the oldest CPSEs is a pioneer of Prefab technology in India and is one of the leading CPSEs aiming to deliver hi-tech Project Management Consultancy services in civil construction projects which includes mass housing projects under various Govt. schemes, educational, hospitals and other institutional buildings of Central & State Govt. and their Agencies.

D. Statutory/ Autonomous Bodies:

- i. **Delhi Urban Arts Commission (DUAC)** has statutory mandate to preserve and develop aesthetic quality and environment in Delhi.

- ii. **The National Capital Region (NCR) Planning Board** constituted in March, 1985 under the NCR Planning Board Act, 1985, has the important goal of evolving harmonized policies for control of land uses and development of infrastructure in the NCR so as to avoid any haphazard development of the Region.
- iii. **Delhi Development Authority (DDA)** has statutory jurisdiction for overall development and land use in the National Capital Territory of Delhi; and
- iv. **The National Institute of Urban Affairs (NIUA)**, set up in 1976, is an autonomous non-statutory body, registered under the Societies Registration Act, 1860, for carrying out urban research in the country. It is also involved in collection, processing, storing and dissemination of information relating to urban local bodies, their functioning, management, finances, development programmes and training.
- v. **Rajghat Samadhi Committee** was constituted in 1951 in accordance with the Rajghat Samadhi Act 1951, to administer Rajghat, the Samadhi of Mahatma Gandhi.
- vi. **Building Material Technology Promotion Council (BMTPC)**, as a technology promotion council, has been promoting appropriate building materials and construction technologies for field level application.
- vii. **National Cooperative Housing Federation (NCHF)** is a nation-wide organization of the cooperative housing sector aiming to promote housing cooperatives and to coordinate and facilitate their operations especially between the Apex Cooperative Housing Federations (ACHFs) which are its members.
- viii. **Central Government Employees Welfare Housing Organization (CGEWHO)** is a welfare organization under the aegis of the Ministry for construction of dwelling units exclusively for Central Government Employees, on “No Profit – No Loss” basis.

SOME INITIATIVES OF MINISTRY OF HOUSING & URBAN AFFAIRS

1.05 The work related to quarterly targets and its achievements are being looked after by Economic Division as a part of ‘Output Outcome Monitoring Framework (OOMF)’. The OOMF represents an important reform towards outcome-based monitoring and is an endeavour to provide measurable indicators for achievement of scheme objectives, or the ‘outcomes’ by actively tracking progress against defined targets. Economic Division actively updates the targets and achievement on quarterly basis on NITI Aayog’s Dashboard in respect of different Missions/Schemes of MoHUA in consultation with concerned Mission/Division. Review meetings of OOMF organized by NITI Aayog are also facilitated by the Economic Division in connection to the different Missions/Schemes of MoHUA.

1.06 Economic Division is entrusted with work of Urban Infrastructure Development Fund (UIDF) and it is used to receive various proposals on eligible urban development activities under UIDF, eligible list of cities and any other proposals pertaining to guidelines of UIDF from various States, Department of Financial Services (DFS) and National Housing Bank (NHB). The Economic Division facilitates the States, DFS, and NHB including other concerned stakeholders by examining these proposals.

1.07 An Inter-Ministerial Committee has been constituted by the Economic Division, MoHUA with domain experts, officers from the Department of Economic Affairs (DEA), NITI Aayog, Ministry of Statistics & Programme Implementation (MoSPI), Reserve Bank of India (RBI) and State's Directorate of Economics & Statistics for devising methodology for measuring the City Economic Product (CEP).

1.08 The Fifth National Conference of Chief Secretaries (NCCS) was held in the presence of Hon'ble Prime Minister between 26th - 28th December, 2024 at New Delhi with overarching theme of 'Human Capital for Viksit Bharat'. During the conference, the NITI Aayog has showcased the efforts of this Ministry undertaken in the area of adoption of PM Gati Shakti in different categories of projects and progress of Online Building Permit System (OBPS) across States/UTs.

2.01 Ministry of Housing and Urban Affairs came into existence on July 6, 2017, consequent upon the merger of the erstwhile Ministry of Housing & Urban Poverty Alleviation and Ministry of Urban Development. From June 11, 2024, Shri Manohar Lal took over the charge as the Minister of Housing and Urban Affairs and Shri Tokhan Sahu as the Minister of State in the Ministry of Housing and Urban Affairs.

2.02 Shri Srinivas R Katikithala, IAS (GJ:89) is Secretary in the Ministry of Housing and Urban Affairs. His team comprises Additional Secretaries, Joint Secretaries and JS equivalent level officers, along with other officers at various levels.

ADMINISTRATIVE DIVISION

2.03 The Administration Division of this Ministry operated through various Sections to facilitate smooth functioning of the Ministry. The areas of work of these Sections are summarized below:

1. Budget

2.04 Budget Section is responsible for the formulation of Demand for Grants of Ministry of Housing and Urban Affairs and preparation and printing of Detailed Demands for Grants and Output Outcome Monitoring Framework of the Ministry and laying of these documents on the Tables of both the Houses of the Parliament. Apart from this, the Section monitors the pendency of Audit Paras pertaining to Public Accounts Committee (PAC) and Comptroller and Auditor General (C&AG). The details regarding audit objections and CAG reports may be seen at Appendix X, XI and XII.

2.05 The Section functions under the direct control of the Joint Secretary and Financial Adviser. Demands for Grants of the Ministry of Housing and Urban Affairs for the Financial Year 2025-26 are covered under Demand No.60. Budget Estimates (BE), Revised Estimates (RE) and actual expenditure (upto 31.12.2025) for Financial Year 2025-26 are as under:

(₹ in crore)

Heads	B.E. 2025-26	R.E. 2025-26	Expenditure 2025-26 (Upto 31 st December, 2025)
Revenue	59,153.62	24,225.93	13,685.00
Capital	37,623.38	32,977.85	22,792.00
Total	96,777.00	57,203.78	36,477.00

2. Office of Chief Controller of Accounts

2.06 The O/o Chief Controller of Accounts looks after the accounting, internal audit and payment functions for the Ministry as a whole. It formulates the Revenue receipts, Interest receipts/ recoveries, Loans and Capital receipts. The task to digitise Government Transactions involving both payments & receipts were undertaken.

3. Official Language Division

2.07 In pursuance of Official Language Policy of the Union and the orders issued by the Department of Official Language from time to time, the Official Language Division of the Ministry of Housing and Urban Affairs strives to achieve the targets set in the annual program issued by the Department of Official Language. Besides achieving the targets set by the Department of Official Language, Official Language Division of the ministry undertakes the translation related to the annual report of the Ministry, Note for the Cabinet, Draft Cabinet Note, Parliament Questions, Demands For Grant and various correspondence received from various division/sections of the Ministry.

Measures taken to achieve the targets set in the Annual Program issued by the Department of Official Language:

- **Compliance of Section 3 (3)**

Compliance of Section 3 (3) of the Official Language Act 1963 is ensured in the Ministry as well as in its attached and subordinate offices.

In compliance with Official Language Rule 5, letters received in Hindi are replied to in Hindi only. During the year, the percentage of correspondence by the ministry to the A, B and C regions is also showing upward trend. Improvement has also been noticed in the Hindi noting in the files. Sincere efforts are being made to achieve the goals set by the Department of Official Language by the Ministry.

2.08 Committees

- **Official Language Implementation Committee:** Official Language Implementation Committee (OLIC) is formed in the Ministry and its quarterly meetings are organized on a regular basis. Work done in Hindi in the Ministry is reviewed section-wise in these meetings. A meeting-cum-workshop was held on July 3, 2025, under the chairmanship of the Honourable Housing and Urban Affairs State Minister. This has created a positive environment for working in Hindi among all the officers and employees of the Ministry.
- **Advisory Committee:** The draft resolution of the Hindi Advisory Committee of the Ministry has been sent for publication in the Gazette of India.
- **Central Official Language Implementation Committee:** The Economic Advisor and Director participate in the meetings held under the chairmanship of the Secretary (Official Language).

- **Parliamentary Committee on Official Language:** The third sub-committee of the Parliamentary Committee on Official Language inspects the subordinate departments/offices of the ministry regularly to examine the use of Hindi. In these inspection meetings, officers of the Joint Secretary level and of Official Language Division represent the Ministry.

2.09 Notifying under Rule 10 (4): 17 attached subordinate offices of the Ministry have been notified under rule 10 (4) for doing official work in Hindi.

2.10 Special measures to promote the use of Hindi:

- **Incentive scheme and cash prize:** Annual incentive scheme of the Department of Official Language for doing official work in Hindi is applicable in the ministry for the year 2025-26 also.
- **Hindi Day and Hindi Fortnight:** The Hindi Fortnight 2025 was celebrated at the Ministry of Housing and Urban Affairs from September 14th to 29th. A message from the Hon'ble Home Minister was circulated in the Ministry on the eve of Hindi Day. During the fortnight, competitions were held on various topics including Hindi essay writing, Hindi note drafting and formatting, Rajbhasha Hindi quiz, Hindi translation writing, dictation for MTS (Multi-Tasking Staff), and extempore speaking. This year, a separate competition was also organized to encourage the MTS (Multi-Tasking Staff) category, bringing the total number of competitions to six. Officers and employees participated in these competitions and received prizes of ₹5100 for first place, ₹4100 for second place, ₹3100 for third place, and ₹1100 as consolation prizes.
- **Hindi Workshop:** Hindi workshop was organised in each quarter to facilitate the officials to use Hindi in the day-to-day official work without any hesitation. Four Hindi workshops were organized in the year 2025.

2.11 Inspection of offices by Ministry officials: Officials of the Official Language Division of the Ministry inspected subordinate offices in and outside Delhi, in which the progress of the use of Hindi was reviewed and suggestions were made to improve the use of Hindi in the administrative work. The Housing and Urban Affairs State Minister chaired an official language inspection of the HUDCO office on September 2, 2025. The Minister reviewed the work done by the HUDCO office during the year and also held discussions with officials. The target set for inspection by the Department of Official Language, Ministry of Home Affairs was achieved.

2.12 Inspection of sections/divisions of the Ministry: In order to review the progress of the use of official language, officers and personnel of the Official Language Division inspected 32 sections of the Ministry and various suggestions were made to improve the use of Hindi in official work. The target set by the Department of Official Language, Ministry of Home Affairs was achieved.

4. Parliament Section

2.13 Parliament Section of the Ministry deals with all Parliamentary matters pertaining to the Ministry of Housing and Urban Affairs. During the Budget Session, Monsoon Session and Winter Session 2025 of the Parliament, Ministry of Housing and Urban Affairs answered 826 (61 Starred and 765 Unstarred) Parliament Question on various subjects dealt by the Ministry.

2.14 Annual Reports / Audited Accounts for the year indicated against each of the following Organizations were laid on the Table of Lok Sabha / Rajya Sabha during Budget Session and Winter Session 2025. *(List at Appendix XIII)*

5. Welfare

2.15 Staff Welfare activities in the Ministry and its Attached/Subordinate offices continued to receive active attention and encouragement. Staff Recreation Club is functioning for the purpose. Players of the Ministry and its Attached and Subordinate offices under the aegis of the Staff Recreation Club participated in the various Cultural and Sports activities organized by the Central Civil Services Cultural and Sports Board, Department of Personnel & Training.

House Building Advance (HBA) to Central Government Employees

2.16 The scheme of House Building Advance (HBA) to Central Government Employees is aimed at providing them assistance to construct/ acquire house/ flats of their own. Ministry of Housing and Urban Affairs acts as the nodal Ministry for the same. The scheme was introduced in 1956 as a welfare measure. House Building Advance is admissible to all those permanent/ employees and to all temporary employees who have rendered 5 years of continuous service. The Ministries/ Departments are delegated powers to sanction House Building Advance to their employees in accordance with the House Building Advance Rules.

6. Public Grievance Cell (PG Cell)

2.17 PG Cell has been established in the Ministry with a view to deliver responsive and expeditious redressal of grievances received from the citizens. The Cell functions under the over-all charge of Director (Coord & PG), who is designated as the 'Director of Grievances' for Ministry of Housing and Urban Affairs. Attached and Sub-ordinate Offices, Public Sector Undertakings and Autonomous bodies under the Ministry also have Public Grievance Officers for addressing the grievances of public pertaining to their organizations.

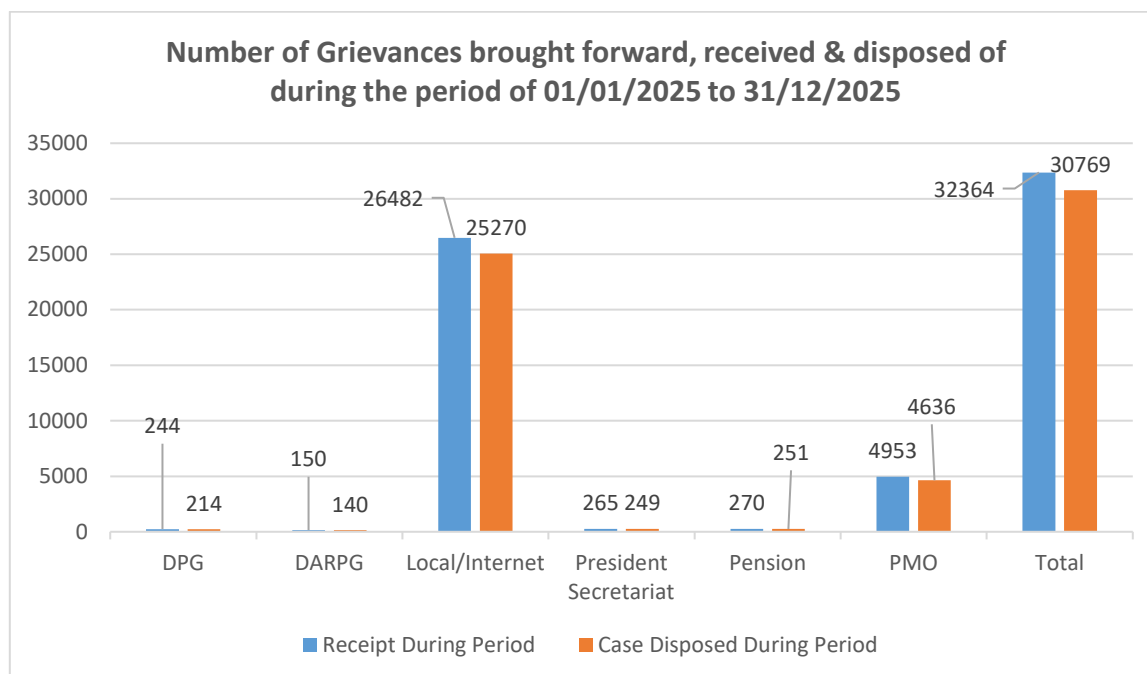
2.18 Grievances normally arise due to interaction between citizens and Government agencies at various levels. Feedback of actual redressal of grievances is necessarily to come from agencies functioning at the base level as they are fully conversant with the subject matter of the grievance related to their respective fields of activity. To achieve the objective of speedy redressal of the public grievances, the grievances are promptly forwarded to the concerned offices for further necessary action in a time bound manner. The pendency of

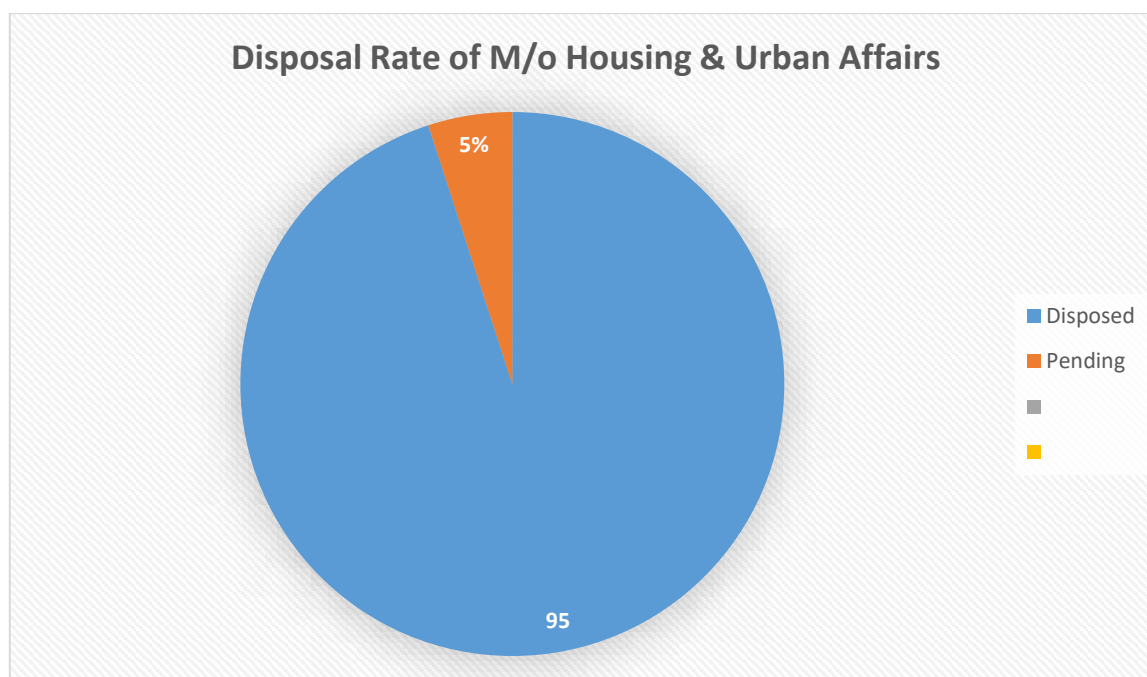
grievances is actively monitored by the Ministry till their final disposal by way of issue of a reasoned and speaking reply by the concerned organization/ Ministry. Meetings under the chairmanship of EA (Coord) with senior level officers were held in the Ministry to review the pendency of Public Grievances. Continuous interactions and meetings with officers of DDA, CPWD, L&DO, Dte. Of Estates and Quality Council of India (QCI) were also held to improve the quality of disposal of grievances and to bring systemic changes in the organizations.

2.19 Overall position of public grievance cases received, redressed, and forwarded from 01-01-2025 to 31.12.2025 is as under: -

i. No. of grievances pending (B.F.) as of 01/01/2024	:	1126
ii. No. of new grievances received during the period	:	31238
iii. No. of grievances settled/disposed of during the period	:	30769
iv. No. of grievances pending as on to date	:	1595

2.20 Grievances are received from various sources i.e. from DPG (Cabinet Secretariat), D/o AR&PG, PMO, President Sectt., D/o P&PW, Direct on CPGRAMS portal of this Ministry, Dedicated E-mail IDs of Director of Grievances and also by post. During the period from 01/01/2025 to 31.12.2025 grievances received, taken up and disposed of along with the sources of grievances are summarized in the following charts: -





2.21 The Ministry is endeavoring to ensure effective, speedy and early redressal of grievances. On the recommendations of 2nd Administrative Reforms Commission and instructions of D/o AR&PG, a Sevottam Compliant Grievance Redressal Mechanism has been created to redress and monitor public grievances in the Ministry. Centralized Public Grievance Redress and Monitoring System (CPGRAMS) portal monitored by D/o AR&PG has been hyperlinked on the website of the Ministry of Housing and Urban Affairs for lodging online complaints/grievances and all the Attached/Sub-ordinate Offices/PSUs/Autonomous bodies under the Ministry have been requested to provide CPGRAMS portal on their websites also.

2.22 A new version of CPGRAMS 7.0 starts working to direct mapping of the grievances to the officer concerned. This is expected to reduce the redressal time of grievances and also facilitate the petitioner to file the grievance in a clear and unambiguous manner through drop-down menus. The mapping of the all the organizations in the Ministry has been completed in consultation with DARPG and Quality Counsel of India (QCI).

2.23 Public Grievance Officers of the Ministry of Housing and Urban Affairs and various Organizations under it, at present, are at **Appendix XIV**.

7. Reservation Cell

2.24 Reservation Cell has been set up in the Ministry to monitor implementation of Reservation Policy of Government of India. Reservation Cell of this Ministry works under the guidance of Liaison Officers for SCs/STs/OBCs to monitor due compliance by the subordinate appointing authorities with the orders and instructions pertaining to the reservation of vacancies in favour of Scheduled Castes, Scheduled Tribes and OBCs. Reservation Cell also provides necessary assistance to the National Commission for

Scheduled Castes, the National Commission for Scheduled Tribes and National Commission for Backward Classes in the investigation of complaints received by the Commissions, in regard to service matters.

2.25 Reservation Cell of this Ministry has been ensuring due compliance of the orders/instructions pertaining to the reservation of vacancies in favour of the SCs, STs, OBCs, EWSs, PwDs and Ex Servicemen in all the offices/organizations under this Ministry. An Expert Committee has also been formed under the Chairmanship of Additional Secretary (Admn) having representatives from all the offices/organisations under the Ministry to analyse the possible reasons for less employability of SCs, STs, OBCs & Persons with Disabilities, if any, in Government sector and remedial measures. Meetings of the Expert Committee are held periodically to review and monitor filling up of backlog reserved vacancies.

2.26 There are two Liaison Officer designated separately for SC/ST/PWD/EwS/Ex-Servicemen and OBC respectively. Reservation Cell, under the supervision of Liaison Officers is also conducting annual inspection of reservation roster registers of offices/organizations under this Ministry to ensure proper implementation of reservation policies of Government of India.

2.27 All reports regarding Reservation Policy in services are handled and furnished by Reservation Cell along with regular interactions with DoP&T, National Commissions and the Parliamentary Committees.

8. LEGAL CELL

2.28 Reviewing, Scrutinizing and timely forwarding of Legal Cases /Court Notices and other correspondence pertaining to M/o HUA to the concerned Division/Section for necessary action and protection of interest of GOI. **During 1st Jan. 2025 to 31st Dec. 2025 more than 1700 such cases have been received.** All the court/tribunal cases related to Ministry of Housing and Urban Affairs are being monitored through the Legal Information Management and Briefing System (LIMBS) portal created by Ministry of Law and Justice on daily basis. Legal Cell also advises the concerned Divisions/Offices for upload and update of cases and follows up rigorously for reducing exception cases on the LIMBS portal. Status of Court Cases in respect of M/o HUA obtained from LIMBS portal is as under:

Total Users	: 955
Live Cases	: 4285 (in different Tribunals/Courts)
Disposed of/Archived Cases	: 4077

2.29 The guidelines and directions received from M/o Law & Justice, Department of Legal Affairs and Cabinet Secretariat etc. on legal matters are brought to the notice of all concerned in the Ministry and urgent action is taken to ensure implementation and compliance of the same. Also inputs in respect of M/o HUA is provided to M/o law & Justice as and when

asked for. For this purpose information are called from different Division/offices of this Ministry and then the same is compiled. Inputs/Information are collected from all the Divisions /Offices of M/o HUA by vigorous persuasion to prepare Periodical Reports of the Ministry in respect of legal matter to send to Department of Legal Affairs, Ministry of Law and Justice. Inputs are also provided on legal matter pertaining to this Ministry for replies to parliament questions sought by other Ministry.

9. INFORMATION TECHNOLOGY CELL

2.30 In-compliance of the Cyber Security guidelines, this Ministry has appointed Shri Praveer Kumar, Joint Secretary (NUDM/Digital IT Matters) as Chief Information Security Officer (CISO) and Shri Gopal Prasad, Economic Advisor as Chief Information Officer (CIO) of the Ministry.

2.31 Further, the Secure Socket Layer (SSL) certificate has been renewed and successfully installed on the website of the Ministry www.mohua.gov.in. Officers/Officials of the Ministry have been nominated for various training programs of cyber security organised by MHA and MEITY. Technicians have been hired through NICS/GeM portal to look after the vulnerability of the website of the Ministry, maintenance of E-Office portal and Aadhar enabled Biometric attendance system.

2.32 NIC, M/o Housing and Urban Affairs has set up an integrated Cyber Security Vertical consisting of the CIS coordinator, Deputy CISO and Cybersecurity Teams of NIC Personnel and Cybersecurity professionals with the responsibility of information security and strengthening the cyber security posture of the Ministry. Comprehensive Survey has been completed by the ICT, Network and MSP Team for inventory creation and its management including ICT Asset inventory, Network Diagram, Network Assets and Software List. Cyber Crisis Management Plan (CCMP-2025) has been reviewed and updated to combat any cyber security threat.

2.33 On-Boarding process of the Ministry's Website for implementation of Digital Brand Identity Module (DBIM 3.0) in accordance with Guidelines for Indian Government Websites (GIGW 3.0) is underway under the Supervision of NIC, M/o H&UA. Further Deployment of End point Security Controls is being done through EDR and UEM installation on desktops and Host firewall implemented to restrict lateral movement in network. National Cyber Security Awareness Month, NCSAM 2025 (October) has also been celebrated in accordance with Cert-in Guidelines.

10. COMPLAINTS COMMITTEE FOR PREVENTION OF SEXUAL HARASSMENT OF WOMEN AT WORK PLACE

2.34 In pursuance of the judgment of the Hon'ble Supreme Court in *Vishaka and Others vs. State of Rajasthan (AIR)* and on the recommendation of the National Commission for Women, a Complaints Committee to look into matters of sexual harassment of women at the workplace exists in the Ministry of Housing and Urban Affairs (except for CPWD) with the following composition:

1. **Ms. Roopa Mishra**, JS (SBM) – **Head of the Committee**
2. **Shri Sandeep Kulharia**, Director (DE-I) – **Member**
3. **Ms. Rajni Taneja**, Director (LSG & UD) – **Member**
4. **Ms. Meenu Bajaj**, Under Secretary (IC) – **Member**
5. **Ms. Rani Patel**, Representative of NGO *Aarohan* – **Member**
6. **Shri Ashish Ashwini**, Assistant Director, Directorate of Printing – **Member Secretary**

11. IMPLEMENTATION OF THE RIGHT TO INFORMATION (RTI) ACT, 2005

2.35 The procedures established in the Ministry for processing of RTI applications/appeals are fully functional and satisfactory in accordance with the provisions of the RTI Act, 2005. Overall position of RTI cases received and disposed of in the Secretariat of the Ministry of Housing & Urban Affairs from 01.01.2025 to 31.12.2025 is as under:

(i)	No. of cases pending at the beginning of the year i.e. as on 01.01.2025	:	114
(ii)	No. of cases received during the year	:	4845
(iii)	No. of cases forwarded to CPIOs/ AAs [including the cases brought forward as at (i)]	:	4652
(iv)	No. of cases pending as on 31.12.2025	:	193*

*These cases may be pending during the 30 days' time period available for the reply to the RTI applicants.

2.36 Provisions of the General Financial Rules, 2017 have been followed in making procurement of goods and services through Government e-Market (GeM) portal or through e-tender on Central Public Procurement Portal (CPPP). As an effort to protect the environment most plastic items have been almost replaced with eco friendly paper items & items made with other eco-friendly materials.

3.01 The Administrative Vigilance Unit (AV Unit) of the Ministry of Housing and Urban Affairs is responsible for all matters pertaining to vigilance in the Ministry of Housing and Urban Affairs and the Attached/Subordinate Offices, Public Sector Undertakings and Autonomous Bodies/ Societies, etc. under its administrative control. The AV Unit functions under the charge of Chief Vigilance Officer who is of the rank of Additional Secretary to the Government of India. The Chief Vigilance Officer of the Ministry is assisted by a Deputy Chief Vigilance Officer of the rank of Director, five Under Secretaries as well as by the Chief Vigilance Officers and the Vigilance Officers of Attached/Subordinate Offices, Public Sector Undertakings and Autonomous Bodies.

3.02 The AV Unit processes the complaints, investigation reports and vigilance/disciplinary cases pertaining to Group 'A' Officers of the Government and Board level officers of the PSUs. In those cases where the President is the Disciplinary Authority, the cases are dealt in the AV Unit from the stage of issue of charge-sheet till the stage of taking final decision in consultation with the UPSC and the CVC. AV Unit also deals with the Appeal/Review cases where the President is the Appellate/Reviewing Authority.

3.03 In addition to the departmental examination of the complaints and investigation reports, the Ministry also receives reports from the other investigating agencies about the misconduct of officers either for taking departmental action against them or for issuing sanction for prosecution under the Prevention of Corruption Act, 1988 (as amended in 2018).

3.04 Vigilance work comprises preventive, surveillance, detection and deterrent punitive action. Under preventive action, rules and procedures are reviewed from time to time and surprise inspections are regularly conducted in sensitive areas by the CVOs/VOs. As regards surveillance and detection, lists of officers of Gazetted status of doubtful integrity is prepared in consultation with the Central Bureau of Investigation. Under punitive action, penalties prescribed under the Rules are imposed on those who are found guilty under the Prevention of Corruption Act, 1988 (as amended in 2018).

3.05 Vigilance Awareness Week 2025 was observed by Ministry of Housing and Urban Affairs from October 27th to November 02nd, 2025 with the theme **“Vigilance: Our Shared Responsibility; सतर्कता: हमारी साझा जिम्मेदारी”**. The following events were organized in the Ministry during the Vigilance Awareness Week, 2025:

- i. Integrity pledge was administered by Secretary, Housing and Urban Affairs on 27.10.2025. Officers/Officials were also made aware for taking e-pledge through the Commission's website. Banners/posters regarding observance of Vigilance Awareness Week were displayed on the prime locations of the office premises and near the gates.

ii. A training session/workshop was conducted on ‘Preventive Vigilance’ for the officials of this Ministry. Officers/Officials of Vigilance Unit, MoHUA also attended training on “I&R” conducted by CPWD.

iii. PIDPI Image Sliders (in English and Hindi) along with Vigilance Awareness Week, 2025 image sliders have been incorporated on MoHUA’s website.

iv. PIDPI and Vigilance Awareness Week standees were exhibited in the Ministry for Awareness building about Public Interest Disclosure and Protection of Informers (PIDPI) Resolution and Vigilance Awareness Week.

v. A training on Framing of Chargesheet was also conducted by Dte. Of Estates. Similarly, Capacity building programs were organized by other offices of MoHUA.

vi. All the officials of MoHUA were requested to participate in at least one of the following courses: Ethics and Integrity, Conduct Rules, Attitudinal Change, Cyber Hygiene and Public Procurement.

3.06 The AV Unit has been consistently trying to sensitize administrative authorities to take appropriate steps for operationalising the instructions issued by the CVC and Department of Personnel & Training within a definite time-frame. The vigilance functionaries are instructed during the meetings to adopt pro-active steps and spearhead the campaign to promote e-Governance.

3.07 The following details have been collected from all the attached/subordinate offices/PSUs/Autonomous bodies under the Ministry:

S.No.	Activities	Actual data w.e.f. Jan., 2025 to Dec., 2025	Estimated figures w.e.f Jan., 2026 to March 2026
1.	Surprise & regular inspection	136	35
2.	Number of officers charge-sheeted	78	46
3.	Number of officers placed under suspension	18	0
4.	Number of officers prosecuted	17	9
5.	Number of major penalties imposed	30	15
6.	Number of minor penalties imposed	12	6
7.	Number of trainings conducted	179	36

4.01 Swachh Maha Kumbh 2025: A Mega Event of Unprecedented Firsts

At the UN-recognised ‘Intangible Cultural Heritage of Humanity’—Maha Kumbh 2025—Swachh Bharat Mission and the Govt. of Uttar Pradesh and Prayagraj Mela Authority set global benchmarks in sanitation, zero-waste systems and sustainability while serving over 65 crore devotees. The mela stayed clean, garbage-free and plastic-free through the tireless efforts of sanitation workers, backed by robust waste management, advanced technology and large-scale mobilisation. A robust sanitation system was put in place, including 25,000 mobile toilets, 1.45 lakh fixed toilets, 120 tippers and hoppers, along with 15,000 sanitation workers and 2,500 Ganga Seva Doots. Treatment infrastructure was strengthened with 150 KLD-capacity FSTPs and 10 STPs to ensure efficient functioning. Prayagraj deployed teams for round-the-clock management, collecting waste thrice a day, overnight cleaning and post-snan sanitation across the region. D2D waste collection with waste temporarily stored in designated plots until proper disposal.



60 Cr.
Eco-friendly
lead plates,
bowls,
and clay
kuthads

14000
SHGs and
lakhs of
women
engaged in
production

Sold at
300+
locations,
including
shops, fairs
and urban
areas

4.02 MoHUA Partners with Harvard Business School, IFC, Stanford University, IIM for studies on Maha Kumbh 2025

The Maha Kumbh 2025 serves as a testament to the nation's progress in fostering a cleaner and more sustainable urban environment. To thoroughly document and analyse this significant achievement, the MoHUA has partnered with world-renowned institutions, including Harvard Business School, the



Institute for Competitiveness (IFC), Stanford University, the Indian School of Business (ISB), and IIM-Indore. Additionally, Ipsos Research Private Limited conducted an independent survey to collect data on sanitation, waste management, and urban service delivery. The objective is to highlight the innovative measures, sanitation strategies and commitment of the administration towards maintaining cleanliness and sustainability.

4.03 Viewing WASH as a single, integrated system rather than a set of isolated services - Dr Amit Kapoor, Chair, Institute for Competitiveness

Objective: The study looks at the performance of the installed WASH infrastructure, and also inform behaviour change strategies that complement the infrastructure.

Footfall: ~300 million visitors (peak days up to 50 million)

Key Observations: At least 10% of the toilets provisioned for persons with disabilities, differently abled individuals, and senior citizens. Biotower-based STPs performed excellently, even while handling slightly increased flows. All nine STPs were compliant during both January and February 2025.

Highlights: (i) Two Guinness World Records- First-ever mass river cleaning event with 300 sanitation workers at Ram Ghat; and largest synchronized cleanliness drive with 15,000 sanitation workers across four zones. (iii) Despite 300 million visitors, no landfill was created; waste was managed through biogas plants and material recovery facilities (iii) At the end of the Mela, rented portable toilets were returned to vendors; mobile toilets were integrated into Prayagraj's existing sanitation framework.

4.04 Swachh Maha Kumbh Report 2025 – Survey findings to IFC **Highlights:**

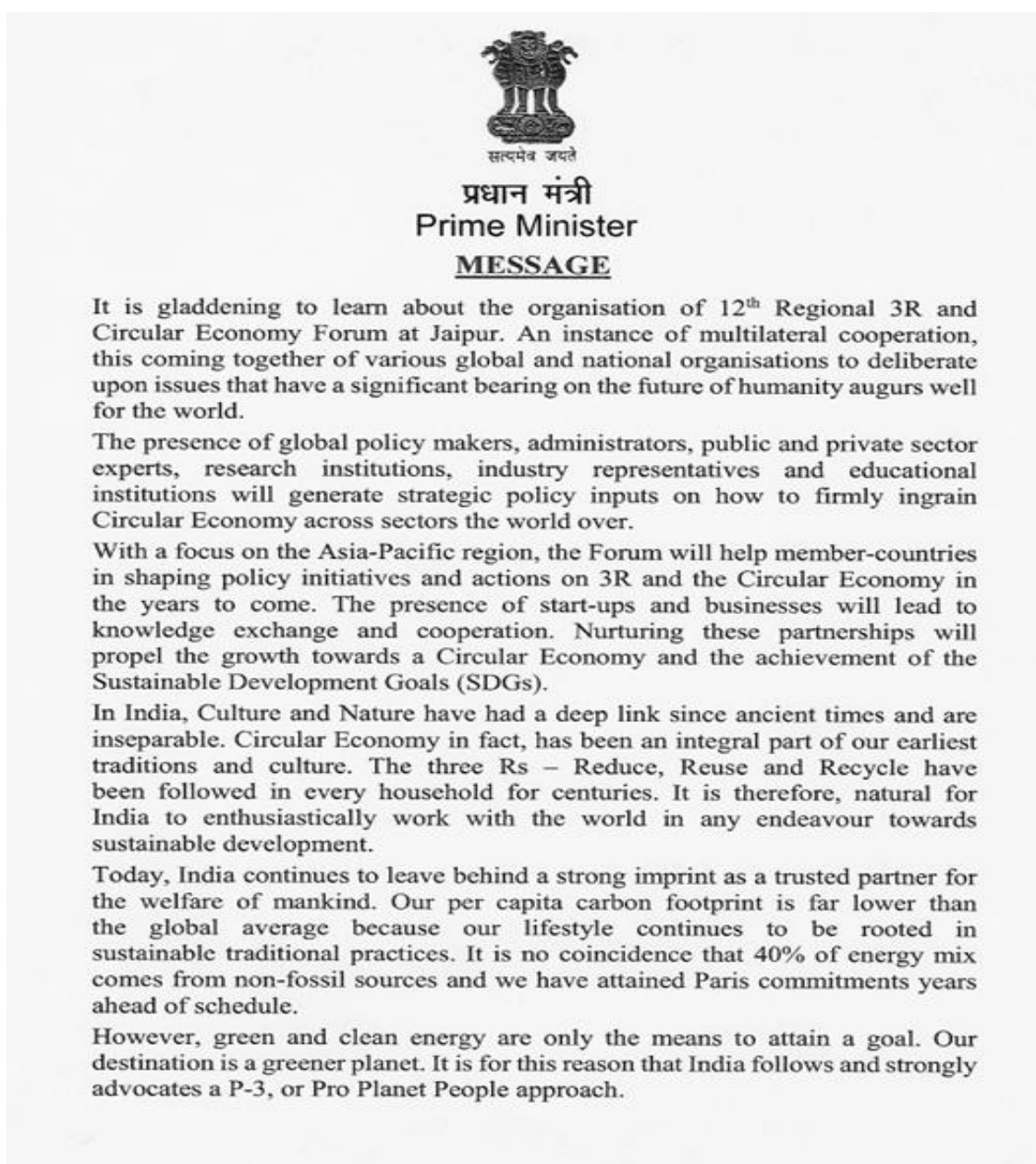
- i. 97.8% surveyed citizens reported satisfaction, unprecedented for a mega event
- ii. QR-code monitoring and geo-tagging of toilets scaled up accountability

4.05 Budget 2025-26: Powering Urban Sanitation & Waste Management

In Budget 2025-26, cities are positioned as growth hubs through the new ₹1 lakh crore Urban Challenge Fund (UCF), with ₹10,000 crore allocated for 2025-26, supporting initiatives like "Cities as Growth Hubs," city redevelopment, and water/sanitation, funded via bonds/PPPs for projects in Tier 2 & 3 cities.



4.06 12th Regional 3R and Circular Economy Forum in Asia and the Pacific: 24 member nations sign 10-year Jaipur Decadal Declaration

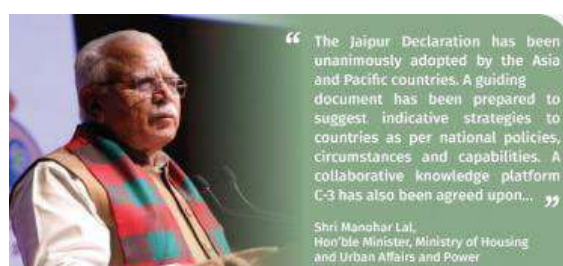


24 Asia-Pacific nations unanimously adopted the Jaipur Declaration 2025–2034, a non-political, non-binding commitment that will steer the next decade’s agenda on resource efficiency and sustainable urban growth, marking a key milestone of the 12th Regional 3R Forum in Asia and Pacific (3-5 March, 2025). The



International 3R Trade & Technology Exhibition brought together 40 leading industries and startups from India and Japan. To take forward the vision of the Hon’ble Prime Minister, the ‘Cities Coalition for Circularity (C-3)’ was proposed as an Indian initiative and was accepted by all Member Countries. It is a multistakeholder, multi-nation alliance for sharing of knowledge, technical expertise and best practices. C-3 is envisaged as a digital platform to promote city-city collaboration, technical institutions, partnerships, private sector joint ventures and similar initiative.

MoHUA led the coordinated participation of political representatives, senior administrators, research institutions, development partners, and key stakeholders from across India, ensuring focused, structured, and outcome-oriented deliberations at the Forum.



Other Global Participants



4.07 Nearly ₹5,000 Cr of projects approved in NARC for sanitation and solid waste projects in 2025 for various States.

MoHUA approved nearly Rs. 5,000 Cr. worth of projects under the Swachh Bharat Mission–Urban 2.0 for solid & liquid waste management, IEC, and capacity building of States, in the National Advisory & Review Committee meet, chaired by Secretary, MoHUA, Shri S. Katikithala.

NARC Approvals during 2025

	Toilets	UWM	SWM	IEC	CB	Total
Total Project Cost	₹613.81 Cr.	₹1681.25 Cr.	₹2543.30 Cr.	₹51.13 Cr.	₹30.71 Cr.	₹4,920.20 Cr.
Total Central Share	₹132.63 Cr.	₹681.45 Cr.	₹1001.35 Cr.	₹39.45 Cr.	₹21.39 Cr.	₹1,876.27 Cr.

4.08 Legacy Waste Dumpsite Remediation

Under Swachh Bharat Mission–Urban 2.0, India is decisively tackling legacy waste: of **2,478 identified dumpsites holding 25.06 crore MT**, **15.37 crore MT (61%)** has already been remediated, reclaiming **8,027 acres—over half (53%)** of the land till date—transforming urban blight into valuable city space.



Between January and December 2025, 3.66 crore MT of legacy waste was remediated, with 459 ULBs across 29 States achieving complete dumpsite remediation in 2025.

In line with fast-tracking the process of remediation and transformation,

Dumpsite Remediation Accelerator

Programme (DRAP), a time-bound, high intensity initiative, has

been launched on 8th November 2025 by Hon'ble Union Minister of Housing and Urban Affairs during the National Urban Conclave-2025. To bring accelerated efforts to the ongoing legacy waste remediation efforts under SBM-U 2.0, DRAP has been envisioned as a targeted approach to fast-track the elimination of the top 214 dumpsites across 203 ULBs covering nearly 80% of India's legacy waste spread across 30 States/UTs.



4.09 Bhalswa Dumpsite Transformation Gets a Boost: Union Minister, Shri Manohar Lal Adopts Dumpsite for Remediation

In a major push toward reclaiming one of Delhi's largest landfill sites, the Bhalswa dumpsite is now set for complete remediation. During the 'Swachhata Hi Seva (SHS) 2025' campaign fortnight, Union Minister Shri Manohar Lal led the national launch from Delhi's Bhalswa Dumpsite - adopting



the site for its remediation and transformation into a cleaner, more sustainable urban space. Municipal Corporation of Delhi (MCD) in collaboration with Delhi Development Authority (DDA) will speed up the remediation of the legacy dumpsite and facilitate the establishment of new processing sites. **From 2019 to November 2025, a total of 99.15 lakh MT of legacy waste has been bio-mined, with 100% remediation targeted by December 2026.**

4.10 CITIIS 2.0 Inks MoUs worth ₹1,800 Cr to Boost Waste Management Across 18 Cities

A major milestone for urban sustainability was achieved with the signing of the MoU for CITIIS 2.0. Focussing on integrated waste management and climate action, MoUs worth ₹1,800 crore will be signed under the programme. These investments will support 18 cities across 14 States, creating lighthouse projects that can be replicated across India's urban landscape.



4.11 Advancing Scientific Research and Innovation in Circular Economy

A Memorandum of Understanding (MoU) was signed between the Council of Scientific and Industrial Research (CSIR) - Central Mechanical Engineering Research Institute (CMERI) and the MoHUA during the 12th Regional 3R and Circular Economy Forum in Asia and the Pacific, held in Jaipur, Rajasthan. The MoU was signed to advance scientific research and innovation in circular economy solutions and enhance urban waste management practices across India. CMERI is advancing key initiatives by standardizing sanitation equipment specifications, identifying manufacturers, and establishing testing infrastructure. Facilities for sewer gas sensors and PPE kit testing are being developed, alongside the successful creation of an E-Drain Cleaning Machine based on U-SMART technology.

4.12 Knowledge Frameworks to Catalyse Urban Growth and Financing

At the National Urban Conclave, two flagship knowledge frameworks—*Cities as Growth Hubs* and *Creative Redevelopment of Cities*—were released. Developed jointly by the Asian Development Bank (ADB) with the Ministry of Housing and Urban Affairs (MoHUA) and the World Bank Group, these frameworks will guide the \$12 billion Urban Challenge Fund, enabling cities to unlock significantly higher levels of commercial financing for sustainable urban transformation.

4.13 Transforming Solid Waste Management under Swachh Bharat Mission Urban 2.0

Door-to-door waste collection surged to **97%**, while **waste processing jumped from 80% in 2024 to 80.31% by December 2025**, reflecting sustained gains in urban sanitation performance. Under SBM-U 2.0, the momentum for Compressed Bio-Gas (CBG) plants has been accelerated in 2025–26, with seven CBG plants commissioned across the country—at Mandi Gobindgarh, Ranchi, Prayagraj, Chennai and Hyderabad and two sewage-based plants in Surat—marking a significant step towards waste-to-energy, circular economy outcomes, and sustainable urban waste management.

Three Waste-to-Energy plants at Jaipur, Bengaluru, and Hyderabad have been made operational, with a combined processing capacity of **2,500 TPD** of municipal solid waste. Together, these facilities generate **48 MW** of clean power, advancing sustainable waste management and renewable energy goals.

The approved capacity of Material Recovery Facilities (MRFs) increased from **35,365 TPD in 2024 to 43,833.18 TPD in 2025**, with **8,589.11 TPD—around 20% of the approved capacity—already completed**. The approved capacity of Waste-to-Compost plants rose from **36,433 TPD in 2024 to 47,204.83 TPD in 2025**, with **6,600.35 TPD—about 14% of the approved capacity—completed within a year**.



4.14 Support for Procurement of facilities for Material Recovery

To strengthen urban recycling systems and accelerate the development of Material Recovery Facilities (MRFs), the Ministry of Housing and Urban Affairs (MoHUA) has released standardized Model Requests for Proposal (RFPs) for MRF capacities of 100 TPD, 50 TPD, and 10 TPD. These standardized documents provide a uniform, transparent, and efficient framework for Urban Local Bodies to plan and execute MRF projects. By reducing procedural delays and ensuring consistency in technical and financial specifications, the Model RFPs facilitate faster procurement, smoother implementation, and timely

operationalization of recycling infrastructure, thereby supporting cities in improving waste segregation, resource recovery, and overall solid waste management outcomes.

4.15 Designs and technology models for Standardized, Scalable and Content-Specific Solutions

To provide standardized, scalable, content-specific solutions to States, and ULBs, MoHUA released designs & technology models for hilly areas, setting up of CBG plants based on MSW, enabling informed decision-making, faster project execution and improved outcomes. To offer practical guidance to support climate-responsive and sustainable solutions, guidelines on Onsite Sanitation for Colder Regions and Promoting Offtake of Treated Sewage Sludge.



4.16 Documents released during FY 2025-2026

Sl. No	Particulars	Date of release
1.	India's Circular Sutra	March 2025
2.	Creative Redevelopment of Cities	March 2025
3.	Cities as Growth Hubs	March 2025
4.	Model design for 100 TPD Material Recovery facility	April 2025
5.	Model design for 50 TPD Material Recovery facility	April 2025
6.	Model design for 10 TPD Material Recovery facility	April 2025
7.	Model design for 5 TPD Material Recovery Facility for Hilly Areas	April 2025
8.	Advisory on CBG Plants based on Municipal Solid Waste	July 2025
9.	CT&PT Guide for improving public toilet design	November 2025
10.	Swachh Aadatein: 21 Dinon ka Swachh Aadat Prashikshan Pathyakram	November 2025
11.	Mountains of Change: Transforming waste management in Hilly areas	December 2025
12.	Advisory on Onsite Sanitation for Colder Regions	December 2025
13.	Advisory on Promoting Offtake of Treated Sewage Sludge	December 2025

4.17 MoHUA Drives Improved O&M Through Strategic MoUs and Tech Support; Building Hygiene Habits for the Next Generation

Memoranda of Understanding have been signed with Sulabh International for professional operation and maintenance (O&M) of public toilets, and with Hindustan Unilever Limited (HUL) to establish community toilets under the Suvidha model, ensuring improved service quality, accessibility, and long-term sustainability. In parallel, to inculcate positive sanitation behaviours from an early age, MoHUA, in collaboration with HUL, launched Swachh Aadatein – 21 Dinon ka Swachh Aadat Prashikshan Pathyakram, a Behaviour Change Communication initiative aimed at fostering sustained hygiene practices among schoolchildren. The aim is to strengthen sanitation infrastructure while simultaneously nurturing a culture of cleanliness and responsible hygiene practices across communities.



4.18 Swachh Survekshan 2024-25: Ahmedabad, Bhopal and Lucknow emerging as top Swachh Shehar; Indore, Surat, Navi Mumbai enter the premier Super Swachh League

Hon'ble President Smt. Droupadi Murmu presented the Swachh Survekshan 2024-25 Awards. Twenty-three Super Swachh League Cities were felicitated, with Ahmedabad, Bhopal and Lucknow emerging as top Swachh Shehar. Forty-three national awards were announced, including a special honour for the Mahakumbh. Swachh Survekshan 2024-25 introduced the Super Swachh League — a special category for cities that have ranked in the top three at least once in the past three years and remain in the top 20% of their population category this year.



Super Swachh League Cities 2024-25				
More than 10 Lakh	3 Lakh-10 Lakh	50,000-3 Lakh	50,000-20,000	Less than 20,000
Surat Indore Navi Mumbai Vijayawada	Mysore Noida Chandigarh Gantur Gandhinagar Ujjain	Lonavala New Delhi Municipal Council Tirupati Ambikapur	Vita Sasvad Deolali Pravara Dungarpur	Patan Panchgani Budni Panhala Bishrampur

4.19 MoHUA Steps up Capacity Building, Peer-Learning with Swachh Shehar Jodi: 72 Mentor cities and 200 Mentee Cities undertake 400 + Activities in the first 30 days in urban waste management sector

Based on the *Each One Teach One* model, MoHUA has launched the Swachh Shehar Jodi (SSJ) initiative — the largest time-bound and structured mentorship framework in urban waste management mentorship programme under SBM-U. Mentor and mentee cities signed MoUs to foster knowledge transfer, peer learning, and replication of best practices.



4.20 MoHUA launches 10th Edition of Swachh Survekshan: *Swacchata Ki Nayi Pehel-Badhayein Haath, Karein Safai Saath*; Strengthening Citizen Voice with Round-the-year Feedback



Swachh Survekshan (SS), the world's largest urban cleanliness survey, completes a decade. SS is not just an annual survey but a powerful management tool. With an aim to build Garbage Free Cities, it is catalysing change. Sh. Manohar Lal, Minister for Housing and Urban Affairs, released the toolkit for the 10th edition of Swachh Survekshan in Bhopal, Madhya Pradesh. This year the theme for Swachh Survekshan is: *Swacchata Ki Nayi Pehel-Badhayein Haath, Karein Safai Saath*.

4.21 Strengthening Capacities via Exposure Visits

The national Centre for Good Governance hosted a week-long ‘Capacity Building Programme’ for Civil Servants of Ethiopia in New Delhi on May 15, 2025. Ms Roopa Mishra, JS, MoHUA, spoke on the vital role of ULBs in driving development while addressing Ethiopian Parliamentary leaders and other senior participants.



17th Meeting of India - France Joint Working Group on Sustainable Urban Development was held in Paris from 28 Apr., to 30 Apr., 2025. Led by the Secretary, MoHUA, the Joint Working Group meeting featured substantive discussions on green buildings, affordable housing and heritage, urban resilience, integrated urban water management and waste management.



The 5th India-Netherlands Joint Working Group meeting was held in The Hague, Netherlands from 30 Apr., to 2 May., 2025. It featured substantive bilateral discussions on the circular economy, solid waste management, sustainable housing and urban development, water management and nature-based solutions, and urban mobility.



The discussions focused on identifying potential India-Sweden cooperation projects, drawing on Sweden’s expertise in waste segregation, recycling, waste-to-energy and circular economy practices, and their applicability to India’s urban context to advance environmentally sound and resource-efficient waste management solutions.



The Department of Human Settlement, Royal Government of Bhutan, in collaboration with ICIMOD and NIUA, organized a regional conference on “Sustainable and Resilient Mountain Settlements in the Hindu Kush Himalaya” on 2–3 December 2025 in Thimphu. The

conference focused on integrated management of solid waste, faecal sludge and WASH services for mountain settlements

4.22 Circular Economy in Solid Waste Management gets a Philip

For building India's roadmap for inclusive, resilient, and well-governed cities, the National Urban Conclave aimed at strategizing ideas and approaches to advancing the vision for Viksit Bharat 2047. The conclave saw technical deliberations focused on three key themes of urban governance, circular economy, and the housing ecosystem.



4.23 Knowledge Management under SBM-U

The Knowledge Management Unit (KMU) will act as the central hub for creating, curating, and institutionalizing knowledge to strengthen States and ULBs in implementing SBM-U. It will develop standardized training modules across key thematic areas, build a strong trainer ecosystem of National Master Trainers and State Master Trainers, ensure high-quality pedagogy, and drive competency-based training for field functionaries. Through its National Training Management Portal, the KMU will enable digital planning, tracking, and reporting, while embedding learnings within institutions for long-term sustainability.



4.24 Advancing from ODF to ODF++

In order to strengthen efforts and encourage cities to improve the status of urban sanitation Ministry of Housing and Urban Affairs (MoHUA) released the ODF (all households had a toilet), ODF+(functional & usable CT/PTs), ODF ++ (containment and transport of faecal sludge) and Water+ (treatment and reuse of used water) protocols to evaluate Urban Local Bodies (ULBs) on standardized parameters of sustainable sanitation. Under SBM-U 2.0 the aim is to move all cities towards ODF++ enabling access to safe sanitation. According to the 2024 Joint Monitoring Programme (JMP) report by the World Health Organization (WHO) and UNICEF, approximately 56% cities have access to safe sanitation. SBM-U 2.0 is going for accelerated implementation to cover the last mile connectivity of the remaining 44% of urban India by multiplicity of approaches.

4.25 Focusing on High Footfall Places: 29,000 aspirational toilets to cater to Tourist Requirement

SBM-U 2.0 is now encouraging all Urban Local Bodies (ULBs) to expand public toilet (PT) infrastructure at tourist destinations, high-footfall areas, and religious sites to meet growing sanitation needs. It has also been recommended that these facilities be classified as “Aspirational Toilets.” The Mission aims to significantly enhance the user experience of public toilet services, supported by innovative models and solutions designed to ensure their long-term sustainability. So far, 29,000 Aspirational Toilet seats have been given approval under SBM-U 2.0. Aspirational Public Toilets are being developed in high-footfall, tourist, and religious locations, supported by key partnerships and behaviour-change initiatives.

29,276 Aspirational Toilets approved between Jan-Dec 2025 | **Completed 8,557**

4.26 Sanitation Startups and Tech Innovation Transforming Urban Waste Management

The Ministry of Housing and Urban Affairs (MoHUA), in partnership with the Startup Incubation and Innovation Centre (SIIC), IIT Kanpur, launched the second cohort of startups in the sanitation and waste-management sector at the Swachhata Startup Conclave on 24th November 2025, in the presence of the Minister of State, MoHUA, Shri Tokhan Sahu. 20 Startups were onboarded under Cohort 1 by IIT – Kanpur with valuation of ₹ 500 crore, creating employment for more 2000 professionals. 20% out of them are women founders.

4.27 Focus on Clean Himalayan Hill Cities Initiative: 26 Experts, 13 NE, Himalayan Hill States, 6 brainstorming sessions emphasizing on visible cleanliness in Hill Cities

MoHUA announced a major initiative for Clean Himalayan and Hill Cities at the National Urban Conclave 2025 held on 8–9 November 2025. To materialize and architect the same, a preparatory workshop was organized on **Clean Himalayan Hill Cities Initiative** on 16 Dec., 2025 at Vigyan Bhawan, New Delhi for a focused, strategic and outcome-oriented roadmap for achieving visible and sustainable cleanliness in Himalayan hill cities. Presided over by the Secretary, MoHUA, Shri S. Katikithala, the initiative has brought together urban experts, technical agencies, private partners, technology solution providers, and senior representatives from the 13 North-Eastern and Himalayan hill cities. Additionally, key hill and foothill cities of West Bengal—Darjeeling, Kurseong, Kalimpong, Mirik and Siliguri—are also included in the initiative.

The Clean Himalayan and Hill Cities Initiative will enable States/UTs and partners to identify specific challenges and solutions related to waste management and sanitation, particularly in areas of high footfall areas – driven by pilgrimage routes, seasonal hotspots etc. Following the workshop, participating States/UTs will undertake detailed assessments to identify priority focus areas, evaluate requirements, and prepare comprehensive plans for submission to the Ministry. These interventions are proposed to be rolled out in early 2026, with the objective of bringing about tangible improvements and visible changes in the Himalayan hill cities.



Not just the planning and implementation of projects in hill cities, MoHUA also released technical advisories, designs and models for hilly areas, technology for adverse conditions, enabling informed decision-making, faster project execution and improved outcomes on the ground.

4.28 Zero-Waste Events Pushed as a New Sustainability Standard



Ministry of Housing and Urban Affairs (MoHUA) is pushing for zero-waste event models are being mainstreamed nationwide, with major religious and cultural gatherings demonstrating scalable, scientific waste management aligned with SBM-U 2.0. The Amarnath Yatra 2025 set a benchmark zero-landfill model, managing 11.67 MT of waste per day generated by over 4 lakh pilgrims through 100% processing, source segregation via 1,016 twin-bin stations, Organic Waste Composters, Material Recovery Facilities, 1,300 SafaiMitras deployed 24×7, elimination of single-use plastics, robust sanitation infrastructure, and strong public participation through the Green Pledge. Similarly, the Kanwar Yatra 2025 emerged as a model zero-waste event across Delhi, Haridwar, and Uttar Pradesh, with bans on single-use plastics, strict waste segregation, eco-friendly pilgrim kits, innovative compostable liners and drone monitoring, and cleanliness-focused infrastructure despite massive footfall. Complementing these efforts, the 26th Hornbill Festival in Nagaland adopted a zero-waste, zero-plastic approach, avoiding over one million plastic items, composting wet waste, recycling dry waste, reducing nearly 50 MT of CO₂ emissions, and reinforcing circular economy practices—collectively showcasing how MoHUA-led zero-waste frameworks can transform large-scale public events into clean, safe, and sustainable gatherings.

4.29 Scaling Implementation, Sharing Best Practices and Deep-Dive Regional Reviews

The Regional review meetings, chaired by Union Minister Shri Manohar Lal, are being held across States to advance Swachh Bharat Mission-Urban 2.0. The focus is on dumpsite remediation, citizen-led swachhata, Cleanliness Target Units, Swachh Shehar Jodis, and key waste-processing initiatives, including waste-to-Bio-CBG. In 2025, the conferences were held for the South, South West and North Central States. The discussions also spotlight the impact of other flagship missions—PMAY, and AMRUT.



4.30 Union Minister Sh. Manohar Lal intensified Field Visits & Interactions Across States / UTs

Union Minister Sh. Manohar Lal undertook visits across several States and UTs during the year, holding deep-dive review meetings with Chief Ministers on visible cleanliness, urban development and sustainable growth. The visits included on-ground reviews of new projects, legacy waste remediation efforts, and discussions on SafaiMitras' safety and welfare.





4.31 Shri Tokhan Sahu, MoS, MoHUA reviews urban sanitation progress across States

From reviewing legacy waste remediation to engaging States on Swachh Bharat Mission–Urban and other MoHUA initiatives, and witnessing community-led models across States, MoS, MoHUA Shri Tokhan Sahu reinforced the need for sustained and result-oriented on-ground action to accelerate progress toward achieving Garbage Free Cities and visible cleanliness across urban India.





4.32 Scaling up State engagements to reinforce ULB waste management systems

To strengthen SBM-U implementation, enhance technical expertise, and extend handholding support, MoHUA engaged with States and UTs through field visits and reviews, supporting ULBs in project finalisation, infrastructure development, and adoption of innovative solutions.



4.33 Behaviour Change through high-voltage citizen-led campaigns



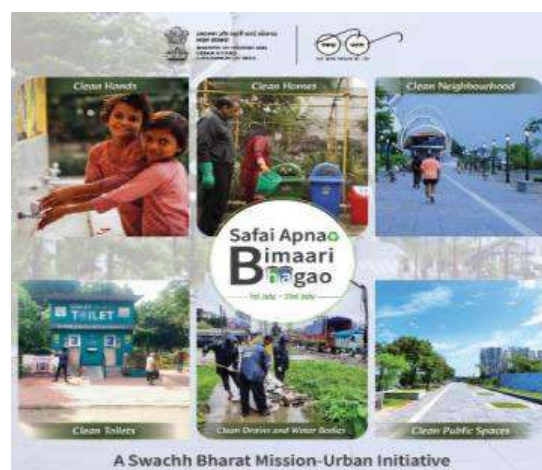
MoHUA advocates **campaign ending plastic pollution** on World Environment Day and Swachh Bharat Mission-Urban Joins forces with Garnier to Promote Plastic Waste Reduction and Sustainability



WORLD ENVIRONMENT DAY	
CAMPAIGN OUTPUT	
Plastic Out – Fabric in	Plastic Collection Drive @ RRR Centre
5400 No. of Cloth Vending Machines & Kiosks installed	1 Lakh+ Kgs Amount of Plastic Waste Collected
2 Lakh+ No. of Women SHG Members engaged	Swachh Bharat Harit Bharat – Green Pledge
9 Lakh+ No. of cloth bags sold out/distributed	14 Lakh+ No. of Swachh Bharat Harit Bharat Pledge administered

4.34 Safai Apnao Bimaari Bhagao (SABB) –

The campaign focused on preventive drain cleaning, eliminating garbage hotspots, and reducing water- and vector-borne diseases through targeted actions, public participation, and behavioural change. Swachh Bharat campaign to combat monsoon risks **trains 3 million school children in hygiene, over 5 million citizens engaged.** The 6 mantras of the campaign focused on 1) Clean Hands 2) Clean homes 3) Clean Neighbourhoods 4) Clean Toilets 5) Clean Drains and Water Bodies 6) Clean Public Spaces.



31,90,000 school children engaged in hand washing. Nearly 4 lakh cleanliness drives were conducted, over 55 lakh people were engaged, over 63,000 CT/PTs cleaned

4.35 Har Ghar Tiranga, Har Ghar Swachhata: 1 Lakh Cleanliness Drives, 4 Lakh SHG-Made Tirangas & 47,000 CTUs Cleaned. (HGT HGS)

Ministry of Housing and Urban Affairs (MoHUA) rolled out the 'Har Ghar Tiranga – Har Ghar Swachhata' (HGT-HGS) campaign from 2nd –15th August 2025 across all States and UTs in alignment with the Ministry of Culture's 'Har Ghar Tiranga' campaign. Over 1 lakh cleanliness drives were conducted, nearly 3 lakh SUP-free flag hoisting, nearly 50,000 CTUs/GVPs cleaned, over 16,000 RRR centres mobilized, over 10 lakh door-to-door campaigns held. The campaign witnessed widespread citizen participation, with ULBs, RWAs, SHGs, youth groups and sanitation workers jointly driving on-ground action. By integrating patriotic fervour with cleanliness, HGT-HGS reinforced responsible



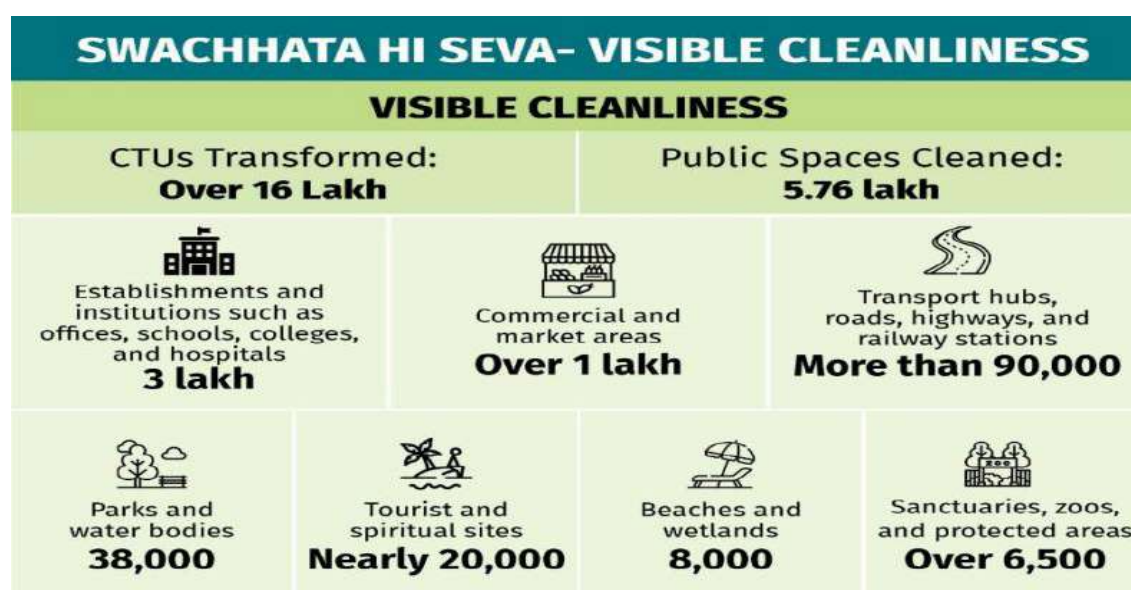
waste management, reduced single-use plastic, and strengthened community ownership of public spaces, leaving a lasting Swachhata footprint beyond the campaign period.

4.36 Centre Prioritises Visible Cleanliness, Directs States to Fast-Track Cleanup of Dirty Spots; Over 15 Lakh Sites Already Cleared

MoHUA convened a high-level meeting with all States & UTs on Swachh Bharat Mission-Urban 2.0. Under the chairmanship of Union Minister, Shri Manohar Lal, the meeting prioritized visible cleanliness in urban India and the double-pronged approach of identification and transformation of Cleanliness Target Units (CTUs) – the difficult, dark and neglected spots. Currently out of 16,09,168 Cleanliness Target Units, 15,74,561 CTUs (98 %) have been transformed with participation of over 7 Cr. people. Out of 6,06,056 public identified for cleaning, 5,88,863 (97%) have been cleaned.



4.37 Swachhata Hi Seva - Swachhotsav - Visible cleanliness and eco-conscious festivals in focus as over 18 Cr. citizens fuel a high-octane fortnight of shramdaan





4.38 From Manhole to Machine Hole: MoHUA Drives Mechanised Sanitation in ULBs with Private Partnerships; Over 95 Lakh SafaiMitras Benefit from 2.8 lakh nationwide preventive health camps during SHS 2025.

In a significant step towards ensuring the safety, dignity, and well-being of sanitation workers across the country, SBM-U, under the aegis of the MoHUA, has issued Model Empanelment and Contract documents to guide Urban Local Bodies (ULBs) in engaging Private Sanitation Service Operators (PSSOs). The framework sets clear legal and operational norms for safe, mechanized services in line with the Prohibition of Employment of Manual Scavengers and Rehabilitation Act, (PEMSR) 2013.

Preventive health check-ups were organized through SafaiMitra Suraksha Shivir - single-window camps for sanitation workers and their families, along with access to essential health facilities and services to enhance their quality of life.

4.39 Ek Din Ek Ghanta Ek Saath - 2 crore people come together to clean 2.66 lakh sites, in historic simultaneous Swachhata Shramdaan for the third year in a row

On the Prime Minister, Shri Narendra Modi's clarion call to action — Ek Din, Ek Ghanta, Ek Saath — the nation united at 8:00 am in an unprecedented hour of Shramdaan, demonstrating collective resolve towards Swachh Bharat. As part of SHS 2025 campaign (17th Sept. to 2nd Oct.), crores of citizens offered voluntary shramdaan, reinforcing the spirit of jan andolan under SBM.



4.40 Toilet Paas Hai' & 'Main Saaf Hi Achha Hoon'—MoHUA Launches Advocacy Drive to Champion Responsible Toilet Use

MoHUA has launched 'Toilet Paas Hai' and 'Main Saaf Hi Achha Hoon' — a nationwide advocacy drive promoting responsible toilet use and clean hygiene habits. The initiative aims to strengthen awareness, encourage behavioural change, and foster swachhata.



4.41 Strategic Ties for Swachh Bharat



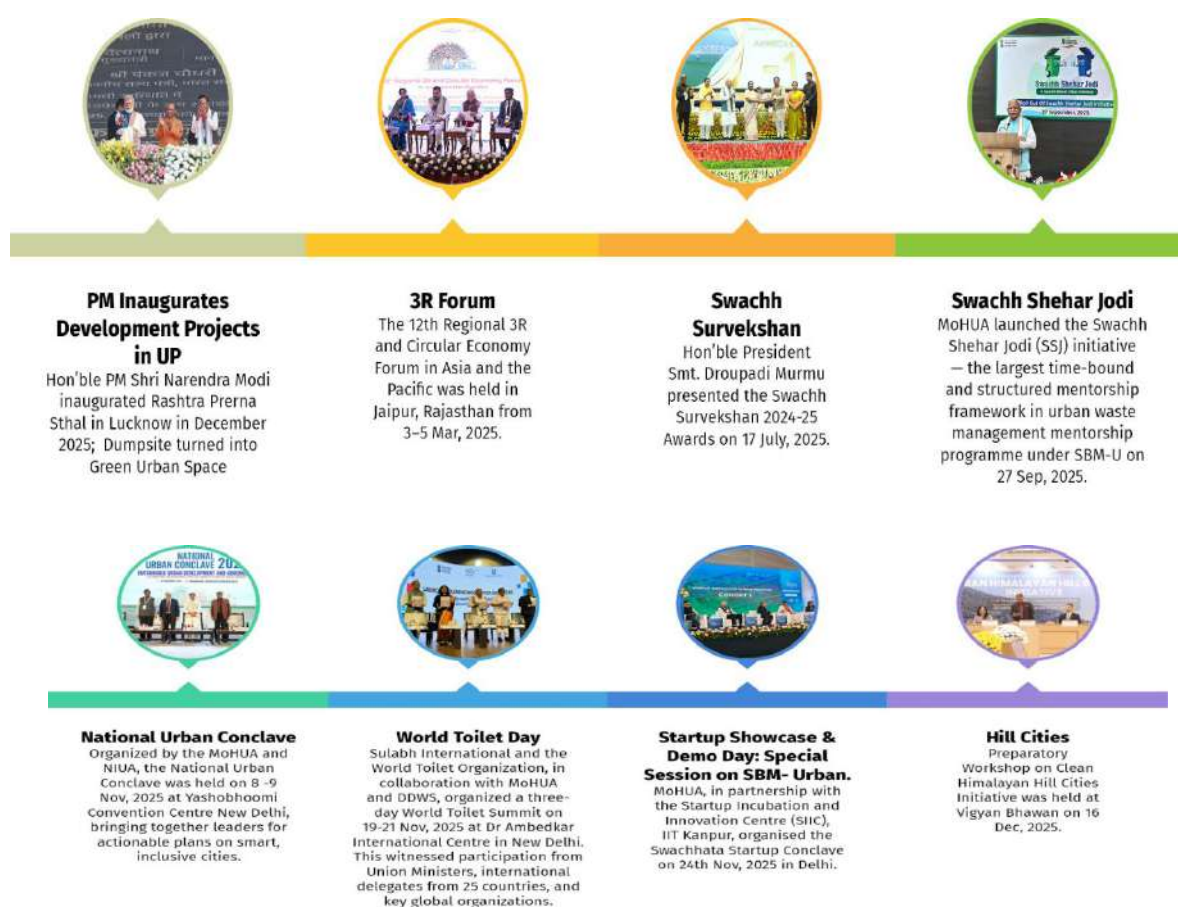
Union Minister Shri Manohar met ADB President Masato Kanda, DG Takeo Konishi, Country Director Mio Oka, and senior officials from MoHUA and the MoPNG. He lauded

ADB's sustained support for India's development, energy security, and urban transformation, noting that the visit adds fresh momentum to the vision of *Viksit Bharat 2047*.

Shri Tokhan Sahu, MoS, MoHUA, held bilateral discussions with Japan's Vice-Minister for Global Environmental Affairs, H.E. Yutaka Matsuzawa. Italy's Deputy Minister Mr. Edoardo Rixi met MoS, Shri Tokhan Sahu, reinforcing India's growing partnerships in circular economy, waste and water management, climate action, urban mobility, green housing, resilient infrastructure, and digital urban governance.

A Round Table with Netherlands on "Bridging Barriers: Enabling Partnerships in Waste and Water Management" was convened in Navi Mumbai, co-chaired by Mr. Thierry van Helden, Deputy Consul General of the Netherlands in Mumbai and Ms. Roopa Mishra, JS & MD, MoHUA bringing together industry, academia, and civil society to foster collaboration and enhance Ease of Doing Business in the waste sector. To provide strategic insights and practical frameworks for supporting the design and implementation of viable business models for Municipal Solid Waste processing, with a specific focus on Waste-to-Electricity, bi-methanation, bioremediation, and allied treatment approaches, MoHUA launched the IFC Document Reference Guide.

4.42 Milestone Events of 2025



5.01 The Atal Mission for Rejuvenation & Urban Transformation (AMRUT) was launched on 25th June 2015 with a total mission outlay of ₹1,00,000 crore to address the challenges of infrastructure deficit in cities. The Mission was focussed on core infrastructure sectors like water, sewerage, drainage, urban transport and parks in cities. The Mission covered 500 selected Cities. Against total State Annual Action Plan (SAAP) size of ₹77,640 crore under AMRUT, projects worth ₹83,286 crore have been taken up by the States/UTs. Of the total projects awarded, works worth ₹80,917 crore have been physically completed.

5.02 To carry forward the objective of universal coverage of water supply from 500 cities to all about 4,907 statutory towns and cities across the, AMRUT 2.0 has been launched on 1st October 2021. Total indicative outlay for AMRUT 2.0 is ₹2,77,000 crore including central share of ₹76,760 crore. The AMRUT Mission has been subsumed under AMRUT 2.0 on its launch to complete the ongoing projects.

5.03 AMRUT 2.0 is driving a major transformation in urban water management, with the goal of providing safe tap water to all citizens. Mission focuses on making the cities ‘self-reliant’ & ‘water secure’. Providing universal coverage of sewerage & septage management in 500 AMRUT cities is another major focus area of AMRUT 2.0. Rejuvenation of water bodies and development of green spaces and parks are other components of the mission.

5.04 AMRUT 2.0 is a paperless mission with complete digital monitoring of projects progress and its funding. A collaborative AMRUT 2.0 technology platform has been created.

5.05 As per framework, Cities upload City Water Balance Plans (CWBP) on portal comprising details of water sources including water bodies, water treatment and distribution infrastructure, etc. Based on CWBPs, gaps in services are worked out and projects are proposed by ULBs in priority sectors of water supply, sewerage/ septage management, rejuvenation of water bodies including green spaces & parks in City Water Action Plan (CWAP). CWAPs are aggregated at State level in the form of State Water Action Plan (SWAP) which are submitted online in three tranches, duly approved by State High Powered Steering Committee (SHPS) for approval of Apex Committee at MoHUA. SWAPs comprise entire list of projects, city-wise and sector-wise, proposed to be undertaken by States/ UTs.

Implementation status:

5.06 As on 31.12.2025, 8,799 projects worth ₹1.93 lakh crore have been approved by MoHUA in different SWAPs. The projects include 3,524 projects of water supply worth ₹1,19,642.26 Cr., 583 projects of sewage and septage management worth ₹66,117.69 Cr., 3,023 projects of water body rejuvenation worth ₹6,226.84 Cr. and 1,669 projects of Parks and green spaces worth ₹1,118.16 Cr. Approved projects cover around 178 lakh new water tap connections and around 65 lakh new sewer connections, development of 11,386.87 MLD

water treatment plant capacity, 6,649.53 MLD sewage treatment plant capacity, development of 1.17 lakh acres for water bodies rejuvenation and 13,897 acres under parks and green spaces. Around 1.24 lakh KM water network & 35,801.13 KM sewer network is proposed to be laid/replaced. Of the total projects awarded, works worth ₹50,000 crore have been physically completed.

5.07 AMRUT 2.0 promotes 24x7 water supply of ‘drink from tap’ quality. So far, 409 projects worth ₹28,008.46 crore (incl. O&M) have been approved that entail wards proposed for providing 24/7 water supply.

5.08 AMRUT 2.0 encourages States/ULBs to create ‘new tap of water’ through reuse of treated wastewater by meeting 20% of State’s and 40% of Industrial water demand through recycle of treated used water. So far, 1,931.86 MLD quantity of water has been planned to be recycle or reused.

5.09 Mission also focuses on empowerment of States/ UTs in the spirit of competitive and cooperative federalism with investment on urban infrastructure and improved service delivery and increase resources. Projects worth 10% of allocation in million plus cities are mandated to be implemented in PPP mode. So far, 19 projects worth ₹6,459.58 crore are approved in million plus cities which shall be implemented in PPP mode.

Outcomes Achieved:

5.10 The Outcomes achieved under AMRUT/ AMRUT 2.0 are as below:

- i. **Water tap connections:** 90,457.51 km of water network laid/ replaced. 238 lakh water tap connections have been provided through AMRUT/ AMRUT 2.0 and convergence.
- ii. **Sewer connections:** 26,271.67 km of sewer network laid/ replaced. 175 lakh sewer connections (including households covered through FSSM) have been provided through through AMRUT/ AMRUT 2.0 and convergence.
- iii. **Sewage treatment capacity:** Total Sewage treatment capacity of 6,299 MLD has been approved under AMRUT projects, of which, 4843 MLD sewage treatment capacity has been created, and 1,437 MLD capacity has been developed for recycle/reuse. Under AMRUT 2.0, 6,710.04 MLD sewage treatment plant capacity has been planned in approved projects of which 276.79 MLD has been developed.
- iv. **Water treatment capacity:** Total Water treatment capacity of 6,140 MLD is being developed through AMRUT projects. Under AMRUT 2.0, 11,160 MLD water treatment plant capacity has been planned in approved projects. Of these, 5,417.06 MLD Water treatment capacity has been created under AMRUT & AMRUT 2.0.
- v. **Parks and green spaces:** AMRUT has led to the development of 2526 park projects adding 5,277-acres of green spaces. Under AMRUT 2.0 1,669 park projects worth Rs 1,118.16 crore have been approved for development of 13,897 acres of green spaces.

- vi. **Water Body Rejuvenation:** 3,023 water body rejuvenation projects worth ₹6,226.84 crore, covering 1.17 lakh acres area have been approved under AMRUT 2.0. Of this, 725 projects worth ₹761 crore, covering 12,918 acres area have been rejuvenated.
- vii. **Storm water drainage:** Contracts for 838 projects worth ₹3,017 crore have been awarded under AMRUT of which works worth ₹2,829 crore have been physically completed. Through these projects laying of 1,634 Km of storm water drains was planned, of which 1,466 Km of drains have been laid through completed projects.
- viii. **Green mobility projects:** Contracts for 348 projects worth ₹1,021 crore have been awarded under AMRUT of which works worth ₹983 crore have been physically completed. 473 km length of pedestrian/walkways/cycle track created.

Reform initiatives:

5.11 Reform agenda under AMRUT 2.0, oriented towards achieving water security in ULBs and improving delivery of municipal services to the citizens. To encourage the ULBs to implement the reforms, AMRUT 2.0 incentivizes successful implementation of a set of reforms i.e. Urban Planning Reforms, Online Grievance Redressal and Service Delivery, Water Body Rejuvenation, GIS-based Property Mapping, Reduction of Non-Revenue Water, Recycle and Reuse of Treated Used Water, and Local Area Plans and Town. The Key Reforms initiatives are:

- Jal Hi AMRIT sub-scheme under AMRUT 2.0 reforms aims to incentivize States and UTs to efficiently manage sewage treatment plants for recyclable treated water meeting environmental standards. So far, 860 Sewage Treatment Plants with total operational capacity of more than 17,000 MLD have been enrolled.
- Shallow Aquifer Management (SAM) initiative aimed to demonstrate the effectiveness of strategic interventions in managing shallow aquifers and supports aquifer mapping and recharge interventions to strengthen groundwater resilience. Pilot project taken up across 9 diverse Indian cities and 75 cities have been identified for scaling groundwater interventions under SAM 2.0
- Drink from Tap (DFT) initiative aims to make cities “Water Secure” by ensuring 24x7 water supply of Drink from Tap (DfT) quality to households. 1,153 District Metered Areas have been planned to provide 16.72 Lakh Drink from Tap connections till date.
- Municipal bonds: ₹5,559 crore has been raised through municipal bonds by 18 ULBs namely Agra, Ahmedabad, Amravati, Bhopal, Chennai, Gandhinagar, Ghaziabad, Hyderabad, Indore, Lucknow, Rajkot, Prayagraj, Pimpri- Chinchwad, Pune, Surat, Vadodara, Varanasi and Visakhapatnam. ₹377.33 crore have been released as incentive to these ULBs for bonds issuance.
- Formulation of GIS based Master Plan: Under Formulation of GIS-based Master Plans for AMRUT Cities 35 States/UTs with 461 towns are on board. Final GIS Based Master Plans have been formulated for 288 AMRUT towns and Draft GIS Based Master Plans Formulated for 116 AMRUT towns. 79 capacity building programmes were conducted in

which 2,968 officials trained. Around 1 lakh sq km of area has been geo mapped. The sub-scheme has been extended for Class II towns (population between 50,000 to 99,999). Under the sub-scheme 875 towns/ ULBs are covered with mapping of 87,500 sq km area.

- AMRUT Mitra initiative involves women Self Help Groups (SHG) in water demand management, water quality testing, and other water sectoral projects, etc. 6,073 projects worth ₹377.22 crore have been approved under the initiative in 34 States/UTs with the involvement of over 28,000+ women SHG members.
- **Urban Water Body Information System (UWaIS)** has been conceptualized under AMRUT 2.0 to provide web-based geospatial information support on water bodies in and around towns/ cities in India for their sustainability, rejuvenation and creation of lung spaces and to reduce urban floods and enhance amenity value through an Urban Aquifer Management Plan. A GIS based application has been prepared by NRSC & ISRO to know water spread dynamics whereby dossiers have been prepared for all AMRUT cities covering 28,000 water bodies of 1 hectare & above area
- Under AMRUT reform agenda, 11 reform areas and 54 milestones to be achieved by States/ULBs to incentivize reform implementation, the Mission earmarked 10% of its annual Budget Estimates between 2016–17 and 2019–20 as reform-linked incentives. As a result, a total of ₹1,943.86 crore was awarded to 26 States/UTs for successfully achieving reform milestones.

5.12 Technology Sub-Mission is an important component of AMRUT 2.0 to encourage start-up ideas, private entrepreneurship and commissioning them into the pilot projects. It facilitates identification of innovative, proven and potential environment friendly technologies in the fields of water and used water treatment, distribution and water body rejuvenation. The Start-ups fulfilling the definition given by "Start-up India" initiative of DPIIT are eligible to participate. As per the AMRUT 2.0 guidelines, start-up projects costing up to ₹ 20 lakh are approved by a State Water Start-Up Screening Committee consisting of State Mission Director, representative of technical institute and/ or practitioners in water sector. Approved projects can be taken up for which necessary assistance are provided by the concerned ULB. Start-up projects with path breaking technologies, costing more than ₹ 20 lakh are approved by National Water Start-Up Screening Committee consisting of representatives of MoHUA, CPHEEO and experts in water sector. Under this Sub-Mission, 120 Start-ups have been shortlisted so far and mapped with 82 AMRUT cities.

5.13 Capacity building: The Missions have played a significant role in enhancing the capabilities of the States to execute large infrastructure projects. So far, more than 90,000 State/ UT representatives, contractors, plant operators, plumbers, women SHG members, students etc. have been trained.

6.01 Mission Design and Inception

Launched in 2015, the Smart Cities Mission (SCM) marked a significant shift in urban development strategy by promoting city-level innovation and integrated infrastructure delivery. In the approach to the Smart Cities Mission, the objective was to promote cities that provide core infrastructure and give a decent quality of life to its citizens, a clean and sustainable environment and application of ‘Smart’ Solutions.

Area Based Development



TUMAKURU

REDEVELOPMENT

Area: 50 acres



VARANASI

RETROFITTING

Area: 500 acres



ATALNAGAR

GREENFIELD

Area: 250 acres

Pan City Development

The total allocated budget for the mission was ₹48,000 crore. 99.44% of total budgeted outlay (₹47,458 crore) have been released to 100 cities. SCM achieved its financial closure on 31 March 2025, after releasing the Total budget outlay.

6.02 Progress of the Mission: Snapshot of the status

Mission Progress (Overall)

No. of Smart Cities
100

Total No. of Projects
8,064

Total Project Cost
₹ 1,64,811 Cr.

Physical Progress

Completed Projects

7,755

₹ 1,55,570 Cr.

96%

Ongoing Projects

309

₹ 9,241 Cr.

4%

Financial Progress

Release of Grants

₹ 48,000 Cr.
total

₹ 47,458 Cr.
released

99%

Utilization of Funds (GoI)

₹ 47,458 Cr.
released

₹ 46,157 Cr.
utilized

97%

6.03 Physical Progress

As on 31st December 2025, work orders have been issued in **8,064 projects worth ₹1,64,811 Cr** of which **7,755 projects (96%) worth ₹ 1,55,570 Cr** have been completed.



6.04 Financial Progress

The Central Government has a total outlay of ₹48,000 Cr for the 100 cities under SCM. Till the financial closure of the Mission i.e. by 31st March 2025, the cities have been able to claim central financial assistance of ₹47,458 Cr (i.e. 99% of the total Central share allocation) as per the utilization of funds provided by them. The States/Union Territories are reported to have utilized ₹46,157 Cr (i.e. 97% of the total Central share released).

6.05 Impactful projects in Smart Cities Mission

Under the mission, over 8,000 multi-sectoral projects were implemented across 100 selected cities, driving transformative urban development and delivering tangible improvements in infrastructure, services, and quality of life.

(i) **Integrated Command and Control Centre (ICCCs):** One of the most impactful projects of SCM have been the Integrated Command and Control Centre (ICCC), made operational in 100 smart cities. Urban services have significantly improved in each of the 100 cities across diverse fields like crime tracking, safety & security of citizens, transport management, solid waste management, water supply, disaster management etc.



ii. **Safety & Security:** Smart Cities Mission has leveraged the latest technologies to ensure the safety of its citizens, especially women. More than 83,000 CCTV surveillance cameras have been installed in 100 smart cities which help in crime monitoring. 1,884 emergency call boxes, 3,000+ public address systems, and traffic enforcement systems for red light violations, automatic number plate recognition, etc. have also been installed, greatly improving public safety and security.



iii. **Vibrant Public Spaces:** 1200+ projects on public spaces have been developed across 84 smart cities, including 318 km of waterfront development by 62 smart cities.



Additionally, 55 smart cities have completed the conservation of 484 heritage monuments while 58 cities have undertaken market redevelopment projects.

6.06 PPP projects in Smart Cities Mission

In the Smart Cities Mission, a total of 196 PPP projects worth ₹9,216 Cr has been initiated, out of which 194 projects worth ₹9,190 Cr have been successfully completed across various urban sectors.

SCM has shown there is tremendous scope for PPPs in our cities

Common Mobility Card (Kochi, Bhubaneswar, Ahmedabad)	Public Bike Sharing (Jabalpur, Pune, Chennai, Vadodara)	Affordable Housing (Surat, Vadodara, Bhubaneswar)	Energy Efficient Lighting (Chandigarh, Patna, Hubballi-Dharwad)
Solid Waste Management (Indore, Gwalior, Jabalpur)	Rooftop Solar (Kakinada, Mangaluru, Gwalior)	Waste to Energy plants (Jabalpur, Kanpur)	Multi-level Car parking (Bengaluru, Nagpur, Belagavi)
Water ATMs, Smart Toilets (Vadodara, NDMC, Ujjain)	Smart/Intelligent poles (Nashik, Indore, Bhopal)	Multi-modal Transit Hub (Pune, Vadodara, Bhubaneswar)	Market Redevelopment (Raipur, Dharamshala, Bilaspur)

6.07 Use of ICCC for Safety and Security during Maha Kumbh

During **Maha Kumbh 2025**, the ICCC, established by Prayagraj Smart City, ensured the safety and smooth management of millions of pilgrims through real-time crowd and traffic monitoring, coordinated emergency response, and rapid incident management.



6.08 Common Mobility Card at Surat:

Surat Money Card is an Open Loop card and enables usage of the card even outside the SMC environment, thus enabling the use of Surat Money card in the retail environment for payments.



6.09 Turning Organic Waste into Clean Energy—Zero Rejects: Indore

The zero reject bio-CNG plant has an area of 15 acres with a capacity of 550 MT/day. Fully automated plant with India's first introduction of a separation hammer mill for preparing slurry from organic waste. CSTR anaerobic digesters, mounted with agitators are installed in the plant. VPSA technology is used for gas up-gradation system. The plant is developed as a nearly zero reject plant.



6.10 Jan Mahal Multi-modal Transit Hub at Vadodara:

Vadodara Smart City Development Company Limited developed a Multi-Modal City transport hub to facilitate seamless movement between city buses, BRTS, metro/rail connectivity, intermediate public transport, and pedestrian access. The hub enhances passenger convenience, improves traffic management, reduces congestion, and supports efficient, safe, and sustainable urban mobility for daily commuters and long-distance travellers.



6.11 Construction and Demolition (C&D) waste management facility at Surat:

Surat Green Precast Pvt. Ltd. is an Initiative with SMC to collect and recycle 300 tons/ day of C&D waste for a period of 20 years with a commitment to the "Surat Smart City Mission". The facility promotes sustainable waste



management by recovering reusable materials, reducing landfill dependency, and supporting circular economy practices in urban development.

6.12 The National Conference on “Making Cities Cyber Secure”

The National Conference on “Making Cities Cyber Secure,” held on 18 July 2025, highlighted the need to strengthen urban cybersecurity by addressing risks to smart city infrastructure, digital governance, and critical systems. The event brought together policymakers, technology experts, and urban planners to outline a forward-looking vision for secure smart cities, identify key cybersecurity gaps, and emphasize resilient digital ecosystems as a core pillar of urban governance.



6.13 Way Forward

Post formal closure of SCM, MoHUA issued Advisory No 27 on 10th June 2025 for Repurposing of SPVs, directing all SPVs to ensure the timely completion of all ongoing SCM projects and prepare O&M plans for the assets created.

The Advisory has further outlined the envisioned future role of SPVs of smart cities and a roadmap for the continued functioning of ICCCs. The advisory underscores repurposing of SPVs to meet emerging urban challenges. Further, as per the advisory, ICCCs are to be leveraged as city operating systems and state analytical hubs, with operational control preferably retained by the urban development departments. SPVs may receive service-linked revenues for managing ICCC functions. States and Union Territories, through their respective High-Powered Steering Committees (HPSCs), have been encouraged to chart out urban sector priorities and map areas where SPVs can continue to play a strategic role.



The following key points mentioned in the Advisory issued by MoHUA are:

- (i) **Review ongoing SCM projects and finalizing target completion dates** - Some cities still have few ongoing SCM projects, which are at different levels of implementation. Each SPV must ensure that all their ongoing projects under SCM are completed not later than December 2025.
- (ii) **Ensuring O&M of assets created in SCM, clearly earmarking responsible agencies**- More than 8000+ projects have been undertaken in SCM, of which around 7500 projects have been completed. It is important to ensure that there is proper Operation & Maintenance (O&M) of the assets created. Since there are multi-sectoral projects, O&M arrangement for each project might have roles of different agencies. Further, many of the tech-projects involve hardware and software provided by multiple vendors. Therefore, it is essential that project-wise O&M plan is drafted in detail. Completed projects can be either handed over to respective departments or O&M can be continued by SPV with levy of service charge from the departments.

- (iii) **Maintaining proper records/files etc. for each asset created in SCM** – There should be proper records/files maintained for every project. In the eventuality of projects handing over to the line departments of the State/City, all records of files, including digital infrastructure and security audits, should be made available to the concerned authorities.
- (iv) **Submission of Utilization certificate for 100% GOI funds released under SCM** – While all the GOI funds have been released to the 100 cities, the SPV must ensure that they submit their Utilization Certificates (UCs) for the GOI funds released to them not later than March 2026. The un-utilized/unspent GOI funds with the SPVs, would thereafter need to be transferred back to Central government in accordance to the Office memorandum (F.No.1(27)/PFMS/2020) issued by Ministry of Finance, Govt of India vide its order dated 16 January 2024.

The SPVs established under the Smart Cities Mission have made notable contributions in procurement and execution of works and services for multi-sectoral projects, promoted innovation and use of technology in various domains of urban management. Keeping in view various factors, including resources invested in establishing and strengthening SPVs, expected and anticipated growing relevance of these SPVs in attending to the ever-increasing roles of ULBs in addressing diverse urban challenges, it has been advised that SPVs should continue to operate beyond completion of the SCM period.

6.14 City Investments to Innovate, Integrate and Sustain (CITIIS 2.0)

The CITIIS 2.0 program approved by the Union Cabinet on 31 May 2023, envisages supporting 18 competitively selected cities promoting circular economy with a focus on integrated waste management at the city level (Component 1), climate-oriented reform actions in 21 States/UTs (Component 2) and institutional strengthening & knowledge dissemination at National level (Component 3). The funding for CITIIS 2.0 includes a loan of INR 1760 cr. (EUR 200 million) from AFD and KfW (EUR 100 million each) and a technical assistance grant of INR 106 cr. (EUR 12 million) from the European Union.



i. City-level Actions (Component 1) Promoting a Circular Economy, with a focus on Integrated Waste Management

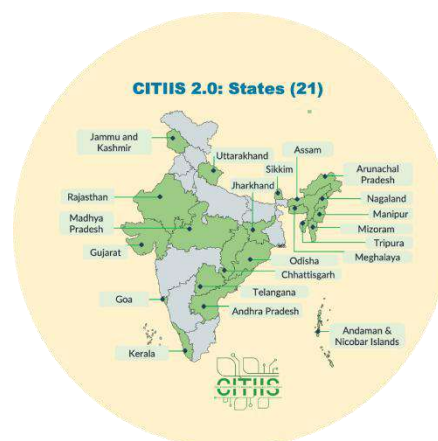
The City-level actions (Component 1) of the CITIIS 2.0 program aim to support the Government of India's interventions in promoting a circular economy, with a focus on integrated waste management, by providing financial and technical support to 18 cities selected through a competitive process.



The SPVs/ULBs are in the process of identifying a list of proposed project components to be taken up under the CITIIS 2.0 program from the gaps identified in the “As-is” Assessment Reports, in line with the scope of the program, project timelines, and the city’s priorities.

ii. State Level Actions (Component 2) to Strengthen Climate Governance Mechanisms for Climate Action

The State-level actions (Component 2) aims to strengthen climate governance mechanisms for climate action through data-driven planning and capacity building. The activities involve assisting the 21 States/UTs for strengthening climate governance mechanism through -(i) Establishment of State Climate Cells/equivalent or strengthening of existing ones, (ii) Maintaining State and city level Climate Data Observatories, (iii) Facilitating data-driven planning and formulation of Urban Climate Action Plans for further implementation, (iv) Capacity building of municipal functionaries.



iii. National-level Actions (Component 3) at Centre, State and City to further Climate Action in Urban India

National-level Actions (Component 3) of CITIIS 2.0 serves as the national backbone for program management, institutional strengthening, capacity building, and knowledge capitalisation, with the overarching objective of mainstreaming climate-responsive, inclusive, and data-driven urban governance practices across India.



The component is implemented through an integrated Program Management Unit (PMU) housed at the NIUA, which is responsible for coordinating and supporting activities across all three levels of government—Central, State, and City—while ensuring alignment with CITIIS 2.0 objectives and global climate commitments.

6.15 The following key activities were conducted under CITIIS 2.0:

i. Quadrilateral and Tripartite Agreements signed to Power Climate-Resilient Cities and States across India

At the ‘12th Regional 3R and Circular Economy Forum in Asia and the Pacific’, held in Jaipur on 03 March 2025, the Quadrilateral and Tripartite



Agreements amounting to over INR 1800 crore were signed under the CITIIS 2.0 program in presence of Hon'ble Minister for Housing and Urban Affairs; Hon'ble Minister of Urban Development for Rajasthan; Secretary, MoHUA; Joint Secretary and Mission Director (SBM), MoHUA; Director, NIUA; Country Directors of AFD & KfW in India, and Minister Counsellor, Head of Cooperation, EU in India . These agreements mark a major milestone in strengthening urban waste management and climate action in India, setting the stage for the program's next phase of implementation.

ii. AFD-KfW undertake Multi-City Review of CITIIS 2.0 Waste Management Initiatives

A joint delegation from the French Development Agency (AFD), German Development Bank (KfW), the European Union, and NIUA undertook a multi-city onsite assessment mission as part of the CITIIS 2.0 program. Between 07 and 15 April 2025, the team visited Guwahati, Belagavi, Panaji, and Agra, to engage with local stakeholders and senior officials and review the integrated waste management initiatives proposed by the cities. The visits enabled a better understanding of the progress of the CITIIS 2.0 projects on ground and ensuring that the interventions are context-sensitive, community-driven, and technically sound.

iii. Field visits to Cities for “As-Is” Assessment Reports for Waste Management

To support project preparation of the 18 cities under Component 1, Transversal Experts (TEs) were engaged by the MoHUA through the National Institute of Urban Affairs (NIUA) to undertake “As-is” Assessment Reports for waste management in each of the 18 cities which involves the comprehensive assessment of waste management processes in the city, identifying gaps, and recommending interventions to achieve saturation across the waste value chain.

iv. CITIIS 2.0 Study Tour to France and Germany Showcases Global Best Practices in Circular Economy

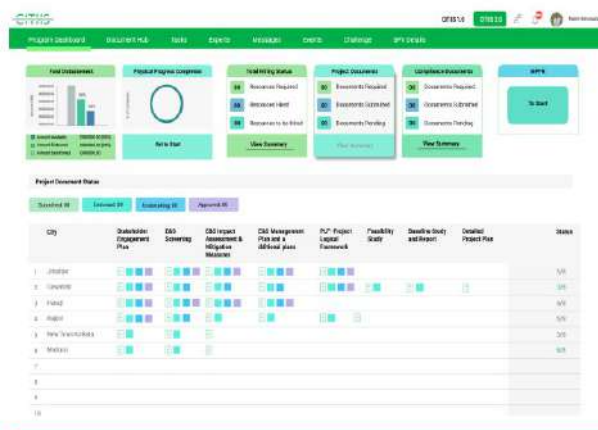
A Study Tour was organised to France and Germany in July 2025 with a thematic focus on solid waste management and advancing the circular economy, Senior officials from MoHUA, State Government and city officials from 8 cities selected under Component 1 of the CITIIS 2.0 program participated in the study tour. Participants gained exposure to international models of sustainable waste management and circular economy practices.

v. Collaboration with Columbia Climate School for Capstone Project

As part of CITIIS 2.0, a flagship collaboration was undertaken with Columbia University, USA, culminating in a capstone project titled *“From Waste to Worth: Mapping Circular Opportunities for Investment in India’s Urban Waste Ecosystem.”* The project focused on identifying investment opportunities for circular economy solutions in India’s urban waste management sector, with Jaipur as the primary case study and Pune as a comparative reference.

6.16 CITIIS Management Platform (CMP)

The CITIIS Management Platform (CMP), a fully digital, data-driven platform supporting implementation of the CITIIS 2.0 program, is under development. Under Component 1, functional requirements specifications were shared with the tech agency, and key CMP modules are at different stages of development. Maturation Phase modules—Phase Summary, Project Hiring, Project Documents, Compliances, and MPFR—have been developed with role-based approval workflows and are under testing. Development is ongoing for Project Summary, Environmental & Social, Communications, and Fund Disbursement modules, with role-based visibility across the platform.



6.17 CITIIS 2.0 Highlights Circular Urban Innovation at India–EU Urban Forum

The CITIIS program was showcased at a panel discussion on “Promoting Innovation & Circularity at City Level – Role of Public & Private Sector” at the 4th India-EU Urban Forum held on 13 February, 2025. The role of CITIIS 2.0 program in advancing circularity through city-level projects, state-level actions and national-level initiatives for scaling circular solutions across urban India was highlighted.



6.18 Capacity building activities undertaken in CITIIS 2.0 for selected Cities and participating States/UTs

- The ‘CITIIS 2.0 National Virtual Workshop: Charting the Way Forward’ was organized on 19 September 2025 through a video-conference to provide a comprehensive overview of the program.
- An online session was held on 17 November 2025 to brief Environmental and Social Nodal Officers (ESNOs) and city teams on Environmental and Social (E&S) safeguard requirements for Component 1.
- An online training on Pre-Environmental and Social Screening was held on 04 December 2025 for Environmental and Social Nodal Officers from participating cities.
- An online capacity-building session on “Stakeholder Engagement: Need and Process” was held on 11 December 2025.
- The training session on the ‘CITIIS 2.0 Communication Framework’, held on 15 December 2025, strengthened the capacity of Public Engagement Officers across 18 cities to plan, implement, and report communication activities.

7.01 The Deen Dayal Jan Ajeevika Yojana - (Shehari) or D JAY-(S) was launched as a pilot programme for strengthening urban livelihoods. The pilot of this Mission was implemented by Ministry of Housing and Urban Affairs (MoHUA) from 1st October, 2024 to 31st December 2025 in 25 select cities with an outlay of ₹180 crores. The D JAY-(S) pilot, based on the successes and learnings of erstwhile DAY-NULM, was designed to support urban informal workers by addressing some of their vulnerabilities such as inadequate access to affordable credit, limited access to social security and lack of available short duration and curated skill courses tailored to the specific needs of these workers. The pilot aimed to achieve this by strengthening grassroots level community institutions, promoting employment opportunities, providing social security & entitlements, and fostering innovation and collaboration.

7.02 The pilot initiative focussed on six vulnerable groups viz., Domestic workers, Care workers, Transportation workers, Construction workers, Gig workers and Waste Managers. The D JAY-(S) pilot aimed to create a comprehensive, integrated database of urban poor workers and their family members, with a focused approach on 6 vulnerable occupational groups (VOGs). To achieve this an IT-based, socio-economic profiling tool was developed. This tool facilitated the Aadhaar-enabled Socio-Economic profiling of the identified urban poor workers and their families.

7.03 At the end of the Socio-Economic profiling, the urban poor were linked to various welfare schemes of the Central Government for their holistic development. Further API integration with e-Shram was established during the pilot. Through this integration, every informal worker registered on the Convergence Portal are either mapped to their existing Universal Account Number (UAN) or facilitated mandatory registration on e-Shram if not already enrolled. The data collected during e-Shram registration is auto fetched on Socio-Economic portal to minimize efforts.

7.04 The DJAY-(S) pilot enabled streamlined access to affordable, collateral-free, and subsidized institutional credit tailored to the needs of VOGs. The financial products for the six (06) vulnerable occupational groups were developed in consultation with Department of Financial Services (DFS), Public Sector Banks and various stakeholders as per their need. Through this component, it was aimed to provide financial assistance to individuals and groups from vulnerable occupations to help them establish and grow micro-enterprises, enhance their incomes, and build sustainable livelihoods. For requiring application and disbursement of loans, a digital portal was developed named 'Udyami Mitra Portal'. During the pilot, for testing of loan disbursement procedure, more than 750 loans were sanctioned by various Public Sector Banks in pilot cities.

7.05 It was felt that each VOGs have their distinct requirements for skills and hence it is imperative to develop tailored skill courses for them. Hence, curated courses were developed for these 6 VOGs.

Key Outputs:

7.06 Pilot cities have formed 2807 Common Interest Groups (CIGs) of six vulnerable occupational groups. Out of these, 810 CIGs belong to Domestic workers, 641 to Transport workers, 624 to Construction workers, 360 to Waste workers, 207 to Gig workers and 165 to Care workers.



Sewashree Child & Elderly Care Service, Tripura



Transport Worker, Kerala



Construction Worker

7.07 Under the Socio-Economic profiling component, over 2 lakh individuals from over 1.2 lakh urban poor households were profiled in 25 cities. This includes 53,138 members from six Vulnerable Occupational Groups. During this time, over 85,000 scheme linkages have been established.

7.08 During the pilot, approximately 478 loans were disbursed and over 750 sanctioned on test check basis

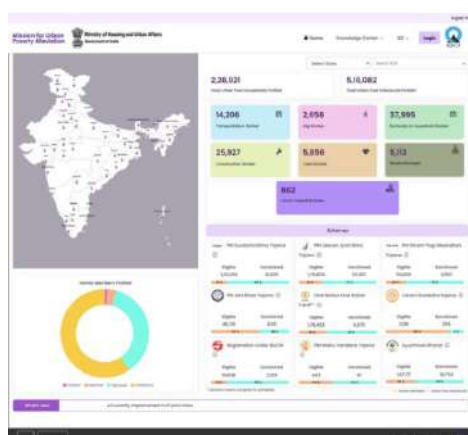


Transport Worker sought a loan start his bike repairing garage

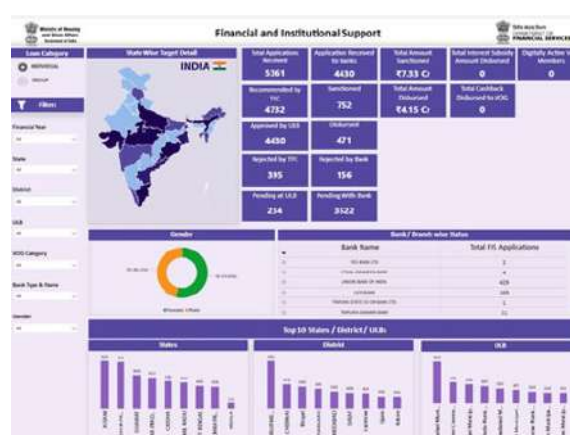


Domestic Worker sought a loan for starting her snack items business

7.09 IT portals and dashboard were developed to aid the mission implementation and monitoring of the pilot progress.



Portal for Socio- Economic Profiling



Portal for Loan Facilitation

7.10 57 tailor-made skill courses were developed for 6 vulnerable occupational groups in convergence with Ministry of Skill Development and Entrepreneurship (MoSDE) for VOGs. Several Skill training sessions were organized across the country under the pilot initiative.

7.11 Sanjha Utsav (SHG Melas) were organized over a duration of 2 weeks, across 17 pilot cities. The event witnessed participation of over 2000 SHGs and 5000 SHGs members, with a footfall of approximately 14 lakhs. The Melas generated total sales worth of ₹9.31 crore.

7.12 Two editions of Amrit Udyan - Culinary & Crafts Festival were successfully organized at Amrit Udyan, Rashtrapati Bhawan in the months of February and August-September. Participation was seen from 31 States: Over 200 SHGs and 48 Street Vendors participated and over 2.6 lakh visitors attended the event. Total sales generated ₹1.21 crore.



Interaction of SHG member with MoHUA officials at Amrit Udyan



SHG Members visit to Rashtrapati Bhawan

7.13 Key Activities Undertaken:

- i. Nodal Officers from MoHUA visited the pilot cities to assess the on-ground progress. Field visits included interactions with SHGs and VOGs members, loan beneficiaries, Banks, State and City Officials.



Hon'ble Minister of Housing & Urban Affairs at SHG stall at Diwali Mela

A workshop was organized on Financial Product design for VOGs at the NBCC Convention Centre, New Delhi. Policy Makers, Experts and Stakeholders came together to design of the Financial products of the VOGs based on their distinct needs.



Workshop for designing of loan products



Review meeting with banks & DFS regarding disbursement of loans

- ii. A one-day review workshop was organized on insights and lessons learned from the pilot implementation at NBCC, New Delhi. Discussions focused on field-level feedback across components, best practices and takeaways. With active participation from State Mission Directors and Municipal Commissioners, the workshop marked a pivotal step in shaping a more inclusive and impactful mission.
- iii. During the National Urban Conclave, a break-out session on “Re-imagining Urban Livelihoods – City of Opportunities” was organized. This platform brought together experts from various fields to deliberate on strong partnership among stakeholders and innovative interventions on skilling, entrepreneurship, financial inclusion for urban informal workforce.



Breakout session “Reimagining Urban Livelihoods – Cities of Opportunity” during the National Urban Conclave

- iv. MoHUA officials participated in various national and international conferences on strategies to strengthen interventions for livelihoods of VOGs. Shared learnings from various stakeholders such as ASEAN countries and multilateral agencies were instrumental in shaping the proposed Mission’s strategies.



International conference on Care sector, Seoul, South Korea

7.14 Key Learnings Derived through the Pilot Implementation:

- i. Individuals from VOGs were mobilized to form groups– Common Interest Groups (CIGs). CIGs differ from SHGs, because ‘Panchsutra’ principles is not feasible to be followed among CIGs. Further, there is a greater demand for individual financial assistance for starting their own enterprises rather than group-based enterprises.

- ii. There are distinct needs of VOGs, and hence customized loan products are required for each category of workers.
- iii. A need to shift urban workers engaged in vulnerable occupations from cash-based operations to digital payments was identified. This is crucial to integrate them into formal financial systems, and improve their access to future credit, a structured cashback incentive is introduced to encourage and reward digital transactions.
- iv. A need was felt to include Home-based workers (garment stitching, food processing, toy making, handicrafts, etc.) as the 7th VOG, representing a large segment of urban informal workers, mostly women.
- v. Sanjha Bazaar/ Melas proved highly successful for increasing market access, generating sales for participating SHGs. Further, onboarding products to e-commerce platforms is effective, but VOGs require dedicated training in pricing, packaging, and online marketing.
- vi. There is need to leverage a network of Institutional and Technical partnerships to support for capacity building of stakeholders and coordination with various lending institutions.
- vii. It was observed that matured SHGs formed under the erstwhile DAY-NULM, has the capacity to be nurtured into Small Micro Enterprises or Start-ups through hand holding and entrepreneurship development support for packaging, branding and marketing linkages for their products. They also have potential to be engaged in municipal service delivery.

Prime Minister Street Vendor's AtmaNirbhar Nidhi (PM SVANidhi)

7.15 Ministry of Housing and Urban Affairs (MoHUA) is implementing a Central Sector Scheme, Prime Minister Street Vendor's AtmaNirbhar Nidhi (PM SVANidhi), a 'Special Micro-Credit Facility' that provides collateral-free working capital term loans to urban street vendors. The Scheme was launched in June 2020 with the aim to help street vendors restart their businesses which were adversely affected by the pandemic.

The Union Cabinet has recently **approved the restructuring and extension** of the PM SVANidhi scheme till March, 2030. The scheme has now been restructured to broaden its impact by deepening financial inclusion, promoting digital adoption, building capacities and ensuring socio-economic upliftment of vendors and their families.

Implementation and monitoring of the scheme is the **joint responsibility** of Ministry of Housing & Urban Affairs (**MoHUA**) and Department of Financial Services (**DFS**).

7.16 Key features of the Restructured Scheme:

- **Enhanced Loan Limits** – Loans up to ₹15,000, ₹25,000 and ₹50,000 in three tranches with credit guarantee and interest subsidy support.
- **UPI-linked Credit Cards** – Limits up to ₹30,000, for those who have repaid 2nd tranche successfully.
- **Capacity Building & Entrepreneurship Development** – Training in financial literacy, digital literacy, e-commerce, packaging and food safety & hygiene through FSSAI.

- **Digital Adoption** – To promote digital adoption among street vendors, digital onboarding of SV have now been made compulsory at the time of applying for the loans under the Scheme. Lending Institutions (LIs) and Digital Payment Aggregators (DPAs) provide QR codes and digital payment training. Digital adoption among SVs is supported by *Digi Saathi/Sakhi*, Banks and DPAs, NGOs and Street Vendors Associations etc. Further, to sustain digital activity, cashback incentives is provided to SVs:

- Cashback of up to ₹100/- per month, for 12 months (maximum ₹1200/year), on retail digital transactions, across each loan tranche
- Cashback of up to ₹100/- per quarter, for 4 quarters (maximum ₹400), on merchant digital transactions for wholesale purchase amounting to ₹2,000/- or more

- **City Region Approach** – The scheme benefits will be extended **beyond statutory towns** to census towns, peri-urban areas etc. in a graded manner.

- **SVANidhi se Samriddhi (SSS)** – The scheme not just addresses the financial needs alone but also provides for a holistic safety net through ‘SVANidhi se Samriddhi’ programme. The programme was launched on January 4, 2021 in 127 ULBs in a phased manner. Under this initiative, **socio-economic profiling** of PM SVANidhi beneficiaries and their families is conducted, to link them to selected **8 Central welfare schemes**. At present, it is being implemented in all Urban Local Bodies (ULBs) and will be extended to all **city regions** with added convergence under **PMAY 2.0**, alongside the existing 8 central schemes. These 8 schemes are PM Jeevan Jyoti Yojana, PM Suraksha Bima Yojana, PM Jan Dhan Yojana, One Nation One Ration Card, PM Shram Yogi Maandhan Yojana, Registration under BoCW, Janani Suraksha Yojana, PM Matru Vandana Yojana.

- **Parichay Boards** - In order to improve **visibility** and provide a **sense of identity**, 'SVANidhi Beneficiary Parichay Board' (SBPB) is provided to PM SVANidhi beneficiaries, which can be displayed at their vending place.

- **Events and Awards -**

- ‘Lok Kalyan Melas’ at regular intervals for mobilizing new loan applications, loan disbursements, socio-economic profiling and scheme linkages, digital onboarding etc.
- Annual ‘SVANidhi Mahotsav’ at ULB/district level to celebrate achievements of street vendors and their families.
- Annual ‘SVANidhi Swabhimani’ Awards to recognize outstanding contributions of banks, states, ULBs, districts and other institutions.

7.17 Scheme Performance (Cumulative Progress):

- More than **1 crore** loans disbursed to **70.72 lakh street vendors** amounting to **₹15,788 crores**.
- About **46%** of the beneficiaries are **Women**.
- Over **₹353 Cr** has been paid as **interest subsidy**.
- As on 31st December’25, over **1.4 crore sanctions** under the eight central schemes have been made for socio-economic upliftment of more than **48 lakh** Street Vendor families.

- As on 30th November'25, **49.61 lakh** street vendors are digitally active and have conducted **686 crore** digital transactions worth **₹7.38 lakh crore**.

Eligible Applications	Sanctioned	Disbursed
1.3 Crores	1.07 Crores	1.03 Crores
Repaid	Letter of Recommendations Approved	Disbursed Amount
56.22 Lakh	82.16 Lakh	₹15,788 Crores

7.18 Scheme Progress (1st January 2025 to 31st December 2025):

- More than 8.3 lakh loans disbursed to 2.87 lakh street vendors amounting to ₹2,126 crores.
- ₹128 crores have been paid as interest subsidy.
- Over 36.67 lakh sanctions under the eight central schemes have been made for socio-economic upliftment of more than 5.75 Lakh Street Vendor families.
- 53,367 street food vendors (PM SVANidhi beneficiaries) trained by FSSAI

7.19 Key Engagements:

Pursuant to the recent Cabinet approval for the restructuring and extension of the PM SVANidhi Scheme, a **Special Campaign** was launched across all States and Union Territories to accelerate outreach and ensure effective implementation of the scheme. As part of the Special Campaign, “**Lok Kalyan Melas**” were conducted from **17 September to 15 October 2025** across all Urban Local Bodies (ULBs) and monitored through a dedicated Lok Kalyan Portal. These Melas facilitated vendor mobilization, submission of loan applications, accelerated disbursement of loans, and digital onboarding of beneficiaries.

7.20 Highlights of Lok Kalyan Mela:

- Total Footfall: 2,43,088
- New Loan Applications Received: 1,56,634
- Loans Disbursed: 43,973
- Socio-economic Profiling Completed: 39,176 street vendors' families
- 1,98,814 GoI welfare schemes sanctioned
- 1,00,234 street vendors trained for digital adoption
- 53,367 street food vendors trained through FSSAI India

7.21 To further accelerate progress, the Ministry announced a national mission-mode campaign — “**SVANidhi Sankalp Abhiyaan**” — from **3 November to 2 December 2025**. The campaign focused on clearance of pending Returned by Bank applications by ULBs and of loan sanction and disbursement by banks. All ULBs and banks were instructed to work toward saturation during this period. Weekly review meetings were held to monitor progress.

7.22 Outcomes of the SVANidhi Sankalp Abhiyaan

- 1,81,680 New Applications were Mobilised
- 4,13,672 Returned by Banks Applications were Reviewed
- 3,83,334 Loans were Sanctioned
- 3,40,319 Loans were Disbursed
- 2,088 Credit Card Applications were Received

Pradhan Mantri Awas Yojana -Urban (PMAY -U & PMAY- U 2.0)

8.01 The Pradhan Mantri Awas Yojana -Urban (PMAY-U)– ‘Housing for All’ Mission is being implemented by Ministry of Housing and Urban Affairs since June 2015. Under this Mission, Central Assistance is being provided to implementing agencies through States and Union Territories for providing houses to all eligible families/ beneficiaries. All houses built or acquired or purchased under the Mission have basic amenities like kitchen, water supply, electricity and toilet. PMAY-U has been implemented through four verticals, namely Beneficiary Led Construction (BLC), Affordable Housing in Partnership (AHP), In-Situ Slum Redevelopment (ISSR) and Credit Linked Subsidy Scheme (CLSS) for EWS/LIG and MIG, providing beneficiaries with the options to opt for any one vertical as per their preference. **The PMAY-U Scheme has been extended till 30th September 2026 with all verticals, except CLSS to complete the under construction houses.**



8.02 Based on learning from the implementation of PMAY-U, MoHUA has revamped the scheme and launched PMAY-U 2.0 ‘Housing for All’ Mission with effect from 01.09.2024 for implementation in urban areas across the country to construct, purchase and rent a house by 1 crore additional eligible beneficiaries at affordable cost through four verticals i.e., Beneficiary Led Construction (BLC), Affordable Housing in Partnership (AHP), Affordable Rental Housing (ARH) and Interest Subsidy Scheme (ISS). The unified web portal for submitting online application and operational guidelines can be accessed at <https://pmay-urban.gov.in>. In addition, the corpus fund of Credit Risk Guarantee Fund Trust (CRGFT) has been increased from ₹1,000 crore to ₹3,000 crore to provide benefit of credit risk guarantee on affordable housing loans to Banks/ Housing Finance Companies (HFCs)/ Primary Lending Institutions (PLIs) extending loans to EWS/LIG segments for construction/ purchase of their first home.

Families belonging to EWS/LIG/ MIG segments, having no pucca house anywhere in the country, are eligible to purchase or construct a house under PMAY-U 2.0.



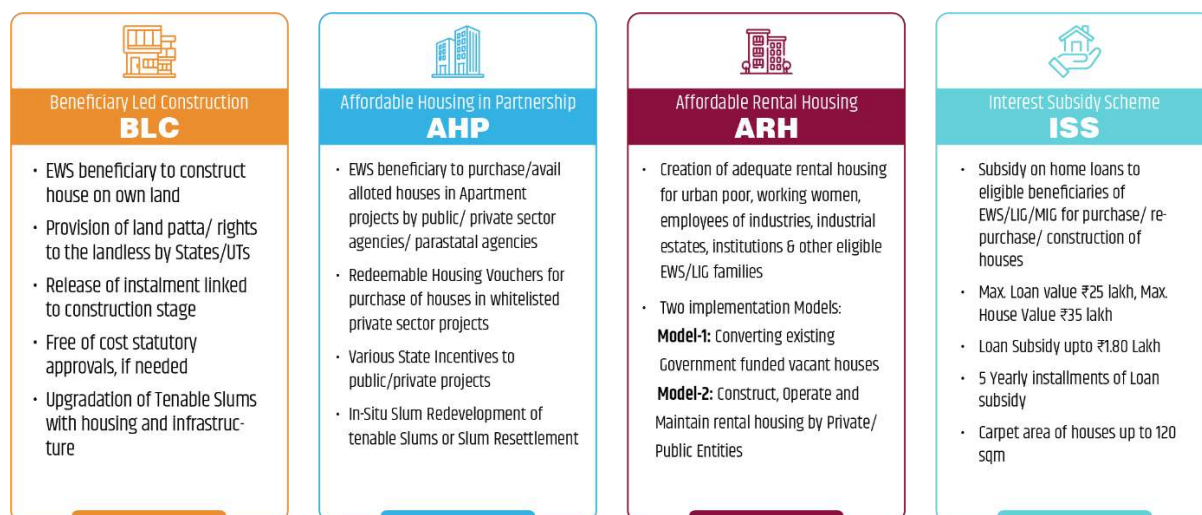
8.03 The Scheme will also ensure equity across different segments of population by addressing the requirement of slum dwellers, SC/STs, minorities, widows, Persons with disabilities and other underprivileged sections of the society. Special focus will be given to Safai Karmi, street vendors identified under PMSVANidhi Scheme and different artisans under Pradhan Mantri-Vishwakarma Scheme, Anganwadi workers, building and other construction workers, residents of slums/ chawls and other groups identified during operation of PMAY-U 2.0



8.04 Coverage

The Mission initially covered urban areas consisting of all Statutory Towns as per Census 2011 (4,041) and towns notified subsequently. Based on demand by the States/UTs, the coverage was increased substantially and extended to all areas falling within Notified Planning/ Development area under the jurisdiction of an Industrial Development Authority/ Special Area Development Authority/ Urban Development Authority or any such Authority under State legislation which is entrusted with the functions of urban planning and regulations. As of now, the mission is being implemented across 5,497 Urban Local Bodies (ULBs) in 35 States/UTs.

The scheme is being implemented through the following four verticals:



I. Beneficiary-Led Construction (BLC)

Under this vertical, financial assistance is provided to individual eligible families belonging to EWS categories to construct new houses on their own available vacant land. In case of landless beneficiaries, land rights (Pattas) may be provided by States/UTs.

II. Affordable Housing in Partnership (AHP)

Under AHP, financial assistance is provided to EWS beneficiaries for owning houses being built with different partnerships by States/UTs/ Cities/Public/Private agencies.

- ✓ Redeemable Housing Vouchers are given to beneficiaries who purchase house from private sector projects.
- ✓ States/UTs/ULBs whitelist the private sector projects complying with all the necessary norms.
- ✓ An additional Grant in the form of Technology Innovation Grant (TIG) @ ₹1000 per sqm/unit (upto 30 sqm carpet area) is provided to AHP Projects using innovative construction technologies.



III. Affordable Rental Housing (ARH)

This vertical creates adequate rental housing for working women/ industrial workers/ urban migrants and other eligible beneficiaries. ARH is ensuring affordable and hygienic living spaces for urban dwellers who do not want to own a house but require housing for short term basis or those who do not have the financial capability to construct/buy a house. The two models under ARH are:

Model-1: Utilizing existing Government funded vacant houses in cities by converting them into ARH under Public Private Partnership mode or by public agencies.

Model-2: Construction, operation and maintenance of rental housing by Private/Public Entities for working women, employees of industries, industrial estates, institutions and other eligible EWS/LIG families. Technology Innovation Grant (TIG) at the rate of ₹3,000 per sqm shall be released by MoHUA as Central Assistance while State/UT Government shall provide ₹2000 per sqm as part of State Share for projects constructed using innovative technologies.

IV. Interest Subsidy Scheme (ISS)

The ISS vertical provides benefits of subsidy on home loans for EWS/LIG and MIG families. Beneficiaries taking loan up to ₹25 lakh with house value up to ₹35 lakh are eligible for 4% interest subsidy on first ₹8 lakh loan up to 12 years tenure. A maximum of ₹1.80 lakh subsidy is given to eligible beneficiaries in 5-yearly instalments.

8.05 Funding under PMAY-U 2.0

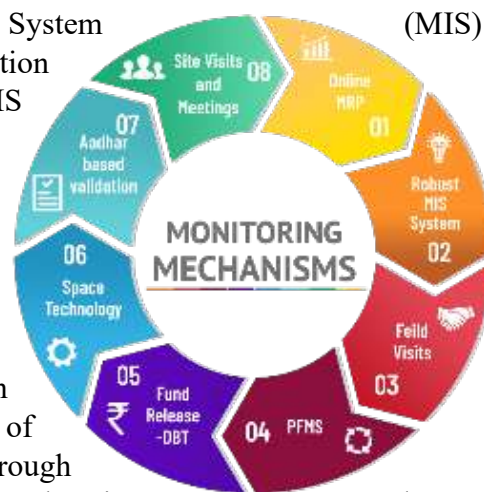
The scheme addresses the housing needs of one crore families in urban areas ensuring that every citizen leads a better quality of life. With an investment of ₹10 lakh Crore, the Scheme provides financial assistance to 1 Crore urban poor and middle-class families through States/Union Territories / Primary Lending Institutions to construct, purchase or rent a house at an affordable cost in urban areas in 5 years. A Government Assistance of ₹2.30 Lakh crore is being provided under PMAY-U 2.0.

Sl. No	States/UTs	PMAY-U 2.0 Verticals		
		BLC & AHP	ARH	ISS
1	Assam, Arunachal Pradesh, Meghalaya, Manipur, Mizoram, Nagaland, Tripura, Sikkim, Himachal Pradesh, Uttarakhand, UTs of Jammu and Kashmir, Puducherry and Delhi	Central Govt. - ₹2.25 lakh/Unit State Govt. - Min. ₹0.25 lakh/Unit	Technology Innovation Grant Central Govt. - ₹3,000/sqm per unit State Govt. - ₹2,000/sqm per unit	Home Loan Subsidy – up to ₹1.80 lakh (Actual Release) per unit by Government of India as Central Sector Scheme
2	All other UTs	Central Govt. - ₹2.50 lakh/Unit		
3	All other States	Central Govt. - ₹1.5 lakh/Unit State Govt. - Min. ₹1.00 lakh/Unit		

8.06 Data Management & Monitoring Mechanisms

A comprehensive and robust Management Information System (MIS) helps all stakeholders to seamlessly manage information pertaining to physical and financial progress. The MIS allows submitting on-line demand survey with tracking facility and helps in housekeeping of various records through digitization of survey data, project information, beneficiary details, fund utilisation, etc.

The Scheme uses various measures to ensure that intended benefits reach only to the genuine beneficiaries for which various linkages have been placed with UIDAI portal for Aadhar validation of beneficiaries, transfer of construction linked subsidy through DBT mode with PFMS and GIS based MIS, etc. A comprehensive and robust MIS system has been developed which helps all stakeholders to seamlessly manage information and record-keeping pertaining to physical and financial progress. MIS is equipped with five staged Geo-tagging features and integrated with BHUVAN Portal of National Remote Sensing Centre (NRSC) and BHARAT MAP of National Informatics Centre (NIC) for monitoring the progress of construction of houses under the BLC, ISSR and AHP verticals. MIS has also been integrated with CLAP for real-time monitoring mechanism, PMAY-U—Gurukul Knowledge Lab, UMANG Mobile App, NITI Aayog Dashboard and DBT Bharat Portal for dissemination of information. The MIS has also been linked with the MIS of Pradhan Mantri Awas Yojana-Gramin (PMAY-G) for verifying duplication of beneficiaries.



8.07 Unified Web Portal on PMAY-U 2.0

The Unified Web Portal is a user-friendly platform that allows applicants to apply directly for the Scheme, thus simplifying the application process and making it more accessible.

The portal can be accessed by all and has a dedicated login for stakeholders such as States/UTs, Urban Local Bodies (ULBs), Central Nodal Agencies (CNAs)/Primary Lending Institutions (PLIs) and beneficiaries. The portal allows beneficiaries to track their application status on real-time basis, ensures faster due-



diligence and release of subsidy and helps in monitoring and evaluating the PMAY-U 2.0 Scheme Eligible beneficiaries can apply for PMAY-U 2.0 scheme at: https://pmaymis.gov.in/PMAYMIS2_2024/PmayDefault.aspx

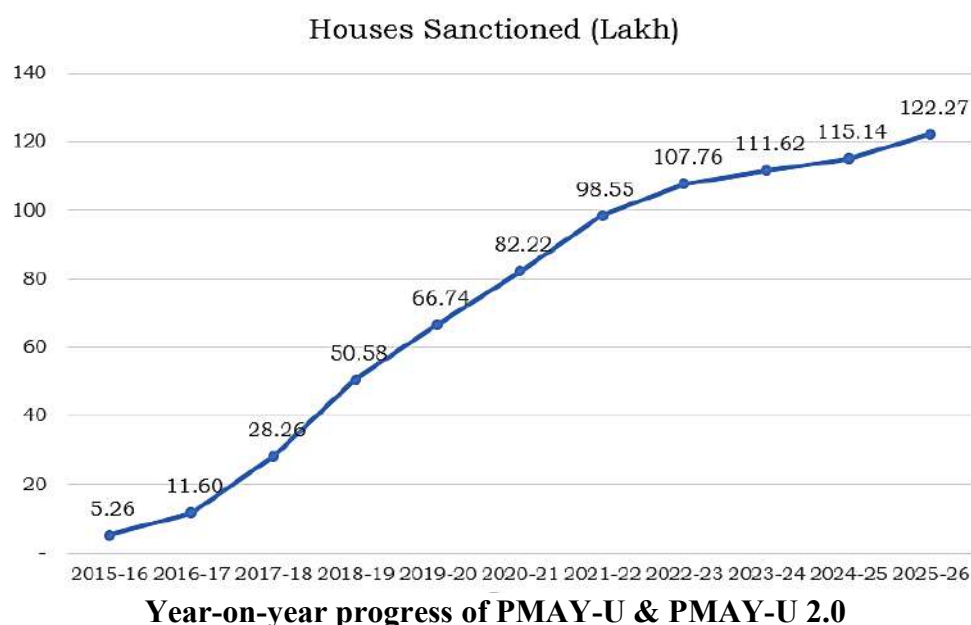
8.08 PMAY-U DASHBOARD

In order to ensure immediate availability of data for monitoring the progress of the Mission, a robust and thorough dashboard has been created. The dashboard has key information related to all the physical and financial progress of the Mission. It displays project wise data of all the houses under the Mission through easy-to-understand indicators. The PMAY-U Dashboard has been created after consultation with all relevant stakeholders in the Ministry as well as with implementing agencies at the State/UT level.

The Dashboard has information related to State/UT/ULB-wise sanctioned houses, the current status and the timeline of the project-execution/ occupation stages, release of Central Assistance, status of utilisation certificates, project timelines, graphical view of various stages of execution, etc. Centre, State/UT/City level login-ids have been created for all stakeholders enabling them to have day-to-day status of each project in the respective State/UT. This helps each of the Implementing Agency to identify lags in performance of the project, and rectify the issues for better implementation.



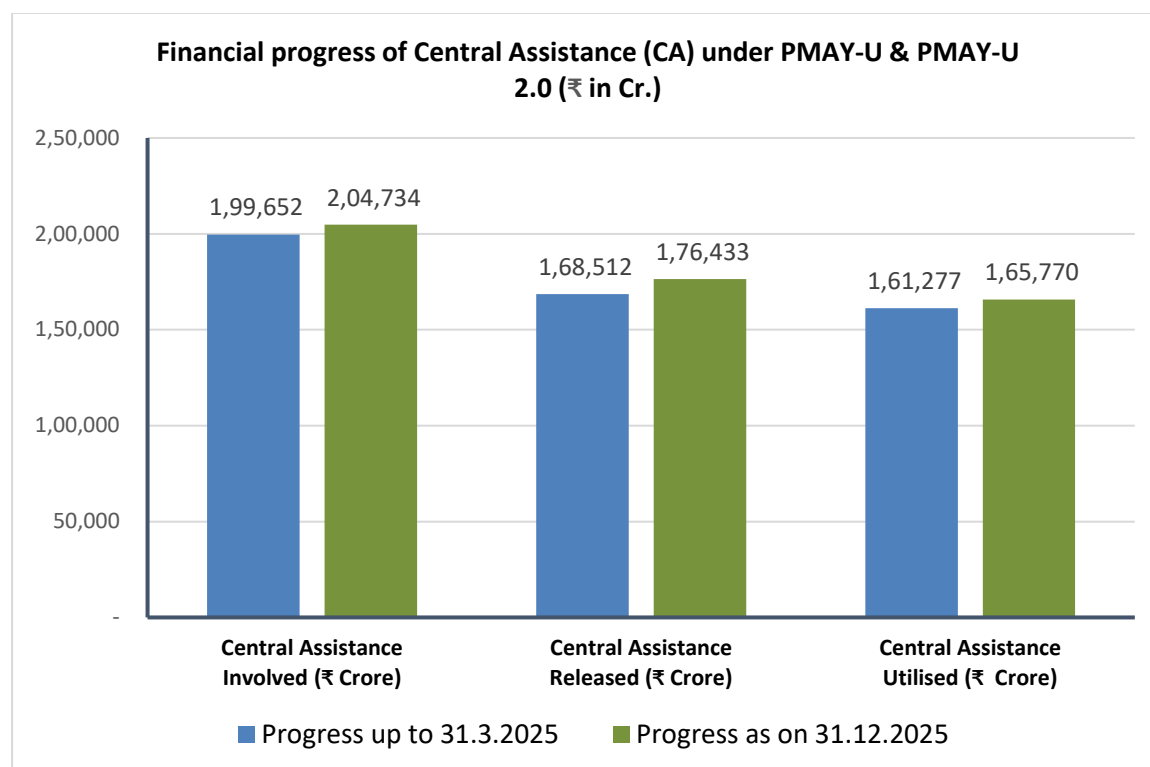
8.09 Physical and Financial Progress of PMAY-U & PMAY-U 2.0

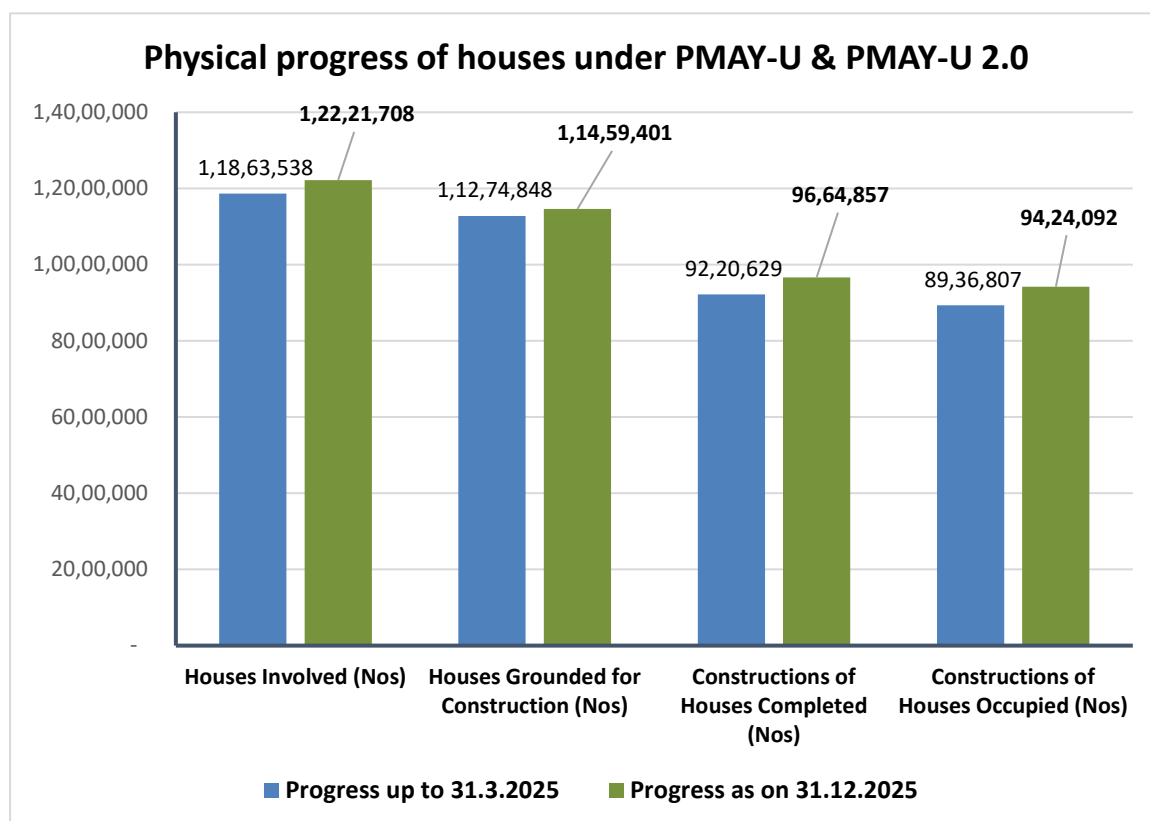


8.10 Progress of PMAY-U & PMAY-U 2.0

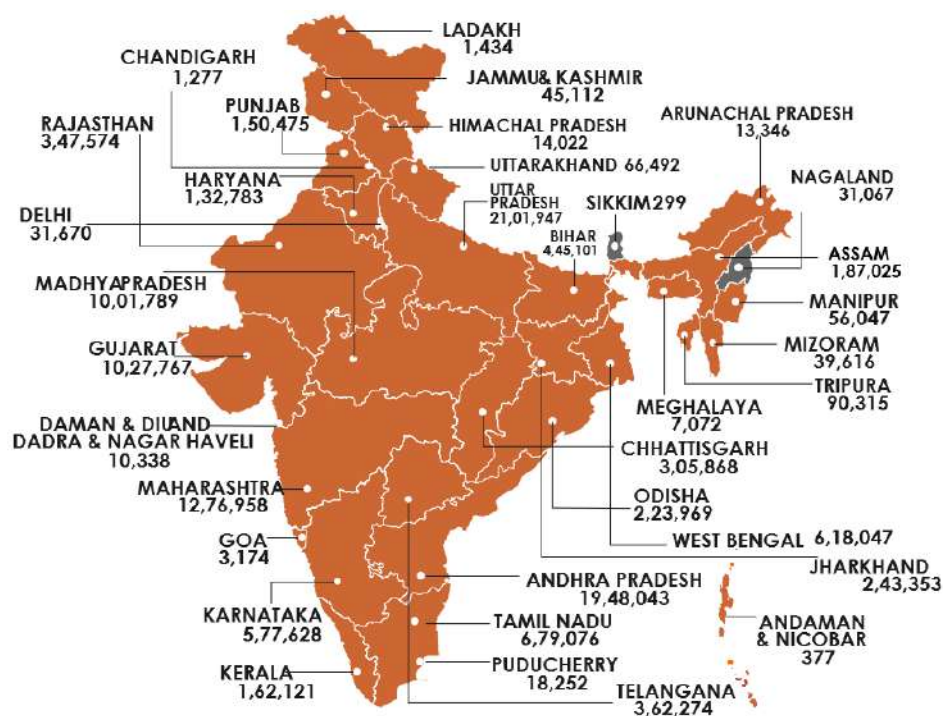
Sl. No.	Particulars	Progress from 01.4.2025 to 31.12.2025	Cumulative as on 31.12.2025
1	Project(s) Approved (Nos.)	4,398	36,549
2	Investment (Central, State & Beneficiary) (₹ in Cr)	55,980	8,42,403
3	Central Assistance Involved (₹ in Crore)	10,207	2,04,734
4	Central Assistance Released (₹ in Crore)	7,921	1,76,433
5	Houses Involved (Nos)	7,07,343	1,22,21,708
6	Houses Grounded for Construction (Nos)*	2,04,869	1,14,59,401
7	Constructions of Houses Completed (Nos)*	4,32,246	96,64,857
8	Houses Occupied (Nos) *	4,87,285	94,24,092

* Includes incomplete works of earlier scheme taken up after 2014





8.11 State/UT-wise Houses sanctioned under PMAY-URBAN (PMAY-U & PMAY-U 2.0) as on 31.12.2025



8.12 Physical and Financial Progress in North-Eastern States including Sikkim under the Scheme

Sl. No.	States	Progress up to 31.3.2025			Progress as on 31.12.2025		
		Central Assistance (₹ in cr.)		Houses Sanctioned (Nos.)	Central Assistance (₹ in cr.)		Houses Sanctioned (Nos.)
		Approved	Released		Approved	Released	
1	Arunachal Pradesh	182.38	166.17	8,499	294.67	201.16	13,346
2	Assam	2,674.26	2,245.51	1,76,643	2,959.80	2,483.95	1,87,025
3	Manipur	841.39	525.63	56,037	867.95	582.37	56,047
4	Meghalaya	72.35	48.23	4,758	124.38	76.70	7,072
5	Mizoram	607.80	477.46	39,605	611.46	520.36	39,616
6	Nagaland	503.91	418.37	31,860	492.01	443.36	31,067
7	Sikkim*	6.13	7.09	316	5.88	7.09	299
8	Tripura	1,494.35	1,292.99	92,854	1,474.15	1,363.72	90,315
	Total:	6,382.57	5,181.44	4,10,572	6,830	5,679	4,24,787

* Includes releases against projects/houses cancelled by the State

8.13 Physical and Financial Progress in Union Territories under the Scheme

Sl. No.	States	Progress up to 31.3.2025			Progress as on 31.12.2025		
		Central Assistance (₹ in cr.)		Houses Sanctioned (Nos.)	Central Assistance (₹ in cr.)		Houses Sanctioned (Nos.)
		Approved	Released		Approved	Released	
1	A&N Island	5.84	2.93	376	5.85	3.72	377
2	Chandigarh	28.78	28.78	1,256	28.85	28.85	1,277
3	DNH & DD	214.40	204.56	9,947	215.74	209.87	10,338
4	Delhi	692.53	692.53	29,976	698.53	698.53	31,670
5	J&K	724.94	523.48	47,040	714.86	534.75	45,112
6	Ladakh	30.22	25.23	1,307	33.63	26.74	1,434
7	Lakshadweep	-	-	-	-	-	-
8	Puducherry	254.12	232.67	15,995	304.52	252.88	18,252
	Total:	1,950.84	1,710.18	1,05,897	2,002	1,755	1,08,460

8.14 Affordable Rental Housing Complexes

For providing decent rental accommodation at affordable rates to urban migrants/poor near their place of work, Affordable Rental Housing Complexes (ARHCs) was initiated as a sub-scheme under PMAY-U. This provides ease of living to urban migrants/poor in Industrial Sector as well as in non-formal urban economy to get access to dignified affordable rental housing close to their workplace.

ARHC is being implemented through two models as under:

Model-1: Utilizing existing Government funded vacant houses to convert into ARHCs through Public Private Partnership or by Public Agencies.

Model-2: Construction, Operation and Maintenance of ARHCs by Public/Private Entities on their own available vacant land.



8.15 Progress Under ARHC:

Model-1

- So far, 5,783 existing Government funded vacant houses (2,195 at Chandigarh, 528 at Surat, 1,376 at Ahmedabad, 698 at Rajkot, 480 at Chittorgarh, 70 at Dehradun, 100 at Lalkuan and 336 at Jammu have been converted into ARHCs.
- Proposals for converting 7,413 vacant houses into ARHC units have been processed in the States of Gujarat, Himachal Pradesh, Haryana, Madhya Pradesh and Rajasthan.

Model-2

- 36,450 units have been completed at Sriperumbudur, Chennai & Hosur in Tamil Nadu
- Proposals for construction of 1,40,678 ARHC units (1,20,914 Dormitories, 16,614 Single Bedrooms, 3,150 Double Bedrooms) had been received from Public/Private Entities in 18 States/UTs.
- Subsequently, MoHUA has approved proposals of 83,298 new ARHC units in 7 States with a Technology Innovation Grant (TIG) of ₹176 Crore on receipt of approved Detailed Project Reports (DPRs) from concerned States/ UTs.
- First instalment of 50% of TIG ₹83.26 crores for 9 proposals have been released to BMTPC, out of which ₹68.52 Crore has been released to SIPCOT, SPR Construction Pvt. Ltd., SPR City Estate Pvt. Ltd. and Tata Electronics Pvt. Ltd./Vidiyal Residency Pvt. Ltd.

8.16 Credit Risk Guarantee Fund Trust for Low-Income Housing (CRGFTLIH)

The scheme aims to enhance the credit accessibility and worthiness of the eligible households by extending the guarantee on the housing loan taken from Scheduled Commercial Banks, Housing Finance Companies, etc. It also aims to help eligible beneficiaries of PMAY-U 2.0 belonging to EWS/LIG through affordable home loans from financial institutions to complete their homes on time, thereby directly contributing to the program's objectives.

The scheme will provide partial guarantee cover, a maximum of 70% of the amount in default, for loans taken by beneficiaries with annual household incomes of up to ₹3 lakh for EWS and ₹6 lakh for LIG, respectively. It seeks to guarantee the affordable housing loans of upto ₹20 lakh for a maximum period of 25 years or loan termination date, whichever is earlier, without any other collateral, for first house with a Carpet Area upto 60 Sqm.

The scheme focuses on first-time homebuyers in the EWS/LIG categories with an aim to bring them under formal home loan ecosystem. The scheme by way of guarantee reduces the risk of lenders and plays as a catalyst for improving the home loan ecosystem for the EWS/LIG households.

It will provide benefit of credit risk guarantee on affordable housing loans from Banks/Housing Finance Companies (HFCs)/Primary Lending Institutions (PLIs) to EWS/LIG segments for construction/purchase of their first home. Management of Credit Risk Guarantee Fund will be done by National Credit Guarantee Company (NCGTC).

CRGFTLIH has made commendable progress demonstrating the scheme's effectiveness in mitigating credit risks and enabling expanded lending to underserved borrowers without collateral requirements for economically weaker sections (EWS) and low-income groups (LIG) as of December 31, 2025. With 61 lending institutions registered—including 28 Housing Finance Companies, 12 Public Sector Banks, 7 Private Banks, 7 Regional Rural Banks, 5 NBFCs and others such as Small Finance Bank and Cooperative Bank. The scheme has successfully guaranteed 6,183 loans aggregating ₹611.81 crore, generating ₹4.76 crore in credit guarantee fees. Prominent Member Lending Institutions (MLIs), led by IIFL Home Finance Limited (2,278 cases, ₹184.39 crore), Tata Capital Housing Finance Limited (902 cases, ₹115.41 crore), and Grihum Housing Finance Limited (1,018 cases, ₹107.59 crore), have been key contributors to this achievement.

The scheme's impact is evident in its wide geographical coverage across 24 states and union territories, with Maharashtra recording the highest volume at 1,276 cases (₹175.52 crore), followed by Gujarat (943 cases, ₹99.94 crore) and Madhya Pradesh (672 cases, ₹69.27 crore). Demographically, it has supported 3,373 LIG borrowers (₹428.93 crore) and 2,810 EWS borrowers (₹182.89 crore), reflecting inclusive outreach. Alignment with national priorities is further strengthened through integration with PMAY Urban 2.0, benefiting 250 cases (₹30.90 crore). The Trust remains committed to scaling operations and enhancing stakeholder collaboration to achieve broader objectives in the affordable housing sector.

8.17 Technology Innovation Sub-Mission (TISM) under PMAY-U 2.0

Under PMAY-U 2.0, a Technology & Innovation Sub-Mission (TISM) has been established to support innovative design and construction practices for sustainable housing in the

country. TISM promotes adoption of layout designs and building plans suitable for various geo-climatic zones through coordination with various regulatory and administrative bodies for mainstreaming and upscaling the deployment of modern construction technologies and material in place of conventional construction materials practices.

The major activities from January to December 2025 under TISM are as follow:

- **Identification, Evaluation and Certification of Emerging Building Materials and Technologies:**

Building Materials and Technology Promotion Council (BMTPC), an autonomous organization under MoHUA, is mandated to identify, evaluate and promote emerging construction systems suiting to different geo-climatic conditions of the country, which are safe, sustainable and environment-friendly and ensure faster delivery of quality houses. Government of India has authorized BMTPC to certify such new systems through Performance Appraisal Certification Scheme (PACS) vide Gazette Notification No. I-16011/5/99 H-II Vol 49 dated 4th December 1999. After the award of PACs, the information is provided to BIS for formulation of Indian Standards and to CPWD for preparation of Schedule of rates (SORs). PACs, so far 84 innovative products and systems have been certified out which 44 are Emerging Construction Technologies.



- **New, Affordable, Validated, Research Innovation Technologies for Indian Housing (NAVARITIH):**

In order to build capacities amongst building professionals about the new and emerging building materials and technologies for housing and building construction, the Ministry of Housing & Urban Affairs in collaboration with BMTPC and School of Planning & Architecture (SPA), New Delhi has started a Certificate Course on emerging housing technologies namely NAVARITIH (New, Affordable, Validated, Research Innovation Technologies for Indian Housing). The Course has received very good responses so far in 22 batches and 1319 participants, mainly civil engineers and architects and faculty & students from various engineering and architectural colleges, participated in the Course have been trained in emerging construction systems. The faculty for the Course are from SPA, BMTPC, IITs, CBRI & Industry.

- Innovative Building Materials and Construction Technologies (IBMCT-2025):** National Conference cum Expo on Innovative Building Materials & Construction Technologies (IBMCT-2025) on March 19-20, 2025 at New Delhi was organized by BMTPC so as to bring all stakeholders at one platform to share their knowledge and experience. The papers presented during the IBMCT are brought out as Proceedings in form of Book titled as “Innovative Building Materials and Construction Technologies” released by Shri Srinivas R. Katikithala, Secretary, Ministry of Housing & Urban Affairs (MoHUA) on 7th August, 2025 at New Delhi. The publication covers wide range of topics ranging from cutting-edge materials, construction technologies to efficient, sustainable, net-zero processes and contains 26 papers written by well-known experts and institutions covering different areas of building materials and construction practices.
 
- Alternate & Innovative Construction Systems for Housing:** The 2nd edition of the book titled “Alternate & Innovative Construction Systems for Housing” by BMTPC was released by Shri Srinivas R. Katikithala, Secretary, Ministry of Housing & Urban Affairs (MoHUA) on 7th August, 2025 at New Delhi. The book covers lot of additional innovative materials, processes & technologies that have been added such as 3D printing, digitalisation, IoT, robotics & automation, cloud computing, etc and serves as resource material to the NAVARITIH Certificate Course being implemented by BMTPC, MoHUA and SPA New Delhi under PMAY-U.
- Propagation of innovative construction technologies:** As technical partner for TISM, BMTPC participated in following important Webinars/ Seminars/ Conferences/ Workshops for propagation of innovative construction technologies both online and offline:
 - ✓ Training Programme on Urban Risk Mitigation — Focus on Seismic Safety organised by NIDM in collaboration with DDMA & UNDRR at New Delhi from 15-19 December 2025
 - ✓ National Conference - IINCE 2025 on “Towards Carbon Neutrality: Key Challenges and Opportunities for the Indian Construction and Infrastructure Sector” organised by Infrastructure Skill Development Academy (ISDA)/BNRD and BMTPC at New Delhi on December 11, 2025.
 - ✓ Conference on Stainless Steel: Designing for Durability, Sustainability and Aesthetic Excellence organised by Indian Stainless Steel Development Association at New Delhi on October 27, 2025
 - ✓ Seismic Academy Annual Conference 2025 on Building Retrofits organised by Seismic Academy at New Delhi on October 16, 2025
 - ✓ National Workshop on Capacity Building for Earthquake Risk Mitigation: Experiences & Initiatives organised by NIDM at New Delhi on September 8-10, 2025

- ✓ Exposition on Design, Architecture, Building & Construction organised by D-Arc Build at Pragati Maidan, New Delhi from August 29-31, 2025
- ✓ India Prefab Expo & Summit 2025 on India on the Move: Vision 2047 & the Emerging Opportunities for Prefab Sector organised by TATA Steel at Yashobhoomi, New Delhi on August 28, 2025
- ✓ Seminar & Exhibition on Connecting India through Infrastructure Development Innovation and 4th CE&CR Awards organised by CE&CR at New Delhi on August 22, 2025
- ✓ BNRD INFRACON 2025 – 5th National Conference & Exhibition on Emerging Technologies in Construction & Infrastructure Sector and Sustainable Building Materials at New Delhi on July 18, 2025
- ✓ Real Estate Conference 2025 on Ease of Doing Business: Unlocking Sustainable Growth organised by ASSOCHAM at New Delhi on July 11, 2025.
- ✓ Alt Urban Global Summit 2025 organised by Development Alternatives at New Delhi on July 1, 2025.
- ✓ National Seminar on Revision of National Building Code of India organised by Bureau of Indian Standards at New Delhi on June 13, 2025.
- ✓ Session on “Heat Resilient and Low-Carbon Housing in India”, organised by RMI foundation at New Delhi on May 22, 2025
- ✓ Save the Earth Conclave – Bamboo for a Resilient Future organised by Indian Chamber of Food and Agriculture at New Delhi on April 22, 2025.
- **Light House Projects (LHPs) under Global Housing Technology Challenge (GHTC)- India:** As a part of GHTC- India, six LHPs, consisting of about 1,000 houses each with physical & social infrastructure facilities, have been constructed at Chennai (Tamil Nadu), Rajkot (Gujarat), Indore (Madhya Pradesh), Lucknow (Uttar Pradesh), Ranchi (Jharkhand) and Agartala (Tripura). The LHP at Agartala (Tripura) is in advanced stage of construction.



Ongoing LHP at Agartala, Tripura

8.18 Demonstration houses: BMTPC is constructing demonstration houses in different parts of India using emerging housing technologies with the objective of spreading awareness and build confidence about innovative technologies and disseminate technical know-how in various states under Pradhan Mantri Awas Yojana (Urban). So far, 14 DHPs have been undertaken with emerging construction systems shortlisted under GHTC-India (an initiative under Technology Sub-Mission of PMAY-U) and certified under Performance Appraisal Certification Scheme (PACS). The Demonstration Housing Projects (DHPs) at (i) Nellore (Andhra Pradesh); (ii) Bhubaneswar (Odisha); (iii) Lucknow (Uttar Pradesh); (iv) Biharshariff (Bihar); (v) Hyderabad (Telangana); (vi) Panchkula (Haryana); (vii) Agartala (Tripura); (viii) Bhopal (Madhya Pradesh), (ix) Ahmedabad (Gujarat), (x) Tiruppur (Tamil Nadu) and (xi) Ayodhya (Uttar Pradesh) were completed earlier. During the year, DHP at Bhalwal, Jammu, J&K has been completed. The Demonstration Housing Projects at 2 locations namely, Dimapur, Nagaland and Guwahati, Assam are at different stages of construction. The status of ongoing DHPs during the reporting period are as under:

Sl. No.	Location of DHP	Usages	Technology Used	Status
1.	Dimapur, Nagaland	Working Women Hostel (G+2) Community Centre (Single Storey)	Prefabricated Sandwich Panel system – Flyash EPS(Beads) Cement Sandwich panels	After completion of superstructure work, finishing work is in progress. Infrastructure work is also in progress.
2.	Guwahati, Assam	40 DUs (G+3) for contractual safai karamcharis of GMC and Community Centre (Single Story)	Light Gauge Steel Structural System – LGSF with V-infill wall	Main building - superstructure work is in progress. Community center - Finishing work in progress. Infrastructure work in progress.



Completed DHP (Sports Hostel) under PMAY-U constructed by BMTPC using Prefabricated Sandwich Panel System – Quik Build 3D Panels at Bhalwal, Jammu, J&K



Demonstration Housing Project (Working Women Hostel) and Community Centre under PMAY-U being constructed by BMTPC using Prefabricated Sandwich Panel system – Flyash EPS(Beads) Cement Sandwich panels at Dimapur, Nagaland



Demonstration Housing Project (Contractual Safai Karamcharis) and Community Centre under PMAY-U being constructed by BMTPC using Light Gauge Steel Structural System – LGSF with V-infill wall at Guwahati, Assam

8.19 Hon'ble Prime Minister's inaugurated PMAY-U houses, transferred first instalment and distributed house keys to PMAY-U 2.0 beneficiaries in Bihar

Hon'ble Prime Minister visited Madhubani, Bihar on 24th April 2025 to participate in an event on National Panchayati Raj day. On the occasion, grih pravesh of 54,000 houses constructed under PMAY-U in Bihar was held in the presence of the Hon'ble Prime Minister.



Notably, Hon'ble Prime Minister also released ₹1,001 crore as first instalment in the bank accounts of over 1 lakh beneficiaries of the State under PMAY-U 2.0. The event marked a significant step towards empowering lakhs of families with a better and dignified quality of life.

On 20th June 2025, Hon'ble Prime Minister laid the foundation stone, inaugurated and dedicated 28 different development projects to the nation in Siwan, Bihar. On the, occasion, he also participated in the Grih Pravesh ceremony of 6,684 PMAY-U houses virtually and

symbolically handed over the keys to their new homes to some beneficiaries present during the event.



Additionally, the Hon'ble Prime Minister also transferred the first installment of ₹536.66 crore under PMAY-U 2.0 to the bank accounts of 53,666 new eligible beneficiaries.

Meanwhile, from Bodh Gaya, Bihar on 22nd August 2025, Hon'ble Prime Minister virtually participated in the housewarming ceremony for 4,260 houses constructed under PMAY-U and handed over the keys to some of the beneficiaries.



8.20 PMAY-U Beneficiaries invited for 'At-Home Reception' at Rashtrapati Bhavan on Independence Day 2025 and Republic Day 2026

On the occasions of Independence Day 2025 and Republic Day 2026, Hon'ble President Smt Droupadi Murmu extended an invitation to beneficiaries of Pradhan Mantri Awas Yojana - Urban for the 'At Home Reception' at the Rashtrapati Bhavan. The beneficiaries were invited from different States/UTs across the country, along with eminent personalities and other dignitaries. The special invitees also visited the Rashtrapati Bhavan for a guided tour, along with their family members.

The beneficiaries represented different cultures and felt proud and empowered to have met the Hon'ble President and distinguished guest at the prestigious 'At Home Reception'.



8.21 10 years of PMAY-Urban: A decade of transformation, a change forever

Pradhan Mantri Awas Yojana - Urban completed 10 years of its implementation in June 2025. In the last 10 years, the scheme has not only empowered the poor and the marginalized section of society with a dignified place of living, but also promoted women empowerment by ensuring ownership of houses in the name of the female member of the household or in joint name and has also improved the quality of life for families by giving them access to better health, education and livelihood opportunities. The Mission adopts an inclusive approach, providing housing to all, from the vulnerable to the middle-class, irrespective of gender, caste, creed or religion.

On the occasion, Secretary, MoHUA released a book depicting transformation of PMAY-U beneficiaries through a pucca house. States/UTs also marked the celebrations by organising different events.



8.22 Hon'ble Prime Minister inaugurated 22,000 PMAY-U houses in Gujarat

Hon'ble Prime Minister, Shri Narendra Modi, on 27th May 2025, inaugurated 22,055 pucca houses constructed under PMAY-U in different cities of Gujarat at an event held in

Gandhinagar. Hon'ble Governor of Gujarat, Shri Acharya Devvrat, Hon'ble Chief Minister, Shri Bhupendrabhai Patel, Hon'ble Minister for Housing and Urban Affairs, Shri Manohar Lal, Hon'ble Minister of Jal Shakti, Shri C.R. Patil, were also present on the occasion.



8.23 Hon'ble Prime Minister visited exhibition on PMAY-U in Bhopal

On the occasion of the 300th birth anniversary of Lokmata Devi Ahilya Bai Holkar, Hon'ble Prime Minister Shri Narendra Modi, on 31st May 2025, addressed the Lokmata Devi Ahilyabai Mahila Sashaktikaran Mahasammelan in Bhopal, Madhya Pradesh. The Prime Minister also inaugurated and laid the foundation stone of multiple development projects in Bhopal and visited an exhibition displaying various schemes of the Central and State Governments which are promoting women empowerment, PMAY-U being one of them.



PMAY-U mandates ownership of pucca houses in the name of female head of the house or joint ownership. Various housing models were displayed as part of exhibition on PMAY-U and the efforts being taken to empower women socially and economically through policy formation and implementation of schemes.

8.24 Angikaar 2025: Last-mile outreach campaign under PMAY-Urban

Shri Manohar Lal, Hon'ble Minister for Housing and Urban Affairs, launched "Angikaar 2025", a last-mile outreach campaign under PMAY-Urban on 4th September 2025. Objectives of Angikaar 2025 are enumerated as under:



PMAY-U

1. **Fast-tracking completion of houses.**
2. Provide loans and benefit of credit guarantee Provide benefits of **PM Surya Ghar:**
3. **Muft Bijli Yojana** to PMAY-U beneficiaries Interaction/experience sharing with PMAY-U beneficiaries.
4. **Grih Pravesh** of newly completed houses

PMAY-U 2.0

1. Generating awareness about PMAY-U 2.0, including rental housing
2. Reaching out to the vulnerable sections of society and Special Focus Group
3. Verify eligibility of all PMAY-U 2.0 applicants & facilitate beneficiary application process
4. Facilitate home loans through bank linkages



Additionally, beneficiaries of PMAY-Urban applied under the PM Surya Ghar: Muft Bijli Yojana. Housing needs of beneficiaries from Special Focus Group identified under PMAY-U 2.0, like PM SVANidhi, PM Vishwakarma, Anganwadi workers, etc. were being prioritized.



Achievements of Angikaar 2025:

1. **1,96,339** houses under PMAY-U completed during the period
2. **5.06 lakh** new applications have been received under PMAY-U 2.0
3. **3.56 lakh** new applications verified, **2.74 Lakh** applications attached
4. **2.36 Lakh** citizens from vulnerable sections outreached for publicity of PMAY 2.0 (*Widows/ Single women/ Differently abled/ transgenders etc*)

8.25 Hon'ble Minister, MoHUA chaired meeting of Urban Development Ministers in New Delhi

Shri Manohar Lal, Hon'ble Minister for Housing and Urban Affairs chaired a meeting of Urban Development Ministers in New Delhi on 17th July 2025 in the august presence of Shri Tokhan Sahu, Hon'ble Minister of State for Housing and Urban Affairs. The meeting was attended by Urban Development Ministers from various States/UTs, Shri Srinivas Katikithala, Secretary, Ministry of Housing and Urban Affairs, Urban Development Secretaries from States/UTs, Principal Secretaries and senior officials from the Ministry.

The event highlighted key initiatives undertaken by the different States/UTs on urban development and governance with respect to Swachhata, affordable housing, urban transport system, infrastructure, water security, among others for a holistic approach to urban governance and sustainable development. The meeting provided a platform to Ministers, policymakers, experts and representatives to share best practices, models, combine ideas and initiatives from multiple stakeholders and insights from various regions for India's urban future, at the National and State/UT levels.

8.26 World Habitat Day 2025

The Ministry of Housing and Urban Affairs observed World Habitat Day 2025 on 8th October at Vigyan Bhawan in New Delhi on the theme 'Urban Solutions to Crisis'. The theme focused on how cities can better prepare for becoming resilient, inclusive and sustainable and also respond to challenges, including climate change, migration and urbanisation. The guest of honour for the event was Hon'ble Minister of State (MoS) for Housing and Urban Affairs, Shri Tokhan Sahu. Shri Srinivas Katikithala, Secretary, MoHUA, Shri Satinder Pal Singh, Additional Secretary, MoHUA, Shri Kuldip Narayan, JS&MD, Housing for All, Mr. Shombi Sharp, United Nations Resident Coordinator, UN-INDIA, senior officials of MoHUA and CMDs of autonomous



organisations also attended the event marked by participation of UN agencies, HUDCO, NHB among others.



The event was also marked by release of publications ‘Compendium of Good Practices’, which encapsulates the best practices undertaken by States/UTs in the successful implementation of Pradhan Mantri Awas Yojana - Urban. Apart from the release of publications, prize distribution ceremony for winners of painting competitions by NHB, CGEWHO, HUDCO and BMTPC for school children, including specially-abled children, was organised to commemorate the event.

8.27 National Urban Conclave 2025

Hon'ble Minister for Housing and Urban Affairs, Shri Manohar Lal, inaugurated the National Urban Conclave 2025 in New Delhi on 8th November 2025. The two-day conclave brought together Ministers from States/UTs and participants from various domains, including policymakers, urban planners, experts and stakeholders to deliberate on the theme “Sustainable Urban Development and Governance” through intensive brainstorming sessions across six thematic areas.



The Hon'ble Minister shared how Pradhan Mantri Awas Yojana - Urban PMAY-U has fulfilled the housing dreams of crores of families and under 2.0 version of the scheme, additional 1 crore urban families are being financially supported by the Government to construct or purchase their houses. He added that the scheme is also addressing the rental housing needs of the urban migrants to provide ease of living to them.

On Day 2 of the National Urban Conclave, panel discussions on different schemes of MoHUA were held, including that on “Housing Ecosystem - Making Housing Accessible to Everyone”.



Shri Kuldeep Narayan, Joint Secretary and Mission Director (JS &MD), Housing for All, set the context by emphasizing the need to create affordable housing opportunities for EWS/LIG segments and also highlighted the importance of developing a robust rental housing framework to ensure inclusivity and a dignified living for different sections of society. He underlined the vision of building an equitable society where everyone has a roof over their head. JS&MD further called for ideas to strengthen the construction technology ecosystem for faster delivery of houses and ensure sustainable development. The discussion witnessed participation of urban development experts, policymakers who shared their insights on exploring a comprehensive housing ecosystem approach to ensure inclusive, affordable and sustainable housing for all. The experts presented a roadmap for private sector participation, land and Infrastructure reforms, strengthening rental housing, enhancing infrastructure financing and expanding affordable housing access.

8.28 Glimpses of PMAY-Urban houses



*PM Awas Yojana- Urban 2.0 house of Basant Kumar
in Raipur, Chhattisgarh*



*PM Awas Yojana-Urban house of Gyamar Aku
in Naharlagun, Arunachal Pradesh*



*PM Awas Yojana- Urban house of Tabasum Hussain Dar
in Bandipore, Jammu & Kashmir*



*PM Awas Yojana-Urban house of Md. Gulab
in Ranchi, Jharkhand*



*PM Awas Yojana- Urban house of Tonpha Konyak
in Mon Town, Nagaland*



*PM Awas Yojana-Urban house of Anita Prakash Shinde
in Vaijapur, Maharashtra*



*Affordable Rental Housing Complex in Sriperumbudur, Tamil Nadu, comprising of 18,720 units,
constructed by SIPCOT Ltd for the employees of Foxconn and other industries*



Affordable Rental Housing Complex in Hosur, Tamil Nadu constructed by M/s Vidiyal Residency Pvt Ltd. for industrial workforce of Tata Electronics Pvt Ltd+, offering 10,756 dormitory beds in 2,700 rooms



Affordable Rental Housing Complex in Sriperumbudur, Tamil Nadu, comprising of 4,994 units, constructed by SPR Construction Pvt Ltd



Affordable Rental Housing Complex in Sriperumbudur, Tamil Nadu, comprising of 6,160 units (Phase I), constructed by SPR City Estates Pvt Ltd

8.29 The Real Estate (Regulation and Development) Act, 2016 [RERA]

- Real Estate (Regulation and Development) Act, 2016 [RERA] was enacted to ensure regulation and promotion of Real Estate Sector in an efficient, transparent and accountable manner and to protect the interest of homebuyers. This transformative legislation seeks to address vital issues of fair transactions, timely delivery and quality construction through speedy adjudication of disputes, thus empowering the homebuyers. Enactment of RERA marked the beginning of a new era in Real Estate Sector and a step towards reforming the sector, encouraging greater transparency, citizen centricity, accountability and financial discipline.
- RERA aims to not only regulate the Sector but also develop the same. MoHUA interacts with all the stakeholders concerned such as Homebuyers Associations, Developers' Associations, Real Estate Regulatory Authorities, etc. from time to time to understand their concerns and key issues in the context of RERA like the need for a uniform-streamlined fully digital RERA registration process across States, funding issues, delay in approvals etc.

8.30 5th Meeting of Central Advisory Council (CAC)

The 5th Meeting of the Central Advisory Council (CAC), constituted under the Real Estate (Regulation and Development) Act, 2016 [RERA] was held on 4th September 2025 at Sankalp Bhawan, K.G. Marg, New Delhi, under the chairmanship of the Shri Manohar Lal, Hon'ble Minister of Housing and Urban Affairs. During the meeting, the Council reviewed

eight years of RERA implementation and discussed key issues including the need for uniform implementation across States / UTs, faster grievance redressal, completion of stalled projects, strengthening transparency to safeguard the interests of homebuyers, etc.

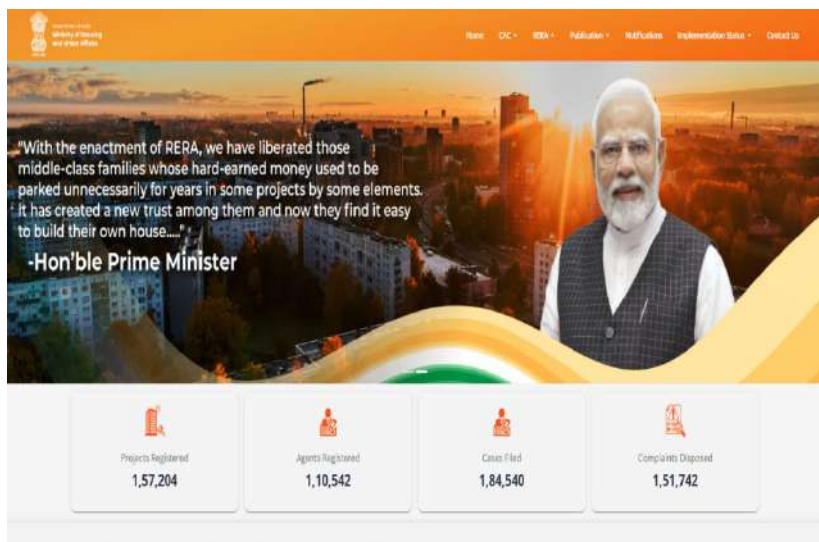
8.31 Unified RERA Web-Portal

During the 5th Meeting of CAC, a unified RERA web-portal

(<https://rera.mohua.gov.in>)

has been launched to enhance transparency, facilitate cross-learning and strengthen stakeholder engagement among various Real Estate Regulatory Authorities. This centralized portal aims to make all relevant information of all the Real

Estate Regulatory Authorities easily accessible and to create greater awareness among homebuyers regarding their rights and protections under RERA.



8.32 RERA Flyer

In order to enhance awareness among citizens, especially homebuyers, about the key provisions of RERA, a RERA flyer has been circulated to more than 6 crore income tax payers. The Flyer comprises *Do's* and *Don'ts* to enable the homebuyers for taking informed decisions, before booking their units.

Key Benefits to Homebuyers

- Brings Transparency & Accountability- Boosts investor confidence
- Ensures transparent transactions- timely delivery and quality construction
- Mandatory Registration of Projects of > 500 square meters & > 5 apartments
- No advertisement of Project without RERA Registration
- Applicable to Residential & Commercial both
- Applies to Private & Public Bodies both
- Ensures Compliance with approved plans & project specifications by Promoter
- Reduces frauds & delays- informed decisions making by homebuyers
- Mandatory Disclosure & Project Details on Regulatory Authority's website by Promoter
- 70% of amount collected from Homebuyers to be deposited in separate Bank Account
- No alteration without consent of 2/3rd of allottees
- 5 years structural defect liability of Promoter from date of possession
- Ensures Refund to Homebuyers in cases of default and delay in possession
- Strict penal provisions in case of non-compliance by Developers, Allottees & Agents
- Fast-track Dispute Resolution mechanism- Regulatory Authority, Adjudicating Officer & Appellate Tribunal

Do's	Don'ts
✓ Purchase RERA registered Property only; Check RERA Registration number	✗ Don't Skip Due Diligence; Check project information on RERA website before making decision
✓ Check RERA registration number in advertisement to verify Developers' credentials	✗ Don't Rely Solely on Ads; verify information with RERA's official website.
✓ Understand Payment Terms and timelines before purchase	✗ Don't pay more than 10% of amount without signing Agreement For Sale.
✓ Read Agreement For Sale (AFS) carefully to understand rights & responsibilities	✗ Don't sign any agreement which does not align as per notified AFS by State
✓ Ask for the details of Basic Facilities & other Amenities- take informed decision for change in project layout/specification	✗ Don't give consent without understanding the Changes in Project- Approach RERA in case of violation
✓ Check Possession Date in AFS & also the date declared during RERA registration	✗ Don't avoid checking project completion date on RERA portal
✓ Seek for receipts of all the payments made to promoter	✗ Don't pay any Cash Payments to avoid fraud- use bank transfers or cheques for all transactions for recordkeeping
✓ Take possession only after checking occupancy & completion certificates	✗ Don't sign any NCC and take possession without verifying occupancy & completion certificates
✓ File Complaints Promptly in case of any non-compliance of RERA provision or any grievances	✗ Don't delay in approaching RERA for any violation of RERA provision

For more information, please visit:
<https://mohua.gov.in/cms/rera.php>

8.33 Model Tenancy Act (MTA)

- i. To ensure a transparent rental market, the Central Government formulated the Model Tenancy Act (MTA) to balance the rights of tenants and landlords and provide a speedy dispute resolution mechanism.
- ii. After the approval of Union Cabinet on 2 June 2021, MTA was circulated to all the States/UTs for adoption either by amending their existing rental laws or by enacting a fresh legislation on the lines of MTA.
- iii. MTA envisages to balance the interests and rights of both the owner and tenant in accountable and transparent manner.
- iv. MTA aims to be applicable prospectively and will not affect existing tenancies. Rent and duration of tenancy to be fixed by mutual consent between owner and tenant through a written agreement.
- v. There is no monetary ceiling under MTA, which enables parties to negotiate and execute the agreement on mutual agreed terms. It will give confidence to landlords to let out their vacant premises.
- vi. A digital platform is prescribed for submitting tenancy agreement and other documents.
- vii. Time bound and robust grievance redressal mechanism comprising of Rent Authority, Rent Court and Rent Tribunal to provide fast-track resolution of disputes.
- viii. MTA aims to provide the confidence to landlords to rent out vacant premises with no fear of not getting the premises back post tenancy period and thus it will help in unlocking the potential vacant stock.
- ix. MTA will promote vibrant, sustainable, inclusive & formal rental market and also help in utilizing the potential economic opportunities in rental segment.

8.34 Implementation of MTA

So far, **Andhra Pradesh, Arunachal Pradesh, Assam, Tamil Nadu, Uttar Pradesh and Uttarakhand** and UTs of **Andaman & Nicobar Islands, Jammu & Kashmir, Lakshadweep, Dadra & Nagar Haveli and Daman & Diu** have enacted their States' Rental Laws on the lines of the MTA.

8.35 World Habitat Day, 2025

The Ministry of Housing and Urban Affairs (MoHUA) observed **World Habitat Day 2025** on **8 October 2025** at **Vigyan Bhawan, New Delhi**, on the theme “*Urban Solutions to Crisis*.” The event was graced by Shri Tokhan Sahu, Hon'ble Minister of State, MoHUA and was attended by officials of MoHUA, UN representatives and heads of autonomous organisations. In his address, the Hon'ble Minister of State underscored the importance of sustainable urbanisation and reaffirmed India's commitment to building cities that are resilient, inclusive, sustainable and future-ready, capable of effectively responding to crises. The event was also marked by release of publications of organisations under MoHUA, which included Housing for All (HFA) Division, HUDCO, NCHF, NHB, CGEWHO and BMTPC. A prize distribution ceremony was also organised for the winners of painting competitions

conducted by NHB, CGEWHO, HUDCO and BMTPC for school children, including specially-abled participants, across various competitions. In line with the vision of **Viksit Bharat 2047**, panel discussions on '*Integration of Urban and Peri-urban Areas into Metropolitan Cities*', '*Understanding and Responding to Urban Flooding*' and '*Equitable Cities*' were held, bringing together experts and officials to promote inclusive, sustainable and resilient urban development.



9.01 Urbanisation is gaining momentum and cities play a crucial role in development and act as engines of growth for the country. It is estimated that more than 50% of India's population will be living in cities by 2050. Most cities in India are expanding at a rapid pace and the steady mushrooming of urban clusters demand new innovative transit systems, which will be the future of mobility in cities across India. The sustainable development of all urban centres largely depends upon their physical, social and institutional infrastructure. Urban Transport is an important component of urban infrastructure. The rapidly growing urban population also calls for a systematic approach to plan cities with comprehensive mobility plans, optimal land use and proper transport infrastructure thereby ensuring all aspects of road safety, intelligent transport systems, promotion of non-motorised systems like cycle-tracks and walkways.

9.02 Ministry of Housing and Urban Affairs (MoHUA) is the nodal Ministry for planning and coordination of Urban Transport matters at the central level. However, technical planning of rail transport continues to be with Ministry of Railways. Similarly, road transport is the responsibility of the Ministry of Road Transport and Highways. However, major responsibility for urban transport infrastructure and service delivery rests with State Governments and local bodies.

9.03 With the vision to increase the public transport share, this Ministry has introduced modern mass transit system such as Metro Rail System, Namo Bharat Regional Rapid Transit System. Rapid growth of mass rapid systems with multimodal integration, intelligent transport management systems, fare integration through National Mobility card, green mobility including cycling and pedestrianization would be among the key areas of thrust in the urban transport scenario of the country.

Various projects/schemes and policy initiatives taken by MoHUA, are outlined as under: -

9.04 National Urban Transport Policy (NUTP), 2006

Realizing the rapidly growing challenges of Urban Transport, Government of India formulated a National Urban Transport Policy in April, 2006. The Policy was among the structured initiatives that focused on moving the people and not vehicles and stressed on incorporating Urban Transportation as an important component of Urban Development at the planning stage, rather than a consequential requirement. The policy set the tone for countering the mobility problems of big cities, recommending that they be addressed through demand management, and investments in public transport systems. The objective of the policy is to ensure accessible, safe, affordable, quick, comfortable, reliable and sustainable mobility for all. The policy seeks to promote integrated land use and transport planning, greater use of public transport and non-motorized modes of travel along with use of cleaner technologies. It encourages capacity building at institutional and individual levels, innovative financing mechanisms, institutional

coordination, association of the private sector and need for public awareness and cooperation.

9.05 Metro Rail Policy, 2017

The Metro Rail policy which was framed in consultation with various metro rail corporations, State Governments, Central Ministries and domain experts was effectuated in September, 2017 for ascertaining and enhancing the feasibility of metro rail projects from economic, social and environmental perspective.

The policy envisages a focused approach towards the selection and implementation of metro rail projects to maximize the overall benefits to the city and minimize cost. The policy aims to evolve metro projects from being transportation projects to transformational projects. Introduced in August 2017, the Policy acts as a guide to States and Union Territories for preparing comprehensive proposals for systematic planning and implementation of metro rail systems in the cities.

It creates an ecosystem for the rapid development of Metro Rails in the larger cities under different financing models including Public Private Partnerships and emphasize on standardization and indigenization of different Metro Rail System. Metro Rail, in recent years has been addressing the mobility requirements in major cities of the country. As on 15.01.2026, about 1096 km of Metro Rail lines (including 55 kms of Delhi Meerut RRTS project) are operational in 26 different cities namely Delhi & 7 NCR cities, Bengaluru, Hyderabad, Kolkata, Chennai, Jaipur, Kochi, Lucknow, Agra, Mumbai, Ahmedabad, Nagpur, Kanpur, Pune, Meerut, Gandhinagar, Indore, Patna and Bhopal. Further, about 957 km of metro rail projects, including 27.15 km Delhi-Meerut Regional Rapid Transit System (RRTS) corridor, are under construction in various cities namely Delhi, Gurugram, Bengaluru, Kolkata, Chennai, Kochi, Mumbai, Nagpur, Ahmedabad, Gandhinagar, Pune, Kanpur, Agra, Bhopal, Indore, Patna, Surat, Meerut, Thane and Sonipat.

The Metro Rail projects, which are capital intensive, provide high capacity public transit system that has a positive impact on the economic growth as well as quality of life. Besides resulting in increased income, it also brings various social benefits like reduction in traffic congestion, transport cost, per-capita vehicle ownership, per-capita traffic accidents besides reduction in pollution.

Within the purview of the Metro Rail Policy, 2017, the Central Government considers financial assistance for metro rail proposals in cities or urban agglomerates, based on the feasibility of the proposal and availability of resources. The policy encourages Public Private Partnership for implementation of the metro rail projects to leverage both public and private resources, expertise and entrepreneurship.

9.06 I-Metros (Indian Metro Rail Organisations' Society)

The “Indian Metro Rail Organizations’ Society” (I-Metro), registered under Societies Registration Act. XXI of 1860, on 18.07.2018. I-Metro is providing a common

platform for all the Metro Rail Companies, Regional Rapid Transit System (RRTS)/ Mono Rail Organizations, etc. in India in terms of sharing knowledge, experience, information, best practices, innovations in all aspects of urban rail transport and learn from one another in order to improve performance of members. The I-Metro also helps to maintain liaison between the Central Government and the concerned State Government (s).

Metro Rail Projects on Joint Venture model of Central and State Governments

9.07 Delhi Metro Rail Project

Operational Highlights

At present Delhi Metro operates a strong network of 394.258 km with 289 stations including 12.854 km of RMGL and 29.168 km of Noida-Greater Noida Metro Aqua Line. In the FY 2025-26, following two sections are targeted to be commissioned:

- (i) Majlis Park–Maujpur corridor (12.3 km): CMRS sanction received on 25.08.2025
- (ii) Deepali Chowk to Majlis Park (9.92 km): CMRS sanction received on 29.10.2025

Delhi Metro is catering to approx. 64.35 lakh passenger per day on an average in FY202526 (up to December 2025). The maximum passenger foot fall recorded so far in the current financial year is 81.88 lakh on 08.08.2025

9.08 Delhi Metro Rail Projects under Construction:

- **Phase-IV (3 Priority Corridors):** The Government of India had approved three priority corridors of Phase-IV of the Delhi Metro Project namely (i) Aerocity to Tughlakabad, (ii) R.K.Ashram to Janakpuri West and (iii) Mukundpur (Majlis Park) to Maujpur in July 2019.

Work on these corridors started with the first contract awarded in November 2019. All Major Civil contracts (Elevated and Underground, JICA and Non-JICA Portion) and major contracts of System Works (E&M, S&T, P.Way, and Rolling Stock) have been awarded. The Physical and Financial progress of phase-IV (3 priority corridors) as of 31.12.2025 is 74.55% and 73.71 % respectively. The project is targeted to be completed by December 2026.



hrough of the Tunnel Boring Machine (TBM) at the Vasant Kunj Station site of the Delhi Metro took place in the presence of Hon'ble Minister of Housing & Urban Affairs, Shri Manohar Lal and Hon'ble MoS Housing & Urban Affairs, Shri Tokhan Sahu.

- Phase-IV (2 Corridors out of 3 Remaining Corridors):** Apart from the three priority corridors, three additional corridors have also been planned as part of the Delhi Metro PhaseIV, viz (i) Inderlok to Indraprastha, (ii) Lajpat Nagar to Saket G Block and (iii) Rithala- NarelaNathupur (Kundli). 2 Corridors out of these 3 Corridors, viz (i) Inderlok to Indraprastha and (ii) Lajpat Nagar to Saket G Block were accorded approval by the Central Cabinet on 13.03.2024 and the sanction order was issued on 28.03.2024. Contract for viaduct of Lajpat Nagar - Saket G Block corridor has been awarded and tender invited for Station Civil Package. Tendering work for Inderlok – Indraprastha corridor is in process. Both the corridors are targeted to be completed by March 2029.
- Phase-IV - Last Remaining Corridor of Rithala -Kundli:**
 The last remaining corridor of Phase-IV- **Rithala - Kundli corridor** (26.463km, 21 stations) was sanctioned by Government of India on 03.01.2025. Preliminary work is in progress. The corridor is targeted to be completed by March 2029.

Phase V(A) - 3 corridors comprising (i) Line-8 Extension from RK Ashram to Indraprastha (9.913 km), (ii) Line10 Extension from Tughlakabad- KalindiKunj (3.9 km) and (iii) Line-10 Extension from Aerocity – Terminal 1 IGI (2.263 km) have been accorded sanction by Union Cabinet on 24.12.2025. Preliminary work is in progress.

9.09 Innovations and New Practices Digital Initiatives

1. Customer Services

- DMRC, on 15th May 2025, became the first large-scale urban transit system in India to integrate with the Open Network for Digital Commerce (ONDC). Now, Delhi Metro tickets can be booked through over 10 widely used consumer apps, including Chartr, EaseMyTrip, Google Maps, Highway Delite, Miles & Kilometres (via Telegram), NammaYatri, OneTicket, Rapido, Redbus, TummoC and Yatri Railways.
- On 31st October 2025, DMRC signed a Memorandum of Understanding (MoU) with Mappls MapmyIndia, to integrate DMRC's API within the Mappls App. As per the MoU, DMRC's Metro data will now be integrated with the Mappls platform to enhance commuter convenience across Delhi-NCR.
- Mobile Application Enhancements:
 - i. DMRC launched an integrated travel solution on the 'DMRC Sarthi-Momentum 2.0' app, on 4th April 2025, enabling commuters to book bike taxis and auto-rickshaws for first and last-mile journeys along with metro tickets in a single transaction. This initiative offers commuters a one-stop solution for metro tickets and last-mile travel, ensuring quicker, cost-effective, and reliable connectivity with seamless ride access through DMRC's trusted platform.
 - ii. On 11th September, Delhi Metro launched 'DMRC Pay powered by BHIM', a native UPI payment experience within the Delhi Metro Sarthi app, in partnership with NPCI BHIM Services Limited (NBSL). This feature allows commuters to make swift and secure ticket purchases with a single click, eliminating the need for external payment gateways.

2. Asset Management & Maintenance

- i. AI-enabled predictive maintenance: DMRC is modernizing its maintenance philosophy by adopting a data-driven, AI-enabled predictive maintenance ecosystem across Rolling Stock, Signalling, Traction, Electrical & Mechanical (E&M) assets. Using IoT sensors, machine learning, centralized dashboards and automated workflows, DMRC aims to support condition-based, rather than scheduled-based maintenance, maximize reliability, reduce failures, improve uptime of critical assets and enhance passenger safety and operational efficiency.
- ii. DMRC and Monash University (acting through its Institute of Railway Technology-IRT), Melbourne (Australia) signed a Memorandum of Understanding (MoU), on 17th June 2025 at Metro Bhawan, to

collaborate and jointly take-up metro rail research activities in the areas of advanced automation of rolling stock & track maintenance etc.

9.10 Awards/ Achievements

- On 01st June 2025, DMRC in coordination with the Central Industrial Security Force (CISF), introduced Priority Frisking initiative at all metro stations for special category passengers. This initiative will benefit divyangjans, pregnant women, women with infants, senior citizens, and injured persons.
- DMRC has been felicitated as a 'Sustainability Champion' on 5th June 2025 by the Department of Community Medicine, Maulana Azad Medical College (MAMC), New Delhi.



- DMRC was awarded India's highest official language honor, the 'Kirti Award' (First Prize) on 14th Sept 2055 for outstanding performance in the implementation of the official language. This award was presented during the Hindi Day celebration and the All India Official Language Conference held in Gandhinagar, by the Honorable Minister of Home Affairs and Cooperation, Shri Amit Shah, to Dr. Vikas Kumar, Managing Director of Delhi Metro.
- On the occasion of Engineer's Day 2025, the Eminent Engineers Award was conferred upon Shri Rajiv Dhankher, Director (Project & Planning), DMRC. The award was presented during the 58th Engineer's Day celebration organized by The Institute of Engineers (India), Delhi State Centre.
- On 27th October 2025, a Memorandum of Understanding (MoU) was signed among DMRC and the Deendayal Port Authority (DPA), Umeandus Technology Private Limited and BEML Limited to develop a Real Time Automated Cargo Evacuation System (e-FTS) for the DPA based at Kandla, Gujarat. With this, DMRC has taken a major step forward in its consultancy activities by foraying into the port sector.
- On 28th October 2025, DMRC was honoured with the esteemed ICI Awards 2025, presented by the Indian Concrete Institute (ICI), Chennai. The recognition

comes under the category “Outstanding Prestressed Concrete Structure in the Country Award” for the corridor connecting Maujpur to Majlis Park.

- On 04th November, 2025, Delhi Metro participated in Smart City Expo World Congress, at Barcelona, Spain, to present itself as a global consultant for the Mass Transit Sector which can provide a 360-degree solution to all requirements pertaining to Metro Rail development across the world. The Delhi Metro exhibition stall was visited by the Indian Ambassador to Spain Sh. Jayant N. Khobragade.
- DMRC’s East Vinod Nagar Metro Station (Pink Line) was awarded ‘Best Performing Unit’ on 14th Dec. 2025 under NECA 2025. The award, presented by Hon’ble President of India Smt. Droupadi Murmu at Vigyan Bhawan, was received by Dr. Vikas Kumar, MD/DMRC, in recognition of exemplary energy-efficiency efforts.
- Hon’ble Chief Minister of Delhi, Smt. Rekha Gupta, inaugurated the new state-of-the-art Delhi Metro Museum at the Supreme Court Metro Station on 17th Dec 2025. Spread across 12,000 square feet, it features international-standard interactive displays and advanced exhibits.



Inauguration of the new state-of-the-art Delhi Metro Museum by Hon’ble Chief Minister of NCT of Delhi, Smt. Rekha Gupta, at the Supreme Court Metro Station on 17th Dec 2025.



9.11 Gurugram Metro

Metro connectivity in Gurugram from Millennium City Centre to Cyber City with spur to Dwarka Expressway, covering a length of 28.50 Km, was sanctioned by GoI on 06.07.2023. The project is being implemented by Gurugram Metro Rail Limited (GMRL), a 50:50 Joint Venture of Government of India (GoI) and Government of Haryana (GoH). The foundation stone of the metro project was laid by Hon'ble Prime Minister, Shri Narendra Modi on 16.02.2024. The project will connect Millennium City Centre to Udyog Vihar-5 and integrate with the existing metro network of Rapid Metro Rail, Gurugram at Mousari Avenue station near Cyber City. This corridor will also have integration with yellow line of Delhi Metro at Millennium City Centre (MCC) and help in reducing traffic congestion in the surroundings as large number of passenger trips from various part of the Gurugram will have interchange with DMRC Metro line only through FOBs/Skywalks. The Corridor will also have the interchange with RRTS corridor at Cyber City and Hero Honda Chowk. Civil Construction works are in progress.

9.12 Bangalore Metro Rail Project Phase-1

The Bangalore Metro Rail Project - Phase I covers 42.3 km of network length with 40 stations. Out of 42.3 km, 8.82 km is underground and the rest is elevated except a small stretch at ground level at Baiyappanahalli Station. The total project cost of phase-I is Rs. 14,133.17 crore and it is fully operational with effect from June, 2017.

9.13 Bangalore Metro Rail Project Phase-2

Govt. of India sanctioned the phase-2 of Bangalore Metro Rail project in February, 2014. The sanctioned length of phase-2 is 72.095 km with 61 stations at the cost of Rs 26,405.14 crores. Out of the total length, 53.80 km of Metro Rail line is operational. 6.12 km long Southern Extension under Phase-2 of Bangalore Metro from Yelachenahalli to Silk Institute was inaugurated on 14.01.2021. 7.53 km long Western Extension under Phase-2 of Bangalore Metro from Mysore Road Station to Kengeri was

inaugurated on 29.08.2021. Reach 1 Extension from K.R. Pune to Whitefield of length 13.71 km was inaugurated on 25.03.2023. Stretch of 2.1 km from K.R Pura to Baiyappanahalli and Stretch of 2.05 km from Kengeri to Challaghatta was inaugurated on 20.10.2023. Reach-3C having a length of 3.14 Kms has been inaugurated on 07.11.2024. During 2025-26, Reach 5 New Line from R.V. Road to Bommasandra of length 19.15 km was inaugurated on 10.08.2025. The physical and financial progress of phase-2 as on 31.12.2025 is 95.10% and 92.99% respectively.



Inauguration of 19.15 km stretch from RV Road to Bommasandra of the Bangalore Metro Phase-2 project by Hon'ble Prime Minister, Shri Narendra Modi on 10th August, 2025.

9.14 Bangalore Metro Rail project Phase-2A & 2B

Govt. of India sanctioned the Phase-2A & 2B of Bangalore Metro Rail project in June, 2021. It comprises of two corridors of total length 58.19 km – (i) Phase 2A from Central Silk Board Junction to K.R. Puram of length 19.75 kms and ii) Phase 2B from K.R. Puram to Airport via Hebbal Junction of length 38.44 kms, at a total completion cost of Rs. 14,788.101 crores. The Physical and Financial Progress as on 31.12.2025 is 67.00% and 62.98% respectively.

9.15 Bangalore Metro Rail project Phase-3

Govt. of India sanctioned the Phase-3 of Bangalore Metro Rail project on 13.09.2024. It comprises of two corridors of total length 44.65 km – (i) JP Nagar 4th Phase to Kempapura (along Outer Ring Road West) of length 32.15 km; and ii) Hosahalli to Kadabagere (along Magadi Road) of length 12.5 km, at a total completion cost of Rs. 15,611.00 crores.

9.16 Chennai Metro Rail Project Phase-1

Chennai Metro Rail Metro Project Phase-I comprising 45.046 km was approved in February, 2009 at the completion cost of Rs. 14,600 Crore. The cost of the project has been revised to Rs.18,379.92 Crore. The details of corridors are as below:

- From Washermanpet to Chennai Airport – 23.085 km. (8.785 km. elevated, 14.3 km underground).
- From Chennai Central to St. Thomas Mount – 21.961 km. (9.695 km underground, 12.266 km elevated).

The project is implemented by Chennai Metro Rail Ltd. (CMRL), a 50:50 joint venture of GoI and Government of Tamil Nadu (GoTN). The project was commissioned in phases and became fully operational for public from February, 2019.

Extension of Chennai Metro Rail Project Phase-1

Extension of Corridor-I of Chennai Metro Rail Phase -1 Project from Washermanpet to Wimco Nagar covering 9.051 km was approved in June, 2016 at a cost of Rs 3,770 Crore The project is fully operational since March, 2022.

9.17 Chennai Metro Rail Project Phase-II

Chennai Metro Rail Project Phase II, for a total length of 118.9 km, comprising three corridors, viz., (i) Corridor 3 - Madhavaram to SIPCOT (45.8 km); (ii) Corridor 4 - Light House to Poonnamallee Bypass (26.1 km)., and (iii) Corridor 5 - Madhavaram to Sholinganallur (47.0 km) for a total completion cost of Rs. 63,246.4 crores has been sanctioned by Government of India in the month of October 2024. MoU of the project has been signed on 20.12.2024. As on 31.12.2025, the Physical and Financial progress of the project are 48.46% and 47.77%.

9.18 Nagpur Metro Rail Project Phase-I

Nagpur Metro Rail Project (Phase-I) consists of 38 stations covering length of 40.022 km. This project is divided into two corridors viz. North-South Corridor (Khapri to Automotive Sq.- Orange line) covering 20.54 km length and East-West Corridor (Lokmanya Nagar to Prajapati Nagar – aqua line) covering 19.48 km length. The total project completion cost of Phase-1 is Rs. 9279.06 Crores and it is fully operational since 11.12.2022.

9.19 Nagpur Metro Rail Project Phase-II

Nagpur Metro Rail Project (Phase-II) is an extension of two operational corridors of Phase-I in all four directions. It has been sanctioned by Government of India on 29 Dec 2022 with project cost of ₹6,708 crore. The project comprises of total length of 43.80 Km and the corridors consists of (i) Reach- 1A: MIHAN to MIDC ESR (18.65 Km),

(ii) Reach-2A: Automotive Square to Kanhan River (13 Km), (iii) Reach-3A: Lokmanya Nagar to Hingna (6.65 Km) and (iv) Reach-4A: Pardi to Transport Nagar (5.50 Km). The entire project is scheduled to be completed and made operational by December, 2027. On October 5, 2024, the Maharashtra Metro Rail Corporation Limited commissioned the 5.67 km double-decker flyover (four-layer transport system) from LIC Chowk to Automotive Chowk.

Government of India, Maha Metro, and EIB signed loan agreement for a 240 million EUR loan for Phase-II of Nagpur Metro, on 20 November, 2024. Government of India, Maha Metro, and ADB signed project agreement for JPY 31,386 million Yen loan for Phase-II of Nagpur Metro on 17 December, 2024. This landmark project aims to enhance urban mobility and alleviate traffic congestion in Nagpur. As on 31.12.2025, Physical and Financial progress of the project is 31.36% and 21.94 % respectively.

9.20 Thane Integral Ring Metro Project

Govt. of India sanctioned the Thane Integral Ring Metro Project on 4th September, 2024 at the total project completion cost of Rs 12,200.10 crores consisting of 22 stations (20 Elevated and 2 Underground) covering length of 29 Kms (26 km Elevated and 3 km underground). Scheduled date of completion of the project is September, 2029. Honorable Prime Minister Shri. Narendra Modi laid the foundation stone of Thane Integral Ring Metro Project on 05th October, 2024.

9.21 Kochi Metro Rail Project

- i. **Kochi Metro Rail Project Phase I** covers a length of 25.612 km from Aluva to Petta with 22 elevated metro stations. The approved completion cost of the Project is Rs. 5,181.79 Crore. The project was sanctioned on 12.07.2012. The first reach of the project from Aluva to Palarivattom with a length of 13.22 km has become operational on 17.06.2017. The complete stretch of Kochi Metro Rail Project Phase I from Aluva to Petta (25.612 km) became operational on 07.09.2020.
- ii. **Kochi Metro Rail Project Phase IA** is an extension of phase I which covers a length of 2 Km from Petta to SN Junction with 2 elevated metro stations. The completion cost of the project is Rs 710.92 Crore. The project was sanctioned by Government of India on 06.02.2023. Phase IA Metro Rail has been opened to public from 1st September 2022.
- iii. **Kochi Metro Rail Project Phase IB** covers a length of 1.2 km from SN Junction to Thirupunithura with 1 elevated metro station. The completion cost of the project is Rs 448.33 Crore. The project was sanctioned by Government of India on 01.10.2025. The stretch has been inaugurated by Hon'ble Prime Minister, Shri Narendra Modi on 06.03.2024 and made operational for public.

- iv. **Kochi Metro Rail Project Phase II** covers a length of 11.2 km from JLN Stadium to Infopark via Kakkanad with 11 elevated metro stations. The approved completion cost of the Project is Rs 1,957.05 Crore. The project was sanctioned on 21.11.2022. The foundation stone was laid on 01.09.2022 by Hon'ble Prime Minister, Shri Narendra Modi.

9.22 Mumbai Metro Line-3

Mumbai Metro Line-3 (Colaba-Bandra-SEEPZ) is the first and the only fully underground metro being implemented for Mumbai Metropolitan Region (MMR). Mumbai Metro Rail Project covers a length of 33.5 km from Colaba- Bandra- SEEPZ with 27 stations. It connects 6 major business and employment centers including Nariman Point, Cuffe Parade, Fort, Lower Parel, BKC and SEEPZ/MIDC. Phase-1 of the project from Aarey to BKC consisting of 12.69 km has been inaugurated by Hon'ble Prime Minister, Shri Narendra Modi on 05.10.2024 and made operational for public. Reach 2A consisting of 9.87 km of Mumbai Metro Line-3 has been inaugurated by Hon'ble Chief Minister of Maharashtra, Shri. Devendra Fadnavis on 10.05.2025. Reach 2B consisting of 10.99 km has been inaugurated by Hon'ble Prime Minister, Shri Narendra Modi on 08.10.2025. Thus, entire stretch of 33.5 km is operational from 09.10.2025. Average Ridership as on December 2025 is 1,43,821.



Inauguration of Reach 2A of 9.87 km of Mumbai Metro Line-3 by Hon'ble Chief Minister of Maharashtra Shri. Devendra Fadnavis on 09.05.2025.



Inauguration of Reach 2B of 10.99 km of Mumbai Metro Line-3 by Hon'ble Prime Minister, Shri Narendra Modi on 08.10.2025.

9.23 Ahmedabad Metro Rail Project Phase-1

Ahmedabad Metro Rail Project Phase-1, consisting of two corridors with total length of 40.03 km namely (i) North-South Corridor (APMC to Motera Stadium -19.12 km) and (ii) East-West Corridor (Thaltej Gam to Vastral Gam - 20.91 km) was approved in November, 2014. The project is being implemented by Gujarat Metro Rail Corporation Limited (GMRC), a 50:50 joint venture of GoI and Govt. of Gujarat (GoG). The total length of 40.03 km is operational since 08.12.2024 except for Sabarmati Station on the North-South Corridor which is likely to be completed by January, 2026. Accordingly, as on 31.12.2025, the physical progress of the project is 99.97%.

9.24 Ahmedabad Metro Rail Project Phase-II

Ahmedabad Metro Rail Project Phase-II covering 28.254 km in two corridors viz. Motera Stadium to Mahatma Mandir (22.838 km) and Gujarat National law University (GNLU) to GIFT city (5.416 km), at a total completion cost of Rs 5,384.17 Crore has been approved in March, 2019. The project is being implemented by Gujarat Metro Rail Corporation Limited, a 50:50 joint venture of Government of India and Government of Gujarat. Stretch of 20.8 km (Motera to Sector-1 & GNLU to GIFT City) has been inaugurated by Hon'ble Prime Minister, Shri Narendra Modi on 16.09.2024. Also, stretch from Sector-1 to Sachivalaya of 1.9 km & 2 stations opened to public on 27.04.2025. As on 31.12.2025, the physical progress and financial progress of the project are 97.10 % and 89.40 %, respectively.

9.25 Surat Metro Rail Project

Surat Metro Rail Project comprising 40.35 km in two corridors viz. Sarthana to Dream City (21.61 km) and Bhesan to Saroli (18.74 km), was approved in March, 2019 at a cost of Rs 12,020.32 Crore. The project is being implemented by Gujarat Metro Rail Corporation Limited, a 50:50 joint venture of Government of India and Government of

Gujarat. As on 31.12.2025, the physical progress and financial progress of the project are 75.15 % and 67.00 % respectively.

9.26 Lucknow Metro Rail Project Phase – 1A

Lucknow Metro Rail Project Phase - 1A covers a length of 22.878 km from Chaudhary Charan Singh Airport to Munshi Pulia. The approved completion cost of the Project is Rs. 6,928 Crore. The project was sanctioned on 22.12.2015. The 8.5 km stretch from Transport Nagar to Charbagh (elevated) had become operational w.e.f 05.09.2017. The complete stretch of Lucknow Metro Phase 1A from CCS Airport to Munshi Pulia (22.878 km) became operational on 08.03.2019.

9.27 Lucknow Metro Rail Phase-IB

Lucknow Metro Rail Project Phase –IB covers a length of 11.165 Km from Charbagh to Vasantkunj. The project has been sanctioned by GoI on 03.09.2025 at a completion cost of Rs. 5,801.05 Crore. Preliminary work is in progress.

9.28 Pune Metro Rail Project

i. Pune Metro Rail Project Phase-1

The Pune Metro Rail Project Phase-1 consists of 33.28 km (27.2 km elevated & 6.08 km underground) divided into two corridors i.e. from Pimpri Chinchwad Municipal Corporation (PCMC) to Swargate (17.53 Km) and from Vanaz to Ramwadi (15.75 km) with 30 stations and two Car Maintenance Depots. The approved revised completion cost is Rs. 13,656.22 crores. The final section of 3.62 km was operationalized on 29th September 2024, marking the full operational length of Phase-1. The metro now serves an average daily ridership of 2 lakh, with the highest ridership of 5.91 lakh recorded on 06.09.2025 during the Ganpati Festival.

ii. PCMC-Nigdi Extension of Pune Metro Rail Project

Government of India has sanctioned the Pune Metro Extension from PCMC to Nigdi on 23.10.2023. The total length of PCMC-Nigdi extension is 4.413 Km which is fully elevated and has 3 elevated stations. The approved completion cost is Rs. 910.18 crores and is expected to be completed by January 2027. As of 30.11.2025, station and viaduct works are in progress, and work orders for Rolling Stock, Telecom, track, and system works have been issued. Physical and Financial Progress (as on 31.12.2025) of the project is 32.99 % and 27.62% respectively.

iii. Swargate- Katraj Extension of Pune Metro Rail Project

Government of India has sanctioned the Pune Metro Extension from Swargate to Katraj on 04.09.2024. The total length of Swargate-Katraj extension is 5.464 Km which is fully underground and has 3 underground stations. The approved completion cost is Rs.

2954.53 crores with project completion expected by March 2029. Physical and Financial Progress (as on 31.12.2025) of the project is 4.37%, and 0.85% respectively.

iv. Pune Metro Rail Project Phase-2 [Corridor 2A: Vanaz to Chandani Chowk & Corridor 2B: Ramwadi to Wagholi/Vitthalwadi]:

Government of India has sanctioned the Pune Metro Rail Project Phase-2 [Corridor 2A: Vanaz to Chandani Chowk & Corridor 2B: Ramwadi to Wagholi/Vitthalwadi] on 16.07.2025. The project comprises fully elevated western and eastern extensions of Corridor-2 with a total length of 12.75 km (1.12 km with 2 stations on Line-2A and 11.63 km with 11 stations on Line-2B). The approved cost is Rs. 3626.24 crores, with completion expected by July 2029.

v. Pune Metro Rail Project Phase-2 Line-4: Kharadi to Khadakwasla with Spur Line (4A) of Nal Stop-Warje-Manik Baug

Government of India has sanctioned the Pune Metro Rail Project Phase-2 Line-4: Kharadi to Khadakwasla with Spur Line (4A) of Nal Stop-Warje-Manik Baug on 16.12.2025. The fully elevated project has a total length of 31.636 km, comprising 25.518 km with 22 stations on Line-4 and 6.118 km with 6 stations on Line-4A. The approved cost is Rs. 9857.85 crores, with completion expected by December 2030.

9.29 Noida-Greater Noida Metro Rail Project

In June, 2017, Government of India approved Noida-Greater Noida Metro Rail Project of the length of 29.707 km connecting Noida and Greater Noida from Sector 51 to Greater Noida Depot with total completion cost of Rs. 5,503 Crore. The entire corridor was commissioned on 25.01.2019.

Extension of Aqua Line from Depot Station to Boraki MMTH

This line is an extension of existing Aqua Line which covers a length of 2.6 Km from Depot Station (G. Noida) to Boraki MMTH (G. Noida). The completion cost of the project is Rs. 416.34 Crore. The project has been approved by GoI on 24.07.2025. Preliminary work is in progress.

9.30 Bhopal Metro Rail Project

The Bhopal Metro Rail Project has been sanctioned by the Govt. of India on 30.11.2018 and it consists of 27.87 km of network length divided into two corridors i.e. from Karond Circle to AIIMS (14.99 km) and Bhadbhada Square to Ratnagiri Tiraha (12.88 km). Priority Corridor (Phase-I) from Subhash Nagar Depot to AIIMS (Orange Line) of length 6.94 Km of the project was commissioned on 20.12.2025. The approved completion cost is Rs. 6,941.40 crores. As on 31.12.2025, physical progress of the project is 51.02% and financial progress is 55.41%.



Inauguration of Priority Corridor (Phase-I) from Subhash Nagar Depot to AIIMS (Orange Line) of length 6.94 Km of the project by Hon'ble Union Minister for Housing & Urban Affairs and Power, Shri Manohar Lal on 20.12.2025.

9.31 Indore Metro Rail Project

The The Indore Metro Rail Project has been sanctioned by the Government of India on 30.11.2018 and it consists of one corridor of network length 31.55 km from Bengali Square – Vijay Nagar – Bhawarsala – Airport – Palasia – Bengali Square (Ring line). Priority Corridor 1 (Phase-I, Reach-I) from Gandhinagar Depot to SC03 Station of length 6.2 Km of the project was commissioned on 31.05.2025. The approved completion cost is Rs. 7,500.80 crores. As on 30.11.2025, physical progress of the project is 58.13% and financial progress is 57.24%.



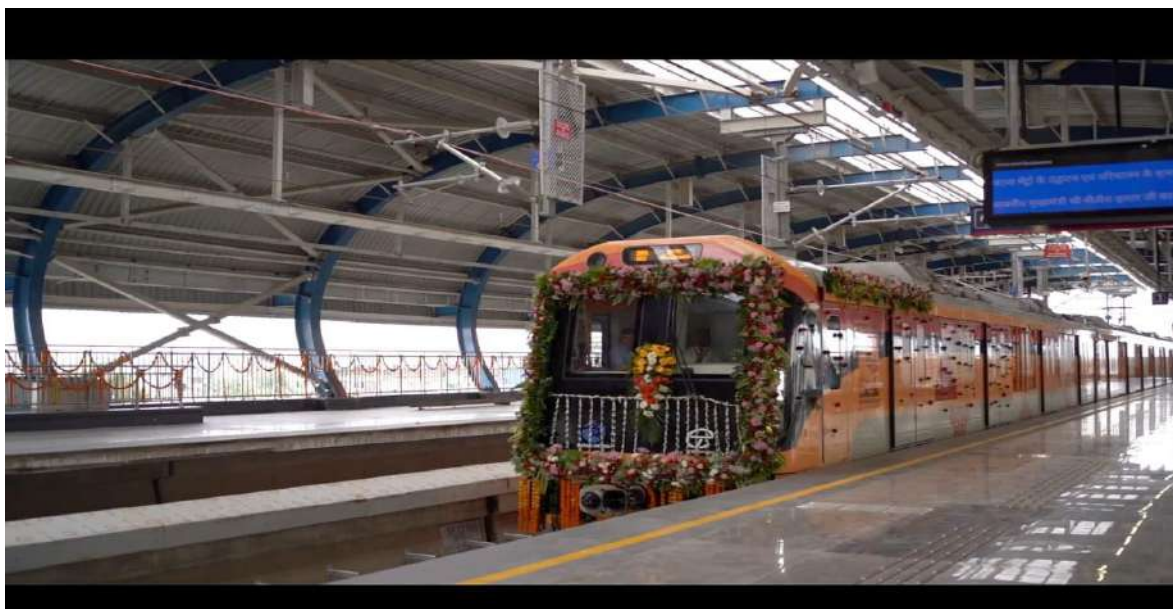
Inauguration of Priority Corridor of Indore Metro Rail Project from Gandhinagar Depot to SC03 Station of length 6.2 Km by Hon'ble Prime Minister, Shri Narendra Modi on 31.05.2025.

9.32 Patna Metro Rail Project

The Patna Metro Rail Project has been approved by the Government of India in February, 2019 and it consists of network length of 32.507 km divided into two corridors i.e. from Danapur to KhemniChak (17.932 km) and Patna Railway Station to New ISBT (14.575 km) with 24 stations. The approved completion cost is Rs. 13,365.77 crores. A section of 2.7 km from Patliputra Bus Terminal to Bhootnath has been commissioned by Hon'ble Chief Minister of Bihar, Shri Nitish Kumar on 06.10.2025. The Physical and Financial progress of the project as on 31.12.2025 is 49.22% and 36.92% respectively.



Inauguration of 2.7 km stretch of Patna Metro from Patliputra Bus Terminal to Bhootnath by Hon'ble Chief Minister of Bihar, Shri Nitish Kumar on 06.10.2025.



Newly inaugurated 2.7 km stretch of Patna Metro Rail Project.

9.33 Agra Metro Rail Project:

The Agra Metro Rail Project has been sanctioned on 27.05.2019 and it comprises of two corridors of total length 29.4 Km (i) Sikandara to Taj East Gate (14.0 Km) and (ii) Agra Cantt to Kalindi Vihar (15.4 Km). The total completion cost of the project is Rs. 8,379.62 Crore. The laying of foundation stone of Agra Metro Rail Project and inauguration of the priority section of length 5.289 km from Taj East Gate to Mankameshwar was done by Hon'ble Prime Minister, Shri Narendra Modi on 07.12.2020 and 06.03.2024 respectively. The physical and financial progress as on 31.12.2025 are 65.00% and 63.5% respectively.

9.34 Kanpur Metro Rail Project

The Kanpur Metro Rail Project has been sanctioned on 27.05.2019 and it comprises of two corridors of total length 32.385 Km, (i) IIT, Kanpur to Naubasta (23.785 Km) and (ii) Agriculture University to Barra 8 (8.600 Km). The total completion cost of the project is Rs. 11,076.48 Crore. The construction of the elevated viaduct on priority corridor of Kanpur Metro Rail Project from IIT Kanpur to Motijheel was inaugurated jointly by Hon'ble Chief Minister of Uttar Pradesh, Shri Yogi Adityanath and Hon'ble Minister of State (Independent charge), Housing and Urban Affairs, Government of India, Shri Hardeep Singh Puri on 15th November 2019. The priority section of length 9 km approx. from IIT Kanpur to Motijheel has been inaugurated by Hon'ble Prime Minister, Shri Narendra Modi on 28.12.2021. Further, length of 6 Km from Motijheel to Kanpur Central Railway Station has been inaugurated on 30.05.2025 extending total operational length to 15 Km in the project. The physical and financial progress as on 31.12.2025 is 76.90% and 76.20% respectively.



Inaugurated of 6 Km line from Motijheel to Kanpur Central Railway Station has been inaugurated by Hon'ble Prime Minister, Shri Narendra Modi on 30.05.2025

9.35 Regional Rapid Transit System (RRTS) for National Capital Region (NCR)

National Capital Region Transport Corporation (NCRTC) has been mandated for designing, developing, implementing, financing, operating and maintaining Regional Rapid Transit System (RRTS) network. NCRTC is a Government Company within the meaning of Section 2(45) of the Companies Act, 2013 and a joint venture of Government of India (MoHUA, MoR and NCRPB) and State Governments of NCT of Delhi, Haryana, Rajasthan and UP.

9.36 Present Status of Namo Bharat corridor is as under:

1. Delhi-Ghaziabad-Meerut Namo Bharat corridor:

i. The corridor was sanctioned in March 2019 and foundation Stone of this 82.15 km Namo Bharat corridor, with an estimated project completion cost of Rs 30,274 crore. Presently, 67% of the length (~55 km; New Ashok Nagar to Meerut South) of the Delhi-Ghaziabad-Meerut Namo Bharat corridor is already open for public use. It has been inaugurated and open for public use in phased manner, as detailed below.

a. 20.10.2023: 17 Km | 5 stations: Sahibabad-Duhai Depot station (Priority section)

b. 06.03.2024: 17 Km | 3 stations: Duhai-Modinagar North station

c. 18.08.2024: 08 Km | 1 station: Modinagar North-Meerut South station

d. 05.01.2025: 13 Km | 2 stations: Sahibabad to New Ashok Nagar station

ii. Moreover, proposed Meerut Metro (MRTS) consist of ~23 Km stretch alongwith 09 MRTS & 04 RRTS+MRTS stations, which is 1st of this kind in the country where Namo Bharat (RRTS) & Meerut Metro (MRTS) both will run on the same infrastructure.

iii. Since inception till 29.12.2025, over 21 Million passengers have been served and RRTS services are available from 6am to 10pm with 15 mins intervals.

iv. Ticketing for the Namo Bharat services is facilitated through NCMC cards, the mobile application (Namo Bharat Connect) and QR coded paper tickets. Moreover, Ticketing system of Namo-Bharat services is also integrated with DMRC's Delhi Metro Sathi App and integration with the IRCTC is in progress.

v. NCRTC targets 60% of energy needs from renewables, driving India's clean energy transition and supporting net-zero goals for a Viksit Bharat NMP-2047. The Letter of Acceptance (LoA) issued to NLC India Limited (NLCIL) for a 110 MW Captive Solar Power Plant (AC) grid-connected solar PV power project in Uttar Pradesh, marks a significant milestone in sustainable urban transport.

vi. NCRTC is harnessing Solar Power through rooftops of elevated stations, depots and other auxiliary buildings by which 5.5 MWp capacity has been commissioned under

RESCO model out of targeted 11 MWp, which is resulting into CO₂ emissions reduction by over 5700 ton annually.

vii. National Capital Region Transport Corporation (NCRTC) has introduced India's first 'Solar on Track' system at Namo Bharat Depot, Ghaziabad, installing 28 solar panels over 70 meters of track with a total 15.4 kWp capacity. This innovative pilot generates 17,500 kWh annually and cuts 16 tonnes of emissions, advancing clean energy and sustainable infrastructure in public transport.

viii. 05 Namo Bharat stations namely Sahibabad, Guldhar, Ghaziabad, Duhai & Anand Vihar and 02 RSS i.e. Ghaziabad & Murad Nagar of Delhi-Ghaziabad-Meerut Namo Bharat

Corridor have been honoured with the esteemed Indian Green Building Council (IGBC) Platinum Rating under the Green System category. Further, 02 of the Namo Bharat stations namely Guldhar and Sahibabad have been declared Net Zero Energy (Operations) by IGBC. This corridor provides a template for implementing high-speed regional connectivity and promoting polycentric growth. It's key highlights are as below-

A. 1st of this kind Initiatives by NCRTC for the implementation of India's 1st Rail based Regional Rapid Transport System

- Design speed of 180 kmph, with Namo Bharat being the first system in India certified for 180/160 kmph design and operating speeds; 100% of trainsets are designed and manufactured in India, and the system cuts Delhi-Meerut travel time to under 1 hour compared to the current ~1.5–2 hours by road.
- Deployment of a global first ETCS Level 2 Hybrid Level 3 over LTE signalling system, enabling interoperability between corridors, shorter headways, enhanced safety and the ability to run trains at full speed even in fog conditions.
- Make in India compliant rolling stock, with 180 kmph-capable trainsets fully designed and manufactured in India.

B. TOD Initiatives Catalyzing Growth Hubs

- First of its kind TOD Implementation – Supported development of UP TOD policy; statutory Master plans of Meerut and Ghaziabad first in India to be notified with TOD zones; Zonal Development Plans under preparation.

- New townships coming up along the corridor - 350-hectare New Meerut Township and 541hectare Harnandipuram Township “New Ghaziabad” near Meerut South and Ghaziabad Namo Bharat stations respectively
- Industrial rejuvenation potential as enhanced regional connectivity offers the possibility of relocating industrial facilities / IT parks / Warehousing / etc. from presently high density areas to along the corridor in Meerut area.

C. Digital Excellence

- Developed in-house project management tool – SPEED (*Systematic Program Evaluation for Efficient Delivery of Project*) for identifying delays, and improving delivery; also adopted by other metro organisations.
- Customized Enterprise Asset Management (EAM) solution - NCRTC has developed an Integrated Real-Time Enterprise Asset Management System (iDREAMS), for real-time asset maintenance and enhancing operational efficiency.
- Centre of Excellence ‘Aparimit’ - Offers real-system exposure in high-speed operations, multisystem integration, ETCS/ATO, LTE/5G, PSDs, digital twins, predictive maintenance, and cyber-secure signalling.

D. Harnessing Private Sector Efficiencies

- 12-year O&M contract with DB RRTS India, bidding process and document development managed in-house.
- Innovative rolling stock procurement with a bundled 15-year maintenance package for lifecycle cost optimisation.
- Hybrid Annuity Model (HAM) adopted for Automatic Fare Collection (AFC) systems

E. Awards & Recognition

NCRTC was conferred awards in three categories at the prestigious ET Infra Rail Show Awards 2025: ‘Best Integrated Property Development/Transit Oriented Development’, ‘Best Project Delivery timeline for MRTS/RRTS’, and ‘Best Track Laying Performance’ on 13.06.2025



NCRTC was conferred with the prestigious UITP Award under the category ‘Public and Urban Transport Strategy’ for the Delhi-Ghaziabad-Meerut Namo

Bharat corridor, at the UITP Global Public Transport Summit 2025 held in Hamburg, Germany on 17.06.2025

9.37 Initiatives taken for the implementation of Public Procurement (Preference to Make in India) Order-2017

- **Revision in Minimum Local Content (MLC) of Metro Rail components:**

As a measure to encourage 'Make in India' and to effect progressive increase in local content of metro rail components, the Minimum Local Content of various components revised and circulated to metro rail corporations on 14th October, 2020 for adoption by them. Now, all metro rail components viz. rolling stock, electrical & mechanical, signalling and telecommunication components and civil structures have MLC varying from 50% to 90% thereby complying the MLC requirement of 50% as per DPIIT Order.

The minimum local content to be followed in procurement of various metro components presently are as below:

- i. Rolling Stock: 60%
- ii. Telecommunication: 50 %
- iii. Signalling system: 50 %
- iv. Electrical and Mechanical: 60%
- v. Civil works: 90% for elevated structure and 80% for underground structure

- **Notification of list of items for Metro Rail/ Regional Rapid Transport System Corporations where public procurement shall be done only from Class-I local suppliers**

Pursuant to a review undertaken in terms of clause 3(a) of PPP-MII, Order 2017 dated 16.09.2020, MoHUA vide letter dated 01.01.2021 and dated 03.10.2023 issued a list of 65 items such as switch gears, panels, battery, coupler, propulsion system, pantograph, air conditioning unit, braking system, etc. where there is sufficient local capacity and competition available for supplies. All the Metro Rail/ RRTS Corporations have been advised to ensure compliance in the relevant procurement of Metro components by them.

- **Standardisation**

The Ministry has also standardized various metro rail components viz. rolling stock, signalling & telecom systems, electrical & electromechanical systems and civil engineering structures to promote indigenisation. These parameters ensure that various metro rail components/equipment in new metro projects conform to prescribed standards thus incentivizing manufacturers to plan for long term investments in the country and set up manufacturing units contributing to AatmaNirbhar Bharat.

- **Rolling Stock:** Besides issue of Standard eligibility criteria for procurement of rolling stock, the metro rail companies have been advised to incorporate following conditions in rolling stock tenders:
 - (a) Minimum 75% of the tendered quantity of cars shall be manufactured indigenously with progressively increased indigenous content. For manufacture of these cars, the contractor may either establish independent manufacturing facility in India or partner with a suitable Indian reputed manufacturer.
 - (b) To facilitate ease in maintenance and easy availability of spares during post warranty period, an identified list of critical equipment/ sub-systems shall be included in the tender document. Indigenous manufacturing of the listed items shall be ensured for manufacturing of minimum 25% of the tendered quantity of metro cars. This may either be achieved by the OEM themselves by establishing a wholly owned subsidiary in India or through a suitable Indian reputed manufacturer.

Currently, there are three companies that have Metro coach manufacturing setups in India and there are many more that manufacture other Metro components. Localization of rolling stock components and creation of domestic manufacturing capacity has led to considerable reduction in the cost of metro rolling stock. These measures save not only foreign exchange and develops local workforce capabilities but also generate home grown employment opportunities leading to AatmaNirbhar Bharat.

9.38 PM-eBus Sewa Scheme

“PM-eBus Sewa” launched on 16th August 2023 aims to augment city bus operations in urban areas with Central Assistance (CA) of Rs. 20,000 crores for deploying electric buses under the PPP model. Cities with a population between 3-40 lakhs and other State Capitals with less than 3 lakh population as per 2011 census are eligible. Addendum issued to the scheme guidelines to accommodate cluster of small adjoining statutory towns under the definition of cities as Local Planning Area.

The Scheme is being implemented in two segments.

Under **Segment A** (Augmentation of City Bus Services and Associated Infrastructure),

- a) Central Assistance on Per-km of bus operation for **10 years**, depending on the size of bus: **₹24** for standard buses (12 meter), **₹22** for midi buses (9 meter) and **₹20** for mini buses (7 meter).
- b) Central Assistance for Behind-the-meter power infrastructure: **100%**
- c) Central Assistance for Civil infrastructure of Depot: **60%** for cities of states, **90%** Central Assistance to capital cities of Hilly states/North-East States/UTs with legislature and **100%** central assistance to capital cities of UTs without legislature.

Under **Segment B** (Green Urban Mobility Initiatives (GUMI), CA shall be provided for implementation of Green Urban Mobility projects complementing bus services and demonstrating reduction in Green House Gas (GHG) emissions in urban areas including support for implementation of ITMS and NCMC based Automated Fare Collection System (AFCS).

9.39 Physical and financial progress of PM-eBus Sewa Scheme

☐ Progress under Segment A

- o **Buses Sanctioned-** Ministry has approved **9,360 e-buses** demand from **15 States and 4 UTs**. These approved buses have been sanctioned as per the extant Scheme Guidelines and Addendum (15th April 2025) and are distributed over **106 cities**. State wise sanctioned buses are as under:

S.No.	State/ UT	City	Buses Sanctioned
1	Chandigarh	Chandigarh	428
2	Gujarat	Gandhinagar	100
3		Rajkot	100
4		Vadodara	250
5		Bhavnagar	100
6		Jamnagar	50
7		Junagadh	50
8		Navsari	50
9		Gandhidham	80
10	Haryana	Gurugram	100
11		Faridabad	100
12		Hisar	50
13		Karnal	50
14		Panipat	50
15		Yamuna Nagar	50
16		Rohtak	50
17	J &K	Srinagar	100
18		Jammu	100
19	Maharashtra	Nagpur	150
20		Chhatrapati Sambhaji Nagar	100
21		Kalyan Dombivli	100
22		Nashik	50
23		Thane	100
24		Vasai Virar	100

25		Amravati	50
26		Bhiwandi	100
27		Kolhapur	100
28		Mira Bhayandar	100
29		Solapur	100
30		Ulhasnagar	100
31		Ahmednagar	40
32		Latur	50
33		Sangli	50
34		Akola	50
35		Dhule	28
36		Ichalkaranji	25
37		Jalgaon	50
38		Chandrapur	50
39		Malegaon	26
40		Parbhani	40
41		Bhubaneswar	100
42		Cuttack	100
43	Odisha	Rourkela	100
44		Berhampur	50
45		Sambalpur	50
46		Amritsar	100
47		Jalandhar	97
48	Punjab	Patiala	50
49		Ludhiana	100
50		SAS Nagar	100
51	Meghalaya	Shillong	55
52		Patna	150
53	Bihar	Darbhanga	50
54		Bhagalpur	50
55		Gaya	50
56		Muzaffarpur	50
57		Purnea	50
58	Puducherry	Puducherry	75
59	Assam	Guwahati	100

60	Ladakh	Leh	15
61	Madhya Pradesh	Indore	270
62		Bhopal	195
63		Jabalpur	200
64		Gwalior	100
65		Ujjain	100
66		Sagar	32
67		Satna	20
68		Dewas	55
69	Rajasthan	Ajmer	100
70		Alwar	100
71		Bikaner	125
72		Bhilwara	50
73		Jaipur	450
74		Jodhpur	125
75		Kota	100
76		Sikar	50
77		Udaipur	50
78	Chhattisgarh	Bilaspur	50
79		Bhilai	50
80		Korba	40
81		Raipur	100
82	Uttarakhand	Dehradun	100
83		Haridwar	38
84	Andhra Pradesh	Amravati	50
85		Anantapur	50
86		Kadapa	50
87		Kakinada	50
88		Kurnool	50
89		Rajahmundry	50
90		Tirupati	350
91		Nellore	100

92		Guntur	100
93		Vijayawada	100
94		Visakhapatnam	100
95	Karnataka	Belagavi	100
96		Hubballi-Dharwad	100
97		Kalaburagi	100
98		Mangaluru	100
99		Mysore	100
100		Bellary	50
101		Bijapur	50
102		Devanagare	50
103		Shimoga	50
104		Tumkur	50
105	Telangana	Nizamabad	51
106		Warangal	100
Total	19	106	9,360

o **Associated Infrastructure [Bus Depot and Behind-The-Meter (BTM) Power Infrastructure]**

- Projects Sanctioned for BTM Infrastructure, so far: **88**
- Projects Sanctioned for Civil Infrastructure, so far: **85**
- Total Sanctioned Amount so far: **Rs 1,075.31 crore**
- Funds disbursed in FY 2024-25: **Rs 475.43 crore**
- Mother Sanctioned issued in FY 2025-26, so far: **Rs 194.61 crore**

o **Bus Tender Progress**

- Buses Tendered, so far: **6518**
- Letter of Confirmation of Quantity (LoCQ) Issued: **6198**
- Letter of Award (LoA) Issued, so far: **4447**



Official Logo Launch of PM-eBus Sewa Scheme



Official Website Launch of PM-eBus Sewa Scheme



Nagpur Depot-PM-eBus Sewa Scheme



e-buses deployed under PM-eBus Sewa Scheme

9.40 National Common Mobility Card (NCMC)

Anticipating the future challenges of commuters travelling across various cities using different Public Transport Operators (PTOs) and to revamp the existing cash-based ticketing system across various transport modes, MoHUA has taken the initiative to implement indigenously developed National Common Mobility Card (NCMC) and switch to digital transit payment system using single card capable to work even in offline environment.

With the aim to provide seamless travel experience to citizens of country across various modes of transport, Hon'ble Prime Minister, Shri Narendra Modi launched NCMC in March, 2019, under 'Make in India' initiative to realize the vision of "One Nation One Card". NCMC card is based on qSPARC (quick Specification for Payment Application

of RuPay Chip) developed by National Payments Corporation of India (NPCI). The pilot of interoperable, open loop NCMC ecosystem was inaugurated at Delhi Metro (Airport Line) on 31st January 2019.

At present, 22 transit projects are live on NCMC. Out of these, 11 are metro projects and 11 are Bus projects.

Sr. No	Live Projects	Go Live Month
1	Pune Metro	Dec'25
2	Delhi Transport Corporation (DTC)	Sep'25
3	CRUT, Odisha	Aug'25
4	MMRCL Line 3	June'25
5	Agra Metro	May'25
6	Nagpur Apli Bus	Apr'25
7	Metropolitan Transport Corporation (Chennai)	Jan'25
8	Himachal Road Transport Corporation (HRTC)	Sept'24
9	Aurangabad Bus	Sept'24
10	Jammu City Buses	Mar'24
11	Haryana Roadways	Feb'24
12	Srinagar Smart City Buses	Jan'24
13	Assam Bus (ASTC)	Jan'24
14	NCRTC	Oct'23
15	Delhi Metro	Jun'23
16	Mumbai Metro Line 1	Jun'23
17	Gujarat Metro	May'23
18	Chennai Metro (CMRL)	Apr'23
19	Bangalore Metro (BMRC)	Apr'23
20	Kanpur Metro	Apr'23
21	Mumbai Metro Line 2A & 7	Jan'23
22	BEST Bus	Apr'22

9.41 Sustainable Urban Mobility – Air Quality, Climate Action, and Accessibility (SUM-ACA)

Sustainable Urban Mobility – Air Quality, Climate Action, and Accessibility (SUM-ACA) is the Technical Cooperation funded by BMZ and implemented by GIZ with a cost of 8 million Euro for a period upto June 2026 in the selected 9 Cities of 5 States with the objective to promote climate and environment-friendly, low-emission and socially balanced urban mobility systems at the national, state, and municipal institutions (at the city) level. The following outputs will be achieved by the project:

- i. To support the Green Urban Mobility Partnership (GUMP)

- ii. To improve the scientific database on climate action, air pollution control and access to mobility
- iii. To improve urban mobility in cities by implementing integrated mobility strategies/plans
- iv. To build the capacities of national, state, and local authorities for the implementation of integrated mobility, including green recovery

9.42 Transport Planning & Capacity Building for Urban Transport for metro and non-metro projects sub- scheme

Central Financial Assistance (CFA) for undertaking the activities relating to preparation of CMPs/DPRs/Research studies etc. is being provided by this Ministry under a sub-scheme head namely “Transport Planning and Capacity Building in Urban Transport for metro and non-metro projects” as per the guidelines issued on 03.01.2024. In the sub-scheme, 100% CFA is being provided for undertaking the activities relating to preparation of CMPs/DPRs/Research studies/Feasibility studies/Transportation Studies etc. under the admissible components of the sub-scheme. It is anticipated that this sub-scheme will continue to achieve the objectives of the National Urban Transport Policy (NUTP), 2006. In addition, Development of Indian Communication Based Train Control (i-CBTC) by DMRC, BEL and RDSO under the aegis of MoHUA at a cost of Rs. 245.26 cr is undergoing under this new sub-scheme.

9.43 18th Urban Mobility India (UMI) Conference cum Exhibition 2025

The Urban Mobility India (UMI) Conference and Expo is an annual flagship event of the Ministry of Housing and Urban Affairs (MoHUA), Government of India which is organized as enunciated in the National Urban Transport Policy, 2006. The UMI conference is being organized since 2008 through the Institute of Urban Transport (India), a registered Society under the purview of the Ministry.

The primary objective of this conference is to deliberate, share, disseminate and update knowledge on urban transport issues and best urban transport practices, nationally and globally. The event brings together national and international experts, technology and service providers, policy makers, practitioners, officials from the urban transport sector and other stakeholders under one roof.

The **18th UMI Conference cum Exhibition 2025** was held during **07th to 09th November, 2025** at Hotel Hyatt Regency, Gurugram, Haryana by MoHUA in collaboration with the Government of Haryana on the theme of **“Urban Development and Mobility Nexus”**. Theme based specific urban transport issues were deliberated during the conference. The conference was structured into two Plenary Sessions, one

Conclave Session, 8 Technical Sessions and 8 Round Table Discussions. In addition, 8 sessions of Research Symposium were also organized for students and researchers.

Exhibition: The exhibition, a key feature of the UMI Conference in which 26 exhibitors participated, was aimed at disseminating and showcasing latest developments in urban transport technology, systems, services and innovations.

Research Symposium: As part of the UMI Conference, Research Symposium was also organized in coordination with IIT-Delhi in which about 46 full papers were presented across 8 sessions by the research scholars/ students from IITs/ Engineering/ Planning and Architecture colleges.

Inauguration: The Conference-cum-Exhibition was inaugurated by Shri Manohar Lal, Hon'ble Minister of Housing & Urban Affairs and Power, Government of India on 07th November, 2025. About 1,600 delegates participated in the three-day conference.



Shri Manohar Lal, Hon'ble Minister of Housing National Song "Vande Mataram" being recited & Urban Affairs and Power inaugurating the Conference

Special Session: A Special Session on Urban Transport was organized on 8th November, 2025 (i.e. the second day of the Conference), which was presided over by Shri Nayab Singh, Hon'ble Chief Minister of Haryana.



Shri Nayab Singh, Hon'ble Chief Minister, Haryana

Valedictory Session: The conference concluded with the valedictory session held on 09th November, 2025. Shri Manohar Lal, Hon'ble Minister of Housing & Urban Affairs and Power, Govt. of India was the Chief Guest who delivered the valedictory address in the presence of Shri Tokhan Sahu, Hon'ble Minister of State for Housing and Urban Affairs and other dignitaries.

Awards for best practices/ excellence in Urban Transport: The highlight of the session was the awards given for best practices/ excellence in Urban Transport to the best performing States/ UTs and cities in 8 different categories. Awards were also given to best exhibitors, as well as monetary awards for best research papers selected in the Research Symposium.



Award being given to the winner

Outcome of the Conference: Discussions in the conference revolved around day wise theme based specific urban planning and development issues in the context of the mobility nexus, with particular emphasis on mobility options in Tier II and Tier III cities. Key areas deliberated included future cities and innovative mobility solutions, evolving low emission zones in cities, smart bus operations through Digitalization, prospects and challenges of EV technologies, paradigm shift in PPP, strategies for non-fare box revenue, accessibility and gender mainstreaming, big data applications in urban transport etc.

Consensus emerged that urban development and transport systems must collectively focus on improving accessibility and connectivity, leading to economic agglomeration and promotion of Transit Oriented Development (TOD). The nexus between urban development and mobility is no longer merely symbiotic but has become functional, strategic and transformative. All the sessions had presentations from eminent experts in the specific areas which revolved around live case studies in India and across the world. The conference clearly highlighted the inter-relationship between urban development and mobility, underscoring the need for integrated planning of city expansion and urban transit systems to enhance mobility and accessibility.

It was also announced by Hon'ble Minister of Housing & Urban Affairs and Power, Shri Manohar Lal in the valedictory session that, the **19th Urban Mobility India Conference cum Exhibition 2026** will be held in **Bhubaneswar, Odisha** on the theme of “Urban Accessibility and Liveability in the Digital Age”.



Central Public Health and Environmental Engineering Organisation (CPHEEO)

10.01 Urban Water Supply, Used Water Management, Solid Waste Management and Storm Water Drainage System is a State subject and the State Governments / Union Territories and Urban Local Bodies are responsible for providing the services through planning, design, implementation, operation and maintenance. The Ministry of Housing and Urban Affairs is responsible for formulation of broad policies and programmes and assists State Governments/ Union Territories in providing technical guidelines / financial support with respect to Urban Water Supply, Used Water Management, Solid Waste Management, Climate change and Storm Water Drainage System projects.

10.02 CPHEEO is the Technical Wing of the Ministry of Housing and Urban Affairs, Government of India, dealing with the technical matters related to PHE sector in the Country. CPHEEO plays a vital role in policy formulation and also responsible for technical appraisal of schemes / proposals of State Governments/ULBs where Additional Central Assistance (ACA) (under various programmes of Govt. of India) and external funding has been sought. CPHEEO renders advice in matters related to its mandate in all projects & missions of the Ministry. It acts as an advisory body at central level to advise the concerned State agencies and Urban Local Bodies (ULBs) in implementation, operation & maintenance of Urban Water Supply, Used Water Management, Solid Waste Management and Storm Water Drainage System projects and helps to adopt latest technologies in these sub sectors.

10.03 CPHEEO has taken up the following activities during financial year 2025-26:-

(i) Technical Support to the Ministry

CPHEEO provides technical support to the Ministry for implementation of Swachh Bharat Mission-Urban (SBM-U) 2.0, Atal Mission for Rejuvenation and Urban Transformation (AMRUT) 2.0 and Smart City Mission (SCM). CPHEEO has prepared various advisories / guidance note for latest technologies and communicated to the States/ UTs for adoption. Following advisories have been released during 2025-26:

Advisory		
S.No	Advisory Name	Timeline
1	Model design for 5 TPD Material Recovery Facility	Apr-25
2	Model design for 10 TPD Material Recovery Facility	Apr-25
3	Model design for 50 TPD Material Recovery Facility	Apr-25
4	Model design for 100 TPD Material Recovery Facility.	Apr-25
5	Compendium on Best Practices of Drink from Tap (DfT) Projects	May-25
6	Pre-monsoon Preparedness & Mitigation of Urban Flooding	Nov-25

7	Promoting Off-Take of Treated Sewage Sludge	Dec-25
8	Options for Onsite Sanitation in Colder Regions	Dec-25

(ii) **PHE Sector Development Scheme**

“PHE Sector Development Scheme” a Central Sector Scheme with a dedicated budget head (Major Head-2217, 05.191.19.01) includes PHE Training, Applied Research, Capacity Building and monitoring & evolution of projects etc. being operated by CPHEEO, MoHUA. Scheme is continuous in nature, and all States / UTs / ULBs are covered under the Scheme. Main objective is to provide training to in-service engineers of the different State PHEDs, Water Supply and Sewerage Boards, ULBs etc. Applied Research is carried out through various Academic and Research Institutes in the field of Water Supply, Sanitation including Solid Waste Management. Revision of various Manuals is also carried out through the scheme. Operational Guidelines with revised financial norms are also approved by the Ministry for proper implementation, expenditure control and budgetary disciplines.

The budget allocation for PHE Sector Development Scheme for 2025-26 is Rs. 2.00 Crore. An Expert Committee was constituted under the Chairmanship of Adviser (PHEE) by the Ministry for selection and monitoring of Applied Research Projects and preparation of Advisories on various important aspects of water supply and sanitation to facilitate implementation of Missions of the Government of India.

(a) **Post Graduate Course (M.Tech./M.E.)**

Post Graduate Course in Public Health Engineering or Environmental Engineering. The duration of the course is 24 months (4 Semesters). During 2025-26, 04 students were nominated for undergoing PG Course.

(b) **Applied Research**

A total of 17 applied research projects to the tune of Rs 5.26 Cr. were approved by the Ministry in recent year, out of which 4 Applied Research (AR) projects are completed in 2025-26 and about 5 AR projects will be completed before March,26. Apart from these 3 fresh AR projects were approved during 2025-26 to the tune of Rs.1.21 Cr. Further about 5 more AR projects are expected to be approved before March 2026. Till Dec 2025 funds Rs. 0.65 Cr. has been released under the scheme.

(c) **Empanelment of Institutions**

Additional 19 prestigious technical institutions (IITs- 4 Nos., NITs- 7 Nos., and other Technical Institutes- 8 Nos.) have been recently added to the list of empanelled institutions, further expanding the reach and impact of this vital training initiative. These institutes will conduct all three courses (i.e. PG course, Refresher Course and Short-Term Course).

(d) **Manual Revision**

Revision and updation of CPHEEO’s “Manual on Sewerage and Sewage Treatment Systems, 2013” is taken up during 2025-26. Expert Committee is already constituted by the Ministry and engagement of Technical Agency through GeM Portal is in progress.

(e) **Refresher Courses**

About 143 new Refresher Courses were identified and Module development through

empanelled institutes is under progress. About 20 modules will be finalized by end of January 2026 and will be implemented before March 2026.

(iii) Other Technical Support

- a. Several SFC/EFC/Cabinet Notes and Technical proposals were examined by CPHEEO and comments sent to the concerned Ministries
- b. Senior Officers, during the year, attended several meetings organised by NITI Aayog, MoEF&CC, MoJS, DoDWS, MoSJ&E and BIS etc.
- c. Technical support to Namami Gange Programme of the MoJS for implementation of Mission in cities particularly for solid waste management along the Ganga River.
- d. Technical inputs to the Ministry for bilateral and multilateral agencies like World Bank, JICA, KfW, AfD, GIZ, and bilateral cooperation between two countries like Australia, Russia, Germany, Japan, Singapore, South Korea, Netherlands, Canada and other countries.

(iv) Detailed Project Reports (DPRs) appraised during 2025-26 under external funding:

Detailed Project Reports (DPRs) appraised during 2025-26 under external funding				
S.No	Name of the Projects	Funding Agency	City	State
1	DPR on Water Supply for Pakyong town, Sikkim	Asian Development Bank (ADB)	Pakyong	Sikkim
2	DPR on Sewerage and Septage Management for Pakyong town, Sikkim	ADB	Pakyong	Sikkim
3	Development of Water Supply System Pithoragarh Town, Uttarakhand	European Investment Bank (EIB)	Pithoragarh	Uttarakhand
4	Uttarakhand livability and resilience improvement project (ULRIP)	ADB	Sitarganj	Uttarakhand
5	SIKKIM INTEGRATED URBANDEVELOPMENT PROJECT	ADB	Rangpo	SIKKIM
6	Replacement of 1200 mm dia UGD outfall Sewer Line from Renigunta road to Thukivakam, project under AMRUT 2.0	MoHUA / AMRUT 2.0	Tirupati	Andhra Pradesh
7	Development of Water Supply Scheme at Rudrapur Town, Uttarakhand	(EIB)	Rudrapur Town,	Uttarakhand
8	Singtam Water Supply Scheme	ADB	Sikkim	Urban Development Department

				(UDD), Government of Sikkim
9	Development of Sewerage System and Septage Management of Singtam Town	ADB	Sikkim	Urban Development Department (UDD), Government of Sikkim
10	Kashipur Urban Water Supply Scheme	EIB	Kashipur	Uttarakhand Urban sector Development agency. (UUSDA), Uttarakhand
11	Smart Integrated Infrastructure Master Plan and Detailed Project Reports for Phase-I Infrastructure works for / at Amaravati Capital City – Storm Water Drainage Scheme	WB/ADB	Amaravati	Andhra Pradesh
12	Water Supply Scheme for Amaravati Capital City	WB/ADB	Amaravati	Andhra Pradesh
13	Detailed Project Report of Wastewater (Under Ground Sewerage) System for the Amaravati Capital City.	WB/ADB	Amaravati	Andhra Pradesh
14	Hogenakkal Combined Water Supply Scheme Phase II in Dharamapuri and Krishnagiri District (Hogenakkal water supply and Fluorosis Mitigation project (Phase-3))	JICA	Hogenakkal	Tamil Nadu

(v) Foreign Visits/Trainings undertaken by the CPHEEO officers during 2025-26

Foreign Visits undertaken by the officer during 2025-26					
Sl. No.	Name of Officers	Destination	Date of Journey	Purpose	Exposure gained
1	V.K Chaurasia	Brazil	13.05.2025 to 16.05.2025	First hand exposure visit	Circular Economy
2	RohitKakar	Japan	23.07.2025 to 01..08.2025	First hand exposure visit	Exposure to Sludge Management

3	Sathishkumar S	Israel	29.11.2025 to 05.12.2025	First hand exposure visit	Water Management, Desalination, Wastewater reuse
4	Prashant Kumar	Israel	29.11.2025 to 05.12.2025	First hand exposure visit	Water Management, Desalination, Wastewater reuse

(vi) **International Training**

International Training during 2025-26				
Sl. No.	Name of Officer	Name of training	Date	Mode of training
1.	Sh. Sudheesh Chinnaraj	Knowledge Co-Creation Program (KCCP) on Solid Waste Management in Partnership with Private Sector and Civil Society. (JICA Japan)	10 Nov to 25 Nov 2025 (Online Training) 26 Nov to 16 Dec 2025 (Exposure Visit to Japan)	Hybrid

11.01 Achievements of Ministry of Housing & Urban Affairs i.r.o Administration Division towards training of its staff/officers during the year, are as under:

- i. 38 officers/officials, nominated by DoPT, attended the Mandatory Training Programme (level-III, IV and V) at the Institute of Secretarial Training and Management (ISTM).
- ii. One officer attended the one-year training programme at National Defence College.
- iii. 4 officers attended mid-career training programme, and 1 officer attended strategic level training programme on project management.
- iv. 17 Assistant Section Officers nominated by DoPT, attended Foundation Training Programme at ISTM.
- v. 02 Assistant Section Officers nominated by DoPT, attended Level-B Training Programme at ISTM.
- vi. 08 Stenographers Gr. 'D' nominated by DoPT attended Level-I Training Programme at ISTM.
- vii. 08 Personal Assistants nominated by DoPT attended Level-II Training Programme at ISTM.
- viii. 03 Junior Translation Officers nominated by MHA attended Induction Training Programme at Central Hindi Training Institute.
- ix. 01 Senior Secretariat Assistant nominated by ISTM attended Level-A-DAKSHTA Training Programme at ISTM.
- x. 04 Assistant Section Officers nominated to attend the workshop on OPS, NPS and UPS conducted by ISTM.
- xi. 10 Officers were nominated for various training programs other than stated above.
- xii. 13 Officers deputed for training abroad.

Capacity Building and Knowledge Management

11.02 Five percent (5%) of the allocation under PMAY-U 2.0 shall be earmarked for capacity building, Information, Education & Communication (IEC) and Administrative & Other Expenses (A&OE). Allocation available under this head will be utilised for carrying out various activities required for effective implementation of the Mission including Establishment of PMU at National level, State Level Technical Cell (SLTC)/City Level Technical Cell (CLTC), Trainings/Workshops/ Study/Exposure Visits, IEC, Social Audit, Third Party Quality Monitoring (TPQM), Information Technology, Geo-tagging, Administrative & Other Expenses (A&OE), activities related to TISM and Research/Documentation etc. Illustrative activities under the Capacity Building head include the following ten components:



- i. Establishment of State Level Technical Cells (SLTCs) and City Level Technical Cells (CLTCs)
- ii. Trainings and Workshops
- iii. Documentation and Research
- iv. Exposure and Handholding Visits
- v. Information Education & Communication (IEC)
- vi. Social Audit
- vii. Third Party Quality Monitoring (TPQM)
- viii. Geo-tagging
- ix. Administrative & Other Expenses (A&OE)



Central Assistance for capacity building activities of SLTC/CLTC, TPQMA, Social Audit, IEC, A&OE, Exposure visit, training & workshop and research & documentation will be borne by the Ministry as per sharing pattern (60:40, 90:10 or 100:0) applicable for the State/UT as given in the table below. Norms for Capacity Building Activities will be as described in following paragraphs, unless modified by CSMC.

S. No.	States/UTs	Funding pattern for CB activities
1	Assam, Arunachal Pradesh, Meghalaya, Manipur, Mizoram, Nagaland, Tripura, Sikkim, Himachal Pradesh, Uttarakhand, UTs of Jammu and Kashmir, Puducherry and Delhi	Central share: 90% State/UT share: 10%
2	All other UTs	Central share: 100% State/UT share: Nil
3	All other States	Central share: 60% State/UT share: 40%

11.03 In FY 2025-26 (Up to December 2025), funds covering all key components of Capacity Building of Rs 96.44 crore have been disbursed to States/UTs for facilitation and ease of implementation of the Scheme. The details are as under:

Funds disbursed for Capacity Building under PMAY-U & PMAY-U 2.0 from 01.04.2025 to 31.12.2025 (₹. in crore)						
SLTC/CLTC	Geo-tagging	IEC	TPQMA	A&OE	Social Audit	Total
73.001	0.38	12.63	0.3707	9.64	0.42	96.44

Urban Events & Knowledge Network

11.04 Urban Events & Knowledge Network (UE&KN) Division was created in June 2025 as an institutional arrangement for planning, systematic and professional execution of events and building a robust knowledge network with an objective to have a concerted stake-holder engagement for the benefit of urban development sector.

- **Meeting of Urban Development Ministers (17 July 2025)**

A one-day Urban Development Ministers Meeting was convened on 17th July 2025 at Vigyan Bhawan, New Delhi to facilitate structured, solution-oriented dialogue between the Ministry and the State/UT Urban Development Departments with a focus on current challenges, opportunities, and policy alignment. The state wise progress of flagship programmes of the Ministry was reviewed under the chairmanship of the Hon'ble Minister of Housing & Urban Affairs inter-alia including SBM-U, AMRUT and PMAY-U and noted their positive impact on urban service delivery and quality of life. It brought together State/UT Urban Development Ministers and senior officers, including Additional Chief Secretaries/ Principal Secretaries, Urban and Local Self Government and this was the first meeting of its kind.



Best practices from various states on sanitation, housing, public transport and waste management were showcased. The deliberations focused on reforms in municipal finance, solid waste management, water security, housing and urban transport. States were advised to utilise the Urban Challenge Fund for scaling innovative



solutions and to promote healthy competition across urban sectors. States were asked to accelerate legacy waste remediation, strengthen water reuse and improve housing occupancy. Emphasis was laid on timely data reporting, faster project execution, shared financial responsibility and citizen-centric planning to achieve the vision of inclusive and sustainable urban development by 2047.

•Regional Meeting of Urban Development Ministers: Bengaluru (30 October 2025)

The first regional meeting of Urban Development Ministers was held in Bengaluru on Oct 30, 2025 under the chairmanship Shri Manohar Lal, Hon'ble Union Minister of Housing and Urban Affairs.

The regional meeting was hosted by the Ministry of Housing and Urban Affairs, Government of India in collaboration with Urban Development Department, Government of Karnataka to deliberate on key issues, challenges, and opportunities in urban development, and to chart a collective way forward.



The meeting was attended by Shri D.K. Shivakumar, Hon'ble Deputy Chief Minister and Minister in charge of Bengaluru City Development, Karnataka, Shri Suresha B.S., Hon'ble Minister for Urban Development and Town Planning, Shri Rahim Khan, Hon'ble Minister of Municipal Administration, Shri M.B. Rajesh, Hon'ble Minister for Local Self Governments, Excise & Parliamentary Affairs, Kerala, and Shri P.R.N. Thirumurugan, Hon'ble Minister of Housing, Puducherry, along with senior officers from the respective State governments, and participating Union Territories.

The deliberations took place in two parts — the first focusing on Bengaluru's urban priorities, and the second reviewing the progress of central schemes viz Swachh Bharat Mission, AMRUT, PMAY, metro projects and PM-eBus Sewa Scheme and interventions across the participating States and Union Territories. The State Ministers appreciated the Ministry's proactive approach in engaging with regional stakeholders through such direct dialogues.



•Regional Meeting of Urban Development Ministers: Hyderabad (18 November 2025)

The second regional meeting of Urban Development Ministers was held in Hyderabad on November 18, 2025 under the chairmanship of **Shri Manohar Lal, Union Minister of Housing and Urban Affairs**. The meeting was hosted by the Ministry of Housing and Urban Affairs, Government of India in collaboration with the Urban Development Department, Government of Telangana.



The meeting was attended by Shri Anumula Revanth Reddy, Hon'ble Chief Minister, Minister in charge of Municipal Administration and Urban Development of Telangana, Shri D. Sridhar Babu, Minister for Information Technology, Electronics & Communications, Industries & Commerce, and Legislative Affairs, Telangana, Shri Kanubhai Desai, Hon'ble Cabinet Minister of Gujarat, Shri Dr Ponguru Narayana, Hon'ble Minister of Municipal Administration & Urban Development of Andhra Pradesh, along with senior officers from the respective State governments, and participating Union Territories.

In the opening remarks, Hon'ble Union Minister said “Cities are the mirrors of the Viksit Bharat.” The deliberations took place in two parallel sessions- the first focusing on **Telangana Rising 2047 vision showcasing Hyderabad's urban priorities**, and the second reviewing the progress of **central schemes and interventions** across the participating States and Union Territories.

The Honorable minister encouraged the ministers and senior officials to adopt dumpsites to reach 100% remediation. The state governments of Gujarat, Telangana, and Goa mentioned that their cities will achieve 100 percent water-supply coverage in the next three years, while cities in Maharashtra and Daman will reach above 90 percent coverage. Under Pradhan Mantri Awas Yojana - Urban (PMAY-U), the progress of housing construction under various verticals was discussed in addition to the issue of unoccupied houses and opening of SNA SPARSH accounts and under Urban Mobility issues related to metro projects, footpaths, and PM-eBus Sewa Scheme, were discussed.



● **Regional Meeting of Urban Development Ministers: Bhopal (20 December 2025)**

The third regional meeting of Urban Development Ministers was held in Bhopal on December 20, 2025 under the chairmanship of **Hon'ble Union Minister of Housing and Urban Affairs, Shri Manohar Lal**. The regional meeting was hosted by the Ministry of Housing and Urban Affairs, Government of India in collaboration with the Urban Development Department, Government of Madhya Pradesh.



The meeting was attended by Shri Mohan Yadav, Hon'ble Chief Minister, Madhya Pradesh, Shri Kailash Vijayvargiya, Hon'ble Minister of Urban Development and Housing Department, Madhya Pradesh, Ms. Pratima Bagri, Hon'ble Minister of State for Urban Development and Housing, Madhya Pradesh, Shri Arun Sao, Hon'ble Deputy Chief Minister and Hon'ble Minister of Urban Administration and Development, Chhattisgarh, Shri Jhabar Singh Kharra, Hon'ble Minister of State of Urban Development and Local Self-Governance Development, Rajasthan, Shri Arvind Kumar Sharma, Hon'ble Minister of Urban Development, Urban Employment and Poverty Alleviation, Energy, Uttar Pradesh, Shri Rakesh Rathore, Hon'ble State Minister of Urban Development, Uttar Pradesh, along with senior officers from the respective State Governments.

In his opening remarks, Hon'ble Union Minister said “India will be Viksit@2047, when every household, village, city, and state is Viksit and Atmanirbhar”. The Hon'ble Union Minister released the *Swachh Survekshan 2025–26* toolkit. Seven IT platforms of the Government of Madhya Pradesh were also video launched to strengthen simple, convenient, and effective citizen-centric service delivery.

The Hon'ble Union Minister reviewed the progress of various central missions and laid emphasis on the need for adoption of dumpsites under the Dumpsite Remediation Accelerator Programme (DRAP) framework by political and administrative leadership, with a focus on fast-tracking remediation efforts. All participating States were asked to ensure time-bound implementation of action plans prepared under Swachh Shehar Jodi (SSJ) through effective coordination between mentor and mentee cities. Under the Atal Mission for Rejuvenation and Urban Transformation (AMRUT), the need for strengthening on-ground implementation, improving the quality and sustainability of urban water and sanitation assets, and maximising the reuse of treated wastewater. All participating States were asked to accelerate project execution, enhance coordination, and achieve saturation in tap water supply and sewerage coverage.

Under 'Housing for All' mission, completion of under construction Pradhan Mantri Awas Yojana - Urban (PMAY-U), houses and grounding of PMAY-2.0 houses was emphasised by Hon'ble Union Minister. The participating states were encouraged to ensure the occupancy of AHP houses and making home loans available to beneficiaries.

Issues related to PM-eBus Sewa Scheme, were also discussed along with densification of metro networks, and first-last mile connectivity under urban transport. The Hon'ble Union Minister also flagged off the new metro line and took the metro ride from Subhash Nagar metro station to AIIMS metro station with the Chief Minister of Madhya Pradesh.

•National Urban Conclave (08-09 November 2025)

A National Urban Conclave, 2025, was held on 08-09th December 2025 at Yashobhoomi Convection Centre, Dwarka, New Delhi, on the theme "Sustainable Urban Development & Governance". It was hosted by the Ministry of Housing and Urban Affairs with the Ministry of Road, Transport & Highways (MoRTH) and Ministry of Railways (MoR) as supporting ministries.



The two day conclave brought together 2500 participant from various domains, including policymakers, urban planners, experts and practitioners including state Urban Development Ministers to reflect on how India cities can anchor the vision of "Viksit Bharat 2047". The conclave provided an opportunity to build upon the on-going discussions and consolidated state perspectives and evolve a collective roadmap for future of urban development.



Deliberations took place across topical thematic areas of circular economy, transit-oriented development, capacity building, urban governance, housing and urban livelihoods. States shared good practices in managing peri-urban growth, waste recycling, climate-friendly infrastructure and housing near transport and work areas.

A series of important launches, releases and announcements were made during the event. The Conclave additionally marked the release of films—*Urban from Space* and *Extraordinary Work in the Urban Sector*—which captured India’s urban transformation journey. A presentation was made by Ministry of Road Transport and Highways on the ‘*Urban By-Pass Policy*’.

A ‘Viksit Bharat City’ Exhibition was also put up during the conclave which showcased an immersive space that brought to life the vision of a truly developed Indian city, one that is vibrant, inclusive, sustainable and future ready- blue print for the cities of tomorrow.



Master Plan for Delhi -2041

12.01 The Master plan for Delhi (MPD) is one of the key instruments that facilitate Delhi's development by assessing the present condition and guiding how to achieve the desired development. It is prepared by the Delhi Development Authority (DDA) as per the mandate and power conferred by Delhi Development Act, 1957. Currently, the MPD-2021 is in operation.

12.02 DDA has processed the MPD-2041, a policy framework document with perspective of 20 years to guide future growth of the city, built upon the lessons learnt from the implementation of the previous plans. Proposed MPD-2041 which is a detailed plan document, has distinct Goals and Visions which will be achieved by various objectives envisaged in the proposed Master Plan.

12.03 The Draft MPD-2041, was prepared after due consultation with stakeholders, was placed in public domain for inviting objections/ suggestions from public. In response, DDA received approximately 34,000 (thirty-four thousand) objections/suggestions which have been discussed in various meetings of the Board of Enquiry & Hearing (BoEH) under Vice Chairman, DDA. Detailed discussions/ deliberations have been held by DDA with various stakeholders, to finalize the provisions in draft MPD-2041. The draft MPD-2041 was placed before the Authority for its consideration and the same was approved by Authority on 28.02.2023. Thereafter draft MPD-2041 has been forwarded to MoHUA on 13.04.2023 for final notification.

At present, draft MPD-2041 is under finalization by taking into account all aspects involved therein.

Regional Plan for National Capital Region-2041

12.04 National Capital Region Planning Board (NCRPB) is in the process of finalizing the Regional Planning (RP)-2041. The draft RP – 2041 was published on 09.12.2021 after obtaining the approval of the Board for inviting public objections and suggestions. In this regard, more than 4000 emails or letters were received from NCR participating States/ their Departments/ Authorities, Central Ministries/ Departments, public representatives, NGOs/ Group of people, individuals, etc. The revised draft Regional Plan – 2041 was reviewed by SPA – Delhi. The draft RP-2041 is expected to be discussed and considered by the Board in the next meeting.

In Situ Slum Rehabilitation

12.05 In-Situ Slum Rehabilitation branch of Housing department of DDA is entrusted with carrying out surveys, determination of eligibility in identified JJ clusters falling on DDA and

Central Govt. land for exploring their rehabilitation through viable in situ slum rehabilitation projects as well as through relocation to suitable locations.

On 3rd January 2025, Hon'ble Prime Minister of India visited the project site of Swabhiman Apartments, Jailorwala Bagh and inaugurated the project with 1675 EWS flats. Thereafter, he also handed over to selected beneficiaries of nearby Jhuggis of Ashok Vihar. Subsequently, possession letters were issued to eligible dwellers of Jailorwala Bagh JJ cluster, Golden Park Rampura and JJ cluster opposite Mata Jai Kaur Public School.

a. ISR Dalit Ekta Camp

- **Flats allotted:** 187

- **Description:** The ISR Dalit Ekta Camp scheme provided in-situ rehabilitation for residents of the Dalit Ekta Camp, ensuring secure tenure and improved living conditions. All 187 flats were allotted and occupied, reflecting the scheme's success in addressing the needs of marginalized groups.

b. ISR Navjeevan Camp

- **Flats allotted:** 269

- **Description:** The ISR Navjeevan Camp scheme facilitated the relocation and rehabilitation of residents from the Navjeevan Camp. The draw of lots was conducted on July 11, 2025, with all 269 flats allotted to eligible beneficiaries.

c. ISR Appeal Cases Bhoomiheen

- **Flats allotted:** 11

- **Description:** This scheme catered to appeal cases involving landless (Bhoomiheen) applicants, ensuring that legal entitlements to housing were honored. All 11 flats were allotted as per court or appellate authority directions. DDA also retrieved the land of 5 acres after demolishing the encroachments which would further be utilized for rehabilitation of eligible dwellers of Navjeevan Camp and Jawahar camp.

d. ISR Court Compliance in JJ cluster Madrasi Camp, Jangpura on PwD Land

- **Flats allotted:** 194

- **Revenue Realized:** Rs. 26.11 crore (@13.46 per dwelling unit)

- **Description:** In compliance with the direction issued in the main matter WP(C) 8035/2025, Shabnam Burney vs Union of India & Ors. before the Hon'ble High Court 194 EWS flats were allotted to eligible dwellers of JJC Madrasi Camp. All 194 flats were allotted on cost basis.

Description: The ISR Appeal Jailorwala Bagh scheme provided in-situ rehabilitation for eligible families from the Jailorwala Bagh cluster, with all 9 flats allotted and revenue realization underway.

Pradhan Mantri-Unauthorized Colonies in Delhi Awas Adhikar Yojna (PM-UDAY) –

12.06 On 29th October, 2019 the Central Government introduced the PM-UDAY scheme with the aim of granting ownership rights to residents of 1731 unauthorized colonies in Delhi. The primary objective of this initiative is to confer ownership rights to the residents of these unauthorized colonies, thereby granting their properties legal recognition and stability in their living arrangements. By providing ownership rights, the scheme seeks to empower residents and ensure that they lead a life of dignity. The PM-UDAY scheme represents a significant

step towards regularization, contributing to the overall improvement of living conditions and the socio-economic status of residents of unauthorized colonies.

Status of Implementation of PM-UDAY as on 31.12.2025 is as under:

S. No.	Particulars	As on (31.12.2025)
1	No. of Registrations	5,12,660
2	Surveys Done by GIS Agencies	3,93,762
3	No. of Applications Received	1,36,883
4	Number of Applications Examined	1,35,504
5	CD/ AS Issued	30,048
6	Ineligible Applications	37,324
7	Deficiencies pending at Applicants' end	55,477

12.07 Projects in Delhi funded through Urban Development Fund (UDF)

Proceeds from one time conversion charges received from the properties leased by the DDA are credited into Urban Development Fund (UDF). UDF proceeds are then utilized for providing financial assistance in forms of grants, for housing and urban development in the NCT of Delhi.

Since the issue of UDF Operation and Management Guidelines, 2016, Thirty-Seven Projects amounting ₹ 6,044.69 crore have been sanctioned from UDF till Dec 2025.

12.08 Housing Schemes of DDA

DDA introduced 9 Housing Schemes in the financial year, namely:

- DDA Sabka Ghar Awaas Yojana 2025
- DDA Shramik Awaas Yojana 2025
- DDA Apna Ghar Awaas Yojana 2025
- DDA Jan Sadharan Awaas Yojana 2025 (FCFS) – PH-I, II and III
- DDA Premium Housing Scheme 2025 (Mode of disposal: e-Auction)
- DDA Towering Heights Housing Scheme 2025 at East Delhi Hub, Karkardooma (TOD Project) (e-Auction)
- DDA Karmayogi Awaas Yojana 2025
- DDA Dwarka Community Service Personnel (CSP) Housing Scheme 2025 (e-Auction)
- DDA Special Housing Scheme 2025 (E-Auction)

a. DDA Sabka Ghar Awaas Yojana 2025: It is a targeted initiative aimed at ensuring accessibility to affordable housing for disadvantaged sections of society. The scheme offers EWS, LIG, MIG, and HIG flats at a special 25% discount in locations such as Narela, Loknayakpuram, and Sirasapur. This scheme offered 9,813 flats at a 25% discount. Bookings totaled 3,451, Yielding the total demand of Rs. 717.12 crore as per the Demand-cum-Allotment Letter; Rs. 441.33 crore has been realized in FY-2025-26.

b. DDA Shramik Awaas Yojana 2025: The scheme is a specialized housing scheme targeting working-class and economically weaker sections, particularly daily wage earners and laborers. The scheme offers EWS flats at discounted rates, with a focus on affordability and accessibility. 700 flats were offered, with 289 sold, Yielding the total demand of Rs. 24.48 crore as per the Demand-cum-Allotment Letter; Rs. 15.99 crore has been realized in FY-2025-26.

c. DDA Apna Ghar Awaas Yojana 2025: It is a comprehensive housing initiative offering ready-to-move-in flats across EWS, LIG, MIG, and HIG categories. The scheme is notable for its broad eligibility criteria, absence of income restrictions (except for EWS), and significant discounts—25% on LIG flats in all areas and 15% discount on EWS, MIG, and HIG flats in Narela and Loknayakpuram. A broad-based scheme offering 7,500 flats across EWS, LIG, MIG, and HIG categories, with significant discounts. Bookings reached 3,045, with revenue of Rs. 656.18 crore realized out of a projected Rs. 814 crore in FY-2025-26.



MIG Flats at Loknayakpuram offered under DDA Apna Ghar Awaas Yojana 2025

d. DDA Jan Sadharan Awaas Yojana 2025 (FCFS) – PH-I, II and III: It is an affordable housing scheme targeting the Economically Weaker Sections (EWS) and Janta categories. The scheme is structured as an online, First Come, First Serve (FCFS) initiative, offering ready-to-move-in flats across multiple localities in Delhi, including Narela, Loknayakpuram, Rohini, Todapur, and Dwarka. The scheme was launched on September 11, 2025, with three phases introduced due to overwhelming demand. The phased approach allowed DDA to respond dynamically to market interest and maximize the reach of the scheme. Of 3,335 flats offered, 3,058 were sold, generating Rs. 262.05 crore in revenue out of a projected Rs. 380.62 crore.

e. DDA Premium Housing Scheme 2025 (E- Auction): It is a landmark initiative offering ready-to-move-in HIG, MIG, and LIG flats in prime localities such as Vasant Kunj, Jasola, Rohini, Dwarka, and Pitampura. The scheme is conducted entirely through an online e-auction process, ensuring transparency and competitive pricing. Of 390 flats offered, 272

were sold, with Rs. 87.83 crore realized and Rs. 329.54 crore to be realized as per payment schedules.

f. DDA Towering Heights Housing Scheme 2025 at East Delhi Hub, Karkardooma (TOD Project): A premium high-rise housing scheme offering 1,026 flats, of which 178 flats have been sold. Revenue realized so far is Rs. 17.80 crore, with Rs. 355.64 crore projected as per DAL.

g. DDA Karmayogi Awaas Yojana 2025: It is a flagship initiative designed exclusively for serving and retired government employees, including those from Central and State Governments, Public Sector Undertakings (PSUs), Public Sector Banks (PSBs), local bodies, autonomous bodies, and government universities. The scheme offers 1BHK, 2BHK, and 3BHK flats in Pocket 9, Sector A1 to A4, Narela, at a flat 25% discount across all categories, making it a highly attractive opportunity for government servants to secure quality housing in Delhi. Of 1165 flats offered, so far, 779 flats have been sold, with Rs. 26.83 crore realized and Rs. 488.17 crore to be realized as per payment schedules. The scheme remains ongoing.



Narela Flats offered under DDA Karmayogi Awaas Yojana 2025

h. DDA Dwarka Community Service Personnel (CSP) Housing Scheme 2025 (e-Auction): This auction-based scheme offered 364 flats, of which 325 flats have been sold. Revenue realized stands at Rs. 262.05 crore, with Rs. 150 crore projected to be realized as per DAL.

i. DDA Special Housing Scheme 2025 (E-Auction): This special auction scheme offered 108 flats, of which 83 flats have been sold. A total of Rs. 98 Cr has been realized and Rs. 10.32 Cr remains to be realized.

12.09 Conservation of Water Bodies/Wetlands

After recent urbanization of villages, many water bodies (about 500) have been transferred by the Government of NCT to DDA. The Wetland Authority of Delhi has prepared a reconciled list of 822 water -bodies pertaining to DDA. Till date, DDA has physically verified 811 water bodies, out of which 427 have been found to be feasible for conservation, restoration and rejuvenation. 247 water bodies have been found non-feasible. 100 such water bodies under different zones have not been handed over to DDA by the concerned Department Reports have been submitted to the Wetlands Authority in accordance with the Wetlands

(Conservation and management) Rules, 2017, for these 427 water bodies for further scrutiny and recommendations for Government notification of these wetlands.

Actions proposed to be taken by the DDA for the conservation, restoration, rejuvenation, protection and beautification of water bodies include:

- Conducting total station survey (TSS) and superimposing it on the Sajra Plan to determine the actual area of the water body and demarcation to identify encroachments and Determining the source of pollution (Dry/Wet) into the water bodies.
- Constructing/repairing boundary walls/fencing around the water body (wherever required) for the protection of water body's land.
- Preventing the dumping of Construction and Demolition (C & D) waste/garbage of the water body's land.
- Maintaining natural kaccha sides slopes by stabilising soil without lining, including removing weeds/excessive vegetation and levelling/dressing the catchment area around the water body as per requirement to facilitate rain water reaching the water body.
- De-silting the water body to increase its water holding capacity as per requirement.
- Treating any inflowing waste water before discharging it into lake.

As on date, 174 water bodies already stand developed. Work for reviving rejuvenation of 47 water bodies is underway. For revival of undeveloped water bodies pertaining to DDA, NOC has been granted for almost all feasible water bodies to DJB.

12.10 Bharat Vandana Park:

The Bharat Vandana Park situated at Sec-20, Dwarka having area 76.6 Hect. (189.28 Acre). The NBCC has awarded the work on 11.11.2020. It is likely to be completed by 31.01.2026

12.11 Integrated Development of East Delhi Hub, Karkardooma

The foundation stone of Transit Oriented Development (TOD) project “East Delhi Hub” at 30 hectare of land at Karkardooma, was laid by Hon’ble Home Minister on 26.12.2019. DDA has entrusted the work to NBCC for development of Phase-I of this project at a cost of Rs. 1,168 crores. This TOD project will be a mixed use development wherein the proportion of residential, commercial, civic facilities would be approximately 70%, 20% and 10%, respectively. Over and above 15% additional area will be developed for EWS housing. The total built-up area (FAR) of residential, commercial, civic facilities and EWS would be 3.87 lakh Sqm., 1.10 lakh Sqm, 0.55lakhsqm and 0.83 lakh Sqm, respectively.

The project is located at a prime location near Anand Vihar ISBT and Anand Vihar Railway Station. Delhi Metro’s Pink and Violet lines traverse through the plot and two metro stations are located within the plot itself making the layout easily accessible from various parts of Delhi. Net area available for development of the project is around 25.47 hectares. The project will house approximately 4,526 Dwelling units for public and 2,088 Dwelling units for EWS. Phase-I of the project is being developed by NBCC which comprises 1,026 Dwelling units for public and 498 Dwelling units for EWS along with civic amenities for phase-I, infrastructure and external development for entire project. The project will accommodate three tall iconic towers with 47 floors with a height of approximately 161 metres. **Target date of completion is 30.09.2026.**

13.01 India is one of the fastest urbanizing countries in the world. The sprawling urban areas are the main recipients of Foreign Direct Investment, the innovators and beneficiaries of technological innovation. On the other hand, Urban Local Bodies in India are proactively strengthening the delivery of water supply, sanitation, mobility, and climate action through innovative and nature-based solutions to advance sustainable development. The International Cooperation (IC) division of the Ministry aims to foster links with countries across the world and share solutions to help achieve sustainable urbanization.

13.02 Mirroring the rapidly growing global profile of India, the Ministry has significantly expanded its international partnerships in urban sectors in recent years. The Ministry has Memorandums of Understanding (MoU) with various countries including Netherlands, Germany, France, Sweden, UK, Denmark, Singapore, Morocco, Saudi Arabia, EU, Israel, etc. The Joint Working Groups (JWG) constituted under these MoUs anchor our partnership with these countries. These partnerships have helped to share India's experiences and learnings in urbanization since independence and also to learn relevant solutions to meet the challenges of rapid urbanization in the country. Bearing this framework of cooperation in mind, the Ministry has undertaken the following activities during year.

13.03 In 2025, MoHUA recorded a strong year of international engagement across Europe, Asia, the Middle East, and Africa. An MoU was signed with Spain on Sustainable Urban Development in January, 2025. Four Joint Working Group (JWG) meetings were held with the France, the Netherlands, Sweden and the European Union, alongside the India-EU Urban Forum and an EU Council Commissioner's visit to India. High-level bilateral meetings took place with Japan, Germany, Norway, Israel, Saudi Arabia, and Italy. The year also saw key ministerial visits and study visits of MoHUA Officers, including the Hon'ble Minister's visit to Nepal; MoHUA officers' visits to Japan and study tours to South Korea on various urban development innovations. The year also featured capacity-building and exchange activities, including study tours in India for a Netherlands delegation, Ghana delegation, the HUDCO-IHS collaboration, and study tour to the Netherlands.

13.04 MoHUA also took part in major international forums, including the IFAT Roundtable organized by the Netherlands in India, the 22nd Annual Transforming Transportation Conference in the USA, the 81st Annual Session of UN ESCAP in Thailand, the World Circular Economy Forum 2025 in Brazil, and the BRICS Urbanization Forum 2025 in Brazil. In addition, MoHUA held strategic meetings with senior officials of multilateral organizations such as the World Bank, Asian Development Bank (ADB), and UNEP that strengthened global cooperation on urban development, mobility, and sustainability. Overall, 2025 reflected active diplomatic exchange, policy dialogue, and technical cooperation in urban development and mobility.

13.05 Bilateral Engagements:

I. Israel:

- a) A delegation from College of National Security (MABAL) of Israel visited India from May 2-11, 2025. The agenda for the visit was to learn about India's capabilities in various sectors, wherein transportation was one of them. As a part of the said tour, Ministry of Housing and Urban Affairs has arranged visit of the delegation to Delhi Metro office on May 05, 2025.
- b) A meeting of Secretary, MoHUA and H.E. Reuven Azar, Ambassador of Israel in India was held on August 26, 2025 at Sankalp Bhawan, New Delhi. During the meeting important discussions were held on the areas prioritized by both the sides under Sustainable Urban Development. Further, Ambassador highlighted opportunities in Israel and suggested ways to enhance the participation of Indian companies in the tendering process there.



II. The Netherlands:

- a) **The 05th India-Netherlands Joint Working Group meeting:** The 05th India-Netherlands Joint Working Group meeting on Spatial Planning, Water Management and Mobility Management was held in the Hague, Netherlands from 30th April-02nd May, 2025. Secretary, Ministry of Housing and Urban Affairs led the 05 Members Indian delegation to the Hague, Netherlands. Mr. Robert Dijksterhuis, Special Envoy for Sustainable Building and Special Advisor to the Minister, Minister of Interior and Kingdom Relations (BZK) chaired from the Netherlands side. During the Joint Working Group meeting, significant discussions were held by both sides on Circular Economy, Solid Waste Management, Sustainable Housing & Urban Development, Water Management & Nature based Solutions, and Urban Mobility. As part of filed visit, the delegation had taken a walk through The Hague City- Active mobility, organized to experience the Hague Cycling Infrastructure which included the parking near the city Centre. Field visits to Netherlands Organization for Applied Scientific Research (TNO), Netherlands Enterprise Agency (RVO), Institute for Housing and Urban Development Studies (HIS) etc. were also taken by Indian Delegation.
- b) A work level meeting of MoHUA with the Netherlands side was held on July 09, 2025. Mr. Kuldeep Narayan, Joint Secretary, Housing chaired the meeting from Indian side. **Housing and Urban Development Corporation Limited (HUDCO)** also participated in the meeting. The meeting involved a productive and constructive exchange of views on Integrated Solid Waste Management, circular economy, sustainable housing, upcoming activities by HUDCO and way forward and expected support from MoHUA and Netherlands Embassy.
- c) A delegation from the Netherlands visited the Waste-to-Electricity Plant at Okhla, Delhi on July 14, 2025, as part of an official engagement facilitated by the Ministry of

Housing and Urban Affairs (MoHUA). The visit aimed to provide the delegation with an overview of India's initiatives and technological advancements in waste-to-energy projects.



- d) A Working Lunch meeting of Secretary, MoHUA with H.E. Marisa Gerards, Ambassador of the Kingdom of Netherlands to India was held on September 09, 2025. During the meeting important discussions were held on the outcomes of the 05th India-Netherlands Joint Working Group meeting and way forward. The Ambassador also invited for a round-table meeting during IFAT, Mumbai with the industry representatives of both countries.
- e) **India Netherlands Roundtable at IFAT, Mumbai:** MoHUA participated in IFAT India, the country's largest trade fair for water, sewage, solid waste, and recycling, held from 14–16 October 2025 at the Bombay Exhibition Centre, Mumbai. IFAT India is a leading environmental technology platform bringing together key stakeholders from across the sector.

On the sidelines of the event, a meeting was held under the co-chairpersonship of Ms. Roopa Mishra, Joint Secretary (IC), MoHUA, and Mr. Thierry van Helden, Deputy Consul General for the Kingdom of the Netherlands in Mumbai, focusing on strengthening bilateral engagement in the urban and environmental sectors. The roundtable was attended by industry representatives from India and the Netherlands, during which key challenges and innovative solutions were discussed, highlighting emerging opportunities for collaboration in India.



III. **France:**

The 17th India-France Joint Working Group meeting on Sustainable Urban Development was held in Paris, France from 28-30 April, 2025. The Secretary, Ministry of Housing and Urban Affairs led the 05 Members' Indian delegation to Paris, France. Mr. Yves-Laurent Sapoval, Special Envoy Urban, and Mr. Michael Mastier, Deputy Director International Affairs, Ministry of Spatial Planning & Ecology Transition, Government of France co chaired the meeting from France side. During the Joint Working Group meeting, significant discussions were held on Green Buildings, Affordable Housing & Heritage, Resilience, Integrated Urban Water Management, Coastal Cities, Green Mobility, Sustainable Urban Transport and Waste Management. The Indian delegation undertook field visits to Olympic and Paralympics Village (Solideo) and eco districts (DHUP), Urban Integration of Louvre Museum (Ateliers de cergy) and YUDAP Program (AFEX), Austerlitz Railway Station Redevelopment (SNCF Gare & Connexions), Urban Waterways Transport (HAROPA), Bio Pole of Veolia (Bio-Waste Management Facility).

IV. **Germany:**

- a) A meeting of the Joint Secretary (IC), MoHUA with a three-member German delegation led by Mr. Christian Kapfensteiner, Director, Sustainable Urban Development and SUID Cluster Coordinator, GIZ, was held on 23rd September, 2025. The meeting involved a productive and constructive exchange of views on the EU-India Sustainable Urbanization Project being implemented by GIZ, with discussions focusing on the project's progress, key areas of collaboration, and the way forward for strengthening cooperation.
- b) A meeting between Secretary, MoHUA and Ms. Christine Toetzke, Director General, Federal Ministry for Economic Cooperation and Development (BMZ), Germany was held on 04.12.2025. The meeting reviewed recent developments and leadership priorities under the Green and Sustainable Development Partnership (GSDP), exchanged information about engagements in Bengaluru, and assessed progress on the implementation of the Joint Declaration of Intent (JDI) for Green Urban Mobility for All. Discussions in the meeting also covered the status of approvals and completion of contracts for 2025 and beyond. Further, the German side also agreed to attend the India-Germany Joint Working Group meeting in India in upcoming months.



V. **Japan:**

- a) A meeting between Joint Secretary, Housing and a delegation from MLIT, Japan was held on 25th September 2025. In the meeting deliberation were made on the legislative framework governing real estate development in India, with particular emphasis on the approval processes and the respective roles of municipal, State, and Central Government authorities. An overview of the prevailing conditions in Japan's real estate market was also presented by MLIT.

- VI. **Ghana:** A delegation of 13 members headed by Brigadier General E. K. Konadu from the College of Defence Studies, Ghana Armed Forces were given an experiential Tour at Ministry of Housing and Urban Affairs (MoHUA) on 29.09.2025. MoHUA gave a brief on India's good practices and governance procedures,



with a view to gaining insights that could be adapted and replicated in Ghana. Presentation were made to the delegation, outlining the working and initiatives of various divisions of the ministry including Swachh Bharat Mission (SBM), PMSVANidhi, AMRUT, Urban Transport (UT) etc. The Ghanaian side engaged in detailed and interactive discussions to understand the scope and effectiveness of the Ministry's initiatives.

VII. **Norway:** A meeting of Secretary, MoHUA with H.E. May-Elin Stener, Ambassador of Norway to India was held on 30th September 2025. During the meeting matters related to the enhanced use of recycled construction & Demolition waste leading to an MoU between CPWD and SINTEF on C&D Waste Processing.

VIII. **Saudi Arabia:** A virtual meeting between officers of MoHUA, India and Saudi Arabia was held on 07.10.2025. Representatives of various divisions/organizations of M/o Housing and Urban Affairs; HUDCO and NBCC, and Indian Embassy in Saudi Arabia were present in the meeting. Saudi Arabia was represented by Ms. Albatool Alayed, Senior Specialist, Bilateral Relations, Ministry of Municipal and Rural Affairs and Housing, Kingdom of Saudi Arabia. Both sides emphasized commitment to strengthen collaboration through structured institutional mechanisms. HUDCO expressed the formation of Joint Working Groups of India and Saudi Arabia under APMCHUD. NBCC expressed its desire to revive bilateral engagement with the National Housing Company (NHC), Saudi Arabia while BMTPC expressed the formation of a joint technical team for exchange of construction technologies, including training programmes and workshops.

IX. **Italy:**

- a) A bilateral meeting of Secretary, MoHUA with H.E. Antonio Bartoli, Ambassador of Italy to India was held on March 28th, 2025. During the meeting, deliberations focused on Industry and Agriculture 4.0; infrastructure and transport; energy and the green transition; cutting-edge technologies (including aerospace); and innovation and start-ups.
- b) A bilateral meeting of Hon'ble Minister of State, Ministry of Housing and Urban Affairs, with Mr. Edoardo Rixi, Hon'ble Minister of Ports (Deputy Minister for Infrastructure and Transports), Government of Italy, was held on 28th October, 2025. During the meeting, the MoS highlighted the strong Indo-Italian partnership, particularly Italy's involvement in India's metro systems, electrical equipment, signaling technologies, and plastic recycling initiatives, and noted the potential for enhanced cooperation under India's flagship urban missions. It was also suggested that a Memorandum of Understanding, supported by a Joint Working Group, may be considered.



X. Sweden:

- a) **03rd India-Sweden Joint Working Group Meeting:** The 3rd India-Sweden Joint Working Group meeting on Sustainable Urban Development was organized from 12.11.2025 to 14.11.2025 which was co-chaired by Secretary, MoHUA and State Secretary Johan Davidson (Sweden). The discussions focused on urban planning; sustainable mobility and electric mobility solutions; waste management and circularity; water and wastewater treatment; innovative construction and city transformation. The meeting marked the 10th anniversary of the 2015 MoU between India and Sweden and reviewed ongoing Sweden–India initiatives (including the Joint Action Plan, Joint Innovation Partnership and the India–Sweden Innovations’ Accelerator), identified priority areas for new joint projects—such as viable cities, integrated transport, circular waste systems and climate-resilient water infrastructure—and noted potential Swedish partners and near-term follow-up steps; Further, A study visit was also organized which included visits to SWIC, electric vessel cruise, Slussen interchange, Norra Djurgårdsstaden and Envac Centre which provided practical insights to form further cooperation.



- b) A bilateral meeting of Secretary, MoHUA and H.E. Jan Thesleff Ambassador of Sweden to India was held on November 27, 2025 as the follow up meeting of the 03rd India-Sweden Joint Working Group meeting. The two leaders discussed the way forward and continuous engagement to deliver on the action points emerged out of the Joint Working Group Meeting.

13.06 Engagements with various organizations:

I. European Union:

- a) The 4th India-EU Joint Working Group (JWG) meeting on smart and sustainable urbanization was held on 13 February 2025 at New Delhi. The JWG meeting was co-chaired by Mr. Srinivas Katikithala, Secretary, Ministry of Housing and Urban Affairs (MoHUA), Government of India, and the Ambassador of the European Union to India H.E. Hervé Delphin. The meeting focused on "smart and sustainable urbanization," where the Secretary, MoHUA, emphasized on the "shared commitment between India and the EU" and the



Ambassador of European Union acknowledged that India's urbanization is a "formidable and unprecedented challenge". Discussions prioritized "solid waste management, continuous access to clean drinking water, efficient sewage systems," and support for the "Smart City and Swachh Bharat Mission," framing these as a "key Global Gateway flagship for 2024 and 2025". The parties sought to identify "mutually beneficial areas of cooperation" in "technical assistance, skills development, and exchange of best practices" for "infrastructure networks," "circular economy approaches," and "energy efficiency in the building sector". To achieve results, the meeting highlighted the necessity of "bankable projects" and "co-financing initiatives".

- b) A Meeting between Sh. Manohar Lal, Hon'ble Minister Housing & Urban Affairs and Power and H.E. Mr. Raffaele Fitto, Executive Vice-President Cohesion and Reforms and H.E. Mr. Jozef Sikela, Commissioner for International Partnerships, European Commission was held on 28th February, 2025 in Nirman Bhawan, New Delhi wherein EU side had emphasized



the need for deeper and more frequent engagements between India and the EU, particularly at the sub-national and city levels. Leaders from both sides had also acknowledged India's urbanization as an unprecedented phenomenon requiring innovative and collaborative approaches to address emerging challenges and opportunities.

- c) A meeting of Joint Secretary, International Cooperation with EU delegation was held on 23rd July, 2025 at Nirman Bhawan, New Delhi to discuss potential cities and thematic priorities under the EU-supported International Urban and Regional Cooperation (IURC) 2.0 project. The Ministry of Housing and Urban Affairs (MoHUA), Government of India, in collaboration with the Delegation of the European Union to India and the International Urban and Regional Cooperation (IURC) has selected 6 Indian cities for participating in IURC Phase II (2025–2027). These cities will engage in structured cooperation with European cities and regions, focusing on sustainable urban development, thematic knowledge exchange, and joint pilot initiatives under global frameworks such as the New Urban Agenda, Agenda 2030 (SDGs), and Paris Agreement. The cities of Leh, Pimpri Chinchwad, Jabalpur, Cuttack, Gangtok, and Chennai were selected as part of the programme. The Participating cities will benefit from thematic exchanges through webinars, pilot project development, and collaboration with European counterparts.
- d) A meeting of Joint Secretary, International Cooperation with EU delegation was held on September 23, 2025 at Sankalp Bhawan, New Delhi as a follow up and review meeting of the action points of the EU-India Urban Forum held on 13th February 2025 with the Secretary and EU Ambassador.
- e) A meeting between Secretary, MoHUA and Ms. Myriam Ferran, Deputy Director-General, European Union, along with a delegation comprising the Vice President of the European Investment Bank (EIB) and officials of the European Union, was held on

14th October, 2025. During this meeting, discussions were made to explore all the opportunities to support projects of high strategic importance for India and the EU, and the possibilities to further enhance our cooperation.

II. **World Bank:**

- a) A meeting was co-chaired by Shri Manohar Lal, Hon'ble Minister, Ministry of Housing & Urban Affairs and Power and Ms. Anna Bjerde, Managing Director, operations, World Bank on 07th March, 2025 in New Delhi wherein discussion regarding India's initiative on redevelopment of old cities in planned manner, United Guarantee Program launched by the World Bank Group etc. were discussed.
- b) A meeting of Secretary, MoHUA with Mr. Pankaj Gupta (Regional Director, Infrastructure Practice Group) South Asia Regional Director, World Bank and Mr. Arnab Bandopadhyay were held on April 02, 2025. During the meeting discussions were held on the ongoing partnership with MoHUA on the Knowledge Frameworks and the Urban Challenge Fund.

III. **ADB:**

- a) A meeting was held between Sh. Manohar Lal, Hon'ble Minister of Housing & Urban Affairs and Power and Mr. Masato Kanda, President, Asian Development Bank (ADB) on 30 May, 2025 at Shram Shakti Bhawan, New Delhi to discuss ADB's support and investment in India's urbanization. The meeting emphasized on ADB's continuous support extended to various urban initiatives and highlighted potential areas of investment to achieve the glorious vision of "Viksit Bharat 2047". Shri Srinivas Katikithala, Secretary, MoHUA, Mr. Takeo Konishi, Director General, South Asian Department and senior officials from Government of India and ADB joined the meeting.



- IV. **UNEP:** A meeting of Joint Secretary, International Cooperation with the UNEP delegation was held on August 28, 2025. During the meeting UNEP delegation presented the objectives of the UNEP-GEF (Global Environment Facility) for “Nature for Cooling Challenge” and discussions were held on the scope of the technical assistance to cities through it.

- V. Housing and Urban Development Corporation Limited - Human Settlement Management Institute (**HUDCO-HSMI**) and Institute for Housing and Urban Development Studies of Erasmus University Rotterdam) IHS Rotterdam jointly organized training on affordable housing, urban planning and housing technologies from October 27-31, 2025. A delegation team from India visited the IHS Rotterdam as a part of this training program.

13.07 Multilateral Events:

- I. 22nd Annual Transforming transportation Conference: Ms. D. Thara, Additional Secretary, Ministry of Housing and Urban Affairs had participated in the 22nd Annual Transforming Transportation Conference be organized by the World Bank and WRI Ross Centre for Sustainable Cities during March 11-12, 2025, in Washington DC which was based on the theme of “Driving Change, Delivering Solutions”.
- II. ESCAP: Shri Manesh Powral, Deputy Secretary, Delhi Division, MoHUA had participated in the 81st Annual Session of the the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) held from 21 to 25 April, 2025 at Bangkok, Thailand. The 81st Session, based on the theme of “Regional Cooperation for resilient and sustainable urban development in Asia and the Pacific”, has provided an opportunity to foster inclusive urban growth and promote steadfast action for the implementation of the 2030 Agenda for Sustainable Development at all levels.
- III. World Circular Economy Forum 2025 (WCEF2025): A delegation comprising of officers from MoHUA and MoEFCC had attended the 2025 edition of the World Circular Economy Forum 2025 in Sao Paulo, Brazil from 13-16 May, 2025. Shri V.K. Chaurasia, Adviser-in-charge, CPHEEO attended the forum from MoHUA side. WCEF 2025 is a global initiative of Finland and Sitra, the Finnish Innovation Fund to showcase the world’s leading circular economy solution and offer inspiring insights, bringing together policymakers, business leaders and experts from across the globe.
- IV. BRICS Urbanization Forum, 2025: In 2025, BRICS Urbanization Forum was held in Brasilia, Brazil on 23rd June 2025. Sh. Gavali Parag Harshad, Deputy Secretary attended the BRICS Urbanization Forum. The key event of the Forum was “Housing and urban agenda: Strategic priorities in the face of the global climate crisis – adaptation and resilience cities”, “Indicators of Sustainability Assessment for Public Investments" for Urban Sustainable Development”, “Financing Urban Climate Resilience – Infrastructure and Urban Services”.

13.07 MoUs/Agreements:

Spain: A Memorandum of Understanding (MoU) between the Ministry of Housing and Urban Affairs, the Government of the Republic of India and the Ministry of Housing and Urban Agenda of the Kingdom of Spain for Cooperation in the Field of Sustainable Urban Development signed on January 13, 2025. The MoU was signed by Dr. Subrahmanyam Jaishankar, Hon’ble Minister of External Affairs from the Indian side and Mr. Jose Manuel Albares Bueno, Hon’ble Minister of Foreign Affairs, European Union and Cooperation from the Spanish side, in Spain.

13.08 Various Training Programs and Study Tours:

- I. A Community Resilience Partnership Program (CRPP) with spotlight on investment in building climate resilience of the urban poor and building community resilience through investments in financial inclusion was held on 24-26 February, 2025 at Bangkok, Thailand. CRPP objective is to assist countries and communities across Asia and the Pacific in scaling up climate adaptation investments, particularly at the local level and for poor and vulnerable populations, especially investments that address the nexus of climate, poverty and gender. Shri Sunil Kumar Yadav, Director, DAY-NULM, Ministry of Housing and Urban Affairs attended the said program.
- II. A 4-member delegation headed by Additional Secretary, AMRUT visited Tokyo, Japan from June 30, 2025 to July 04, 2025 for a study tour on innovative projects for Growth Hubs Creative, Redevelopment and Water Supply Sanitation and Solid Waste Management. The key objective of the proposed visit of the officials was to gain a deep understanding of the Japanese policy and associated schemes to facilitate high-quality urban infrastructure provision, attract private investment with various incentives and policy support, promote public private partnerships (PPP), especially in the area of mixed-use commercial and public housing and urban facility, green space, integrated urban redevelopment linking with urban mass transit, transit oriented development, and operationally sustainable water supply, sanitation, and solid waste management.
- III. A Workshop on “Building a Care Movement — Technical Assistance Facility on Transforming Care Systems in the Context of Demographic Shifts” was held from December 1-3, 2025 in Seoul, the Republic of Korea. Shri Sunil Kumar Yadav, Director, DAY-NULM, Ministry of Housing and Urban Affairs has participated in the said workshop. This Workshop has given officer valuable insights into the Republic of Korea’s strategies and forward-looking plans on transforming care systems.
- IV. An online and in-person knowledge co-creation program on “Solid Waste Management in Partnership with Private Sector and Civil Society” from 10th November to 25th November, 2025 (online) was held in India and 26th November to 17th December, 2025 (In-person) was held in Japan. Shri Sudeesh Chinnaraj, Technical Officer, CPHEEO, Ministry of Housing and Urban Affairs has participated in the said program.
- V. A study-tour to South Korea on affordable housing policies and innovations from **9th to 15th November, 2025** was organized by World Bank’s Joint-Affordable Housing Program to demonstrate the potentiality of World Bank and IFC in delivery of greater impact in the sector of affordable housing sector. Shri Vaibhav Rundwal, Deputy Secretary, HFA from Ministry of Housing and Urban Affairs visited South Korea for the Study visit with an objective to gain insights in specific aspects of Korea’s Urban and housing policies, programs and instruments.

Development/redevelopment of Central Vista

14.01 The Central Vista in New Delhi, planned by the British architects Edwin Lutyens and Herbert Baker, houses various iconic monuments including Rashtrapati Bhawan, Parliament House, North and South Block, India Gate, and National Archives. All these buildings were constructed before 1931, the year in which the new capital was inaugurated. With the achievement of independence on August 15, 1947, the administrative structure of the Government of India was expanded to realize the aspirations of the people. A bicameral legislature comprising Lok Sabha and Rajya Sabha was introduced to enable wider participation of people in the legislative process in the independent India.

14.02 Post-independence, the Central Secretariat buildings such as Udyog Bhawan, Nirman Bhawan, Shastri Bhawan, Rail Bhawan and Krishi Bhawan were constructed during 1956 - 1968 to cater to the increased demand for office spaces of the Central Government Ministries. These ad-hoc additions were made to address the immediate need for office spaces. As a result of significant expansion of the administrative structure of the Government of India, the government offices have spread across different locations of Delhi. This expansion has adversely affected inter-departmental coordination, and unnecessary travel leading to congestion and pollution. Further, most of the existing buildings have outlived their structural lives of around 60 years and many of them are not satisfying present seismic codes. The hutments, which occupy around 90 acres in the Central Vista, came up as temporary structures during the Second World War. The Parliament House built in 1927 was intended to house the Imperial Legislative Council and the facilities and infrastructure in the Parliament House Building are inadequate to meet the current demand. The Lok Sabha Secretariat has requested the Government at least three times to construct a new Parliament House to address the space constraint. Bearing these requirements in mind, the Government of India has undertaken development/re-development of Central Vista project for effective utilization of space for better coordination among various Ministries while retaining its original aesthetic spirit and basic architectural character.

14.03 With an aim to facilitate effective use of prime land in the Central Vista and to provide better office facilities for the defence personnel serving in the defence hutments spread over 62 acres on both sides of South and North Blocks, Hon'ble Prime Minister Shri Narendra Modi, on 16 September 2021, inaugurated new office buildings for the Ministry of Defence constructed over 13 acres at Africa Avenue and Kasturba Gandhi Marg, New Delhi to accommodate about 7,000 defence personnel. These buildings were constructed by CPWD with pre-engineered building technology in a record period of 12 months.

14.04 Redevelopment of Kartavya Path and construction of New Parliament Building, and Vice President's Enclave were completed. PM Shri Narendra Modi inaugurated the 'Kartavya Path' on 8 September 2022. He also unveiled the statue of Netaji Subhash Chandra Bose at

the India Gate on the occasion. The statue, made of granite, is a fitting tribute to the immense contribution of Netaji to our freedom struggle, and would be a symbol of the country's indebtedness to him. The redeveloped Kartavya Path has beautified landscapes, lawns with walkways, added green spaces, refurbished canals, new amenity blocks, improved signages and vending kiosks. Further, new pedestrian underpasses, improved parking spaces, new exhibition panels and upgraded night lighting are some other features that enhance the public experience.

14.05 PM Shri Narendra Modi laid the foundation stone of the New Parliament Building on 10 December 2020. M/s Tata Project Ltd. has been awarded the contract to construct the New Parliament Building and the construction started on 14 January 2021. The PM inaugurated the New Parliament Building on 28 May 2023 and dedicated it to the nation. The New Parliament House has spacious legislative chambers, ample seating space and superior library experience for the Members of Parliament and secretariat staff, Central Lounges complementing the open to sky court and will be energy efficient. The overall design and architecture of the New Parliament House embodies our rich historical and cultural traditions.

14.06 The Vice-President Enclave was inaugurated on 14 February 2023. M/s Kamladitya Construction Pvt. Ltd (KCPL) was the contractor. The Enclave includes, besides the residence, a secretariat building, a guest house, sports facility, staff quarters and ancillary buildings.

14.07 Kartavya Path Buildings :

- i. **Kartavya Bhavan 1,2&3:** These three buildings have been constructed at Plot no. 137 (erstwhile IGNCA). Hon'ble Prime Minister Shri Narendra Modi inaugurated the Kartavya Bhavan 3 on 6th August, 2025. Various Ministries/Departments have shifted their offices in the Kartavya Bhavan 3 and shifting is under progress in other Bhavans.
- ii. **Kartavya Bhavan 10:** This building is being constructed at Plot no. 138 (erstwhile Raksh Bhawan). Scheduled date for the completion of the building is June, 2026. Present physical progress is 52%.
- iii. **Kartavya Bhavan 6&7:** Kartavya Bhavan 6&7 are being constructed at the old VP residence and Vigyan Bhawan Annexe plot. Scheduled date for the completion of the building is January, 2027. Present physical progress is 15%.
- iv. **Kartavya Bhavan 8&9:** Kartavya Bhavan 8&9 will be coming up at the Nirman Bhawan & Udyog Bhawan plot. Tender for the work has been finalized and Letter of Intent (LOI) has been issued on 14.01.2026.
- v. **Kartavya Bhavan 4&5:** Kartavya Bhavan 4&5 will be coming up at the Shastri Bhawan & Krishi Bhawan plot. Tender for the work has been floated.

14.08 Yuge Yugeen Bharat National Museum

- i. **Comprehensive Conservation and Retrofitting of North Block:** Work for Comprehensive Conservation and Retrofitting of North Block for Yuge

Yugeen Bharat National Musuem is under progress. First phase will be completed by July 2026 and the whole work is scheduled to be completed by August, 2027.

- ii. **Comprehensive Conservation and Retrofitting of South Block:** Tender for the work for Comprehensive Conservation and Retrofitting of South Block has been called and under evaluation stage.

15.01 Introduction

Central Public Works Department, an attached office in the Ministry of Housing and Urban Affairs (MoHUA), is a principal engineering organization and technical advisor to the Government of India with a proven track record of over 171 years and has expertise in all facets of the built environment. CPWD is a total service provider, capable of giving single window service for all requirements of the built environment with complete accountability and responsibility.

CPWD renders complete and comprehensive services in the field of planning, designing and construction from concept to completion for all building & infrastructure projects with total quality assurance including post construction maintenance management. It is involved in execution of a wide range of projects catering to all spheres of human activities such as housing, office spaces, hospitals, educational institutions, roads, bridges, flyovers, airports, tourism and culture, environmental and other utility services. It also executes Border Infrastructure works like road projects, fencing and flood lighting in difficult terrain under hostile conditions.

The achievements and activities of CPWD during the year 2025-26 are significant in terms of successful completion of projects, skill development initiatives, adding new clients, signing new MoUs, implementing new policies, reform initiatives and innovative measures for the growth of the department. CPWD has also been the forerunner and trend setter in the repository of skills and knowledge and bench marking of construction standards for the infrastructure sector.

15.02 Functions

- i. Major functions of CPWD are construction and maintenance of the built environment. Construction projects are of various types such as residential, offices, schools, laboratories, hospitals, stadia, gymnasias, auditoria, storages etc. and infrastructure works such as highways, flyovers, tunnels, bridges, jetties, sports facilities, border fencing, airports, runways etc.
- ii. CPWD maintains a large building stock of General Pool Residential Accommodation and Central Government Office Buildings. CPWD is maintaining around 1.55 lakh Residential units. Around 1.0 Crore Sum of Office spaces, GPRA spaces and other Residential spaces are being maintained by the CPWD.
- iii. CPWD is also involved in discharge of multiple other functions e.g., Technical Advice to Government, Custody of Estates, Valuation, Rent Assessment, Standardization and benchmarking of construction activities through issue of Schedule of Rates, Specifications etc., processing of DPRs for Border Works and other ministries for centrally funded works. CPWD also assists in organizing public and ceremonial functions, upkeep of historical and important monuments, structures and Samadhis etc.

15.03 Vision and Mission of CPWD

- i. CPWD envisages a lead role for itself in the execution, maintenance and standardization of the built environment, while continuing to play the role of a government department in facilitating the implementation of policies for sustainable development and transparency in governance.
- ii. To create and maintain a sustainable and inclusive built environment within the available resources ensuring quality works.
- iii. Endeavour is to achieve a projected workload of Rs.25,000 Crore in FY 2025-26.
- iv. Adopt best construction practices and new technologies in construction and expand the Technical Advisory Role of the Department.
- v. Make presence of CPWD Engineers/Architects in various Ministries/ Departments of Government of India for rendering technical advice and works management.
- vi. Implement ERP in CPWD for complete digitization and real time monitoring of all activities.
- vii. Periodic Updation of CPWD Works Manual, General Conditions of Contract, Delhi Schedule of Rates, Specifications and other publications of CPWD.
- viii. 100% Comprehensive outsourcing of maintenance to provide highest user satisfaction.

15.04 Organizational structure of CPWD

The Central Public Works Department is headed by the Director General who is also the Principal Technical Advisor to the Government of India. DG, CPWD is assisted by Special Director General (SDGs) / Additional Director General (ADGs). Project Units are headed by the Chief Engineer cum Executive Director / Superintending Engineer cum Project Director. Zone and Circle under field Regions are also headed by Chief Engineer and Superintending Engineer respectively. Field Division and Sub-Division are headed by the Executive Engineer and Assistant Engineer respectively.

15.05 Cadres in CPWD

- i. CPWD has three organized Group 'A' Services that are Central Engineering Service (Civil), Central Electrical & Mechanical Service and Central Architects Service. Some Group 'A' posts are also there in the Horticulture Wing.
- ii. There are Group 'B' & 'C' subordinate services for Engineers, Architects, Horticulturist, Ministerial staff, Engineering Drawing Staff, Stenographers and Rajbhasha staff. CPWD also has a large strength of workmen in various categories, called Work Charged staff.
- iii. To ensure that the accounting procedures of CPWD are seamless with the accounting line of the Government of India, Director (Finance), Officials from Central Government Accounting Service (Sr. Accounts Officer, Assistant Accounts Officer and Accountant) controlled by Controller General of Accounts, Government of India are posted in different units of CPWD.
- iv. Similarly, for administrative functions, Ministerial staff from Central Secretariat Service Cadre, Central Rajbhasha cadre and a Law Officer from the cadre of Ministry of Law & Justice are posted in Central Office and in most Zonal Offices apart from

CPWD Staff. A contingent from NIC cadre also assists in IT related functions. Officers drawn from the Ministry of Labour are posted to various field locations for Labour Welfare functions.

- v. CPWD Cadres, both Technical and Non-Technical, are encadred in various organizations such as Delhi PWD, Income Tax Department and Ministry of Environment & Forest etc. In addition to this, many CPWD personnel are deployed on deputation to a host of Government Ministries / Departments, autonomous and public sector entities.

15.06 Functional units

- i. Division is the basic unit of execution of work and is headed by an Executive Engineer. The division is further divided into Sub-divisions and Sections, which are headed by Assistant Engineer/Assistant Executive Engineer and Junior Engineer respectively.
- ii. Division(s) are placed under the control of a Circle/Zone headed by Superintending Engineer/ Chief Engineer. Circles and Zones are placed under the control of a Region headed by Additional Director General (ADG)/Special Director General (SDG).
- iii. For focussed execution and better client satisfaction, projects costing over Rs 150 crore are executed by deploying work centric project units. A Project Unit consists of Executive Engineer cum Senior Manager of one or more streams headed by Superintending Engineer cum Project Director or Chief Engineer cum Executive Director under respective regional Special DGs/Additional DGs.
- iv. The basic unit of architectural planning is either Architect or Senior Architect. Senior Architect and Chief Architect report to ADG / SDG of the region and are supported by Architects, Dy. Architects and Assistant Architects. Architects are in-charge of the architectural wing in zones and report directly to the Chief Engineer and are supported by Technical Officers / Assistants (AD).

Specialized Units of CPWD

15.07 Design and Disaster Mitigation Unit: Design and Disaster Mitigation (D&DM) unit is involved in structural design work for CPWD projects along with Disaster Management and Mitigation activities of NDMA.

15.08 Contract, Specifications and Quality Assurance (CSQ) Civil unit

- i. **Contract and Manual Unit:** This unit issues technical circulars in respect of General Conditions of Contracts, Works Manual, Maintenance Manual and Contractor Enlistment Rules. This unit is also responsible for registration and revalidation of Class- I(A), I(AA), I(AAA) & I (Super) of contractors.
- ii. **Techno-Legal & Quality Assurance Unit:** This unit is responsible for issuing guidelines for quality assurance of works. This unit is also responsible for dealing with the arbitration cases, court cases, and approval of counter statements of facts in the arbitration cases, other litigation matters and issue of circulars regarding all the above activities.

- iii. **Technology Application & Specification (TAS) Unit** : This unit is responsible for updating the specifications of works, issue of circulars from time to time, laying down specifications for new materials, approval of cost index, revision and updating of schedule of rates etc.
- iv. **Contract, Specifications and Quality Assurance (CSQ) Electrical unit:** This unit frames policy for energy efficiency measures to be adopted in the government buildings maintained by CPWD, framing of Enlistment Rules for Category-Lifts, review of Enlistment Rules, preparation of DSR & AOR (E&M). CPWD General Specifications for Electrical Works, Automatic Fire Alarm System, Wet Riser System, Lifts, Sub-station, DG sets and HVAC etc.
- v. **Enterprise Resource Planning (ERP) cum e-Governance Unit** : In line with Digital Initiative of Govt, e-NIRMIT (Nationwide Intelligent Resource Management with Information Technology) is being implemented in CPWD in a mission mode for digitization, real time monitoring and control of all activities of CPWD. Several modules related to HCM, Maintenance and Project Work Life Cycle have been developed and implemented for prompt and efficient reporting and management.

15.09 National CPWD Academy and Regional Training Institutes: CPWD has its main Training Academy at Ghaziabad and four Regional Training Institutes each at Delhi, Mumbai, Kolkata and Chennai. These Institutes conduct a number of courses for officers and staff of all disciplines. The training programs of the Institute include foundation courses for direct recruit officers, orientation program for newly promoted officers and other staff etc. and mid-career training to officers at different stages. Achievements of National CPWD Academy and Regional Training Institutes is placed at **Annexure-A**.

15.10 Vigilance Unit : Vigilance Unit of CPWD is responsible for maintaining probity, integrity and efficiency in the organization under the general superintendence of Central Vigilance Commission. The Vigilance Unit of CPWD is headed by the Chief Vigilance Officer who is of the rank of Joint Secretary to the Government of India from the Central Staffing Scheme. In addition to the vigilance set-up in the Head Quarter, CVO is assisted in the field by Deputy Chief Vigilance Officers of the rank of SE's posted in all regional offices of CPWD, who act as the nodal officers in monitoring of the vigilance related complaints and inquiries in their respective regions.

Work Performance of CPWD

15.11 Work Load of CPWD (₹ in Crore)

Sl. No.	Description	Workload of Construction & Maintenance
1	Actual expenditure (1 st January to 31 st December 2025)	₹ 21,638.74 Cr.
2	Anticipated expenditure (1 st January to 31 st March 2026)	₹ 8,863.85 Cr.

15.12 Some of the large single value projects entrusted recently to CPWD (₹ in Crore)

•	Common Central Secretariat (CCS) Building 8 & 9 in Plot No. 23 B & C, Maulana Azad Road, New Delhi	3624.00
•	Common Central Secretariat (CCS) Building 6 & 7 in Plot No. 22 B & C, Maulana Azad Road, New Delhi	2565.00
•	Comprehensive Conservation, Retrofitting and Setting up of Service Building in North Block, New Delhi	474.00
•	Internal Finishing, Furniture, Furnishing and related E&M Works for Office Space in GPOA at Netaji Nagar, New Delhi (SH- Block No.-2)	364.00
•	Development of Rashtrapati Upvan into a Public Park at Dehradun	281.88
•	Construction of ITBP HQ including CRO at R. K. Puram, Sector-10, New Delhi	270.73
•	Construction of Residential & Non-residential infrastructure in Phase-I for establishment of 12 th reserve battalion of CISF at Sehore (M.P.)	243.73
•	Construction 800 Seated Girls Hostel Block A Plus Block B Single Seated, Dining Block, Shifting of Cable, Dismantling & Shifting of Drain, Dismantling of Existing Building at Main Campus of IIT(ISM), Dhanbad Jharkhand	203.98
•	Construction of residential and non-residential infrastructure in Phase –I for establishment of CISF 11 th Reserve Battalion at Pimpri, Nasik Maharashtra.	195.00
•	Construction of Type-VI Quarter at ICAR-Central Institute for Cotton Research , Shankar Nagar (CICR), Nagpur.	159.20
•	Construction of 100 Bedded ESIC Hospital i/c Non-Medical Equipment & Furniture's and Residential Complex at Gharshyamnagar, West Bengal	142.73
•	Construction of Special Operation Training Centre (SOTC) Building at NSG Camp, Manesar	141.00
•	Construction of 16 Court Building Complex at Daminedu. Tirupati District, Andhra Pradesh	115.12
•	Construction of Permanent campus of IICA, Shillong.	100.95

15.13 Some of the major works completed and inaugurated by the VVIPs are as under:



Hon'ble President of India inaugurated The Cafeteria and the Souvenir Shop at Rashtrapati Niketan, Dehradun on June 20, 2025.



Cafeteria and the Souvenir Shop at Rashtrapati Niketan, Dehradun



Hon'ble Prime Minister of India inaugurated Kartavya Bhavan- 3 at Kartavya Path, New Delhi on August 6, 2025



Kartavya Bhavan- 3 at Kartavya Path, New Delhi



Hon'ble Prime Minister of India inaugurated Multistorey 184 MP Flats at BKS Marg, New Delhi on August 11, 2025



184 MP Flats at BKS Marg, New Delhi



Hon'able Prime Minister of India inaugurated Homi Bhabha Cancer Hospital & Research Centre in Muzaffarpur, Bihar virtually on 22nd August 2025



Homi Bhabha Cancer Hospital & Research Centre, Muzaffarpur



Hon'able Prime Minister of India inaugurated Eklavya Model Residential School, Kherwara, Udaipur (Rajasthan) virtually on November 15, 2025



Eklavya Model Residential School, Kherwara, Udaipur (Rajasthan)



Hon'ble Union Home Minister, Shri Amit Shah, inaugurated the Central Forensic Science Laboratory (CFSL), Building at Rajarhat, Kolkata on June 01, 2025



Central Forensic Science Laboratory (CFSL), Building at Rajarhat,



Smt. Nirmala Sitharaman, Hon'ble Minister of Finance & Corporate Affairs inaugurated the Directorate of Revenue Intelligence (HQ) Building at Vasant Kunj, New Delhi on 03.06. 2025



Directorate of Revenue Intelligence (HQ) Building at Vasant Kunj, New Delhi



Dr. Jitendra Singh, Hon'ble Union Minister for Science and Technology & Earth Sciences inaugurated PMSSY Block, Pay Ward, Connecting Bridge & Multi Level Car Parking at Sree Chitra Tirunal Institute for Medical Science and Technology (SCTIMST), Thiruvananthapuram on 20th February, 2025



PMSSY Block, Pay Ward, Connecting Bridge & Multi Level Car Parking at SCTIMST, Thiruvananthapuram



Hon'ble Chief Minister Uttar Pradesh, Shri Yogi Adityanath ji, inaugurated newly constructed Building of Central Administrative Tribunal (CAT), Lucknow Bench on April 14th, 2025



Central Administrative Tribunal (CAT), Lucknow Bench



State-of-the-Art Auditorium of India International Institute of Democracy and Election Management (IIIDEM), Dwarka, New Delhi inaugurated by Shri Rajeev Kumar, Chief Election Commissioner of India on February 13th, 2025



Auditorium of (IIIDEM), Dwarka, New Delhi



Shri Dharmendra Pradhan, Hon'ble Union Minister of Education, inaugurated the Academic Block at Central University Odisha at Koraput on July 05, 2025



Academic Block at Central University Odisha at Koraput



Shri Dharmendra Pradhan, Hon'ble Union Minister of Education, inaugurated Indoor Sports Complex at NIT Rourkela on December 27, 2025



Indoor Sports Complex at NIT Rourkela



Girl's Hostel, Medical Unit and Crèche Building 'MAYURAKSHI' at Indian Association for the Cultivation of Science (IACS), Kolkata



45 Rooms, 49 Battalion, Bashar of ITBP in Arunachal Pradesh



Lecture Hall Complex-II at IIT Jodhpur



Family Quarters, SO's Mess, Hospital, Store Block & 180 Men Barrack at CRPF Group Centre, Jamshedpur



Admn Bldg NE Frontier HQ at Khating Hill, Itanagar



Centre of Excellence Building at IMU, Kolkata Campus



Sir C. V. Raman Research Scholars (90 Rooms) Hostel Building at Central Electrochemical Research Institute, Karaikudi, Tamil Nadu



Academic Research Block, Library Building, Residential Quarters at IISER, Berhampur, Odisha



Damodaram Sanjivayya National Law University, Vishakhapatnam.



Administrative Complex Building at Indian Institutes of Science Education and Research, Vithura, Thiruvananthapuram



Oncology Day Care Unit of AIIMS, Jodhpur



Office building of Punjab National Bank at IT Park, Dehradun

15.14 Some of new works for which foundation stone have been laid



The Hon'ble Prime Minister of India laid the foundation stone (virtually) for New Building of Central Ayurveda Research Institute at Rohini, New Delhi on January 05, 2025



Proposed New Building of Central Ayurveda Research Institute at Rohini, New Delhi



Shri Bhagirath Choudhary, Hon'ble Union Minister of State in the Ministry of Agriculture and Farmers Welfare laid the foundation stone of Pearl Millet Technology Park at Gudamalani, Barmer (Rajasthan) on 21st September, 2025.



Proposed Pearl Millet Technology Park at Gudamalani, Barmer (Rajasthan)



Hon'ble Union Minister for Home Affairs, Shri Amit Shah laid the Foundation Stone for the Construction of 'Composite Indoor Shooting Range', CSIR at SVP National Police Academy, Shivarampally, Hyderabad on January 19, 2025.



Shri Sukhvinder Singh Sukhu, Hon'ble Chief Minister, Himanchal Pradesh laid the Foundation Stone for the Zoo Infrastructure at Durgesharanya (Kangra) Zoological Park, Bankhandi, Kangra on 3rd June, 2025



Foundation Stone and Bhoomi Pujan for the Additional Infrastructure works at IDBI Centre for Excellence in Banking & Finance (ICBF), Hyderabad performed by Shri Rakesh Sharma MD & CEO on January 24th, 2025.



Bhumi Pooja Ceremony organised on 19.05.2025 for New GST Bhawan & Residential Complex Project at Hyderabad by the Principal Chief Commissioner GST, Shri Sandeep Prakash, IRS.



Vice Chancellor, Central Institute of Buddhist Studies (CIBS), Leh laid the Foundation Stone of the New Academic Block, Residential Quarters at Leh on June 16, 2025.



Shri K. Sanjay Murthy, Comptroller and Auditor General of India laid the foundation stone for Indian Audit and Accounts Department (IA&AD) Residential Complex at Ultadanga, Kolkata on 8th July, 2025.



Shri Bandi Sanjay Kumar, Hon'ble Minister of State for Home Affairs laid the Foundation Stone for the Construction of New Hostel cum Dining Block & Guest House for the Regional Police Wireless Training Institute (RSPWTI) Bengaluru, Karnataka on January 04th, 2025



Shri S. N. Gupta, IDES, Director General Defence Estates, Ministry of Defence, GOI, laid the foundation stone for the construction of Office & Residential Complex of the Principal Director, Defence Estates, Western Command and Defence Estates Office Chandigarh at Chandimandir, District Panchkula (Haryana) on 23rd September, 2025



Shri Suresh Kumar Khanna, Hon'ble Minister of Finance & Parliamentary Affairs, Govt. of U.P. laid foundation stone for construction of Lecture Hall Complex, Babasaheb Bhimrao Ambedkar University (BBAU) Lucknow, on September 24, 2025



Bhoomi Poojan for construction of 350 Bedded Hostel of National Sugar Institute, Kanpur (UP) performed by Shri Pralhad Joshi, Hon'ble Union Minister, Ministry of Consumer Affairs, Food & Public Distribution and New & Renewable Energy on October 7, 2025

15.15 Some of the major works in progress

Construction of One tower of Office Complex and another tower of Residential quarters consisting of 10Nos. Type-V, 10Nos. Type-VI & 1No. Type-VII Quarters of Central Tax at Khajaguda, Serilingampally, Hyderabad.



Construction of Office Complex and 769 Residential quarters at Customs Enclave Plot, Wadala, Mumbai.



Construction of AIIMS Awantipora, Jammu and Kashmir



Hospital Block

Construction of (G+8) Storied building(s) for Two Girls Hostel & Three Boys Hostel, Dining & Kitchen Block, Sub-station Building at IIT Kharagpur, (W.B.).



Boys Hostel Block 2



Boys Hostel Block 3

Construction of 350 Bedded (upgradable to 500 beds) ESIC Hospital at Sanand, Gujarat.



15.16 Activities of CPWD in North East Region

- CPWD is actively engaged in executing a number of projects/works for various Central Government Departments, Central Police Departments, JNVs, EMRS, many Autonomous Bodies and other institutions in all the Seven States of North East namely Assam, Arunachal Pradesh, Meghalaya, Nagaland, Mizoram, Manipur and Tripura. Also, maintenance of the assets of the Central Government organizations is done by CPWD.
- ‘Region Guwahati’ of CPWD headed by Additional Director General having HQ at Guwahati, Assam. CPWD Engineers and staff have successfully delivered many projects in this region to the satisfaction of clients notwithstanding the constraints posed on account of limited accessibility, shortage of workers in some parts, tough working conditions and reduced working season. CPWD has to its credit the development of a permanent capital of the State of Arunachal Pradesh at Itanagar, a large number of campuses of Central Police Organizations, Educational Institutes, various Central Government Department and aviation infrastructure in the Region.

During the last financial year 2024-25 CPWD achieved the work load of Rs. 821.21 Cr. and during this financial year i.e. 2025-26 CPWD is targeting to achieve a work load of Rs. 1007.51 Crore.

15.17 Some of the completed works in the year 2025-26:

- Construction of Girls Hostel Building, Pump House for IASST (Institute of Advanced Study in Science and Technology) at Pachim Boragaon, Garchuk, Guwahati.
- Construction of Office Building of CAT (Central Administrative Tribunal) Guwahati Bench at Guwahati.
- Construction of New Office Building with expanded Laboratory for Regional Drugs Testing Laboratory at Six Mile, Guwahati-37
- Construction of Pharmaceutical Science Building A-Wing at Assam University Silchar.
- Construction of Multipurpose Academic Building at Assam University, Silchar (Assam)
- Construction of 200 Bedded Boys Hostel (G+3) Storied for Rajiv Gandhi University at Rono Hills, (Arunachal Pradesh)
- Construction of Administrative Building (G+2) and T-II / 40 Nos (G+3), T-III / 16 Nos. (G+3), T-IV Special/ 02 Nos. and T-IV/02 Nos. for CBI, ACB at Mawdiangdiang, Shillong.
- Construction of 'A' Type School Building and Staff Quarters (T-V/01 No., Type-III/04 Nos. & T-II/04 Nos.), Sentry Post, Canteen, Bulk Services & Boundary Wall for Kendriya Vidyalaya at Udalguri (Assam)
- Construction of Kendriya Vidyalaya at Aalo, West Siang (Arunachal Pradesh) (SH:-C/O School Building (Type-A) (G+1), 1 No.Type-V Qtr, 4 Nos. Type-III Qtrs., 4 Nos. Type-II Qtrs., Entrance Gate, Boundary Wall, Guard Room & Canteen).
- Construction of Kendriya Vidyalaya, N.F. Railway Campus at Rangapara, Assam.
- Construction of Residential Qtrs. At 4th Bn, ITBP, Sangti. (Arunachal Pradesh).
- Construction of a 50 bedded composite hospital at SHQ, BSF, Mawpat (Dumpling), Shillong.
- SOs Mess with 45 rooms for accommodating Assistant Sub Inspectors in 31st Bn, ITBP, Yupia (Arunachal Pradesh).
- Construction of Residential Quarters 120 Nos. T-II, 64 Nos. T-III, 8 Nos. T-IV, 2 Nos. T-V at 33rd Bn., ITBP at Karchia, Sonapur (Assam)

15.18 Some of the ongoing works

- Construction of (G+5) 200 bedded ESIC Hospital at Beltola, Guwahati (Assam) (A/A & E/S amount Rs. 143.22 Cr.)
- Construction of Establishment of Mini MRO (Maintenance Repair Overhaul) Hub at Missamari (For supporting fleet of Advance Light Helicopter) at Army Base, Sonitpur District (Assam). (A/A & E/S amount Rs. 141.76 Cr.)
- Construction of 100 Bedded ESIC Hospital (G+3) and Staff Quarters at Tinsukia, Assam. (A/A & E/S amount Rs. 135.92 Cr.)
- Construction of Film and Television Institute at Jollang-Rakap Village, Itanagar, Arunachal Pradesh. (A/A & E/S 131.70 Cr.)
- Establishment of ICMR- National Institute of Virology (NIV) unit at RMRC, Dibrugarh, Assam, under PM-ABHIM (A/A & E/S amount Rs. 80.77 Cr.)
- Construction of 20000 MT capacity Rail Fed Godown i/c Ancillary Structure & development of Land in Bihara in Cachar, Assam. (A/A & E/S amount Rs. 76.49 Cr.)

- Construction of Type-II/88 Nos. (G+3), Type-III/44 Nos. (G+3), Type-IV/15 (G+3) & Type-V/05 (G+2) Nos. Quarters for ITBP, Maticutani, Guwahati (Assam) (A/A & E/S amount Rs. 68.76 Cr.)
- Construction of 'C' Type school building and 23 nos. Residential quarter for KV at Lamphelpat, Imphal. (A/A & E/S amount Rs. 67.77 Cr.)
- Construction of 'A' type School Building and staff quarters (T-II-04 Nos.(G+1), Type-III-4 Nos. (G+1) and Type-V-1 nos. (Ground floor only) for K.V.-II , Langjing, Imphal, Manipur. (A/A & E/S amount Rs. 58.19 Cr.)
- Construction of special JNV at Jessami, Ukhrul Manipur.(A/A & E/S amount Rs. 49.86 Cr.)
- Construction of 01 No. SO's Mess G+2 and 01 No. of 360 Men Barrack G+7 at 156 Bn CRPF Dhaligaon, Bongaigaon District Chirang, Assam. (A/A & E/S amount Rs.42.78 Cr.)
- Construction of Students Residence (G+4) Hostel Block B & C at IIM Shillong Umsawli Shillong (A/A & E/S amount Rs. 40.95 Cr.)
- Construction of Administrative Building (G+3) for Rajiv Gandhi University at Rono Hills (Arunachal Pradesh) (A/A & E/S amount Rs. 39.40 Cr.)
- Construction of 03 Nos. 120 men Jawan Barracks (G+3) at 58th. Bn., ITBP, Roing (Arunachal Pradesh) (A/A & E/S amount Rs. 37.70 Cr.)
- Construction of 2 nos. 180 Men Barrack at 173 Bn CRPF Dimapur (Nagaland). (A/A & E/S amount Rs. 37.54 Cr.)
- Construction of Type-II/24 Nos(S+6), Type-III/18 Nos(S+5), Type-IV/06 Nos(S+3), Type-V/06 Nos and Type-VI/01 No. residential quarters at FTR HQ KLP location Kalinagar under FTR HQ BSF M&C at Silchar, Assam. (A/A & E/S amount Rs. 36.25 Cr.)
- Construction of A1 type School building and staff qtrs (Type-II - 4 Nos (G+1), Type-III - 4 Nos (G+1), & Type-V -1 No (G+1) at Kendriya Vidyalaya, Gokulnagar, Bishalgarh, Sipahijala, Tripura. (A/A & E/S amount Rs. 36.04 Cr.)
- Construction of Students Residence (G+4) Hostel Block A at IIM Shillong, Umsawli, Shillong.(A/A & E/S amount Rs. 35.65 Cr.)
- Construction of Faculty Residence Block B & C at IIM Shillong, Umsawli, Shillong (A/A & E/S amount Rs.35.38 Cr.)
- Construction of 1 no. Boys Hostel 192 nos. capacity (G+4) and 1 no. Girls Hostel 100 nos. capacity (G+4) at Energy Centre, RGIPT, Sivasagar, Assam (A/A & E/S amount Rs. 35.28 Cr.)
- Construction of Permanent Head Office Building and other infrastructure of Meghalaya Rural Bank at Mawkasiang, New Shillong township, Meghalaya. (SH: C/o Head office building).(A/A & E/S amount Rs. 35.28 Cr.)
- Construction of OCR for SIB Itanagar at Gohpur (C/o 89 No. type-2 quarters). (A/A & E/S amount Rs. 34.96 Cr.)
- Construction of Faculty Residence (G+4) Block A & D at IIM Shillong. (A/A & E/S amount Rs. 34.04 Cr.)

- Construction of Eastern Himalayan Faunal Repository at ZSI campus, Senkie view, Itanagar, Arunachal Pradesh(A/A & E/S amount Rs. 29.78 Cr.)
- Construction of OCR for SIB Itanagar at Gohpur (C/o Office Building). (A/A & E/S amount Rs. 27.86 Cr.)
- Construction of A Type School building and staff qtr. (Ty-II 4 nos. (G+3), Ty-III 4 nos. (G+3) and Ty-V 01 no. (Ground Floor Only) for K.V. Ukhrul, Manipur .(A/A & E/S amount Rs. 27.58 Cr.)
- Construction of Administrative Building for NEIAH at Mawdiangdiang, Shillong (A/A & E/S amount Rs. 27.30 Cr.)
- Construction of 02 Nos. 120 men Jawan Barracks (G+3) at 57th Bn., ITBP, Aalo (Arunachal Pradesh) (A/A & E/S amount Rs. 26.36 Cr.)
- Construction of Office Complex for NABARD at North Gate, Agartala, Tripura. (A/A & E/S amount Rs. 25.00 Cr.)
- Construction of 120 Jawan Barracks for Bn. HQ BSF at Darnuiram Vanhe, Lunglei, Mizoram. (A/A & E/S amount Rs. 23.60 Cr.)
- Construction of 29 nos. Residential Qtrs. (Type-II - 16 nos., Type-III - 08 nos., Type-IV - 04 nos. and Type-V - 01 no.) at Bn HQ New KLP Jarultoli Kumarghat, Distt: Unakoti, Tripura under SHQ BSF Panisagar. (A/A & E/S amount Rs. 23.22 Cr.)
- Construction of 29 nos. Residential Qtrs. (Type-II - 16 nos., Type-III - 08 nos., Type-IV - 04 nos. and Type-V - 01 no.) at Bn HQ New KLP West Tripura (RC Ghat)Under SHQ BSF Teliamura Tripura. (A/A & E/S amount Rs. 23.03 Cr.)
- Construction of 120 Jawan barracks for Bn HQ BSF at Serchhip, Mizoram. (A/A & E/S amount Rs. 21.97 Cr.)
- Construction of OCR Complex for SIB Zochachhuah, LADC, Lawngthlai district, Mizoram. (SH:- C/o Office block-01 No, T-IV Qtr-01 No, T-III Qtr 02 No, T-II Qtr-03 No including water supply, sanitary installation and development Work). (A/A & E/S amount Rs. 21.49 Cr.)

15.19 Photographs of some of the completed works



Residential Quarters 120 Nos. T-II, 64 Nos. T-III, 8 Nos. T-IV, 2 Nos. T-V at 33rd Bn., ITBP at Karchia, Sonapur (Assam)



New Office Building with expanded Laboratory for Regional Drugs Testing Laboratory (RDTL) at Six Mile, Guwahati



Hospital Building, BSF, Shillong



Admin building for CBI, ACB at Mawdiangdiang, Shillong



Quarters for CBI, ACB at Mawdiangdiang, Shilling



Kendriya Vidyalaya, N.F. Railway Campus at Rangapara (Assam)



Office Building Central Administrative Tribunal
Guwahati Bench at Guwahati



‘A’ Type School Building at Udalguri, Assam



Multipurpose Academic Building at Assam University, Silchar (Assam)



200 Bedded Boys Hostel (G+3) Storied for Rajiv Gandhi University at Rono Hills, (Arunachal Pradesh)

15.20 Border Roads, Fencing & Flood Lighting Works

- CPWD is actively involved in development of Border Infrastructure and executing the works of Border Fencing, Roads, BOPs and Floodlighting works along Indo-Pak Border, Indo-Bangladesh Border and Indo-China Border.
- It is entrusted with construction of 135 feet earthen bundh, metaled road and Naka cum machan fighting bunkers along existing fencing along 179 km of international border in Jammu sector along Indo-Pakistan Border in which 60 km is already completed in the sample.

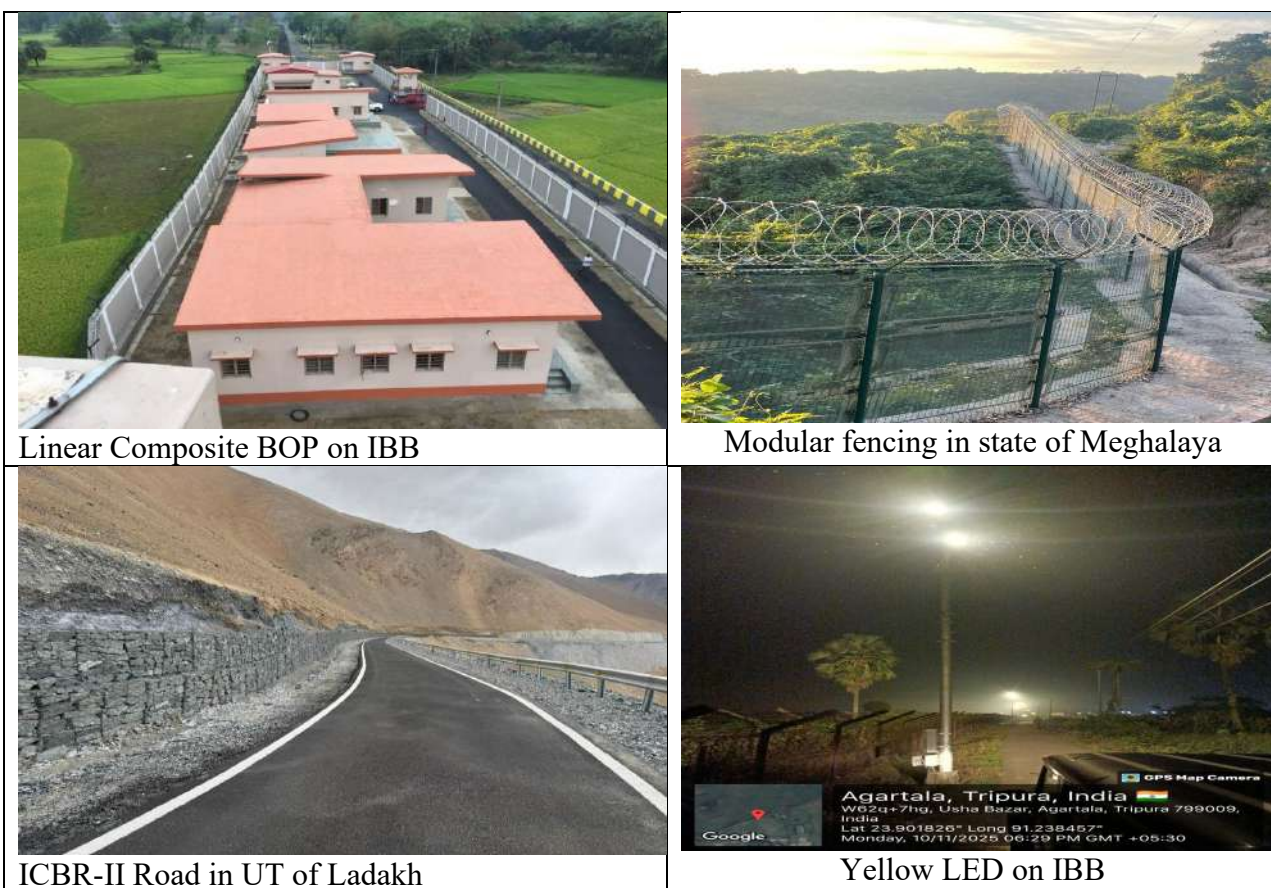
15.21 Some important completed works:

- High-Altitude Hill Road to Indo-China Border for ITBP from Silungla Base to ITBP Post Silungla Base in the UT of Ladakh (Length: 13.20 Km).
- High-Altitude Hill Road to Indo-China Border for ITBP from Hena to ITBP Post Hena in the UT of Ladakh (Length: 10.88 Km).
- High-Altitude Hill Road to Indo-China Border for ITBP from Nyakmikle to ITBP Post Nyakmikle in the UT of Ladakh (Length: 7.80 Km).
- Strengthening and replacement of Fencing from BP No 274 to 304/M and BP No 361 to 391/M in Sri Ganganagar District in Rajasthan State.
- 72 Nos. High Mast Flood Lighting in the AOR Jammu Frontier.
- Replacement of HPSV with LED fittings and outlived DG set with new DG set from BOP 1051 to 1123 in length of 120 km at Bhuj.
- Road from G-20 to G-28 in 16.06 km along Indo-Pak Border in Bhuj Sector, Gujarat.
- Replacement of fencing with modular fence in length of 18.00 km from BP 1051 to BP 1135 in Gujarat Sector at Bhuj along Indo-Pak Border.
- Creek Composite BOP (Platoon Level) at BP no. G-7 & G-13 in Runn of Kutch at Gujarat.
- Replacement of fencing with modular fencing in length of 101.544 km completed in the state of West Bengal.
- Replacement of fencing with modular fencing in length of 17.228 km completed in the state of Meghalaya.

- Completion of 3 BOPs on IBB in West Bengal.
- ITBP Road from Lugnak-La to Muguthang in state of Sikkim. SH.: Earth Work, Drainage & Protection Work, Culverts, Bituminous Surfacing Works and Other Appurtenant Structures from Lugnak-La (Altitude 16500 ft.) to RD 31.40 Km (Muguthang) (Altitude 14000 ft.) (Length 11.40 km approx.).
- Completion of EOR work in length of 112.37 km in West Bengal and Assam.
- Yellow LED light in BFL from BP No. 1001/MP to 1071/MP under Dhubri sector and from BP No.1338/M to 1800/3R1 under Silchar sector in the state of Assam.
- Yellow LED light in BFL from BP No. 750/13-S to 846/7-S under Siliguri Sector and Jalpaiguri Sector and from BP No. 846/7-S to 987/6-R & BP No. 987/6-R to BP No. 1001/MP under Gopalpur Sector and Cooch Behar Sector in the state of West Bengal.
- Yellow LED lights in BFL from BP No. 1071/MP to 1323/4-S in the state of Meghalaya.
- Provision of yellow LED lights in BFL from BP No. 1800/3-RI to 2270/12-S under BSF Tripura frontier in the state of Tripura (Wes).

15.22 Some photographs of completed works: -

	
High Mast Light in Punjab	Completed fencing in Punjab
	
Road work G-20 to G-28 in Gujarat	BOP G-7 and G-13



15.23 Some important works in progress: -

- High Altitude Hill Road to Indo China Border from Dorjila Base (Altitude-17,235 ft.) to OP Dorjila (Altitude-18,370 ft.) having length 10.54 km in the State of Sikkim under Phase-II.
- High Altitude Hill Road to Indo China Border from Kerang (Altitude-16,721 ft.) to Oloten (Altitude-18,053ft.) having length 12.70 km in the State of Sikkim under Phase-II.
- Construction of High Altitude Hill Road to Indo China Border including Earth Work, Drainage, Protection Work, Culverts, Bridge, Bituminous Surfacing Works and Other Appurtenant Structures from Gurudongmar Bend (Altitude-16614 ft.) to Dorjila Base (Altitude-17235 ft.) having length 4.31 km in the State of Sikkim under Phase-II.
- High Altitude Hill Road to Indo China Border from Muguthang (Altitude-14,832 ft.) to 20R (Altitude-15,331 ft.) having length of 12.42 Km in the State of Sikkim under Phase-II (EPC Mode-III).
- ITBP High Altitude Hill Road to Indo-China Border from Leema (Altitude- 7,767 ft.) to Chhu Junction (Altitude – 11,467 ft.) having length 22.25 Km in the state of Sikkim under Phase-II.
- Sentry Post (49 Nos.) on unfenced Gaps in Punjab Frontier along Indo-Pak Border.
- Replacement of Old fencing with modular fencing in Punjab Sector along Indo-Pakistan Border (Length of – 342 Km).
- Replacement of Old fencing with modular fencing in Sri Ganganagar sector, Rajasthan (Length: - 157.204 KMs).

- Construction of 2280.30 Km Lateral & Axial Roads in the State of Punjab and Rajasthan along the Indo-Pakistan Border
- Replacement of Border Flood Lighting infrastructure along Indo-Pak Border in Rajasthan Sector. (715 Kms)
- 28 Nos. High Mast Light (HMLs) on either side of unfenced 25 nos. non feasible gaps with the sentry post along Indo-Pakistan Border (IPB) in Punjab Ftr.
- SITC of 2 KWP Off-Grid Solar System for backup power supply of proposed/under construction Sentry Post (53 Nos.) on unfenced gaps in Punjab Frontier
- Construction of 34 Nos. O.P. Towers, Approach Road for O.P. Towers, and Black topping of link road for COPs.)
- Construction of BOP Dhordo, Bhuj, Kachchh.
- Border Road from BP 1135 to BP 1142 along with Modular Fencing and flood lighting along Indo-Pak Border in Bhuj Sector, Gujarat (13.5 km).
- Platoon level composite BOP at BP No. G-27 including 02 nos. O.P. Towers & approach road (2.05 km) in Runn of Kutch, Gujarat.
- Replacement of existing fencing with modular fencing in length of 393 km on IBB in West Bengal.
- Replacement of UG cables on IBB in West Bengal in Length – 322.929 Kms.
- EOR works in Length of 59.957 Km in State of Assam.
- EOR works in a length of 229.727 Km in the State of Tripura.
- EOR work Between BP No. 1129/4-S to 1338 in the State of Meghalaya.
- IBB Road and fence between BP No.2270 to BP No.2283, Road length 66.16 Km and single row modular fencing 23.435 Km in Dhalai District of North Tripura.
- Bridge over river Karnaphuli at BP No. 2236/1-RI in the State of Mizoram along Indo-Bangladesh Border (IBB).
- 17 Nos. Forward BOPs in the State of Tripura for Border security Force along Indo-Bangladesh Border.
- Permanent Steel Bridge instead of Bailey Bridge of span 160 feet & TDR, Carriage width & load class SW (3.32 meters), 70R, over river Lakroh of IBB road between Muktapur and Jaliakhola in stretch ID-83, Meghalaya.
- Marine infrastructure at Koteswar in Bhuj, Gujarat.

15.24 Some photographs of works in progress: -

Replacement of fencing on IPB



Replacement of fencing on IPB



Precast plant for making foundation blocks



Road work on IPB



BOP G-27





Bridge over river Karnaphuli in Mizoram



EOR work in Sribhumi District (Karimganj)

15.25 Border Works (New Sanctions):

S. No.	Name of work	Length/ Nos	Amount (In Cr.)
1.	ICBR-III from Rishi Dogri to Gangtang Bralam in the state of Himachal Pradesh on ICB	70 km	972.00
2.	Replacement of Fence in the State of Gujarat	209.80 km	592.67
3.	Replacement of Fence to Modular Fence in West Bengal	191.18 km	566.74
4.	Construction of BOP in Creek area of Gujarat	05 Nos.	497.87
5.	Replacement of Fence in the State of Rajasthan	187.77 km	440.76
6.	Replacement of Fence to Modular Fence in State of Tripura	118.95 km	367.99
7.	ICBR-II road from 20r to Janak in State of Sikkim on ICB	23.78 km	285.00
8.	Construction of paver block road in Jammu along fence on IPB	191.66 km	228.39
9.	Restoration of damaged fencing with NDF in the UT of J&K	28.04 km	141.30
10.	Restoration of flood damaged Road and Bundh in UT of J&K	12.44 km	89.08
11.	Slope protection work using gabion at various locations from BP 960 to BP 1012 in Gujarat	38.34 km	84.53
12.	EOR of Roads in State of West Bengal	300.01 km	70.45
13.	Floating Jetties in Haraminala and Creek area in Gujarat.	07 Nos.	48.34
14.	EOR of Roads in State of Mizoram	20.33 km	41.77

Memorandum of Understandings

15.26 New MoU's signed by CPWD with the Institutions:

- IIT Gandhinagar on April 07, 2025 for mutual collaboration in the field of Building Construction Technology & Management, Research, Knowledge sharing, and technical developments.

- CSIR- Central Building Research Institute (CBRI) on June 27, 2025 for collaborative research and development (R&D) activities related to building materials, construction technology, structural & geotechnical engineering, smart construction, automation and sustainable and green construction.
- National Centre for Disaster Mitigation and Management, MNIT, Jaipur on July 07, 2025 to recognize the need for mutual cooperation in the field of earthquake engineering education, research, knowledge sharing, and technical developments to enhance the quality, efficiency, and earthquake resilience of public infrastructure, particularly new, innovative and emerging technologies.
- SINTEF Norway on November 08, 2025 with the purpose of furthering the development of science and technology in the area of recycling of construction and demolition (C&D) waste, and their research-based applications in relation to the requirements of the society.

15.27 New MoU's signed by CPWD for new projects:

- Shri Mata Vaishno Devi Shrine Board (SMVDSB) on January 10, 2025 for the C/o Vaishnavi Bhawan Extension Building at Bhawan and Medical College, Shri Mata Vaishno Devi University, Katra.
- Bankers Institute of Rural Development (BIRD) on February 05, 2025 for upcoming works of BIRD.
- National Institute of Fashion Technology (NIFT) Raebareli (UP) on March 04, 2025 for their upcoming works.
- IISER Kolkata on April 24, 2025 CPWD for the construction of New Hostel and Extension of existing Visitor's Hostel.
- IIM Ranchi on May 06, 2025 for the construction of New Buildings (Phase-2).
- Indian Academy of Highway Engineers (IAHE) on August 19, 2025 for C/o Buildings of IAHE (Phase-II).
- Kerala Veterinary and Animal Sciences University (KVASU) on August 12, 2025 for their upcoming works.
- National Institute of Fashion Technology (NIFT), Bhopal on November 03, 2025 for upcoming works of NIFT, Bhopal.
- Maharshi Sandipani Rashtriya Vedavidya Pratishthan (MSRVVP), Ujjain on November 28, 2025 for Construction of Rashtriya Adarsh Vedvidyalaya Buildings and Boundary Wall at Dakhingaon, Guwahati.
- Satyajit Ray Film and Television Institute (SRFTI) Kolkata on December 02, 2025 for Construction of New Buildings & Facilities including maintenance at SRFTI Kolkata Campus.
- Indian Institute of Information Technology (IIIT) Bhopal (M.P.) on December 19, 2025 for construction of Various Works for Development of IIIT Bhopal Campus.
- AIIMS Bilaspur (HP) on December 31, 2025 for construction of Mortuary Block at AIIMS Bilaspur (HP).

Efforts made to bring systematic changes to improve efficiency, effectiveness, transparency and public image:

Plinth Area Rates 2025 have been issued and uploaded on CPWD website. Items for Polycarbonate sheet roofing system and modular fencing for international borders were issued which did not exist previously.

15.28 Enterprises Resource Planning (ERP) and e-Governance initiatives:

The Central Public Works Department (CPWD) continues to strengthen and modernise its Information Technology infrastructure to facilitate citizens, employees, contractors and client organisations by providing a comprehensive digital platform for access to organisational information, project details, publications, circulars and related services. The ERP Unit has undertaken several initiatives aimed at enhancing transparency, efficiency and ease of working in the Department.

The major achievements of the ERP Unit during the period **01 January 2025 to 31 December 2025** are as under:

- i. Contractor Enlistment Management System (CEMS)**
The Contractor Enlistment Management System continued to be utilised for online new enlistment and revalidation of prospective and existing contractors. Necessary modifications and updates in line with the Enlistment Rules, 2024 and Amendments were incorporated into the system to ensure compliance with revised policy provisions.
- ii. Arbitrator Appointment Module**
The Arbitrator Appointment Module was revamped based on amendments to existing rules and feedback received from users. The revised module enables all concerned officers, as well as the Directorate, to view and monitor the status of arbitrator appointments in a transparent and time-bound manner.
- iii. Creation of Name-Based Government/NIC Email IDs**
Approximately 900 name-based Government/NIC email IDs were created in coordination with NIC and mapped with employee PIMS IDs, which is a mandatory requirement for on boarding to e-HRMS 2.0. During this process, missing mobile numbers of employees were also updated in the PIMS portal to improve data completeness and accuracy.
- iv. DEMPS Portal (Departmental Examination Management & Processing System)**
The DEMPS portal was utilised for conducting departmental accounts examinations for CPWD and other organisations such as Delhi Jal Board (DJB) and New Delhi Municipal Council (NDMC). This Unit provided technical assistance and monitoring support for the smooth conduct of these examinations, which are held twice annually.
- v. Modification of Hindi Pragati Report Pranali**
The Hindi Pragati Report Pranali, an in-house developed module under the PIMS reporting system for monitoring the use of Hindi in official work, was modified based on inputs received from the Hindi Section. The revised reporting format was developed and implemented after due consultation.
- vi. Online Transfer and Posting System**
In compliance with the directions of the Hon'ble Minister, Ministry of Housing and Urban Affairs (MoHUA), an **Online Transfer and Posting System** for Group 'B' and Group 'C' employees (excluding MTS, Work-Charged Staff and Regular Classified staff) has been developed and made operational. The system aims to enhance transparency, improve efficiency and reduce manual intervention in transfer and posting processes.

vii. Accessibility Audit

Accessibility audits of six CPWD Websites and two mobile applications were conducted in compliance with the directions of the Hon'ble Court of the Chief Commissioner for Persons with Disabilities (Divyangjan). The audits were carried out by empanelled web accessibility auditors under the Department of Empowerment of Persons with Disabilities, Ministry of Social Justice and Empowerment, Government of India. Accessibility audits for four websites and two mobile applications were successfully completed.

viii. Online process for FR56 J, MACP, NoC for Passport, NoC to travel abroad, seeking Post retirement Employment Permission, Vacancy approval, Seniority List approval with facility to represent, Probation Clearance, Grant of promotion and NFU, seeking Administrative Clearance and Vigilance clearance etc.

The application for online processing the case for Review under FR56 J, MACP, NoC for Passport, NoC to travel abroad, seeking Post retirement Employment Permission, Vacancy approval, Seniority List approval with facility to represent, Probation Clearance, Grant of promotion and NFU, seeking administrative clearance and vigilance clearance etc. are made available for the CPWD Employees as part of HCM processes of CPWD ERP Project.

ix. Online process for MoU with clients, Administrative Approval and Expenditure sanction for Non-MoHUA works, Package Approvals, Designation of Team, Online Asset Management, Recording Contractor Performance on Work Completion, Completion Certificate, Approval for procurement via Gem, Deriving Estimates from LoD 350 drawings etc.

The application for online processing MoU with clients, Administrative Approval and Expenditure sanction for Non-MoHUA works, Package Approvals, Designation of Team, Online Asset Management, Recording Contractor Performance on Work Completion, Completion Certificate, Approval for procurement via Gem, Deriving Estimates from LoD 350 drawings etc. are made available for the CPWD Employees, Contractors (if applicable), client (if applicable), as part of WLCM processes of CPWD ERP Project.

x. Updation of Official Websites

This Unit maintains official CPWD websites, which were updated regularly as per departmental requirements. Major updates include:

- **PIMS (cpwdpims.nic.in):**

The posting history of approximately 14,000 CPWD employees was corrected and verified by the respective Heads of Offices/Controlling Officers through a specially developed feature in the PIMS portal. This activity was a prerequisite for implementation of the Online Transfer and Posting System.

- **CPWD Website (cpwd.gov.in):**

A new tile titled “List of CPWD Surrendered Enlistment Contractors” was created to maintain records of surrendered enlistments. The homepage of the website was redesigned and made mobile-responsive to improve user accessibility.

- **Project Management System (PMS) – cpwdpms.gov.in:**

A new module titled “**Workers Training Record**” was developed to maintain a consolidated record of training imparted to workers at CPWD project sites. The module is updated regularly based on feedback from field units.

- **CPWD e – Tenders Website – etender.cpwd.gov.in:**

Renewal of STQC certification of the website was initiated during the year and is under progress.



15.29 During the forthcoming period **01 January 2026 to 31 March 2026 and beyond**, the ERP Unit shall continue to focus on strengthening digital governance, improving service delivery and ensuring compliance with Government of India guidelines, statutory provisions and cyber security standards. The key focus areas are as follows:

- i. Completion of Accessibility Compliance**
Accessibility audits of the remaining 2 CPWD websites shall be completed by **31 March 2026**, and corrective measures shall be implemented to ensure compliance with the Guidelines for Indian Government Websites (GIGW) and the Rights of Persons with Disabilities Act, 2016.
- ii. Stabilisation and Enhancement of Online Transfer and Posting System**
The Online Transfer and Posting System shall be further stabilised and enhanced based on feedback received from field units. Additional validation checks, MIS reports and monitoring dashboards shall be introduced to strengthen transparency and administrative oversight.
- iii. Further Upgradation of CPWD application**
Continuous improvements in the CPWD application shall be undertaken to align with evolving policy requirements, user feedback and security standards, with emphasis on simplification of workflows and improved user experience.
- iv. Full Launch of CPWD ERP system**
The ERP project of the CPWD is in advanced stage with approximately 75% progress in the development of applications. It is anticipated that during the first quarter of 2026, ERP units shall be able to deliver an ERP system covering all the desired applications.

15.30 Eco Friendly & Sustainable Initiatives

CPWD is committed to keeping pace with technological advancement and adopting indigenous, sustainable, energy efficient green and clean technologies in all our construction activities and is spearheading the construction industry in respect of environment friendly construction practices.

- **Use of renewable energy**
 - CPWD has taken initiatives for generation of renewable energy in Government Buildings; Roof top Solar PV plants have been made mandatory in all new projects. Further, all field units have been directed again to take up Solar PV plants in GPOA and Non-GPOA buildings in remaining buildings and new projects as per the site feasibility.

Implementation of Energy Efficiency Measures in Government Building

- For implementation of Energy Efficiency Measures an MOU has been signed between Bureau of Energy Efficiency, Ministry of Power and CPWD for inclusion of Energy Efficient Material in DSR of CPWD. In this context various Energy Efficient items/technologies have been included in DSR (E&M) and Delhi Schedule of Rates (E&M) (Energy Efficient Material Volume-II 2025) has been released and uploaded on CPWD website.
- The updated version of CPWD DSR (E&M) 2025 which includes DSR (E&M) 2022, DSR (E&M) of solar photovoltaic power plant-2019, DSR (E&M) for Facade Lighting-2019 and Delhi Schedule of Rates (E&M) (Energy efficient materials) Vol-II 2025 and incorporating of New Chapters related to Low Voltage E&M services (CCTV Camera System, EPABX/IP-PBX, LAN, Access Control System & BMS), Fountain and Lift have been released and uploaded on CPWD website.

15.31 Use of Modern and Innovative Technologies

- CPWD, while keeping pace with technological advancement, is also committed to encourage environmentally friendly construction practices. It has taken initiative of adopting 50 new and emerging construction technologies (Pre-cast RCC construction, Monolithic concrete construction, Tunnel form construction, Pre-engineered metal building construction etc.) and 22 E&M technologies (Human centric lighting, Chiller Plant Manager for Energy Optimization, Geo Thermal Heat Exchange System, Chilled Beam System for HVAC etc.) which are now being extensively used in our projects. These systems are found to be fast, efficient and eco-friendly and in conformity with the green and sustainable development.

15.32 New publications / guidelines

As a part of up-gradation of systems and processes of CPWD, following revised CPWD Publications have been brought out:

- Plinth Area Rate, 2025
- Delhi Analysis Rates 2025 Part-I
- Delhi Analysis Rates 2025 Part-II
- Delhi Analysis Rates 2025 Part-III
- Delhi Schedule of Rates (E&M)-Vol.-II, 2025
- Delhi Schedule of Rates 2025 (Horticulture, Landscaping)



15.33 Enhanced Visibility of the Department

- An annual special edition magazine ‘Nirman Bharti’ showcasing major activities and achievements of CPWD is published and launched during CPWD Annual Day for wide circulation and also sent to HODs of the client departments and senior most functionaries of the Government. A monthly E-Newsletter of the Department is made available online to highlight important activities like inaugurations, foundation stone laying, MoUs, trainings and workshops, etc.



- CPWD connected itself with social media through official Twitter (X), Facebook, YouTube Channel and Instagram.

Grievances Redressal and Service Delivery

15.34 Grievances Redressal Mechanism: CPWD has Grievances Redressal Mechanism in place for handling grievances in CPWD. The Steps that have been taken to reduce the pendency of public grievance petitions and to improve the quality of redressal have been placed at **Annexure-I**. The designated Public Grievance Officer in the Directorate of CPWD is Deputy Director General (Works), CPWD, Room No. 114, 'A' Wing, Nirman Bhawan, New Delhi, Tel No. 23061506.

(A) Public Grievance : The steps taken to reduce the pendency of public grievance petitions and to improve the quality of redressal are as follows:

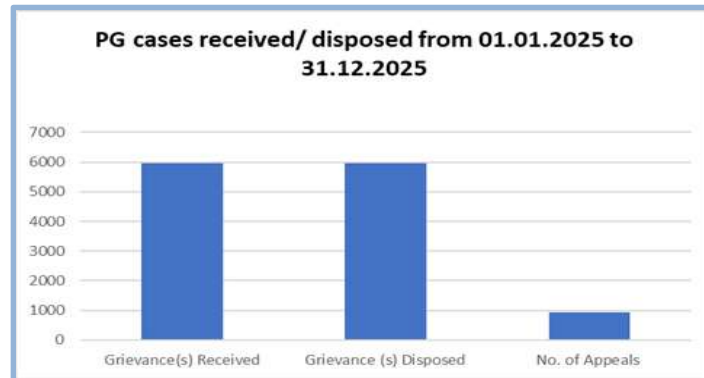
Details taken from the portal of PG cases and appeals received from 01.01.2025 to 31.12.2025:

No. of PG cases received from 01.01.2025 to 31.12.2025					
Grievance(s) Received	Grievance (s) Disposed	Avg. Disposal Time (days)	No. of Appeals	% Satisfied (didn't go for appeal)	% Dissatisfied went in Appeal
5974	5955	17	933	84%	16%

From above it is summarised that:-

- Approximately 498 PGs are received per month.
- All the PGs received are disposed-off time to time.
- Average disposal time is 18 days which is below the DAPRG time limit of 21 days. Hence the speed of disposal is excellent.

- Only 16% petitioners went for appeal. It shows that the overall quality of disposal is satisfactory and good. However, there is scope for improvement and steps are being taken for the same.

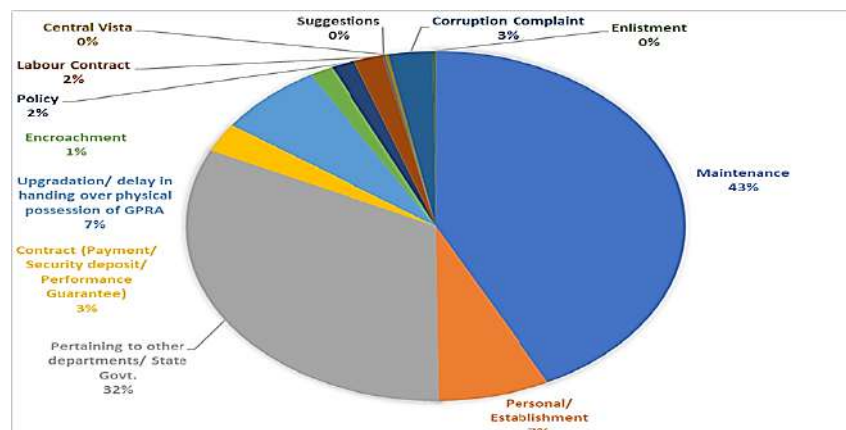


(B) Category wise analysis

Analysis of grievances has been done of PG cases received on portal during period for 01.10.2024 to 31.10.2024. The results are tabulated as below:-

Category Distribution of PG Cases from 01.10.2025 to 31.10.2025			
S. No.	Category	Nos.	%age
i.	Maintenance	224	43%
ii.	Personal/ Establishment	38	7%
iii.	Pertaining to other departments/ State Govt.	170	31%
iv.	Contract (Payment/ Security deposit/ Performance Guarantee)	14	3%
v.	Upgradation/ delay in handing over physical possession of GPRA	36	7%
vi.	Encroachment	8	2%
vii.	Policy	8	2%
viii.	Labour Contract	10	2%
ix.	Suggestions	1	0%
x.	Central Vista	1	0%
xi.	Corruption Complaint	15	3%
xii.	Enlistment	1	0%
Total		526	100 %

Following is the graphical (pie chart) representation the same:-



(C) Category Distribution of PG Cases ;

i. Maintenance and Upgradation/ delay in handing over physical possession of GPRA:

It is seen that around 43 % complaints (October 2025) are maintenance related. **CPWD is maintaining GPRA and other quarters throughout the country.** Maintenance charter has been formulated by CPWD to enhance users' satisfaction of the maintenance services, Maintenance Charter indicating a strict time frame for attending to different activities related to the maintenance is operational. Service requests related to maintenance are lodged through online portal CPWD and e-Sewa/ERP. Feedback of the client received after attending the complaints are monitored for assessment of satisfaction and improvement. Large no. of complaints is related to maintenance of GPRA and the department is having an e-sewa/ERP portal to redressal of maintenance related such complaints.

Various type of grievances by the petitioner relate to maintenance of quarters which includes issues like delay in work, unsatisfactory quality, seepage, repairs of doors and windows, kitchen work, tiling works, upgradation of quarters as per new norms (though upgradation is a policy matter) and technical Possession given but physical awaited etc. The above have been analysed in details and the root cause(s) of above issues / grievances are linked to Poor performance of contractors / workers, Unrealistic expectations of allottees, less staff over the years, Less allotment of funds, Old quarters some of which has outlived their designed life.

The Systematic Reform / Initiative have been taken by the department are as follows for maintenance related public grievances:

- Comprehensive maintenance has been outsourced for improved service delivery and client's satisfaction.
- Behavioural training courses are conducted at regional level for workers, JEs and AEs posted in maintenance.
- CPWD Sewa/ERP monitoring and regulation at various level officers (JEs to SDGs/ADGs).
- Strict contractual action against the errant contractors.
- More funds requirement proposal for timely action.
- Working in close coordination with the Directorate of Estate.

ii. Personnel / Establishment

It is seen that around 7 % complaints are related to establishment matters. These include pension and other payment related, compassionate appointments, appointment issues etc.

- For pension and other payment, instructions have been issued from time to time for strictly adhering to the prescribed time limit for filling the pension cases in Bhavishya Portal with correct data.
- For compassionate appointments some applicants are not eligible to be appointed on compassionate ground due to the limited number of vacancies.

iii. Pertaining to other departments/ State Govt.

Around 32 % cases are related to other departments or state governments. These are inadvertently sent by MoHUA to CPWD. These are returned to the ministry for further forwarding to concerned departments of Central/State Governments.

iv. Contract related

Around 3 % cases are related to contracts. These are on account of delayed payments of bills, Security Deposit, Performance Guarantee etc. the CPWD works manual is continuously being updated. There are well laid down procedures to deal with contract related disputes and the PG portal is not the right forum for the same. CPWD contract documents are being updated regularly based on feedback and experience.

v. Up gradation/delay in handing over physical possession of GPRA

Around 7 % cases are related to handing over quarters. In many cases technical possession is given but the physical possession is delayed. Now a time limit of 75 days is fixed for the same.

vi. Miscellaneous

These constitute around 9 % of the PGs comprising Encroachment, Policy, Labour Contract, Suggestions, Product Related, Central Vista, Corruption Complaint, Enlistment.

(D) Reformative measures undertaken

(a) Systematic changes purposed

No. of petitioners file their grievances for same subject matter repeatedly, for contract matters, approval of project for using project policy matters such as compassionate grounds and or other policy matters even after giving reply by the concerned office. These repeated petitions/appeals lodged by nos of petitioners which depicts pendency on portal and involves unnecessary wastage of resources. Frequency of such repetition for filing such petitions may be fixed.

(b) Steps taken to reduce the pendency of PG petitions and to improve the quality of redressal:-

- i) Various guidelines and directions for disposal of public grievance cases and appeal mechanism for redressal of public grievances have been issued by DG, CPWD, vide OM No. 2/4/2022/Appeal/Misc./M-DG/140 dated 01.08.2022, to improve the timely & quality redressal of the grievances and hence to minimize the appeal cases. These are given in Annexure -I.
- ii) Ministry of Personnel, Public Grievances & Pensions Department of Administrative Reforms and Public Grievance vide their OM No. S-15/21/2021-(PG)-DARPG (e-7085) dated 23.08.2024 has directed that the grievances received on CPGRAMS shall be resolved within a maximum period of 21 days . Keeping in view of this, directions have been issued by DG, CPWD vide OM No. 2/1/2024/PG/M-DG/53 dated 18.09.2024, in order to ensure timely and satisfactory redressal of the grievances within 21 days. Against this the actual average disposal time is 18 days.
- iii) The PG cases are monitored on a daily basis by the PG unit of the Directorate on the PG portal, as well as by telephonic means for early and satisfactory resolution of the grievances.
- iv) The grievances are closely monitored at Director (PG) level on alternate day basis & if needed even on daily basis.
- v) The PG cases are closely reviewed and monitored frequently at DDG (W) and ADG (W) CPWD level also. Time to time directions are being issued to subordinate offices for early and satisfactory resolution of grievances.
- vi) Extensive monitoring and reviewing of various pending PG cases / pending matters is done on a weekly basis by ADG/ SDG, CPWD.

15.35 Initiative towards bringing excellence in public service delivery (SEVOTTAM)

- Large no. of complaints/grievances are mostly related to maintenance of GPRA. CPWD is maintaining GPOA/GPRA & other quarters throughout the country (even Old quarters some of which have outlived their designed life). The department is having an e-sewa/ERP portal for redressal of maintenance related complaints. The maintenance charter has been formulated by CPWD to enhance users' satisfaction with the maintenance services. Maintenance Charter indicating a strict time frame for attending different activities related to the maintenance is operational. Service requests related to maintenance are lodged through the online portal of CPWD e-Sewa/ERP. Feedback of the client received after attending the complaints are monitored for assessment of satisfaction and improvement. Comprehensive maintenance has been outsourced for improved service delivery and client's satisfaction. Strict action against the errant contractors. Behavioural training courses conducted at regional level for workers, JEs and AEs posted in maintenance. The maintenance manual is being updated regularly. Monitoring of CPWD Sewa/ERP portal being done for 1163 service centres across India. The monitoring and regulation are done from JE to Apex officer of regions i.e. SDGs/ADGs of CPWD.
- For pension and other payment related grievances, instructions have been issued from time to time for strictly adhering to the prescribed time limit for filling the pension cases in Bhavishya Portal with correct data and for taking action on priority for service-related grievances of the employees.
- Apart from other grievances, there are some grievances regarding contracts of works. These are on account of delayed payments of bills, release of Security Deposit, Performance Guarantee etc. CPWD works manual is continuously being updated. There are well laid down procedures to deal with contract related disputes. The PG portal is not the right forum for the same. CPWD contract documents are being updated regularly based on feedback and experience.
- Apart from above, steps are taken to reduce the pendency of PG applications and to improve the quality of redressal:
- Various guidelines and directions for disposal of public grievance cases and appeal mechanism for redressal of public grievances have been issued by DG, CPWD, vide OM No. 2/4/2022/Appeal/Misc./M-DG/140 dated 01.08.2022, to improve the timely & quality redressal of the grievances and hence to minimize the appeal cases. These are given at **Annexure -I**.
- DAPRG vide their OM No. S-15/21/2021-(PG)-DARPG (e-7085) dated 23.08-2024 has directed that the grievances received on CPGRAMS shall be resolved within a maximum period of 21 days. Keeping in view of this, directions have been issued by DG, CPWD vide OM No. 2/1/2024/PG/M-DG/53 dated 18.09.2024, in order to ensure timely and satisfactory redressal of the grievances within specified period of 21 days.
- The PG cases are monitored on a daily basis by the PG unit of the Directorate on the PG portal, as well as by telephonic means for early and satisfactory resolution of the grievances.
- The grievances are closely monitored in the PG unit of the Directorate from SO level to ADG (W) level on a regular basis. Time to time directions are issued to subordinate offices for early and satisfactory resolution of grievances.
- Extensive monitoring and reviewing of various pending PG cases / pending matters is also done on a weekly basis by ADG / SDG, CPWD.

15.36 Accessible India Campaign

The Central public works Department (CPWD) has been actively involved in the Accessible India Campaign, which aims to enhance accessibility for persons with disabilities in public infrastructures. As of 2024, several key achievements and initiatives have been undertaken by CPWD in this regard.

- Access Audit of Government Buildings
- Retrofitting Initiative
- Training and Capacity Building
- Public Awareness Campaigns
- In summary, through these comprehensive efforts under the Accessible India Campaign, CPWD is making significant strides toward creating an inclusive environment for all the citizens by improving access to government buildings across India.



15.37 Policy decisions and activities undertaken for the benefits of persons with disabilities and for implementation of the persons with Disabilities (Equal Opportunities, Protection of Rights and Full Participation), Act 1995.

The Government of India formulated the National Policy for persons with disabilities in February 2006, with the aim of ensuring equal access and opportunities for PwD. In line with this policy, the Ministry of Housing and Urban Affairs have issued revised "Harmonized Guidelines and space standards for Barrier free Built Environment for persons with disability and elderly persons" in December 2021. These guidelines were subsequently notified vide Gazette Notification on 18th October 2022

The Central Public Works Department has taken proactive steps to comply with the accessibility provisions outlined in the guidelines. All regional offices were directed to modify lifts by incorporating audio announcements and visual display of floor numbers from inside the lift. Additionally, emergency evacuation routes for PwD should be appropriately displayed with signage announcements in Braille language and other necessary modifications to comply with the Rights of Persons with Disabilities Act 2016.

Retrofitting measures have also been initiated in existing public buildings to enhance accessibility. These measures include the installation of ramps with handrails, tactile paths and warning strips for vision-impaired individuals, bright colour contrast for those with low vision, large lettering and information display, lifts with lowered control panels with Braille and raised control buttons, and auditory signals. Furthermore, resting areas for senior citizens and disabled persons, well-lit corridors, widened gates to accommodate wheelchair users, and audio announcements with dynamic displays and sensory door closing mechanisms are being implemented.

Under the Accessible India Campaign, about 1100 Central Government Buildings have been completed for accessibility upgrades as per feasibility.

15.38 Five-Year perspective plan and annual plans setting targets and financial allocations for various programs for persons with disabilities, if any.

There is no five-year perspective plan and annual plans with setting targets and financial allocations. However, CPWD has adopted Sugamya Bharat Abhiyan measures in all buildings to be constructed in future.

15.39 Mechanism set up for implementation of the policy and the progress achieved in implementation of the programs during 2025-26.

CPWD has taken proactive measures to ensure effective implementation and adherence to the Harmonized Guidelines 2021 for accessibility features in Public Buildings. This includes installation of ramps with handrails, tactile paths and warning strips for vision-impaired individuals, bright color contrast for those with low vision, large lettering and information display, lifts with lowered control panels with Braille and raised control buttons, and auditory signals. These guidelines, which encompass planning, tenders, and specifications, are essential for ensuring that public buildings are inclusive and accessible to all, including persons with disabilities.

The Directorate of CPWD has issued instructions to all its regional offices to strictly adhere to the Harmonized Guidelines for all upcoming buildings from the planning stage onwards. The Chief engineers across CPWD's regional offices have been tasked with ensuring that all buildings constructed are equipped with the necessary accessibility features to cater to the needs of persons with disabilities.

15.40 Events

- **CPWD Annual Day**

The 171st Annual Day of CPWD was celebrated on 12th July, 2025 at the Plenary Hall, Vigyan Bhawan, New Delhi. The function was presided by Shri Satinder Pal Singh, Director General, CPWD. Chief Guest of the Inaugural Session Shri Tokhan Sahu, Hon'ble Minister of State, Ministry of Housing and Urban Affairs addressed the invitees through his video message During the Inaugural function of 171st Annual Day of CPWD on 12th July, 2025 at Vigyan Bhawan, New Delhi, Technical Publications, ERP e-Modules and Nirman Bharati Magazine of CPWD were released by the dignitaries on the Dais.



- **Technical session on innovative and advanced technologies in civil construction and management**

As a part of the 171st Annual Day Celebrations, Technical Session **on innovative and advanced technologies in civil construction and management** held on July 11, 2025 at Vigyan Bhawan, New Delhi. Prof. Prateek Sharma, Vice Chancellor of Delhi Technological

University (DTU) graced the session as the Chief Guest. During the Technical Session various Technical Presentations were made by Invited Speakers and CPWD Officers.

- **Book Release**

Delhi Schedule of Rates (E&M), Vol.-II, 2025 released by Shri Satinder Pal Singh, Director General, CPWD in presence of Shri S. P. Chaudhary, SDG (PRND), Shri Md. Kamal Ahmad, SDG (HQ), Shri M. K. Talreja, ADG (Delhi), Shri Vikas Gupta, ADG (Jammu), Shri C. R. Nanda, ADG (Tech.) & CSQ Officials, CPWD on May 01st, 2025.

- **Republic Day Celebration 2025**



The Floral Tableau titled "75 Years of Constitution of India" showcased by CPWD in the Republic Day Celebrations on 26th January, 2025 at Kartavya Path, New Delhi awarded Special Prize amongst Ministries/Departments of Govt. of India.

- **Special Campaign 5.0:**

During Special Campaign 5.0, CPWD formulated a comprehensive plan for overall cleanliness of Government Offices with focus on space management and enhancing work place experience. This was undertaken along with liquidating pendency in references from Hon'ble MP's, Parliamentary Assurances, PMO References, Public Grievances and PG Appeals. During the Special Campaign 5.0 in 2025, CPWD successfully conducted 225 outdoor campaigns in their GPRA Colonies and GPOA Complexes, disposed of 25 Nos. of pending references from Hon'ble MP's and 504 Public Grievances. Further, a total of **9684 physical files were reviewed and also 6876 files were weeded out** after being reviewed. Further, **by way of scrap disposal a revenue of Rs. 42,88,084/-** was also generated along with **reclaiming 24816.56 sq. ft. space**. These campaigns have resulted in an overall improvement of the office environment, with better space management and a healthier working atmosphere.

CPWD has made significant progress under Special Campaign 5.0 focusing on cleanliness, record management, space utilization and pendency of reference reflected in the table above.

Special Campaign 5.0 (Progress upto 31.10.2025)		
Activities	Target	Achievement
References from MPs	25	25
Public Grievances	350	504
PMO References	1	1
Record Management		
Number of Physical files to be reviewed	8816	9684
Number of Physical files identified for weeding	6876	6876
Public Grievance Appeals		
Number of Pending Public Grievances Appeals	120	105
Cleanliness & Office Scrap Disposal		
To be Conducted	207	225
Office Scrap Disposal - Revenue Generated	Rs. 42,88,084/-	
Space Freed due to Scrap disposal of Weeding of files (Number in square feet only)	24,816.56 square feet	

Central Public Works Department (CPWD)



- **Valedictory Ceremony**

CPWD Organized a Valedictory Ceremony for 253 Junior Engineers (Trainees) of SSC 2023/2022 Exam batches after completion of 26 Weeks Mandatory Training under SE, RTI, Delhi on February 28, 2025 at National CPWD Academy, Ghaziabad in the presence of Sh. Ujjwal Mitra, ADG (T&R), Sh. Vivek Bansal, CE(T&R)-I, Sh. B. L. Khandelwal, CE(T&R)-II, Sh. C. M. Tiwari, CE(Ghaziabad), and other officers of NCA Ghaziabad.

- **TB Elimination Campaign**

Under the 100 Days Intensified TB Elimination Campaign, CPWD organized Nikshay Shapath (Pledge) at CPWD offices from January 27 to February 02, 2025.

- **Best Performance Award for LIMBS**

CPWD has been awarded the Best Performance Award for LIMBS by the Department of Legal Affairs, Ministry of Law & Justice. The Award was conferred by the Hon'ble Union Minister of Law and Justice Shri Arjun Ram Meghwal on 17th July, 2025 during the 'Conference for Nodal Officers of LIMBS' at Dr. Ambedkar International Centre, New Delhi.

- **Mass Singing of National Song "Vande Mataram"**

Mass Singing of National Song "Vande Mataram" was organized at Directorate General CPWD on 07 November 2025 as part of Vande Mataram Commemorative Events to mark 150 Years of the National Song.



- **Constitution Day 2025**

On the occasion of 'Constitution Day, 2025' to commemorate the adoption of the Constitution of India, officials of CPWD read the preamble to the Constitution on November 26, 2025 in Nirman Bhawan, New Delhi and across the country.



Annexure-I

To minimize the appeal cases and improve the quality of replies, it is essential that the following points should be adhered to for disposal of PG cases.

1. The public grievance reply must be given by an officer not below the rank of Executive Engineer or equivalent.
2. It is observed that sometimes the petitions are forwarded to the same officer against whom the complaint has been made. All such complaints should be handled independently. If the complaint is lodged against any particular officer, then reply must be given by next higher authority or above.
3. As far as possible, an acknowledgment may be received from the petitioner for quality disposal of PG cases.
4. Repeat petitions in respect of unsatisfactory redressal may be dealt with special care and a speaking reply may be furnished in such cases.
5. In many cases the grievances are only partially redressed especially in maintenance complaints. These cases are closed either stating that the work is under progress or the case is under process. Competent authority is requested that in such cases, an interim reply with reasons for delay may be furnished to the petitioner rather than out rightly closing the PG Cases. The cases should be closed only after the issues are completely resolved as far as possible or after the approval of higher authority.
6. While sending replies communicating final decision rejecting a grievance petition, the grounds on which the petition has been rejected are not being communicated to the petitioner. As a result, the petitioner does not know the basis of the decision. Consequently, the decision being negative, the petitioner harbors a further sense of grievance. It is, therefore, desirable that while rejecting a grievance petition, the reason or the rule(s), if any, under which it has been rejected should be communicated to the petitioner.
7. If there is a complaint of multiple disciplines (Civil/Electrical/Hort), it should be closed at Circle/ Zone level with a consolidated reply.
8. For the complaints those can be closed only at headquarter level, concerned SE/CE/ADG/SDG must offer their agreement/disagreement with the proposed action before forwarding ATR to headquarter.
9. Misleading, vague and casual replies by the officials should be avoided.
10. A grievance should be redressed within specified period of its receipt.

11. If finalization of a decision on a particular grievance is anticipated to take longer than 45 days, an interim reply should invariably be sent.
12. If a grievance involves a policy decision / statutory change/court related matter, it could be closed under intimation to the petitioner with the comments that it could be revised, in case any fresh development in the matter, merits the same.
13. The suggestions from the citizens can be closed after due acknowledgement.
14. The officers are requested to send reasoned reply to the citizens before closing/disposing the grievances on the PG portal. The reply furnished to the citizen should also invariably be uploaded on PG portal which can be downloaded (including attachments, if any) by the citizen directly.
15. The hard copy of the grievance containing the same registration number should be linked with the electronic grievance registration number to ensure that only one action is taken on the grievance. It may also be ensured that grievances are invariably marked through the nodal officer for grievance handling and CPGRAMS management.
16. Sensitization of officers and use of technology to increase efficiency and effectiveness should be ensured.

Annexure-A

Achievements of National CPWD Academy during 2025-26

Sl. NO.	Activity	Training conducted from 01.01.2025 to 31.12.2025	Estimated data for trainings to be conducted from 01.01.2026 to 31.03.2026
REFRESHER TRAININGS (ONLINE/OFF LINE)			
1	GROUP 'A'		
	No. of Course	101	33
	No. of Participants	592	247
2	GROUP 'B'		
	No. of Course	99	31
	No. of Participants	2108	743
CUSTOMIZED TRAININGS (ONLINE/OFF LINE)			
1	No. of Course	17	03
	No. of Participants	398	60
MANDATORY TRAININGS (OFF LINE)			
1	GROUP 'A'		
	No. of Course (off line)	02	02
	No of Participants	54	72
2	GROUP 'B'		
	No. of Course	03	-
	No of Participants	85	-
FOUNDATION TRAININGS (GROUP A)			
1	No. of Course	01	01
	No of Participants	29	53

Regional Training Institutes Chennai, Delhi, Mumbai, Kolkata CPWD during 2025-26

Regional Training Institutes Chennai, Delhi, Mumbai, Kolkata CT WD during 2025-26						
Sl. No.	Activity	Training conducted from 01.01.2025 to 31.12.2025				
TRAINING (ONLINE/OFF LINE)						
1	Group 'B' & Group 'C'					
		Chennai	Delhi	Mumbai	Kolkata	Total
	No. of Courses	19	02	19	04	44
	No. of Participants	640	38	339	255	1272
CUSTOMIZED TRAININGS (ONLINE/OFF LINE)						
1	Group 'B' & Group 'C'					
	No. of Courses	-	03	05	-	08
	No. of Participants	-	70	87	-	157
MANDATORY TRAININGS (ONLINE/OFF LINE)						
1	Group 'B' Mandatory Training					
	No. of Courses	01	06	03	02	12
	No. of Participants	49	408	65	106	628
2	Group 'C' Mandatory Training					
	No. of Courses	03	02	02	-	07
	No. of Participants	115	100	60	-	275

Estimated data of trainings to be conducted by all the Regional Training Institutes, CPWD during 01.01.2026 to 31.03.2026

Sl. No.	Activity	Training conducted from 01.01.2026 to 31.03.2026				
TRAINING (ONLINE/OFF LINE)						
1	Group 'B' & Group 'C'					
		Chennai	Delhi	Mumbai	Kolkata	Total
	No. of Courses	10	-	15	-	25
	No. of Participants	340	-	300	-	640
CUSTOMIZED TRAININGS (ONLINE/OFF LINE)						
1	Group 'B' & Group 'C'					
	No. of Courses	04	02	02	-	08
	No. of Participants	90	50	40	-	180
MANDATORY TRAININGS (ONLINE/OFF LINE)						
1	Group 'B' Mandatory Training					
	No. of Courses	01	01	-	01	03
	No. of Participants	49	56	-	13	118
2	Group 'C' Mandatory Training					
	No. of Courses	-	01	-	-	01
	No. of Participants	-	90	-	-	90

16.01 The Directorate of Printing is an attached office of Ministry of Housing & Urban Affairs. As per the Allocation of Business Rules, the Directorate is responsible for executing printing works of the Ministries/Departments/Organizations of Government of India. besides all Gazette of India Notifications. The Directorate of Printing is headed by the Director of Printing and is assisted by technical and non-technical staff for execution of its functions

16.02 The Directorate of Printing is a service department which works on “No profit No Loss” principle and also undertakes jobs of secret/confidential and time bound nature such as bills, acts, legislations pertaining to Lok Sabha and Rajya Sabha, Cabinet Secretariat, Prime Minister’s Office as well as jobs pertaining to Delhi Government and Public Sector Undertakings etc.

16.03 The Government as a part of the rationalization and rightsizing exercise decided to merge 17 Government of India Presses (GIPs) / Government of India Text Book Presses (GITBPs) into 5 GIPs situated at Rashtrapati Bhawan, Minto Road, Ring Road-Mayapuri New Delhi, Nasik and Kolkata. The development and modernization by way of induction of state-of-the-art machinery & equipment of the retained presses is proposed to be done through monetization of the surplus land available with the presses without any retrenchment of existing manpower. The proposal for the modernization of these 4 retained presses are under consideration

16.04 Redevelopment/Modernization of Govt. of India Press Minto Road, New Delhi

The Standing Finance Committee (SFC) of Ministry of Housing and Urban Affairs had approved a proposal for redevelopment and modernization of the Government of India Press (GIP), Minto Road at a cost of Rs. 338.56 crore. (230.56 crore for building and 100 crore for Machines & Equipment). Modernization will result in increase of production capacity from 59.93 Crores to 165.96 crores A-5 pages annually (Approx 177% increase). By induction of High Quality multi-colour printing with value added features will improve the quality of production at par with International Standards and also will reduce the cost of printing.

16.05 The Phase I of the civil works of the redevelopment project of GIP, Minto Road in line with the approval of Standing Finance Committee (SFC) of Ministry of Housing and Urban Affairs has been completed and the Government of India Press, Minto Road has started functioning from the new building. The office of the Directorate of Printing has also been shifted to the newly constructed press building.

The building incorporates green building features and it has been certified with a three-star rating under Green Rating for Integrated Habitat Assessment (GRIHA).

16.06 Most of the proposed printing machinery and equipment have been procured and are under production. Phase-II of the redevelopment project is under process. The change of land use has been approved by the Standing Committee of the Municipal Corporation of Delhi

(MCD). The CPWD, MoHUA. Now, the CPWD will start the work related to demolition of old structure and construction of new proposed structure.

16.07 The details of the Non-Plan Budget Provision and expenditure of the Directorate of Printing for the year 2025-26 under Demand No. 60-Ministry of Housing & Urban Affairs is as under:-

(Rs. in crores)

Sl. No.	Financial Year	Budget Estimates	Revised Estimates	Actual Expenditure upto December, 2025	Tentative Expenditure form Jan to March, 2026
1.	2025-26	230.96 Cr.	172.23 Cr.	91.49 Cr.	80.74 Cr.

16.08 Annual production in Sheet impression printed & capacity utilization.

The annual production in sheets impression printed by all the Government of India Presses under the control of this Directorate during the Financial Year 2025-26 was 6.81 Crore sheet impression (upto November, 2025). The average percentage of Capacity Utilization achieved by the Government of India Presses during 2025-2026 was 42% (upto November, 2025).

16.09 e-Gazette

The Directorate of Printing has been entrusted with the responsibility for uploading of all 18 types of Gazette Notifications on the e-Gazette portal for access of common public at free of cost. In assurance of the Digital India Programme, an environment friendly step has been taken by the Directorate of Printing by discontinuing the physical printing of Gazette Notifications and exclusive e-publishing of the same.

16.10 For the exclusive e-publishing and to speed up the process, the existing e-gazette portal *i.e. egazette.gov.in* has been redesigned with the provisions of directly submitting the digitally signed text matter by the indenting Ministries/Departments to the Government of India Presses for e-publishing. Accordingly, all the indenting Ministry/Departments are directly submitting their digitally signed content for notification to the GIPs through the e-Gazette portal and the same are being e-published within the stipulated time.

16.11 Status of Gazette notifications published during 2025-26

Name of the Press	Gazette Notifications e-published during the period (01.04.2025 to 31-12-2025)		Estimated Gazette Notifications e-published during the period (01.01.2026 to 31-03-2026)	
	Weekly	Extra-Ordinary	Weekly	Extra-Ordinary
Ring Road, New Delhi	127	6398	32	2250
Minto Road, New Delhi	183	68	66	20
Total	310	6466	98	2270

16.12 E-procurement:

e-Procurement system has been implemented in the Directorate of Printing and majority of the items are procured through GeM portal in Directorate of Printing as well as Government of India Presses under its administrative control.

16.13 Productivity Linked Bonus for the Employees of Government of India Presses.

All Group 'B' (Non-Gazetted) and Group 'C' employees of the Government of India Presses are being paid Productivity Linked Bonus for 14 days for the Financial Year 2024-25 without any eligibility ceiling of emoluments. The calculation ceiling is Rs. 7,000/- per month.

16.14 Trade Apprenticeship Scheme in Government of India Presses:

The Apprenticeship training in various trades are being imparted in Government of India Presses. Total 66 Trade apprentices have been trained during the financial year 2025-26 in different trades such as Offset Machine Man, Mechanical, Plate Maker, Binder etc. and an expenditure of Rs. 0.23 Crore (upto Dec.2025) has been incurred towards payment of stipend to the Trade Apprentices during the current year 2025-26. Rs.0.50 Crore has been projected for the year 2026-27 for payment of stipend to the Trade Apprentices.

16.15 No. of Apprentices trained in the Presses during the last five years.

S. No.	Year	No. of Apprentices Trained In the Presses	Total Expenditure (Rs. In Crore)
1.	2021 - 22	43	0.26
2.	2022 - 23	40	0.25
3.	2023 - 24	40	0.24
4.	2024-25	58	0.20
5.	2025 – 26 (up to Dec.25)	66	0.23

16.16 Targets & Achievements

Sl. No.	Objectives	Targets for the Financial Year 2025-2026	Achievements of the Financial Year 2025-26.
1.	To cater to the printing needs of Govt. Departments efficiently	16.09 Crore Sheet Impression	6.81 Crore Sheet Impression
2.	Recovery of Printing charges from indenting Departments.	Rs. 170 Crore	Rs.41.14 Crores
3.	To render technical advice to various state Governments/ Central Govt. Organizations regarding printing and allied matters.	As and when required.	Officers deputed as Technical Experts in Central Bureau of Communication (Ministry of Information & Broadcasting), Budget Press (MoF), Survey of India, Centre for Personnel Talent Management (CEPTAM) etc.

4.	Improve efficiency to have competitive edge in the market.	Modernization of GIP, Minto Road, New Delhi.	Under Modernization.
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16.17 Website

The website of Directorate of Printing was re-designed on S3WaaS platform to make it more secure and user's friendly and hosted on the URL - dop.gov.in.

17.01 Directorate of Estates (DoE) is an attached office, which was separated from CPWD in October 1944 and established as an independent organization directly under the administrative control of the then Ministry of Works and Housing and Supply, which is now being known as Ministry of Housing and Urban Affairs.

17.02 DoE is mainly responsible for the administration and management of the office buildings and residential accommodation of Government of India Estates in Delhi and other Regional Stations. At present, there are eight Regional Stations situated at Mumbai, Kolkata, Chennai, Shimla, Chandigarh, Ghaziabad, Faridabad and Nagpur under the administrative control of Directorate of Estates apart from Delhi. Besides these, General Pool Residential Accommodation (GPRA) and General Pool Office Accommodation (GPOA) are also available in other cities viz. Indore, Bhopal, Shillong, Kanpur, Bengaluru, Lucknow, Hyderabad, Kochi, Rajkot, Prayagraj, Agartala, Imphal, Jaipur, Mysore, Dehradun, Thiruvananthapuram, Gangtok, Varanasi, Guwahati, Agra, Port Blair, Bikaner, Srinagar, Pune, Jodhpur, Kozhikode (Calicut), Bareilly, Patna, Silchar, Siliguri and Goa. The work relating to management of estates at these stations has been entrusted to the respective CPWD offices. Administration of Markets in Govt. colonies in Delhi, Faridabad, Ghaziabad, Nagpur and Mumbai is also vested in DoE.

17.03 DoE administers the following Acts and Rules:

- i. The Requisition and Acquisition of Immovable Property Act, 1952;
- ii. The Public Premises (Eviction of Unauthorized Occupants) Act, 1971;
- iii. The Requisitioning and Acquisition of Immovable Property Rules, 1953;
- iv. The Ministers Residences Rules, 1962;
- v. The Public Premises (Eviction of Unauthorised Occupants) Rules, 1971; and
- vi. The Central Government General Pool Residential Accommodation Rules, 2017.

17.04 Action taken/initiated during the year

A. New initiatives during 01.01.2025 to 31.12.2025:

- i. Redevelopment of 7 General Pool Residential Accommodations colonies Delhi [Nauroji Nagar, Netaji Nagar and Sarojini Nagar through National Building Construction Corporation Limited (NBCC) and Mohammad Pur, Kasturba Nagar and Srinivasपुरi through Central Public Works Department (CPWD)] are going on. Redevelopment of Mohammadpur & Thyagraj Nagar have been completed.
- ii. Nauroji Nagar will be a fully commercial complex.
- iii. This project will replace the existing housing stock of 12,970 dwelling units of Type I to IV with Built Up Area (BUA) of approx. 7.49 Lakh sqm with approx. 25,667

dwelling units of Type II to VI with a BUA of approx. 29.18 lakh sqm with supporting social infrastructure facilities.

- iv. Redevelopment of Sarojini Nagar of Delhi has been completed and 2215 GPRA's of Type II to IV have been augmented.
- v. With the launch of e-Sampada in 2020-21, all the platforms of DoE have been integrated and all the services offered by DoE have been digitized. The web portal is a conglomeration of all the services of the Directorate of Estates, viz., Government Residential Accommodation, Office Space Allocation, Venue Booking, Holiday Homes & Touring Officers' Hostels, Subletting Complaints, Services to Parliament, Dedicated module for suggestions, feedback and complaints, Integration with PFMS for recovery of License Fee and dues, Hand shaking with Bhavishya for no dues for pension and damage recovery.

B. Important OM's/guidelines/notifications issued during the period from 01.01.2024 to 31.12.2024

- i. **Processing of Application for Office Eligibility:** A significant number of applications were processed to grant office eligibility for GPRA. Out of these 27 offices were found fit to be declared as eligible for GPRA in both Delhi and outside Delhi regions. These offices have been granted eligibility accordingly.
- ii. **Provision of Comments on Draft Cabinet Notes:** Comments of Directorate of Estates, MoHUA on 05 Draft Cabinet Notes received from different Ministries/ Departments have been furnished.
- iii. **Conduct of Cabinet Committee on Accommodation (CCA) Meeting:** A Cabinet Committee on Accommodation (CCA) meeting was conducted on 25.08.2025, wherein **182 cases** were presented for consideration. In preparation of the meeting, briefs, notes summaries and data were meticulously prepared to ensure smooth proceedings.
- iv. Adopted the reservation of upto 4% vide DoE's OM dated 22.05.2025 for allotment of GPRA to Persons with Disabilities (PwD) to promote their rights under the Rights of Persons with Disabilities Act (RPWD), 2016.
- v. Taking over of 2526 Nos. of Type-II and 477 Nos. of Type-IV Quarters at Sarojini Nagar, New Delhi in Housing Stock of General Pool Residential Accommodation (GPRA).

Residential Accommodation

17.05 The total housing stock (General Pool) in Delhi is 54,786 and 32593 (both excluding Departmental Pool) in other Regional Stations. This stock is grossly inadequate as may be seen from the demand and availability data of General pool residential accommodation given in **Annexure-I**. The housing stock is likely to improve after redevelopment of seven General Pool Residential Accommodation (GPRA) colonies in Delhi at Netaji Nagar, Sarojini Nagar, Kasturba Nagar and Srinivaspuri.

Discretionary Out of Turn Allotment

17.06 Discretionary out of turn allotments of general pool residential accommodation on functional and Medical grounds are done under 5% of vacancies occurring in each type of accommodation in a calendar year. There are two Accommodation Committees (one each for Lower Types and for Higher Types of accommodation) functioning for consideration of allotment of general pool residential accommodation on medical grounds. The category wise out of turn allotments made during 2025 are as under:-

S. No.	Category	Total allotments
1.	Medical Grounds	13
2.	Functional	113
3.	With ex-post facto approval of CCA	428
Total		554

Reservation in Allotment:

17.07 10% of vacancies in Type-I and Type-II and 5% of vacancies in Type-III and Type-IV have been reserved for Scheduled Cast and Schedule Tribe employees. The allotment is made to SC and ST employees in the ratio of 2:1.

Office Accommodation

17.08 The position of office accommodation in Delhi i.e. demand / availability as on 31.12.2025 is as under:

Station	Demand (In Sq. Ft.)	Availability (In Sq. Ft.)	Shortage (In Sq. Ft.)
Delhi/New Delhi	118.46 Lakh	91.43 Lakh	27.03 Lakh

As per report of space audit provided by CPWD.

Office accommodation in Regional Stations

17.09 In addition to GPRA, General Pool Office Accommodation (GPOA) is available at Agra, Prayagraj (Allahabad), Bengaluru (Kormangala), Bengaluru (Domlur), Brailly, Bhopal, Bikaner, Kozhikode (Calicut), Chandigarh, Chennai, Faridabad, Ghaziabad, Hyderabad, Indore, Jalandhar, Jaipur, Kanpur, Kochi, Kolkata, Lucknow, Mumbai, Nagpur, Naya Raipur, Patna, Pune, Port Blair, Secunderabad, Shimla, Silchar, Thiruvananthapuram and Vijayawada. The Demand and Availability position of GPOA at various regional Stations is given at **Annexure-II**.

Markets and Shops

17.10 The shops of Eight markets, namely, INA Subzi Market, INA Mohan Sing Market, Kidwai Nagar East Market, Suvidha Market (Sarojini Nagar GPRA Market), New Moti Bagh Market, Thyagraj Market, Mohammad Pur Shopping Complex and DDU Marg are under the control of this Directorate.

Hostel Accommodation in New Delhi

17.11 Hostel accommodation in New Delhi: Details for hostel accommodation available in New Delhi under GPRA (Type-SK, SS & DS) are as under:

S. No.	Locality of the Hostel	Number of Units
1	M S Apartments, K.G. Marg (Curzon Road)	504
2	Asia House (K.G. Marg)	131
3	Minto Road (Old)	97
4	Minto Road (New)	184
5	Tagore Road	96
6	Pragati Vihar	792
7	R K Puram	105
8	Aliganj	06
9	HUDCO Place Extn.	319
Total		2,234

17.12 Guest House Accommodation for Casual Visitors in Delhi.

There are following Holiday Homes/Touring Officer's Hostels in Delhi for Govt. Employees of Central/State/PSU/MP/MLA/Retrd : -

- i. **Curzon Road, New Delhi** – 31 Single Suites & 15 Double Suits in F Block and 167 Double Suits in A, B & C block at MS Apartments, KG Marg.
- ii. **Commonwealth Games Village Complex, New Delhi** - 64 Single Suits in Tower-23.
- iii. **Kidwai Nagar (West) Touring Officer's Guest House** - 20 Units - 16 single suits and 04 double suits in New Delhi.
- iv. **Hudco Place Extension Touring Officer's Guest House** - 10 Double Suits rooms in New Delhi.

The rooms are allotted through Online Guest Accommodation System of Directorate of Estates, normally not exceeding for five days by charging the prescribed licence fee.

Vigyan Bhawan

17.13 Vigyan Bhawan was constructed in 1956. This building forms the main centre for International Conferences and other meetings arranged by various Ministries and Departments of Government of India, Public Sector Undertakings/Autonomous Bodies and Private Organizations. The Directorate of Estates is the custodian of Vigyan Bhawan since 02.12.1993.

Conference Facilities at Vigyan Bhawan / Annexe (Demolished under Central Vista) –

17.14 During the period 01.01.2025 - 31.12.2025, **221** conferences were organized by the Government organizations, Public Sector Undertakings/ Autonomous bodies and Private Parties.

Subletting Inspection

17.15 During the year 2025-2026 (01.01.2025 to 31.12.2025), 150 quarters were inspected on receipt of complaint of alleged subletting. In 74 cases, show cause notices were issued on the ground of suspected subletting. In addition to these, 74 cases have been processed and finally disposed of including the cases opened in previous year. On the proved charges of subletting, in 28 cases allotment was cancelled and in 12 cases allottee was debarred for future allotment by the Deciding Authority. In 34 cases after hearing, the subletting charge was dropped by the Deciding Authority.

Penalty for Subletting

17.16 The allotment Rules provide for stringent penalties for subletting which includes cancellation of the quarter along with debarment for future allotment for the remaining service period of the allottee. The allottee shall be charged damages w.e.f. 01.07.2016 as calculated through telescopic method starting @ 80 times of license fee in first month, from date of inspection till date of vacation of quarter. Disciplinary proceedings for major penalty will be initiated against the allottee under relevant Rules by his/her administrative Ministry/Department.

Details of Eviction Case

17.17 During the year 2025-26 (01.01.2025 to 31.12.2025), 2674 Eviction cases were filed out of which 1674 cases were closed. In 517 cases, eviction orders were passed out of which 331 quarters were got vacated/evicted by the Eviction Squads.

Information Facilitation Centre

17.18 An Information Facilitation Centre (IFC) has been functioning in DoE since 14.07.1997. The IFC serves as the form office for the Government officers and public who visit the Directorate. The IFC, inter alia, provides all information related to the General Pool Residential Accommodation.

Public Grievances Redressal System

17.19 The Directorate of Estates has been following the guidelines issued by the Department of Administrative Reforms & Public Grievances from time to time to make the Grievance Redressal Mechanism more effective. The Director of Estates has been nominated as the Public

Grievances Officer for the above purpose. The grievances are acknowledged immediately and settled expeditiously.

All the Grievance Officer of this Directorate are available on all working days except on Fridays for the visitors for attending to their grievances from **10:00 AM to 05:00 PM**. **Assistant Director (RTI/PG Cell)** has been nominated by this Directorate for effective monitoring and redressal of grievances and their time bound manner. Public Grievances are received online through the **www.pgportal.gov.in** to facilitate effective monitoring and easy access by the public. The site is browsed daily and the PGs are forwarded to the concerned Grievance Officers online for taking necessary action in the matter.

All the officers have been strictly instructed to acknowledge and redress the same at the earliest and within a stipulated period of 21 days and a maximum of two months. In exceptional cases where redressal is not possible within stipulated time limit, an interim reply is sent to the applicant. As on 31.12.2025, the disposal rate of PGs of Directorate of Estates is **99%**.

Right to Information Act, 2005

17.20 A separate Cell for handling applications received under the Right to Information Act, 2005 is operational in the Directorate of Estates since October, 2005. To make the public aware of the allotment rules, policies and guidelines, in pursuance of Section 4 of the Right to Information Act, 2005 with the objective to facilitate greater and far more effective access to information with complete transparency, Directorate of Estates has brought out a **Compendium of Allotment Rules and Handbook on Allotment Rules** and also published it on its official website www.e-sampada.gov.in.

The RTI Applications are received online through www.rtionline.gov.in and applications received offline are scanned and uploaded in the portal and forwarded online to the concerned CPIO to facilitate effective monitoring and easy access to the public.

Official Language

17.21 Implementation of official language policy of the Govt. of India is one among the very high priority works of Directorate of Estates. In accordance with the Official Language policy of Govt. of India, continuous efforts are being made by the Hindi Section as well as all officers and staff of the Directorate to promote the progressive use of Hindi in day today's official work.

17.22 Besides translating various documents like CCA Notes, office orders, notes for standing committee, PAC matter and other materials received from other sections of the Directorate, this section is taking steps to ensure the implementation of Official Language Policy in the Directorate and its regional offices. The quarterly progress reports regarding progressive use of Hindi were sent regularly to Ministry of Housing and Urban Affairs as well as Dept. of

Official Language. Quarterly progress reports received from the regional offices were also reviewed regularly.

17.23 To monitor the progress in the use of Hindi in the Directorate and its Regional offices, meetings of Official Language Implementation Committee were organized regularly during the period 01.04.2025 to 31.12.2025.

17.24 During the year, 11 sections of Directorate of Estates were inspected by the Hindi section to monitor their day-to-day work in Hindi. In order to encourage the use of Hindi, Hindi Fortnight was organized from 14th September, 2025 to 30th September, 2025 in the Directorate of Estates. Various competitions, such as Hindi Nibandh Pratiyogita, Hindi Tippi aur Prarup (Noting and Drafting competition), Anuvaad Pratiyogita, Saamanya Gyan aur Rajbhasha Prashnottari and Kavya Path Pratiyogita were organized during this period. Total 25 cash prizes were given to winners of these competitions. These competitions and cash prizes were an inspiration and encouragement to all the officials of Directorate of Estates to do their work more and more in Hindi.

17.25 Hindi workshops were organized regularly in each quarter during the year 2025. 54 officials of this Directorate were trained in these workshops. A workshop cum seminar was also organized at Directorate of Estates on 13.11.2025.

17.26 An integrated website of this Directorate, called e-Sampada had been launched on 25th December, 2020. The work of making it bilingual was completed during the year. Every effort is being made to keep it updated bilingually.

17.27 As an initiative to encourage use of Hindi in office, **‘Sarkari Kamkaj mool rup se hindi mein karne sambandhi protsahan yojana’** has been launched during this year too. In this scheme, cash prizes are given to officials who write at least 20,000 words in Hindi during the year. Total 10 cash prizes will be given to officials to encourage them to do their official work more and more in Hindi. 02 cash prizes of Rs. 5000 for first prize and one cash prize of Rs. 3000 for second prize have been given to encourage officials of DOE to do their official work in Hindi in the year 2025.

Demand and Availability Report of GPRA				
S. No.	Name of Station	Availability	Demand	%age Satisfaction
1.	Agartala	188	182	103
2.	Agra	115	140	82
3.	Bangalore	1463	1859	79
4.	Bareilly	53	123	43
5.	Bhopal	165	293	56
6.	Bikaner	24	0	100
7.	Calicut	56	85	66
8.	Chandigarh	2534	3218	79
9.	Chennai	2572	3832	67
10.	Cochin	243	283	86
11.	Dehradun	22	108	20
12.	Faridabad	2126	2137	99
13.	Gangtok	109	159	69
14.	Ghaziabad	569	2501	23
15.	Goa	28	55	51
16.	Guwahati	157	140	112
17.	Hyderabad	1108	1509	73
18.	Imphal	80	107	75
19.	Indore	382	400	96
20.	Jaipur	547	680	80
21.	Jodhpur	119	36	331
22.	Kanpur	866	441	196
23.	Kolkata	6180	4580	135
24.	Lucknow	1211	1623	75
25.	Mumbai	6138	10962	56
26.	Mysore	128	131	98
27.	Nagpur	1859	1565	119
28.	Prayagraj	800	778	103
29.	Patna	314	895	35
30.	Port Blair	185	43	430
31.	Pune	271	407	67
32.	Rajkot	139	105	132
33.	Shillong	91	105	87
34.	Shimla	1126	1612	70
35.	Silchar	31	42	74
36.	Siliguri	3	0	100
37.	Srinagar	227	216	105
38.	Trivandrum	232	331	70
39.	Varanasi	132	164	80
Total		32593	41847	78%

Annexure-II

Details of demand-availability and shortage GPOA outside Delhi as on 31.12.2025				
Sl.No.	Name of City/Station	Total Demand (sq. ft.)	Total Availability	Shortage (in sq. ft.)
			(sq. ft.)	
1.	Agra	40440	40440	0
2.	Prayagraj (Allahabad)	46091	37616	8475
3.	Bengaluru (Kormangala)	2318602.79	186420	2132182.79
4.	Bengaluru (Domlur)	180062	84141	95921
5.	Brailley	16410	16140	270
6.	Bhopal	226838	43040	183798
7.	Bikaner	7924	7924	0
8.	Kozhikode (Calicut)	21356	21356	0
9.	Chandigarh	215091.4	110365	104726.4
10.	Chennai	809956.75	441773	368183.75
11.	Faridabad	208878	184637	24241
12.	Ghaziabad	247554.8	120330	127224.8
13.	Hyderabad	99416	85416	14000
14.	Indore	85426	85426	0
15.	Jalandhar	33344	27994	5350
16.	Jaipur	123575	59872	63703
17.	Kanpur	70778	88447	0
18.	Kochi	132264	97819	34445
19.	Kolkata	2063097	1673155	389942
20.	Lucknow	217367	130474	86893
21.	Mumbai	4030715.5	857233	3173482.5
22.	Nagpur	354449	332294	22155
23.	Naya Raipur	104760	104760	0
24.	Patna	126490	126490	0
25.	Pune	19910	15910	4000
26.	Port Blair	38260	43809	0
27.	Secunderabad	608611	85625	522986
28.	Shimla	268598	180473	88125
29.	Silchar	30034	31027	0
30.	Thiruvananthapuram	179603	85811	93792
31.	Vijayawada	35368	35368	0
Total		12961270.24	5441585	7543896.24

18.01 The Land and Development Office (L&DO) is an attached office of the Ministry of Housing and Urban Affairs. It is responsible for administration and management of land parcels/ leased properties of Government of India in various States/Union Territories. This includes Nazul lands (acquired in 1911 for the capital's formation) and rehabilitation lands (acquired for displaced persons from Pakistan). In addition, the following items of work are within the jurisdiction of the Land & Development Office:

- i. Allotment of land to various Government/Semi-Government Departments, PSUs, Statutory Bodies, Autonomous Bodies of the Central/State Government, Foreign Missions, Embassies and various Political Parties.
- ii. Administration and management of various leases granted by the Land & Development Office, Notified Area Committee, Central Public Works Department and Regional Settlement Commissioner, New Delhi, etc., in accordance with the terms of lease deeds and orders/instructions issued by the Government of India from time to time.
- iii. Mutation of title, permission for sale/mortgage/gift etc.
- iv. Conversion of leasehold residential, commercial, Industrial and mixed use properties into free hold & execution of conveyance deeds.

LEASE ADMINISTRATION

18.02 The Land & Development Office is dealing with the following types of cases in respect of the leased properties:

- i) Conversion from Leasehold to Freehold of Residential, Commercial, Industrial and Mixed Land-Use properties.
- ii) Mutation of title.
- iii) Grant of Sale/Mortgage/Gift Permission
- iv) Issuance of No Objection Certificate in freehold properties
- v) Inspection of Leased Properties.
- vi) Realization of Government Revenue.

COMPUTERISATION

18.03 L&DO has integrated the MIS data with GIS based large scale mapping of individual properties. A dedicated team was constituted and MIS data on e-Dharti Portal was updated accordingly. The digitization entails entry of every detail about the property which includes inspection history, substitution mutation, if any, carried out and outstanding dues, if any.

18.04 L&DO has started digitization of the properties/ land records. So far a total of 22714 property files have been scanned and uploaded on e-Dharti Portal.

18.05 E-DHARTI PORTAL

- The e-Dharti portal is an initiative by the central government to integrate legacy drawings, such as maps and lease plans in the management information system. It allows the land details to become geographic information system (GIS)-enabled, too.
- All payments are accepted through Online payment system only.
- e-Dharti2.0 has become operational w.e.f. 01.01.2026 in fully computerized mode aiming to increase efficiency and to facilitate the ease of service delivery by expeditious disposal of applications through a fully online and end-to-end digital mechanism i.e. e-Dharti 2.0 Portal.
- The process has been standardized and re-engineered to ensure minimum human intervention, enhanced transparency, simplified process and time-bound service delivery. All activities, including online submission of applications, electronic verification of documents, digital payment of all applicable charges and online issuance of Mutation letter and No Objection Certificate, have been started being carried out through a secure web-based platform i.e. e-Dharti 2.0 Portal (www.ldo.mohua.gov.in).
- e-Dharti 2.0 and e-Dharti Geo Portal 2.0 is being developed using modern technology to meet contemporary needs. The goal of developing e-Dharti2.0 is to fully automate the L&DO process, enhancing efficiency, security, transparency and user-friendliness.

ADOPTION OF CIRCLE RATES

18.06 L&DO has adopted the Circle Rates notified by the GNCTD for various procedures and purposes of the Land and Development Office vide Office Order No. F-24013/3/2013/2018/CDN/pt(E-9043548)/228 dated 01.01.2026. This will help in simplification of calculation of all charges and thus achieving the increased efficiency and higher transparency level.

RATIONALISATION AND SIMPLIFICATION OF MUTATION PROCESS

18.07 The Government had decided to sanction the conversion to freehold in respect of purely residential leases of all flats/ tenements and built up plots up to 500 sq. mts. of area and the orders to this effect was issued on 14 February, 1992. In June, 1999, it was also decided to remove the ceiling of area of the plots for conversion. In June, 2003, the scheme for conversion from lease hold to free hold was also allowed in respect of industrial, commercial and mixed land use premises.

DISPOSAL OF APPLICATIONS:

18.08 The details of applications disposed of by Land & Development Office in each category during period from 01.01.2025 to 31.12.2025:

(i)	Sale Permission	9
(ii)	Mutations	24

(iii)	Substitutions	127
(iv)	Mortgage permissions	NIL
(v)	No Objection Certificate(NOC)	1096
(vi)	Gift permissions	NIL
(vii)	Property Certificate	NIL

REVENUE RECEIPTS

18.09 This office earns revenue through realization of premium for allotment of land, unearned increase at the time of grant of sale permission, damages/misuse charges for the breaches committed by the lessees, ground rent, additional ground rent, processing fee, 10% interest on delayed payment and conversion charges. The total revenue received by L&DO during the period from 01.01.2025 to 31.12.2025 is Rs 226 Crore.

18.10 RECENT INITIATIVES

- Based on SIU report 49 additional SO/ASO posts have been sanctioned to augment existing staff strength.
- Services like e-hearing/online appointment have been started to minimize public interaction and for speedy disposal of cases.

HEMISPHERE PROPERTIES INDIA LIMITED (HPIL)

18.11 The Company was incorporated in 2005 as a Real Estate Company under Department of Telecommunications (DoT) to de-merge and hive off the surplus land of Videsh Sanchar Nigam Ltd. (now Tata Communications Ltd.). HPIL was transferred from DoT to Ministry of Housing and Urban Affairs (MoHUA) in 2018 and since then, it is under the control of MoHUA as a PSU. A Scheme of Arrangement & Reconstruction was finalized between TCL and HPIL and approved by Ministry of Corporate Affairs on 05 August, 2019. The surplus land measuring 739.69 acres demerged into HPIL and equity shares issued by HPIL to shareholders of TCL. HPIL got listed on Stock Exchange. Board of HPIL has 6 Directors. Ms D Thara, Additional Secretary, MoHUA is Chairperson & Managing Director of the Company. Details of land parcels under HPIL as under:

Land Locations	Area (in Acres)
Halishar-Kolkata	35.19
Padianallur-Chennai	53.04
Dighi-Pune	524.00
Greater Kailash - Delhi	69.46
Chhatarpur – Delhi	58.00
Total	739.69

18.12 The GoI has given in-principle approval of funds of Rs 751. Crore for payment stamp duty and other related expenditures. As on date, the Company has received Rs 305 crore from GoI in way of equity and loan. CPWD is engaged for care & maintenance of the land parcel and lands are encroachment free. The Company is under top 1000 listed entity of India and has over 1 lakh of shareholders. Presently the share has is pricing at Rs 136 on BSE & NSE (stock exchanges).

18.13 The Company has total 6 Directors on its Board of Directors including 1 Independent Director appointed by Ministry of Housing & Urban Affairs

18.14 The Company has completed Mutation of for mutation of Pune, Chattarpur & Kolkata land parcel of Company

18.15 The Company has given right to access of land parcel at Pune to Tata Communications Ltd. and STT GDC India Pvt. Ltd. and one of the buildings is given on short term lease to office of Cabinet Secretariat.

18.16 Further, Approval for sale of land at Bopkhel is received from the Government of Maharashtra.

18.17 The Company has floated its Request for Proposal (RFP) document for the sale of land parcels at village Bopkhel, Pune Maharashtra dated 13.12.2024. The e-auction was conducted from 1st to 3rd October 2025; however, no bids were placed. The Company is in consultation for conducting the next round of bidding for monetization.

18.18 The 21st Annual General Meeting of HPIL was convened on 27th September 2025, with over one lakh shareholders invited to participate through online platform. The CMD comprehensively addressed all shareholder queries and concerns regarding the company's affairs.

19.01 National Buildings Organization (NBO)

The National Buildings Organization (NBO) was established in 1954 as an attached office under the Ministry of Housing and Urban Affairs (then Ministry of Works and Housing) to facilitate technology transfer, experimentation, development, and dissemination of housing statistics.

19.02 Major activities of the Organization:

NBO is primarily engaged in collection, collation, analysis and dissemination of housing and buildings construction statistics with a view to have an effective countrywide system for this purpose. In addition, the Organization coordinates activities relating to the information emanating from various sources, namely, the Registrar General of India, Ministry of Statistics and Programme Implementation and other concerned organizations. The Statistics collected and disseminated by NBO is not only used in policy formulations but is also used by the various research organizations. The NBO is also responsible for conducting the CSMC meetings under Pradhan Mantri Awas Yojna – Urban.



The National Building Organisation (NBO) plays a vital role in organizing training programmes and workshops for Directorate of Economics and Statistics (DES) officials by strengthening their technical capacity in the areas of housing statistics, urban development, and building-related data systems. Through these training initiatives, NBO provides guidance on standardized methodologies, data collection tools, analysis techniques, and the use of modern IT platforms for managing housing and construction statistics. The workshops also facilitate knowledge sharing on best practices, policy frameworks, and recent developments in the building and housing sector, thereby enhancing the professional skills of DES officials and improving the quality, reliability, and comparability of statistical data used for planning and policy formulation.

The Collection of primary data on buildings construction and housing related activities from urban areas through Directorate of Economics and Statistics from different sources in the States, as specified in the instruction/ guidelines issued by NBO, is one of the mandates of NBO.

The data on construction material as received from States through DES is available in the on-line web -application of <http://briks.gov.in>. The data sets as available for more than 300 cities across India comprises of Building Materials Price, Wages of building construction labour., Building permits issued for all residential buildings, and Total no. of Buildings permits issued and Completion certificates issued etc. Under the BRIKS data collection initiative, the National Buildings Organisation (NBO) has disbursed an amount of ₹4 crore to the States and Union Territories.



19.03 Statistics Division and National Buildings Organization

In order to create better mechanisms for digitisation of processes related to implementation and monitoring of Central Sector/Centrally Sponsored Schemes, an institutional mechanism in the form of Statistics Division has been set up by Ministry of Housing and Urban Affairs (MoHUA). Full-fledged Statistics Division in MoHUA is established in March 2025 with a purpose to create a data portal, intended to act as a single source of data repository for effective planning and strategic policy decision-making for MoHUA.

Breaking the silos, the Division strives to integrate all data sources and dashboards which have been maintained by respective missions, implemented by the Ministry such as AMRUT, Smart Cities Mission, Swachh Bharat Mission, Urban Transport, PMAY-U, NULM, PM SVANidhi, PM eBus Sewa, RERA in fragmented manner.

19.04 Key Role

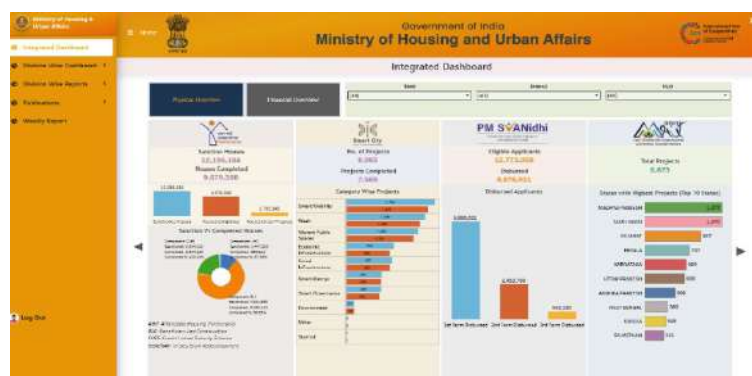
Acting as a National urban data repository, the key role of the Statistics Division includes carrying out data analytics & visualization of data gathered from various Missions of the Ministry/MoSPI and publishing periodic analytical reports while enabling effective monitoring of schemes. The publications may include statistical compendiums, statistical yearbook, annual reports, Mission specific analytical reports/statistical bulletin, performance/achievements of SDG indicators etc.

The Statistics Division shall drive the process of building and harnessing existing data available across the Missions of the Ministry at a single platform. Coordinating with schemes/divisions within the Ministry/Department as well as with required external partners such as States, other Ministries/Departments, MoSPI, research organizations, leading private

players and academic institutions for data collection is also one of the key responsibilities of the Division. The Statistics Division is headed by Shri RK Gautam, Deputy Director General & Statistical Advisor (DDG & SA) of the Ministry supported by Deputy Statistical Advisor/ Director level officers. Sh. Gautam provides overall supervision and guidance in accomplishing the activities of the Division.

19.05 Data and Strategy Unit (DSU)

Under the larger umbrella of the **Statistics Division, Data and Strategy Unit (DSU)** was placed, which has developed an Integrated Dashboard, creating a centralised platform by breaking the data silos, integrating data from various Missions like AMRUT, SBM-U, PMSVANidhi, SCM, PMAY-U,



PM eBus Sewa, UT, RERA to identify data gaps and monitor progress to facilitate informed decision-making. As a part of its mandate, the DSU aims to improve the data ecosystem in the Ministry and achieve a score of 5.0 in the Data Governance Quality Index (DGQI) with the objective of evaluating the Ministry's data preparedness and enhance its data governance practices, leading to more effective and efficient governance and improved public service delivery.

19.06 DSU's Major Activities for DGQI

Stakeholders' Consultative Meeting, prior to the Data Governance and Quality Index (DGQI) 3.0 launch, was organized under the aegis of NITI Aayog. The DSU coordinated with all the missions in MoHUA to make sure they attended the meeting.

The meeting focused on a structured measure-and-reform approach aimed at transforming administrative data systems by strengthening data governance and improving data quality across the ministries including MoHUA. The initiative emphasised collaborative engagement with the participants to guide the evolution of DGQI 3.0 as a comprehensive framework for assessing and enhancing data management practices within the Ministry.



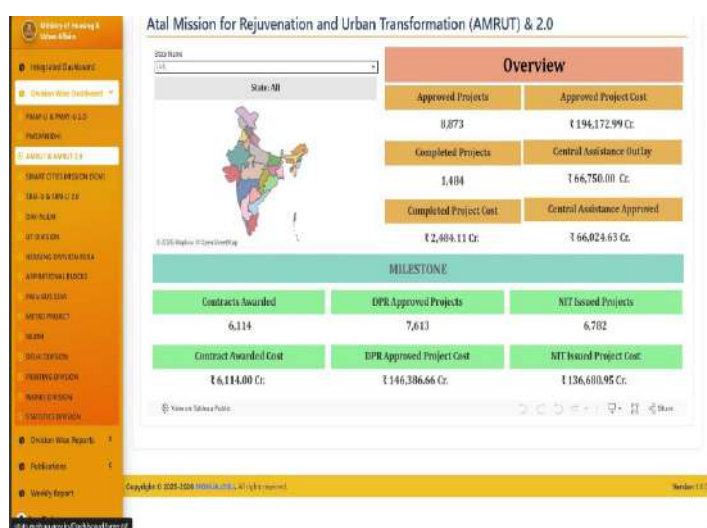
19.07 DGQI 3.0 Exercise

Before the commencement of DGQI 3.0 exercise, NITI Aayog organised multiple workshops for the Ministry. The DSU played the pivotal role in informing the missions for mandatory attendance to help them walk through the process of DGQI response submissions. The Data & Strategy Unit supported the missions in submitting their DGQI 3.0 responses through a

combination of structured guidance, hands-on assistance, and continuous coordination. DSU supported the missions by sharing guidelines and clear submission timelines, followed by formal communication to nominate nodal officers and mission SPOC. The unit conducted orientation and training sessions such as walkthroughs of DGQI indicators, scoring logic, and live demonstrations of the online submission portal and provided ongoing handholding through helpdesk support, one-to-one calls to clarify issues like indicator interpretation, data definitions, or acceptable documentation. DSU also assisted missions by reviewing draft responses, flagging gaps or inconsistencies, suggesting stronger or alternative evidence, and helping resolve technical issues such as portal access or validation errors. Throughout the process, DSU tracked progress using dashboards, sending regular reminders, undertaking targeted follow-ups with lagging missions, and escalating persistent challenges to senior officials when required, thereby ensuring timely, complete DGQI 3.0 submissions across all participating missions and divisions.

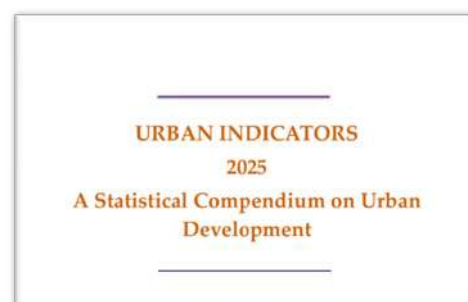
Meanwhile, the DSU is focused on breaking silos and providing reporting solutions which are beneficial for comprehensive analysis by the Ministry officials, academicians, research institutions and scholars. Furthermore, an integrated & robust system ensures data storage across several MIS dashboards of the Ministry.

The DSU has four verticals i.e. the Monitoring Unit, Statistics Unit, Technology Unit and Data Analytics Unit for undertaking and promoting data analysis on collected data to drive decisions.

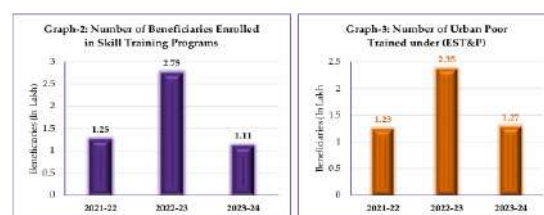


Major Activities of DSU

19.08 During the reporting period, DSU continued the data collection activities, and the India Investment Grid (IIG) project progress was updated for six missions/departments namely AMRUT, CPWD, PMAY-U, SCM, UT, and NBCC. A consolidated list of projects, based on the status received from these missions was prepared and shared with MoSPI for monitoring purposes. An updated physical & financial status report of 148 IIG projects was also prepared for the MoSPI review and continuous coordination with SCM was undertaken for updating project information on the IIG portal.



Extensive coordination was carried out with PMAY-U, UT, SBM-U, DAY- NULM, SCM, NCRB, RERA and the Health Ministry to obtain datasets with the outcomes intended for inclusion in the Urban Indicators Compendium-2025 prepared by the Data & Strategy Unit (DSU). The inclusion of more concise tables and preparation of crime indicator tables for metropolitan cities instead of States/UTs drawing from NCRB data was included in the Compendium. Concurrently, the DSU undertook ongoing analytical work on Smart Cities Mission (SCM) indicators for inclusion in the Urban Indicators Statistical Compendium. Graphs and tables for SBM and SCM data were also prepared.



(iii) Sector-wise Placement of Skilled Candidates (Construction, Retail, IT, etc.):

In the year 2021-22, 1.23 lakh beneficiaries were trained under the mission, with 0.67 lakh (54.4%) of these skilled beneficiaries securing placements. The following year, 2022-23, saw an increase in both training and placement numbers, with 2.35 lakh beneficiaries trained and 1.34 lakh (57%) placed.



However, in 2023-24, while 1.27 lakh beneficiaries were trained, the placement rate slightly decreased, with 0.63 lakh (50%) securing employment. This data highlights the mission's ongoing efforts to enhance employability among the urban poor, though it also indicates fluctuations in placement success rates over the years [Graph-4].

On average, 88 thousand urban poor were placed annually under the Employment through Skills Training & Placement (EST&P) component of the mission during the past three years.

19.09 An assessment of the Global Indicator Framework for the SDGs and the National Indicator Framework was conducted, with division-wise indicators evaluated and shared accordingly, and a cumulative list of education-related indicators prepared under the SDG and NIF frameworks.

Mission-wise bulletins were developed and incorporated into the DSU portal to present visualisation and analysis of project progress. Follow-ups were conducted with NULM, UT, NUDM, and other stakeholders for nomination of Nodal Officers to facilitate coordination and data submission.

As part of the continued engagement with MoSPI on infrastructure monitoring, the DSU compiled and shared a consolidated list of Integrated Project Monitoring Portal (IPMP) projects covering multiple MoHUA missions to support centralized oversight. This exercise focused on identifying implementation constraints, flagging critical issues, and enabling timely resolution of bottlenecks contributing to cost and time overruns, with findings feeding into MoSPI's high-level reporting mechanisms.

Alongside the slides prepared on PMAY-U monthly progress, was uploaded on the DSU integrated dashboard, the mission-wise data analysis for the Statistics Division bulletin was also incorporated in the portal. These bulletins were designed to present key statistical insights, track indicator trends over time, assess physical & financial progress across States & ULBs to communicate complex datasets through accessible visual formats on the DSU portal.

19.10 Aspirational data pertaining to 168 cities was compiled and updated on the DSU's integrated portal based on inputs received from beneficiary-led missions of MoHUA, namely DAY-NULM, PMSVANidhi, PMAY-U, SBM-U, and AMRUT. The objective of this exercise was to assess mission-wise beneficiary coverage in relation to the population of each ULB, such as household tap connections provided under AMRUT or loans disbursed across all three tranches under PMSVANidhi. Population figures for the Aspirational Blocks Dashboard, received from PMAY-U, was updated on the portal and refreshed to improve data accuracy and consistency across the platform. A Git repository was set up, initialized, and configured to enable version control and structured management of the web portal's development activities.



19.11 MoHUA organised the National Urban Conclave and as part of the preparatory process, the Data & Strategy Unit played an important role in coordinating the efforts to showcase impactful initiatives and success stories from across all the missions and divisions. The DSU led extensive coordination with the missions/divisions within MoHUA and engaged with select state governments to systematically identify, compile, and validate the required data inputs and content. The DSU guided the missions to contribute PowerPoint presentations highlighting key success stories and milestones, mission achievements and outcomes, year-on-year progress and comparative impact, along with relevant infographics, images, and videos. The curated and consolidated content was used during the event, effectively illustrating each mission's contribution to the broader national urban development agenda.

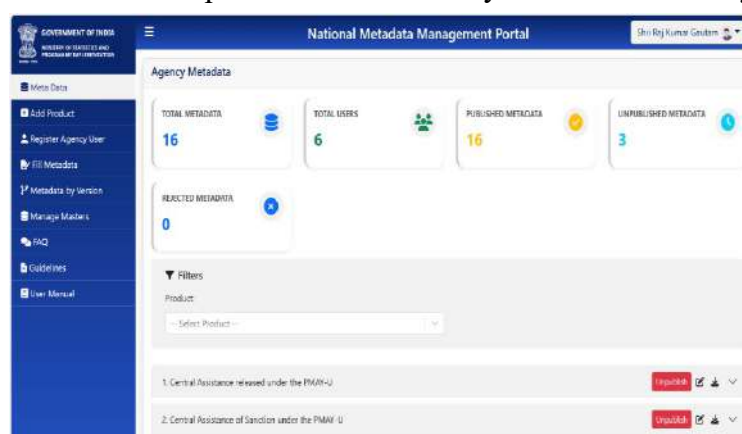


19.12 The DSU also ensured adherence to timelines, quality standards, and visual coherence, enabling timely review and seamless integration of the content into the overall event flow.

The DSU also carried out the task of finalising of the metadata for datasets received from various missions in accordance with the NMDS 2.0 format. The activity focused on harmonizing mission-specific metadata elements, validating mandatory attributes, and ensuring compliance with NMDS standards to improve data consistency and discoverability.

The finalised metadata was successfully published on the NMDS web portal, enabling streamlined access and reference.

Furthermore, the DSU coordinated with AMRUT, PMAY-U, SBM-U, DAY-NULM and PMSVANidhi in MoHUA regarding the information on the use of



non-conventional data sources for the generation of official statistics and to support evidence-based policy formulation which included satellite and geospatial data, mobile phone and sensor data, transaction and digital platform data, social media analytics, social media and other big data sources that complement traditional surveys and censuses. With regular follow-ups, the missions submitted their responses.

The DSU furnished requisite inputs to the Economic Division for incorporation into the Annual Economic Survey, enabling further analysis and subsequent actions.

19.13 The Data & Strategy Unit prepared the Quarterly Progress Report (QPR) for submission to MoSPI, covering key parameters including the National Metadata Structure, the Statistical Quality Assurance Framework (SQUAF), Unique identifiers, adoption of national and international standards and classifications, and definitional divergence. The QPR consolidates the available inputs in a structured format in line with MoSPI requirements and highlights data gaps to facilitate follow-up and completion in subsequent reporting cycles.

With the additional data request already made to the missions, DSU aims to link the convergence points between the missions. For example, a housing beneficiary (PMAY) requires having piped water, sewerage line (AMRUT) and a toilet (SBM). Further analysis will be done on the %age of household within a ULB with water and toilet facilities. This will help identify the gaps between the above components.

19.14 NBO under Statistics Division- Coordination with Other Ministry/Organizations

The NBO represented MoHUA, as a member of the Steering committee for the 8th Economic Census, being conducted by MoSPI, scheduled in 2025-26 and actively participated in framing of questions, its attributes, achievable and in methodology.

The MoHUA has nominated NBO as its member in various committees constituted by MoSPI and accordingly NBO is fulfilling the requirements of these committees by obtaining the appropriate inputs from concerned division(s) of the Ministry namely “Data for Development Coordination Forum on SDGs” & others. NBO is coordinating with various divisions of the Ministry for providing comments/ inputs of reports.

20.01 The Town and Country Planning Organization (TCPO) is a technical wing of Ministry of Housing and Urban Affairs on matters concerning to Urban and Regional Planning and Development, Research, Monitoring and Appraisal of Central Government schemes, etc. It assists and advises the State Governments, Urban Local Bodies and Development Authorities on matters pertaining to Urbanization, Town Planning, Urban Transport, Metropolitan Planning, Urban and Regional Information System and Training. The Organization is headed by the Chief Planner who is also representing the Organization on various Boards and Committees and Councils of various Missions/Schemes/Committees/Organizations of Ministry of Housing and Urban Affairs.

20.02 TCPO is the nodal agency for monitoring centrally sponsored schemes on GIS-based Master Plan Formulation for 500 AMRUT Cities and Reform Evaluation under Atal Mission for Rejuvenation and Urban Transformation (AMRUT), Pilot on Formulation of Local Area Plan and Town Planning Scheme (LAP-TPS) for Selected Cities, National Urban Information System (NUIS) Scheme and Urban Infrastructure Development Scheme of Satellite Towns (UIDSST) around seven mega cities. In addition, it assists State Governments in matters related to urban policy and development. It is also the evaluation agency for the part on Urban Planning Reforms under Ministry of Finance Scheme for Special Assistance too States for Capital Investment (SSASCI) since last four years from 2021-22 to 2025-26.

Progress during the Year 2025 - 26

20.03 Sub-Scheme on ‘Formulation of GIS based Master Plan for 500 AMRUT Cities’

Formulation of GIS based Master Plans is one of the important reforms under AMRUT Mission. It has been approved as a 100% centrally funded Sub-Scheme with an outlay budget of Rs. 515.00 crores. It is being implemented by all the States/UTs for 500 Mission cities. TCPO has been entrusted to implement this reform under the **AMRUT Mission as a Sub-Scheme for ‘Formulation of GIS-based Master Plan for AMRUT Cities’**.

The objective of the Sub-Scheme is to enable development of updated and accurate large scale digital geo-referenced base maps and land use maps using Geographical Information System (GIS) by State/ UT Governments in each AMRUT city, to formulate Master Plans and take informed urban planning and development related decisions. The Sub-scheme has three major components:

- i. Generation of Base Map & Thematic Maps and Urban Database Creation at the scale of 1:4000 as per Design & Standards
- ii. Formulation of GIS-based Master Plan
- iii. Capacity Building

The Sub-Scheme was officially launched on 13.05.2016 at New Delhi under the Chairmanship of JS (UD/MD AMRUT). The Sub-Scheme documents viz. Sub-Scheme Reform Agenda

(Guidelines), Design & Standards document, Request for Proposal (RFP) document and State Action Plan (SAP) template were prepared, finalized and circulated to State Governments. As on date, approved State Action Plans (SAPs) have been received from 34 States (456 towns are on board). The UTs of Dadra & Nagar Haveli & Lakshadweep are not covered under the Sub Scheme. The financial and physical progress of Sub-Scheme as on date is as follows:

Table 1: Financial Progress of Sub-Scheme till date

Activities	Overall Progress
Submission of Proposals with SAP for fund release	461 Towns (35 States/UTs)
First Instalment (20%) released to	All States/UTs (Rs.75.18 Cr)
Second Instalment (40%) released to	27 States/UTs (Rs.81.66 Cr)
Third Instalment (20%) released to	17 States/UTs (Rs.28.01 Cr)
Fourth Instalment (20%) released to	06 States/UTs (Rs.4.23 Cr)
Amount released to NRSC for Geo-data-base creation	Rs.17.10 Cr (in two instt.)
Total Amount released till date	Rs. 206.20 Cr.
UC (fully/partial) received and forwarded to Ministry	Rs.140.88 Cr.

Table 2: Physical Progress of Sub-Scheme till date

Geo-spatial database creation	Total Progress	
	No. of States	No. of Towns
Mapping area demarcated	34	454
Satellite data acquired	35	453
Data processed	34	453
Thematic maps created	32	451
Draft maps generated	33	453
Geo database vetted	32	442
Final Maps Delivered	32	442
Formulation of Master Plan		
Socio-economic data collected	30	417
Socio-economic data analyzed	29	415
Draft Master Plan Report submitted	26	356
Final Master Plan Report submitted	17	210
Capacity Building		
	Trainings	Participants
3 days for Decision makers	10	211
Middle level officers- One week Training Programme	11	197
2 weeks for Middle level officers	18	403
4 weeks for Operators & Technicians	06	124
Vetting and Attribute Data Collection	22	1079
Total (A)	67	2014
Conferences/ National Meets	6	681
State Level Workshops	4	205
Total (B)	10	886
Grand Total (A+B)	77	2900
Consultancy Evaluation and Review Committee (CERC)/Monitoring & Review Committee (MRC) constituted	30 out of 34 States/UTs	
Identification of Nodal Officer/Agency	34 States/UTs	

20.04 Once the draft geo-database is delivered to the States Govts., the concerned State/ ULB has to conduct 'Vetting and Attributes data collection' through ground survey. In this connection, TCPO is conducting a series of two days hands-on training program on Vetting and Attribute Data Collection with the States/UTs to expedite the Sub-Scheme.

As on date, URIS Division has organized 77 training programs and trained 2,900 officials from State Governments/UTs. A dedicated dashboard of the Sub-Scheme has also been designed by URIS which is available at <http://tcpo.gov.in/Dashboard/index.html>

AMRUT 2.0: Formulation of GIS based Master Plans of Class-II Towns with population of 50,000 - 99,999

20.05 The Hon'ble Prime Minister has launched Atal Mission for Rejuvenation and Urban Transformation (AMRUT) 2.0 on 01.10.2021 with a focus to develop urban water infrastructure comprehensively and provide drinking water tap connections to all the urban households in India. The mission also aims to promote extensive water conservation through treatment of waste water, rejuvenation of water bodies and development of green spaces for all statutory towns in the country.

The Ministry has launched operational guidelines of the same on 27.10.2021. Accordingly as per operational guidelines, a sub-scheme on 'Formulation of GIS based Master Plans of Class-II Towns with population of 50,000 - 99,999' is mandated as one of the important reforms, which has been approved by the Ministry for implementation.

AMRUT 2.0: Development of Urban Water Information System (UWAIS)

20.06 The Ministry of Housing and Urban Affairs has launched AMRUT 2.0 with a focus to develop urban water infrastructure comprehensively and provide drinking water tap connections to all the urban households in India. The mission also aims to promote extensive water conservation through treatment of waste water, rejuvenation of water bodies and development of green spaces for all statutory towns in the country.

Urban Water body Information System (UWaIS) has been conceptualized under AMRUT 2.0 aims to provide web based geospatial information support on water bodies in and around towns/ cities in India for their sustainability, rejuvenation and creation of lung spaces and to reduce urban floods and enhance amenity value through an Urban Aquifer Management plans to the engineers, planners and decision-makers.

The objectives of UWAIS are to develop Inventory of water bodies (of size more than 1 ha) and its temporal water spread area based on NRSC's existing WBIS database, to generate Land Use /Land Cover (LULC) within a buffer area of 100m around shortlisted water bodies (3 Nos.) for two-time periods and along with change, development and deployment of UWaIS as a Web-GIS portal for visualization and query using the above information. The study is divided in two parts i) Phase-1 of the study covering 500 AMRUT ULBs / towns, and ii) Phase-2 covering the remaining statutory towns in the country.

The Development and deployment of UWaIS as a Web-GIS portal will host the application on NRSC Bhuvan geoportal for query, visualization and report generation with requisite geospatial database on water bodies (of size more than 1 ha) and land use / land cover covering the buffers of short-listed water bodies for i) 500 AMRUT cities (Phase-1), and ii) for remaining cities/towns AMRUT 2.0. The phase-1: is planned for 6 months and phase-2 is planned for 12 months.

Station Area Development along Mumbai-Ahmedabad High Speed Rail Transport Hubs Formulation (Project-SMART)

20.07 The Mumbai-Ahmedabad High Speed Railway (MAHSR) Corridor project has been sanctioned in December 2015. The project is being implemented by National High-Speed Rail Corporation Limited (NHSRCL), a Government company, incorporated in 2016 & jointly owned by the Government of India and State Governments of Gujarat & Maharashtra. Station Area Development (SAD) Project aims to develop the surrounding areas around 12 MAHSR stations.

In this regard, Ministry of Housing and Urban Affairs (MoHUA) has constituted an Apex Committee under the Chairmanship of Joint Secretary (NULM), MoHUA vide MoHUA OM No. N-11025/11/2019-LSG dated 10.04.2019. Ministry of Housing and Urban Affairs (MoHUA) and Japan International Corporation Agency (JICA) have signed a MoU for Technical Cooperation Project for Station Area Development (SAD) along selected stations of Mumbai Ahmedabad High Speed Rail (MAHSR) Project. JICA will provide assistance in Station Area Development for four Stations namely Sabarmati, Surat in Gujarat and Virar and Thane in Maharashtra.

AMRUT 2.0: Water Bodies Monitoring

20.08 In order to realize the changes in water bodies over the years in the country, the Addl. Secretary (MD-AMRUT) directed to create a database for depletion of water body in a city over a time span of 50 years. In this endeavor, assistance of NRSC has been sought to map water bodies of water-stressed AMRUT Cities i.e. Mehsana, Gujarat on priority as a pilot project. A prototype for Water Bodies Monitoring 1988-2021 has been developed.

Status of Water Bodies alongside River/s in Million+ Cities

20.09 In order to know the status of feeder water bodies (increase or decreasing) alongside the major rivers flowing in million+ cities, the Secretary MoHUA directed TCPO and NRSC to submit a report. In this regard, a brief study including temporal data, along with geo-location coordinates, water spread area, turbidity index and chlorophyll index etc. is under process.

GIS Design & Standards for Smart Cities of India

20.10 The Ministry of Housing and Urban Affairs has assigned the task to formulate standards for SMART Cities to Bureau of Indian Standards for standardization across 4400+ ULBs in India. The objective of this framework/ document is to guide the city in adopting a GIS strategy for the Smart City through an integrated GIS platform for collaboration, spatial analytics and decision support system and to adopt standard processes of generating, storing, accessing and using GIS data by adhering to different national and international standards. TCPO provides technical assistance and attends meeting as and when requested.

Technical Guidance on Large Scale Mapping in ULBs in Andhra Pradesh under Re-survey Project

20.11 The Ministry vide Order No. K14011/31/2022-AMRUT-IIA dated 11.05.2022 has nominated TCPO to provide technical support to Government of Andhra Pradesh for the process of cadastral survey in ULBs.

Role of TCPO in Ease of Doing Business & Deregulation

20.12 Ministry had nominated officers from TCPO to coordinate two parallel efforts: i) Doing Business Ranking (Construction Permits) in MCD/MCGM, ii) Mission mode to implement OBPS in all States. TCPO has coordinated weekly meetings and periodic workshops/video conferences with the State Governments for both World Bank ranking through DIPP as well as the National Mission of OBPS implementation.

A sub-scheme for implementation of OBPS in NE States and UTs was taken up in 2019 with funding reserved for first year of year and support to NIC for establishing and handing over the systems. TCPO supported this initiative by streamlining and providing assistance with regard to bye-laws and for estimating and coordinating manpower at the State/UT level. Now, under the guidance of Cabinet Secretariat, a Task Force on Deregulation has been constituted. A set of 8 Priority Areas in urban planning sector have been identified, which are to be implemented by the States. The role of TCPO / MoHUA is to evaluate and assess the reforms undertaken by the States.

Formulation of Local Area Plan and Town Planning Scheme of Selected Cities

20.13 The sub-scheme was culminated on 31-12-2024 post extension of AMRUT Mission beyond 31.03.2024 given by the DoE vide their OM No. 30(23)/PFC-I/2019, dated 5th August 2024.

Total of 16 Cities have submitted Draft reports (Gangtok & New Kolkata – only LAP, Rajkot, Pune & Warangal – only TPS, 11 cities – both LAP&TPS). 2nd installment of Central Assistance Recommended for release. Total of 9 Cities (4 cities– only LAP, Bangalore – only TPS, 4 cities – both LAP&TPS) have submitted only Preliminary reports: 1st CA released for all 9 cities. Total Central Assistance released to 25 cities is Rs. 20.90 Cr. Total utilization reported is Rs. 8.26 Cr.

Scheme for Special Assistance to States for Capital Investment for 2025-26

20.14 The Government of India have launched a Scheme named ‘Special Assistance to States for Capital Investment 2024-25’ - Part-III (Urban Planning Reforms)’ for the year 2024-25 which focuses on urban planning as main driver of development. Under the focus area of Urban reforms, eight themes have been mentioned which are - Augmentation of human resources for strengthening urban planning ecosystem, Implementation of town planning scheme/ land pooling scheme, Modernization of building byelaws, Promoting affordable housing and In-situ slum rehabilitation, Transit oriented development for densification and ease of mobility, Transferrable development rights as a planning tool, Strengthening natural ecosystems of urban areas through urban planning, Integrating essential components in Master Plans. For implementation, review and monitoring of the Scheme, the States have been divided into various groups in TCPO. During the 2025-26, Guidelines were issued on 22.05.2025 to all the

State Governments last date was 2012.2025 to submit the reforms by state governments and the evaluation and assessment of reforms are under progress.

Implementation of Right to Information Act 2005

20.15 During 01.01.2025 to 31.12.2025, 118 RTI applications have been processed under the Right to Information Act, 2005. Among 118 numbers of RTI applications, 104 RTI applications have been received online and 14 RTI applications received physically. As on 31.12.2025 no application is pending.

Other Technical Work performed during 2025-2026

20.16 Inputs / Comments offered by TCPO during the year 2025

1. Comments/ inputs on the proposed draft of ‘The post office (Amendment) Bill, 2025’ Draft Cabinet Note on Proposal for Promulgation of the Dadra and Nagar Haveli and Daman and Diu Fire and Emergency Service Regulation, 2025
2. Official visit of PM of Singapore to India in Sep 2025 – follow up.
3. Inputs for 10th India – Lao PDR Joint Commission Meeting (Foreign Minister level)
4. Project proposals under Urban Challenge Fund (UCF) by Banalore Metropolitan Transport corporation (BMTC)
5. Comments on Draft Country Report on Geospatial Information Management in India-reg.
6. Matter raised under Rule# 377 in the Lok Sabha by Shri Rajiv Pratap Rudy, M.P. regarding need for comprehensive urban reform policy to ensure sustainable and inclusive development in towns and cities of the country.
7. ATR (Action Taken Report) for specified item(s) in the meeting of Hon’ble Home Minister with Chief Minister of all States on 13.06.2023 – Comments of TCPO
8. Comments and Action Taken Report on suggestions from Consultative Committee Meeting on "State of the Economy: Sustaining.
9. Questionnaire for Ministry of Housing and Urban Affairs reg Air and Water Pollution in Delhi – NCR and steps taken by various agencies for its Mitigation.
10. Comments on Draft National Telecom Policy (NTP), 2025 for Public Consultation
11. Report on Non-negotiable Accessible Standards by the Sub-group on Built Environment – MoHUA/ TCPO Observations
12. Briefing by the representatives of Ministry of Housing and Urban Affairs on ‘Environmentally Sustainable Techniques in Urban Planning’.
13. Report on Non-negotiable Accessible Standards by the Sub-group on Built Environment – TCPO Observations
14. Matter raised under Rule 377 in the Lok Sabha by Shri Tejasvi Surya, MP reg. need to create specialized All India Service Cadre for urban transport systems.
15. Data / information with write-up for the Updation of the document on ‘Disaster Management in India’.
16. Draft accessibility standards on Built Environment, Transport and Mobility and Information and Community Technology.

17. Comments on Draft EFC Memorandum on National Geospatial Mission announced in Union Budget (2025-26)
18. Proposal for setting up new cities on the margin of Desert Areas
19. Onboarding NIUA as executing Agency in Second National Ganga River Basin Project of DWR
20. W.P.(Civil) No. 228 of 2019 titled CEPIL vs UoI
21. Revised Addendum on EV Charging Infrastructure in MBBL and URDPFI Guidelines.
22. Notification for designating Nodal Ministries / Departments under the Disaster management (Amendment) Act, 2025.
23. 5th National Conference of Chief Secretaries on the Theme “Human Capital for Viksit Bharat”, Sub-Theme “Sports & Extracurricular: Beyond Classrooms”
24. Cabinet Note, received from the Ministry of Road Transport and Highways for introduction of the Motor Vehicles (Amendment) Bill, 2025 (emphasis may be given on Sections 2(11), 2(20A), 2(21), 10, 93, 194G and 211C)
25. ATR (Action Taken Report) for specified item(s) in the meeting of Hon’ble Home Minister with Chief Minister of all States on 13.06.2023.
26. Matter for inclusion in the Annual Report of the office of the Chief Commissioner for Person with Disabilities for the year 2024-25.
27. Memorandum of Understanding (MoU) between the Government of the Republic of India and the Sultanate of Oman in the field of Housing and Sustainable Urban Planning is under negotiation and the draft MoU
28. Promulgation of Andaman and Nicobar Islands Fire and Emergency Service Regulation 2025 under article of the Constitution
29. Draft Report on “National Mission on Sustainable Transport for Climate Change”
30. Draft EFC Memorandum on National Geospatial Mission announced in Union Budget (2025-26)
31. Comments of MoHUA on Lakshadweep T&CP Regulation
32. Action items from 4th national Conference of Chief Secretaries held on December 2024
33. Background Note – Oral Evidence on the subject ‘Review of Accessible India Campaign’.
34. Comments on Concept Note & DPR - Vikas Setu Portal (Multipurpose Building for Educational and Community Service in Jalukie Town, Peren, Nagaland (ID No. 2250014)
35. Comments of TCPO on High Level Committee Report on Urban Planning: Pathways to Amrit Kaal (Envisioning and Realizing, a New Future for Indian Cities)
36. Inputs for presentation regarding Government of India’s memorandum to the 16th Finance Commission
37. Andaman & Nicobar Islands TCP Regulation - Comments of TCPO
38. Comprehensive Vision regarding Transport Management and Planning
39. Draft Accessibility Standards for Built Environment
40. Comments/Suggestions on Proposal for establishing centre for knowledge and practice in post disaster housing recovery & reconstruction.
41. Special Mention (Rajya Sabha) raised by Shri Sanjay Seth, MP on Demand for Overall Development of Persons with Disabilities.

GOVERNMENT OF INDIA STATIONERY OFFICE (GISO)

21.01 The Govt. of India Stationery Office (GISO) established in the year 1850, is a Sub-ordinate office under the Ministry of Housing and Urban Affairs. It has its Headquarters at Kolkata and three Regional Stationery Depots located in New Delhi, Chennai and Mumbai.

21.02 GISO is responsible for transparent procurement of Paper, Stationery and paper made articles and e-stationery in economical cost and supply to the Government offices including Defence and Paramilitary Forces. The procurement is majorly made from Small Scale Industries (SSI) registered under MSME Act through GeM Portal and strictly in compliance of the guidelines of Central Vigilance Commission (CVC) as in vogue from time to time. The procured items are supplied after quality assurance as per quality norms of Bureau of Indian Standard (BIS). The supply of Stationery is regulated and on the basis of the “Quantity Scale” to avoid wastage of stationery as well as drainage of Government money unnecessarily in terms of “Rules for the Supply and use of Stationery Stores” followed by Government of India decisions under Sl. No. 21 of Schedule V of DFPR.

ORGANISATIONAL STRUCTURE

21.03 The Govt. of India Stationery Office is headed by the Controller of Stationery (COS) being the Head of the Department (HoD). The COS is being assisted by Dy. Controller, Stationery (Admn.), Dy. Controller, Inspection, Asstt. Controller, Stationery, Asstt. Controller Inspection and Financial Officer from CGA Cadre.

21.04 The Dy. Controller (Admn.) is the Head of Office (HoO) of G.I.S.O., Kolkata being assisted by the Assistant Controller (Admn.). The Deputy Controller, Inspection is the head of the Inspection Wing being assisted by Assistant Controller Inspection and Examiners and responsible to ensure the quality of stores conforming to the relevant BIS/GISO Specification. GISO has three laboratory in Kolkata, New Delhi and Mumbai for testing of stock line stationery stores including paper and paper made articles being procured through GISO has proposed NIC to develop an Inventory Management System for its use 100% from Government e-market place.

REGIONAL STATIONERY DEPOTS

21.05 The Regional Stationery Depots located at New Delhi, Chennai & Mumbai are headed by the Asstt. Controller, Stationery who acts as head of office of the respective Depots under the supervision of the Dy. Controller, Stationery (Admn.). The RSDs are responsible for arranging the supply of Stationery stores to the indenters in their respective jurisdiction. The Depots have got a well equipped storage and subsequent distribution system.

21.06 The total sanctioned strength of the Department and staff position as on 01.12.2025 are as follows :-

Group	Sanctioned strength	Staff position as on 01/12/2025	Post vacant
A	03	01	02
B(G)	12	01	11
B(NG)	11	05	06
C including the staff member to be upgraded to Group 'B' as per 6 th CPC.	333	70	263
Multi –skill Group 'C' erstwhile Gr. 'D'	263	135	128
Total	622	212	410

21.07 Govt. of India Stationery Office, Kolkata and its 3 (three) Regional Stationery Depots located at New Delhi, Chennai and Mumbai cater to the needs of Indenters all over India for stationery stores, different types of papers and paper made articles procured Stationery and e-stationery through GeM Portal. In this connection the value of indents received in the previous year and during the current year is shown below:-

Nos. of Indents received in GISO, Kolkata & its RSDs.

Sl. No.	Year	No. of Indents received	Value of Indents received
1.	2024 - 2025	1,177 Nos.	148.65 Crores
2.	From 01.01.2025 to 31.12.2025	1,160 Nos.	134.00 Crores

21.08 Based on the demand received from the Indentors. Ministry provides Budget Grant under the Sub-Head 01.05.21 – Supplies and Materials for procurement of Stock line Stationery Stores through open tender in electronic mode to maintain clarity. It is pertinent to mention here that only 38.50 Crores were allocated by Ministry against the Demand of Rs. 155.00 Crores in the current financial year.

GISO's VISION, MISSION, OBJECTIVES AND FUNCTIONS

VISION & MISSION

21.09 Emerge as one stop solution for all stationery needs of Government of India Ministries/Departments/Offices and provide better service value and constantly strive to improve services to the satisfaction of client Ministries/Departments.

21.10 OBJECTIVES

- i. Demand aggregation of stationery items for Government of India Ministries/ Departments/Organization.
- ii. Procurement & supply of the stationery items adopting transparent procedure.
- iii. Efficient inventory management of the stationery stores.
- iv. Quality assurance, timely supply & procurement of stationery items at competitive rates.

21.11 FUNCTIONS

- i. To procure stock –line stationery stores to ensure supplies to its indenters on time with quality conforming to the relevant BIS/GISO Specification at economical cost.
- ii. To ensure satisfaction of Indenters by supplying quality stationery articles including Paper.
- iii. To recover the payments against stationery supplies made to the Paying Indenters.
- iv. To store the stationery articles at Headquarters Kolkata and its Regional Stationery Depots scientifically.

ACTIVITIES UNDERTAKEN FOR PROMOTION ON NATIONAL INTEGRATION

21.12 Various activities and government initiatives regarding celebration of important events viz. Republic Day, Anti Terrorism Day, International Yoga Day, Sadbhawana Divas, Swachh Bharat Abhiyan, Vigilance Awareness Week etc. were undertaken to reinforce the sense of unity and promotion of National integration across GISO. The Stationery products also carried logos of Swach Bharat and Azadi ka Amrit Mahotasav to spread messages across the entire spectrum of Government of India Ministries/Departments/Offices.

DISPOSAL OF APPLICATIONS UNDER PUBLIC GRIEVANCES & UNDER RTI ACT.

21.13 The details of PGs/RTI applications received in GISO and its RSDs during 2025 – 2026 (1st April, 2025 to 31st December, 2025)

Public Grievances

No. of Cases received	No. of Cases disposed of	Balance
3	3	NIL

RTI Cases

No. of Cases received	No. of Cases disposed of	Balance
15 Nos.	15 Nos.	NIL

Welfare of SC/ST

21.14 GISO is scrupulously following the government instructions/guidelines to protect the interest of SC/ST employees such as maintenance of roster register, nomination of liaison officer, proper representation in all important activities, regular inspection etc. To maintain and

keep watch on the welfare of weaker section, reports/returns are also regularly sent to the Ministry.

Formulation of Citizen's/Clients Charter:

21.15 Citizen/Clients Charter of the Department of Controller of Stationery has been formulated and is available in the Department's website.

DEPARTMENT OF PUBLICATION

21.16 Department of Publication established in April, 1924 and grown as a full-fledged Department over the years is now a subordinate office under the Ministry of Housing and Urban Affairs which is headed by Controller of Publication. It possesses the largest depository of Government of India books consisting of over 8000(Eight Thousand) titles (excluding various periodical, Gazettes notifications and Army Publications). The Controller of Publication is the authorized publisher, custodian and distributor of Government of India Publications. It caters the need of general public as well as government departments in respect of official publications. Department of Publication is having its website viz-www.deptpub.nic.in and egazette.nic.in containing all sorts of information about Government Publications and digitized/e-published form of gazette to facilitate the general public for suo moto disclosure of information. The Gazettes are available in public domain which can be downloaded free of cost. The Department holds the copyright of these publications. It has its own Sales Outlets located in New Delhi, Mumbai, Kolkata and Bangalore and agents spread across the country. The Department is earning revenue through Advertisement published in the Gazette of India, Sale of Books, Gazettes, Periodicals and Publications etc. It has statutory function to issue the symbol Numbers for Government of India Publications in respect of all Ministries, Departments and PSUs.

21.17 It has been catering for the needs of book lovers, Research Scholars and People of different strata throughout the world. Over the years, the Department has acquired large number of books which are available on various disciplines and subjects viz-Statistics, Literature, etc. The Amount of revenue earned is deposited to the Consolidated Fund of India.

21.18 Organization Structure

The Department of Publication is headed by the Controller of Publications, who is assisted by one Assistant Controller and one Financial Officer.

The Department of Publication comprising of:

- (a) Head Quarter at Civil Lines, Delhi
- (b) Sale Depot/ Outlets: -
 - i. Sale Counter, Delhi High Court, New Delhi.
 - ii. Sale Counter at Head Quarter Civil Lines Delhi-110054.
 - iii. Kitab Mahal, Baba Kharag Singh Marg, New Delhi.
 - iv. Government of India Book Depot, 8, K.S.Roy Road, Kolkata.
 - v. Sale Counter at New CGO Complex, New Marine Lines, Mumbai.

- vi. Sale Counter, Kendriya Sadan, Koramangala, Bangaluru- 560034.

In addition to the Book Depot/Sale Counters, the Publications are being sold through agents spreads across the country.

21.19 The Department is responsible for the following main activities: -

- i. Publishing, Stocking, Sale and Distribution of Government Publication and Periodicals. Publishing of Gazette of India.
- ii. Cataloguing of Publications/Periodicals, issuance of Symbol No. for Govt. of India Publications.
- iii. Securing advertisements for insertion in Periodicals, Gazette of India Part-IV.
- iv. Stocking of Army Publications and Distributions to Private/Government agencies and our Sale-Outlets/Book Depot.
- v. Timely raising of bills and realization thereof.
- vi. Participation in Book Fairs/Exhibitions to unfold valuable informative Govt. Publications before the book lovers, research scholars spread across the country/abroad.

21.20 Main Achievement: -

- i. Total cash sales figure from 01/01/2025 to 31/12/2025= **Rs.12.70 Crore (Approx.)**
- ii. Revenue received from advertisement in Gazette (01/01/2025 to 31/12/2025) =**Rs. 12.47 crore (Approx.)**
- iii. Recovery of ITJ outstanding bills 01/01/2025 to 31/12/2025 = **Nil**

21.21 Activities Undertaken for promotion of National integration

International yoga day	21 June 2025
Hindi Diwas	14 September - 28 September 2025
Swachh Bharat Abhiyan	2 October 2025
Vigilance Awareness Week	27 October - 2 November 2025
Constitution day	26 November 2025

21.22 Special efforts made to bring about systemic changes in the administrative procedure so as to improve effectiveness, efficiency, transparency and public image.

With reference to Ministry of Housing & Urban Affairs email dated 27.11.2025 on the subject cited above and to state that the achievements in current financial year 2025-26 in respect of this Department are furnished as desired: -

- i. The Service –Cum-Facilitation Centre inaugurated by **Shri Tokhan Sahu, Hon'ble Minister of State**, Ministry of Housing and Urban Affairs. For smooth functioning of public convenience and established w.e.f. 03.04.2025.
- ii. The public dealing hours has been changed from 09.30 AM to 1.45 PM (first shift) and 2.00 PM to 6.00 PM (Second Shift) in the public interest. Earlier the time for public dealing was from 10AM to 4PM.
- iii. The registration of token has started from 9.30 AM and distributed continuously till maximum 200 customers are attained and no beyond this threshold limit due to complexity of the case i.e. divorce cases, adoption cases etc. which may take lot of time for scrutiny and lot inputs are to be verified and it takes ten to fifteen minutes or beyond for on customer.
- iv. Public dealing counters increased to 3 to 5 in each shift and Help Desk capacity also increased from one to two persons to facilitate the customers.
- v. A separate counter for the assistance of senior citizen and physically handicapped is provided.
- vi. Renovation of Canteen had been completed on 03.04.2025 and the inauguration had been made by **Shri Tokhan Sahu, Hon'ble Minister of State**, Ministry of Housing and Urban Affairs. Subsequently the canteen had been started by giving the contract through outsource basis on 11.08.2025 and the services started for the public and the employees of this Department.
- vii. The Department has successfully launched its S3WaaS- based new version of website i.e. www.deptpub.gov.in ensuring enhanced accessibility, security and compliance with Government of India web standards.
- viii. A centralized digital tracking sheet has been made for monitoring entries received through post for various departmental services. This sheet replaces the earlier manual process and ensures improved transparency, accuracy and real time monitoring.
- ix. Comprehensive documentation for the computerization project of the Department—including the Software Requirement Specification (SRS), User Requirement Specification (URS), Functional Requirement Specification (FRS), and Terms of Reference (ToR)—has been completed and submitted to the NIC, MoHUA. These documents were examined by NIC, and NIC has subsequently submitted a formal proposal for the development and implementation of the integrated digital system. Final proposal in under process.
- x. Total Public Grievance received from 01.01.2025 to 31.12.2025 is 956 and 855 disposed of. Public Grievance Appeal received from 01.01.2025 to 31.12.2025 is 105 and 73 disposed of.

NBCC Brief Profile & Functioning:

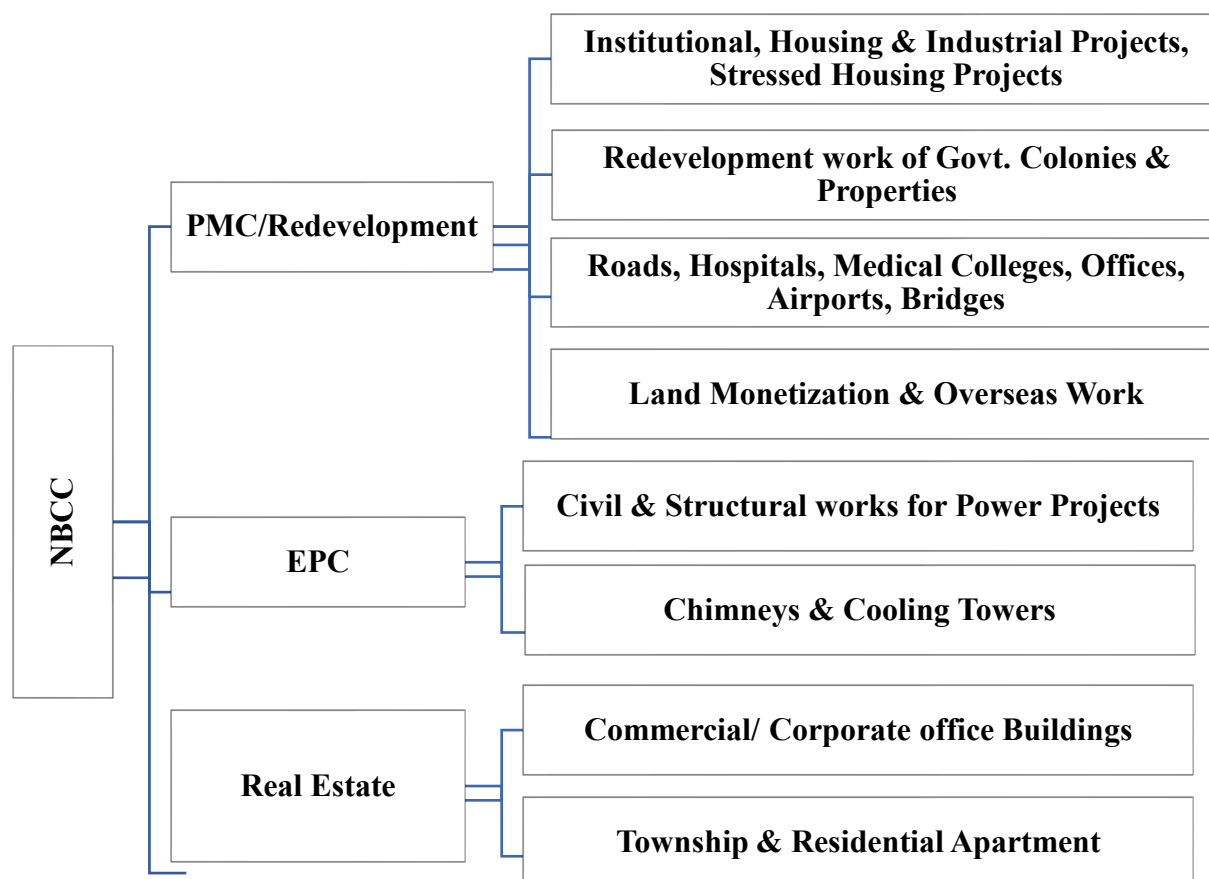
22.01 NBCC (India) Ltd. earlier known as National Buildings Construction Corporation incorporated in 1960, with its Headquarter in Delhi. In 2014, company acquired the status of Navratna CPSE, ISO 9001:2015 certified and has emerged as the undisputed leader in the Construction Sector on the back of its capabilities, innovative approach, adherence to highest standard of quality, timely delivery and a dedicated workforce.

22.02 NBCC acquired Hindustan Steelworks Construction Limited (HSCL) & HSCC (India) Limited 2017 & 2018 respectively. Based on company's expertise and competence the Hon'ble Supreme Court in 2019 assigned the job of completion of Amrapali Stalled Projects to NBCC. With huge Market Capitalization, NBCC is listed with both the Indian Stock Exchanges namely, National Stock Exchange (NSE) and Bombay Stock Exchange (BSE). Presently, the Order book of the Company as on 01.12.2025 is approx. more than Rs. 1,12,816 cr on standalone basis & Rs.1,28,000 cr on consolidated basis.

22.03 NBCC journey so far:

- 1960 Incorporated as National Buildings Construction Corporation
- 1977 Footprints in Overseas Markets
- 1988 Diversified Into Real Estate Sector
- 2012 Listed in Stock Market (BSE & NSE)
- 2012 Completed First Redevelopment Project - New Moti Bagh
- 2014 Attained 'Navratna' Status
- 2017 & 2018 Acquired HSCL & HSCC (India) Limited Respectively
- 2019 Started Stalled Amrapali Group Housing Projects
- 2020 Completed First Sub-Smart City Project - East Kidwai Nagar
- 2021 Started Delivery of Stalled Real Estate Project - Amrapali
- 2022 Record Sale of Real Estate in Amrapali Project & World Trade Center, Nauroji Nagar
- 2023 Inauguration of Prestigious Project i.e Bharat Mandapam (Hosted G20)
- 2024 Historical Financial Performance, All Time High Revenue & PAT(Profit After Tax) & Stalled Project of Supertech
- 2025 First Central Public Sector Enterprise (CPSE) to launch itself as a real estate developer in Dubai
- 2026 NBCC has achieved MoU Rating as Excellent i.e 97.58 for FY 2024-25.

22.04 NBCC business composition:



NBCC Subsidiaries:

22.05 In view of growing business opportunities in recent times and extensive business expansion initiatives, NBCC as a part of its new business strategy has acquired/ set up the following major subsidiaries namely:

- i. **NBCC Services Limited (NSL)**- NBCC Services Limited (NSL)- incorporated on 16th October 2014, a wholly owned subsidiary of Navratna CPSE NBCC (INDIA) LIMITED , Government of India is basically a turnkey service-oriented company with an objective to provide post construction services with the mandate to operate in Operation and Maintenance projects (i/c Day to day Maintenance, Annual repairs & Special repair works),Interior fit out/ Renovation and Retrofitting projects, Event Management, Manpower Supply Services.
- ii. **Hospital Services Consultancy Corporation Limited (HSCC)** NBCC has acquired 100 % stakes in HSCC (India) Ltd. in 2018, and has strengthened its operation in healthcare sector. HSCC (India) Limited are having multifaceted role from infrastructure development to equipment integration and IT solutions contributing significantly to enhancing healthcare delivery.
- iii. **Hindustan Steelworks Construction Limited (HSCL)**: The Company acquired 51% stake in HSCL in 2017, and rest 49% share is with Government of India. HSCL with over 60 years of excellence in the construction sector has presence across the

country. HSCL has a versatile infrastructure portfolio and is a pioneer in delivering steel plant works.

- iv. **NBCC Overseas Real Estate LLC:** NBCC has taken a big step in international real estate by starting its overseas real estate operations in Dubai through NBCC Overseas Real Estate LLC, a wholly owned subsidiary in 2025.

22.06 Domestic Executed Projects

A. Projects in New Delhi:

- Integrated Exhibition Cum Convention Centre (Bharat Mandapam) at Pragati Maidan, New Delhi
- New SPG Complex at Dwarka, New Delhi
- 235 Mtr. High TV Tower, New Delhi's tallest and 15th largest structure in India
- Redevelopment of Delhi's New Moti Bagh GPRA Complex, the largest IGBC certified Green Home Complex of its kind
- Redevelopment of Kidwai Nagar (East), New Delhi
- Elevated Via-Duct for Delhi Metro from Connaught Place to Kirti Nagar stretch, New Delhi
- Central Bureau of Investigation (CBI) Headquarter, New Delhi
- Civil Services Officers Institute, New Delhi
- DMRC's Seelampur Metro Station (the first station of Delhi Metro)
- Garvi Gujarat Bhavan, Akbar Road, New Delhi
- Kaushal Bhawan, New Moti Bagh, New Delhi
- Vanijya Bhawan, Akbar Road, New Delhi
- BPR&D and NCRB Headquarter at Mahipalpur, New Delhi
- CBSE Project at Dwarka, New Delhi
- Planning, designing and execution of Netaji Subhash Chandra Bose Statue at India Gate, New Delhi
- Dr. Ambedkar International Center at Janpath, New Delhi
- NDMA Bhawan, Safdarjang Enclave, New Delhi
- National Police Memorial, Chanakyapuri, New Delhi
- NIA cum RTC for Intelligence Bureau at Dwarka, New Delhi
- Redevelopment of WHO Building, IP Estate, New Delhi
- International Craft Complex, Vasant Kunj, New Delhi
- Redevelopment works – WT Nauroji Nagar, New Delhi & GPRA Type-II Quarters, Sarojini Nagar, New Delhi.
- CBSE Headquarter, Dwarka, New Delhi

B. Projects in Haryana

- AMRUT (Former Jawaharlal Nehru National Urban Renewal Mission) (JNNURM), Faridabad, Haryana
- Indian Institute of Corporate Affairs Building, Manesar, Haryana
- National Institute of Food Technology Entrepreneurship Management (NIFTEM), Kundli, Sonapat
- Central University of Haryana, Mahendergarh
- Construction of GRIHA rated Energy Efficient Administrative Building and Guest House of International standards and Cafeteria at Solar Energy Centre for MNRE at Gurgaon
- Construction of SATHI Building at IIT Kundli.
- Construction of CRSU, Jind, Haryana

C. Projects in Himachal Pradesh.

- All India Institute of Medical Sciences (AIIMS) at Bilaspur, Himachal Pradesh
- Indian Institute of Technology (IIT), Mandi, Himachal Pradesh
- Medical College, Chamba, Himachal Pradesh

D. Projects in Bihar/Jharkhand.

- AMRUT (Former Jawaharlal Nehru National Urban Renewal Mission) (JNNURM), Bihar.
- Indian Institute of Management (IIM), Ranchi, Jharkhand.
- Namami Gange Project (NMCG), Bihar.
- PMGSY Works at Bihar & Jharkhand.
- Engineering College at Palamu, Jharkhand.
- NTPC Barh Bihar.
- SSB Works (Birpur & Supaul), Bihar.

E. Projects in Odisha.

- Skill Development Centre at Bhubaneswar, Odisha.
- ISPAT Post-Graduate Medical Institute and Super Speciality Hospital at Rourkela, Odisha
- Indian Institute of Management, Sambalpur, Odisha
- Black Diamond Museum Building at Angul, Odisha.
- Super Specialty Hospital, Rourkela
- Construction of various development work for OTPCL, Odisha.
- Construction of Sports Complex at Talchar, Odisha.
- Development work for District Mineral Foundation (DMF) works at various locations, Odisha.
- MCL Medical College, Talcher, Odisha.
- Skill Development Institute, Bhubaneswar.

F. Projects in West Bengal.

- 2400 Seater Auditorium at Kolkata.
- Construction of New Corporate office Building for National Insurance Corporation Ltd. at New Town, Kolkata.
- Infrastructure work for plant and township at SAIL ISP, Burnpur.
- PMGSY Works, West Bengal.
- Regional Office Complex of NICL, Kolkata.
- ITI Works at various locations of Kolkata.
- GKCIET Malda, West Bengal.

G. Projects in Andhra Pradesh/Telangana.

- Indian Institute of Management, Vishakhapatnam, AP
- Sardar Vallabhbhai Patel National Police Academy at Hyderabad,
- National Intelligence Academy at Hyderabad
- Replica of 120 ft High Wooden Flag Post Work at Rashtrapati Niyam- Hyderabad.
- NACIN Hyderabad.
- NIDM Vijaywada.
- RGUKT Andhra Pradesh.

H. Projects in Karnataka.

- Mysore Airport, Bangalore

- Biotech Park Project, Bangalore
- Karnataka Trade Promotion Organization(KTPO), Bangalore

I. Projects in Tamil Nadu.

- United India Insurance Co Ltd at Whites Road, Chennai
- Corporate Office Building for Neyveli Lignite Corporation Limited (NLCL) at Kilpauk, Chennai

J. Projects in Kerala.

- Income Tax Building (Aaykar Bhawan) at Kochi.
- Office cum Residential Complex for CBI at Thiruvananthapuram, Kerala

K. Projects in North East Region.

- Medical College & Hospital, Guwahati, Assam.
- National Institute of Design, Jorhat, Assam
- Aayakar Bhawan, Guwahati
- Tripura Institute of Technology, Agartal, Tripura

L. Projects in Uttar Pradesh.

- Development of Rani Lakshmi Bai Central Agricultural University (Administrative and Academic Building), Jhansi.
- New Income Tax Building, Lucknow
- Central Research Institute Homoeopathy, Lucknow
- Trade Facility Center, Varanasi
- Indian Institute of Skill, Kanpur
- CTE Building at CHITS, Sarnath.
- Construction work for extension of beds at PHC, CHC and district hospitals at various locations in Uttar Pradesh.
- Construction of Morvi Hostel, Dining Hall and Faculty Apartments for IIT BHU, Varanasi.
- Construction of District Drug Warehouse and Central Drug Warehouse for NHM at various locations.
- Development & Modernization of Infrastructure at Naurangilal Inter College, Aligarh.

M. Projects in Uttar Uttrakhand.

- Cultural Centre Dehradun-Auditorium & Museum Works, Dehradun
- New Vidhan Sabha Building at Gairsan, Chamoli, Uttrakhand
- NABARD Building at Dehradun
- Judicial Complex, Dehradun.
- Cultural Centre, Dehradun.

N. Projects in Maharashtra/ Goa.

- Gosikhurd Irrigation Project (VIDC), Nagpur
- Kendriya GST Parisar (Residential Project), Navi Mumbai
- Visvesvaraya National Institute of Technology (VNIT) at Nagpur
- Income Tax (Residential Project) at Pune.
- Goa Shipyard Limited, Madgaon, Goa
- All India Institute of Ayurveda, Mopa, Goa
- Construction of Storage Facility of Global Standard at NFAI, Pune.

- IIIT Nagpur

O. Projects in J&K/Ladakh.

- Constructon of Integrated Development of Tourism Facility in Kargil, Sankod, Paikhar, Drass & Shafat in Kargil District, UT of Ladakh
- Convention Center, Gulmarg, Kashmir
- SMVDU, Katra

P. Projects at Multiple Locations on Pan India basis.

- Border Fencing along Indo-Bangladesh and Indo-Pak Border has majorly contributed in securing India's International boundaries.
- Development of Rural Roads undertaken in underdeveloped and remote areas under "Pradhan Mantri Gram Sadak Yojana" (PMGSY) in Bihar, Jharkhand, West Bengal, Tripura and Odisha by the company, have contributed towards improved connectivity of villages to main cities & towns, improved earning capacity and livelihood, positively impacting education and literacy levels of villagers at large etc.
- 30 Km. long, 270 cusec, pre-stressed pipe line with horizontal slipform system, from Muradnagar (UP) to Sonia Vihar (Delhi)
- Solid Waste Management Projects located across the country
- Mega Commercial and Residential Real Estate Projects pan India.
- ESIC's Hospitals at Chennai, Jaipur, Manesar, Tirunelveli, Ahmedabad, Gurgaon Mumbai & Lucknow.
- ESIC's Medical Colleges at Mandi, Mumbai & Chennai (K.K.Nagar).
- ESIC's Medical College and Hospitals at Bihta (Patna) & Coimbatore.
- ESIC's Dispensary at Faridabad, Karnal, Hisar, Murthal, Ahmedabad
- BSF Campus at Tigri, Chhawla, Indore, Sholapur, Kashmir, Gaya, Chakur,
- CISF Campus at Mahipalpur, Gr. Noida & Prayagraj
- CISF's Reserve Battalions at Ghaziabad, Shivgangai & Ranchi.
- CRPF Campus at Gr Noida, Sonapat, Kathgodam, Latur, Shivpuri & Jagdalpur
- National Intelligence Grid (NATGRID) at New Delhi & Bangalore.
- NTPC's Cooling Towers at Mauda, Rihand, Farakka & Vindhyachal
- Food Testing Labs at Faridabad, Chennai, Kolkata & Mumbai
- Forensic Science Labs at Bhopal, Pune & Guwahati
- CIPR (Patent) at Chennai & IPO at Dwarka, New Delhi
- NSG Regional Hubs at Kolkata, Mumbai, Chennai & Hyderabad

22.07 Domestic Ongoing Projects

A. Projects in New Delhi

- Redevelopment of GPRA colony at Sarojini Nagar, New Delhi
- Redevelopment of GPRA colony at Netaji Nagar, New Delhi
- Redevelopment of Ayurvigyan Nagar at AIIMS, New Delhi
- Redevelopment of AIIMS Western Campus, Ansari Nagar, New Delhi
- Redevelopment of WHO Building, IP Estate, New Delhi
- Construction of East Delhi Hub, Karkardooma, New Delhi
- Redevelopment of MEA Housing complex (Old) at Kasturba Gandhi Marg, New Delhi
- CBI Housing Complex, Maidangarhi, New Delhi
- Bharat Vandana Park at Dwarka New Delhi
- Development of Vasant Vihar Depot of DTC, Delhi.
- Construction of Inter-deciplinay Academic, Administrative and Research Building for Institute of Eminence at Maurice Nagar, University of Delhi.

- Development of Hostel Cum Residential Block at Dhaka Complex for Institute of Eminence, University of Delhi.
- NIA Residential Building at Maidangarhi, Delhi.
- Construction of Academic Building for Faculty of Technology at North Campus, University of Delhi.
- Construction of 300 Bedded Hostel at IG Stadium & Kani Singh Shooting Range, Delhi for SAI.

B. Projects in Odisha.

- PMGSY Works, Tripura and Odisha.
- Indian Institute of Technology (IIT), Bhubaneswar.
- Science Academy at Jajpur, Odisha.
- Development of Urban Forest in KNDA under Vyasnagar Municipality at Jajpur, Odisha.
- Utkal University, Bhubaneswar
- Construction of Net Zero Sustainable Campus at Central University of Odisha.
- Construction of Institute of Chemical Technology- Indian Oil Odisha Campus, Bhubaneswar.
- Construction and Development works at National Law University, Cuttack.

C. Projects in Uttar Pradesh/ Uttarakhand.

- Amrapali Works (Stalled Projects) at Noida and Greater Noida, Uttar Pradesh.
- BHU, Varanasi
- District Court, Dehradun
- NIT Campus Shrinagar, Uttarakhand
- NIFT Campus at Varanasi, UP.
- Construction of Pratyksha Kar Bhawan, UP.
- Construction of 72 Dwelling Units Quarters, 4 Nos. Lecture Hall, 204 Bedded UG Boys Hostel, 334 Bedded UG Girls Hostel and SITC of Solar Roof Top at AIIMS, Bilaspur.

D. Projects in Bihar/Jharkhand

- All India Institute of Medical Science (AIIMS), Deoghar, Jharkhand
- National Institute of Technology, Patna
- CCL Township, Tandwa, Chatra, Jharkhand

E. Project in Andhra Pradesh.

- National Institute of Design, Vijayawada, AP

F. Projects in West Bengal.

- Indian Institute of Technology (IIT), Kharagpur
- Indian Statistical Institute, Kolkata.

G. Projects in Maharashtra

- National Film Archive of India, Pune

- SIDBI Vashi Redevelopment Project.

H. Projects in Rajasthan

- Medical College and Up-gradation of Hospital at Dungarpur, Rajasthan
- Construction of Permanent Building of CRC at Jamboli, Agra Road, Jaipur.

I. Projects in Haryana

- Govt. Medical College for Women at Khanpur Kala, Sonipat, Haryana (Phase-III)
- REC, Gurgaon
- Development of the Infrastructural Facility and Other related works in the campus of Central University of Haryana, Mahendergarh.

J. Projects in Punjab

- Construction, Renovation and Modification of various buildings at NSNIS, Patiala.
- Planning, Designing and Development of Infrastructure Facilities and Other related works in the campus of Central University of Punjab, Bathinda.

K. Projects in J&K/Ladakh

- Tourism Works, Leh, UT of Ladakh.
- Construction of Boys & Girls Hostel and Male & Female Technical Accommodation at SMVDIME, Kakryal, Katra, J&K.

L. Projects in North East Region

- National Sports University, Imphal, Manipur
- National Institute of Technology, Gangtok, Sikkim
- Construction of New Oil Hospital, Duliajan

M. Project at Multiple Locations.

- Indo-Bangla Border Fencing (IBBF) at Assam, Mizoram(DTRF), Tripura and Meghalaya

Overseas Presence:

22.08 NBCC ventured into Overseas Operations in the year 1977, executing projects of diverse nature in countries such as Libya, Iraq, Yemen, Nepal, Maldives, Mauritius, Turkey, Botswana, Niger, Dubai.

22.09 Presently, the Company has its presence in Mauritius, Maldives, Seychelles, Dubai, Jeddah and exploring new opportunities in Kuwait, Iraq, Oman, UAE & Australia. Recently, NBCC has incorporated its wholly owned subsidiary NBCC Overseas Real Estate LLC for real estate operation in Mainland of Dubai.

22.10 Overseas Major Executed Projects:

- Construction of 2000 Social Housing Units in Hulhumale Maldives.
- Institute For Security & Law Enforcement Studies (ISLES) at Addu City, Maldives
- India Pavilion for Dubai Expo
- Social Housing Projects at Mare Tabac & Dagotiere, Mauritius
- Construction of Indo Maldives Friendship Faculty of Hospitality and Tourism Studies at Male, Republic of Maldives

- New Supreme Court Building at Port Louis, Mauritius
- Mahatma Gandhi Convention centre at Niger
- Construction & Renovation work of 200 Bedded Indira Gandhi Memorial Hospital, at Male, Republic of Maldives
- Meer Housing Project (3600 Dwelling Units), Turkey
- Indira Gandhi Centre for Indian Culture, Phoenix, Mauritius

22.11 Overseas Major On-Going Projects:

- Construction of Chancery, Residences & Cultural centre for High Commission of India in Victoria, Mahe, Seychelles
- Construction of Chancery cum Residential complex at CGI Jeddah
- Construction of Civil services college at Reduit Mauritius
- Construction of Police Academy at Mauritius.
- Construction of Forensic Science Laboratory at Mauritius.
- Construction of National Archives & National Library at Mauritius.

22.12 Major Achievements of calendar year 2025-26:

❖ Some of the notable projects Secured during calendar year 2025-26:

- (i) Urban development and Innovation Projects of Rajasthan State Industrial Development & Investment Corporation (RIICO) - **Rs. 3700 cr.**
- (ii) Development of Naveen Nagpur for NMRDA- **Rs. 3500 cr.**
- (iii) Re-development of Tulsi Niketan at Ghaziabad for Ghaziabad Development Authority- **Rs. 642.82 cr.**
- (iv) Construction of Integrated Township at Chandrapura Thermal Power Station, Chandrapura, Jharkhand for Damodar Valley Corporation- **Rs. 498.30 cr.**
- (v) African Zoo, Safari Plaza, Animal Hospital & Quarantine facility and other Allied works - **Rs. 418.76 cr.**
- (vi) Redevelopment Projects of Meerut Development Authority (MDA), Meerut, UP- **Rs. 350 cr.**
- (vii) Major Capital Civil Works Cases through Project Management Consultancy (PMC) selected through QCBS Method for carrying out the listed Civil Works at HVF and AVNL Estate. **Rs. 350.31 cr.**
- (viii) Central University of Haryana – **Rs.196.98 Cr.**

- (ix) Development of Township at the plot of 21.66 acre of land acquired by NEEPCO – **Rs.153.32 Cr.**
- (x) Renovation work of Sushma Swaraj Institute of Foreign Services, New Delhi. – **Rs.112.32 Cr.**
- (xi) Interior works at Tower H, WTC, New Delhi for PFCI – **Rs.190.63 Cr.**
- (xii) Costruction of Modern High Rise Structure for UCO Bank Head Office at New Town, Kolkata – **Rs.203.50 Cr.**
- (xiii) Project Management & Supervision Services to execute African Zoo, Safari Plaza, Animal Hospital & Quarantine Facility and other Allied works – **Rs.418.76 Cr.**
- (xiv) Construction of Central University of Kashmir (Phase-I works) at Tulmulla Ganderbal Kashmir – **Rs.340.17 Cr.**
- (xv) Construction of Central University of Kashmir (Phase-I works) at Tulmulla Ganderbal Kashmir – **Rs.498.30 Cr.**
- (xvi) Development work t NALCO Office and Township – **Rs.255.50 Cr.**
- (xvii) Construction of Academic Blocks, 2 BHK & 3 BHK Housing and Student Activity Centre (Including Sports Complex) and other related works in Indian Institute of Technology, Mandi, Kamand, HP – **Rs.332.99 Cr.**
- (xviii) Phase-II Infrastructure Development of the Permanent Campus of IIM Sambalpur – **Rs.179.37 Cr.**
- (xix) Construction of Head Office Annex building for Canara Bank, Manyatha Tech park, Bengaluru – **Rs.163.12 Cr.**

22.13 Major developments and achievement from 1.04.2025 to till date:

1. NBCC Delivers World-Class Global Health Landmark: Redeveloped WHO–SEARO Headquarters Inaugurated

2.



Caption: Redeveloped headquarters of the World Health Organization – South-East Asia Regional Office (WHO–SEARO) inaugurated by Shri Narendra Modi, Hon'ble Prime Minister of India and Dr Tedros Adhanom Ghebreyesus, DG, WHO



Caption: Dignitaries during their visit to WHO–SEARO building

The redeveloped headquarters of the World Health Organization – South-East Asia Regional Office (WHO–SEARO) at Indraprastha Estate, New Delhi, was inaugurated on 19th December 2025 by Shri Narendra Modi, Hon'ble Prime Minister of India and Dr Tedros Adhanom

Ghebreyesus, DG, WHO, during the closing ceremony of the 2nd WHO Global Summit on Traditional Medicine held from 17th–19th December 2025, New Delhi. The inauguration was done in the august presence of Shri J. P. Nadda, Hon'ble Minister for Health & Family Welfare and Chemicals & Fertilizers and Shri Prataprao Jadhav, Hon'ble Minister of State (Independent Charge), Ministry of Ayush & Hon'ble Minister of State, Ministry of Health and Family Welfare along with senior officers of Ministry of Health & Family Welfare, Ministry of Ayush and WHO. The inauguration marked a significant milestone in India's commitment to global public health and its leadership in integrating traditional knowledge systems with modern healthcare.

2. NBCC And HSCL Hand Over Dividend Cheque (S) of ₹71.79 Crore to the Government of India



NBCC (India) Limited, a Navratna Central Public Sector Enterprise (CPSE), and its subsidiary Hindustan Steelworks Construction Limited (HSCL), a Miniratna CPSE under the Ministry of Housing & Urban Affairs (MoHUA), today presented dividend cheque (s) to the Govt. of India towards Final Dividend for FY 2024-25 and Interim Dividend for FY 2025-26. NBCC contributed ₹111.71 crore as Final Dividend for FY 2024-25, while HSCL contributed ₹14.68 crore as Final Dividend for FY 2024-25. In total, the two CPSEs have given cheques of ₹126.39 crore to the Govt. of India.

3. Flats at Heartbeat City – I & II, Noida handed over by NBCC



Marking a significant milestone in the revival of stalled Amrapali projects, NBCC (India) Ltd. successfully conducted the flat handover ceremony of Heartbeat City – I & II, Sector 104, Noida on 23.06.2024.

The ceremony witnessed the presence of SBG Amrapali – I & II, Adhoc AOA members of the society, senior officials of NBCC and unit owners. During the function a total of 38 possession letters were handed over to the delighted homebuyers during the event.

4. CMD NBCC, represents Indian Employers at International Labour Conference in Geneva



Shri K.P. Mahadevaswamy, Chairman and Managing Director, NBCC (India) Ltd., addressed the International Labour Conference Plenary Session at the International Labour Organization, Geneva, as the Indian Employer Delegate on 9.06.2025.

In his address to the esteemed assembly comprising the Chairperson, Vice President, Director-General and global delegates, Shri Mahadevaswamy conveyed greetings on behalf of the employers of India. He appreciated the efforts of the ILO in organizing the 113th session of the ILC and lauded the Director-General's report titled "Jobs, Rights and Growth: Reinforcing the Connection" as timely and insightful, especially in today's fast-evolving global scenario.

5. NBCC Brings Hope to Young Minds with ‘CBI Vatsalya Preschool’



NBCC (India) Ltd. continues to demonstrate its commitment to social responsibility with the successful completion and handover of ‘CBI Vatsalya Preschool’ at CBI Colony, Vasant Vihar, New Delhi. Developed under its Corporate Social Responsibility (CSR) initiative, this state-of-the-art preschool was completed in a record 63 days, despite construction halts due to GRAP restrictions. Typically requiring 150 days, the project showcases NBCC’s efficiency and commitment to timely execution.

The preschool was inaugurated on 2.04.2025 by Shri Praveen Sood (IPS), Director, CBI, in the presence of Shri K.P. Mahadevaswamy, CMD, NBCC, along with senior officials from NBCC and CBI. The event highlighted NBCC’s commitment to providing quality education and supporting the community.

6. NBCC Achieves Five Star GRIHA Green Rating for Vanijya Bhawan: A Benchmark in Sustainable Infrastructure



NBCC (India) Ltd. has successfully completed Vanijya Bhawan, a state-of-the-art office complex for the Ministry of Commerce & Industry at Akbar Road, New Delhi. This modern structure, blending classic Lutyens' Delhi aesthetics with cutting-edge sustainability, has been provisionally awarded the prestigious GRIHA Green Rating, showcasing NBCC’s commitment to sustainable and eco-friendly infrastructure.

7. NBCC entrusted with development of Rajasthan Mandapam and Tech Towers (₹3,700 Crore Urban Renewal & Innovation Project)



NBCC (India) Ltd. stands at the forefront of Jaipur's most ambitious urban development initiative, having been selected as the lead agency to design, build, and market the Rajasthan Mandapam Convention Centre, Global Capability Centre (GCC) Tower, IT Tower, luxury hotels, and new commercial and residential infrastructure on 95 acres of Rajasthan State Industrial Development & Investment Corporation (RIICO) land along the B2 Bypass, Tonk Road. This infrastructure push is seen as a cornerstone for the Viksit Rajasthan 2047 vision under the leadership of Shri Narendra Modi, Hon'ble Prime Minister of India and Shri Bhajan Lal Sharma, Hon'ble Chief Minister of Rajasthan envisioned to propel the state's economy and solidify its status as a national and international convention and knowledge hub.

8. NBCC to Build Future-Ready Naveen Nagpur as the International Business & Finance Center (IBFC)



In a major step towards reshaping the urban landscape of Nagpur, NBCC (India) Limited, under the Ministry of Housing and Urban Affairs, has inked a Memorandum of Understanding (MoU) with the Nagpur Metropolitan Region Development Authority (NMRDA) for the development of Naveen Nagpur, as the International Business & Finance Center (IBFC) planned in the metropolitan region.

The MoU was formally signed in the esteemed presence of Shri Devendra Fadnavis, Hon'ble Chief Minister of Maharashtra and Shri Eknath Shinde, Hon'ble Deputy Chief Minister of Maharashtra by Shri K.P. Mahadevaswamy, Chairman and Managing Director, NBCC and Shri Sanjay Meena, IAS, Metropolitan Commissioner, NMRDA. Other distinguished dignitaries and senior officials from both the organizations were also present on this occasion.

9. NBCC (India) Limited set to take up projects in Australia.



NBCC (India) Limited, has signed a Memorandum of Understanding (MoU) with Goldfields Australia Pty Ltd, a leading real estate developer headquartered in Melbourne, to collaborate on real estate, infrastructure and redevelopment projects across Australia. The MoU was signed by Shri Pradeep Sharma, ED (BD), NBCC and Shri Dr. Harsha Vardhan, Managing Director, MedAchievers Pvt. Ltd. (Exclusive & Official Partner of Goldfields Australia). The MoU was signed in the presence of Shri K.P. Mahadevaswamy, CMD, NBCC and Mr. Marco Gattino, Managing Director, Goldfields Australia Pty Ltd along with Dr. Suman Kumar, Director (Commercial) and Shri Anjeev Kumar Jain, Director (Finance), NBCC

10. NBCC Expands Global Footprints with Major Middle East Push : Signs MoU with UAE's Pantheon Development LLC.



NBCC (India) Limited, a Government of India Navratna enterprise and leading engineering and construction conglomerate, is pleased to announce the signing of a landmark broad framework Memorandum of Understanding (MoU) with Pantheon Elysee Real Estate

Development LLC, a prominent real estate player based in Dubai, UAE. This partnership solidifies NBCC's commitment to strengthening its presence in the booming Middle East construction landscape.

Under the terms of the MoU, NBCC and Pantheon will collaborate on the execution of high-quality residential, hospitality, and mixed-use real estate projects across the United Arab Emirates. The collaboration will leverage NBCC's six decades of engineering excellence and project management expertise alongside Pantheon's robust local development portfolio.

22.14 Financial Performance

S. No.	Parameters (Consolidated)	Targets(Consolidated) for FY 2025-26	Achievement (Consolidated) for FY 2025-26 (Apr'25 to Sep'25)
1	Revenue from Operations (Rs. in Crore)	14450	5301.38
2	EBITDA as a percentage of Revenue (%)	7.01%	7.15%
3	Return on Net Worth (%)	22.09%	10.57%

22.15 Physical Performance:

i. Various schemes implemented by the Centre and by the states and their present status (both physical & financial)

1) Pradhan Mantri Gramin Sadak Yojana (PMGSY)

S. No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
1	PMGSY Works, Tripura	2111.13	100%	100%
2	PMGSY Odisha	1356.51	99%	97%
3	PMGSY Bihar	1652.7	100%	100%
4	PMGSY Jharkhand	305.22	100%	100%
5	PMGSY West Bengal	1002.06	100%	100%

2) Smart Cities Mission

S.No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
1	Construction of affordable housing & Reconstruction of Pudumai building on the beach road at Puducherry (Heritage building)	9.30	100.00%	98.00%

S.No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
2	Development of grand canal, Pudducherry	27.5	79.00%	75.00%
3	Development of existing bus station (at Maraimalaiadigal Salai) as a Smart Integrated bus terminus	31.50	100%	98.00%
4	Development and Improvement of Botanical Garden and Eco Park at Puducherry	21.00	100%	98.00%

3) National Mission for Clean Ganga (NMCG)

S.No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
1	Namami Ganga Project, Bihar	81.85	100%	99.00%

4) National Heritage City Development and Augmentation Yojana (HRIDAY)

S.No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
1	24 roads at Varanasi under HRIDAY scheme	29.89	100%	100%

5) Pradhan Mantri Awas Yojana (PMAY)

S.No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
1	Construction of 555 housing units for EWS under PMAY at Port Blair	146.88	42%	42.00%

6) Pradhan Mantri Swasthya Suraksha Yojana (PMSSY)

S.No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
1	C/o All India Institute of Medical Science (AIIMS) Deoghar, Jharkhand	863.00	99.90%	99.90%

2	C/o All India Institute of Medical Sciences at Kothipura, Bilaspur, Himachal Pradesh.	1249.82	100%	99.60%
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7) National Health Mission (NHM)

S.No.	Name of Project	Project Sanction (in Cr.)	Physical Progress	Financial Progress
1	Renovation/construction of various block level CHCS, PHCS, Critical Care Block , Integrated Public Health Lab, CSSD etc. in diff district of Odisha	238.93	93.5%	92.50%
2	Renovation work of SDH Gunupur under AMA hospital programme, Rayagada, Odisha	3.73	100%	100.00%
3	Construction of 7 nos. Daycare sub centre building in Jeypore Block of Koraput District, Odisha	3.22	94%	84.47%
	Construction of district drug warehouse and central drug warehouse for National Health Mission at different locations in Uttar Pradesh on EPC basis.	96.48	88.75%	85.50%
5	Construction work for Extension of beds at PHC, CHC and District Hospitals at various locations in UP-phase-II	47.10	100%	100.00%

ii. Awards:



- Jan'2026: CMD got felicitated at Vigyan Bhawan by honorable ministers, for our initiative in eradication of malnutrition by providing milk to underprivileged children at Gadchiroli (Maharashtra), at Ranchi of (Jharkhand) and at Telangana.



- Shri K. P. Mahadevaswamy, CMD, NBCC, has been conferred with 'Navbharat Ke NavRatna' from Navbharat Times on 21st April 2025. This recognition highlights his outstanding infrastructure achievements.



- Shri K.P. Mahadevaswamy, CMD, NBCC (India) Ltd., has been conferred with the prestigious 'Top Rankers Excellence Award for CEO of the Year' at the 25th National Management Summit organized by the Top Rankers Management Club in Hotel Le Meridien, New Delhi On August 23, 2025. This honour recognizes his visionary leadership, transformative contributions to the infrastructure sector, and unwavering commitment to nation-building. The award on his behalf was received by Shri Debasis Sathapathy, CGM (HRM)
- NBCC Recognized with Prestigious Awards at Governance Now 11th PSU Award Ceremony Shri K.P. Mahadevaswamy, CMD, received the "PSU Leadership Award,"

Shri Manas Kaviraj, Sr. ED (HRM), the “HR Leadership Award” and the CC Team won the “Best PR Campaign of the Year” award.

- At the 17th National Convention of NAREDCO Realty Icons 2025, held on 29th and 30th August, Shri K.P. Mahadevaswamy, Chairman and Managing Director of NBCC (India) Limited, was conferred with the prestigious ‘**Real Estate Leadership Icon**’ award. Additionally, NBCC’s Type-II Quarters at GPRA Sarojini Nagar, New Delhi, was recognised as the ‘Iconic Residential Project’. Both awards were received on behalf of the company by Smt. Reshma Dudani, Senior Executive Director.
- NBCC was honoured with the “Cybersecurity and Data Protection” Award at the 10th PSU IT Awards by Governance Now, held in New Delhi on 9th May 2025. This recognition highlights NBCC’s commitment to advancing cybersecurity standards and enhancing data protection measures.
- NBCC was honoured with three prestigious awards at the Governance Now 11th PSU Award ceremony. Shri K.P. Mahadevaswamy, CMD, received the “PSU Leadership Award,” Shri Manas Kaviraj, Sr. ED (HRM), the “HR Leadership Award” and the CC Team won the “Best PR Campaign of the Year” award.
- NBCC (India) Ltd. is proud to announce that Bharat Mandapam has received the prestigious 4 Star rating under the GRIHA V.2015 Variant. The Green Building Rating Plaque was presented on 11th February 2025 to Shri Pradeep Singh Kharola, CMD, ITPO and Shri K.P. Mahadevaswamy, CMD, NBCC by Mr. Sanjay Seth, CEO, GRIHA Council. This recognition highlights organization’s commitment to sustainability.

Special Efforts to bring out systematic changes in the administrative procedures:

ii. Employee Resource Planning (ERP):

The record keeping and Data Maintenance was streamlined by using this application. All the circulars, Manuals, employee related forms and office orders are being uploaded in ERP. This reduces the communication time, effective communication and transparency within and outside the organization with the following modules:

- ❖ Human Resource Management
- ❖ Finance Accounting Module
- ❖ Payroll Module
- ❖ Internal Audit/Cost & Budget
- ❖ Project Management Module
- ❖ Employee Annual Property Returns
- ❖ Employee Performance Management System
- ❖ Employee Sewa
- ❖ Stationary Module
- ❖ Income Tax Module
- ❖ E-Billing Module
- ❖ IT inventory Module
- ❖ MSME Module
- ❖ OPD Claim Module

- ❖ TA Bill Module
- ❖ NPTEL Certification Reimbursement Module

iv. E- Office

NBCC has implemented eOffice to make the official communication time bound, easy tracking and faster, which is being procured from National informatics Centre (NIC). Adopting eOffice has resulted in number of benefits like bringing the transparency in the system, improved efficiency in working, easy searching & retrieving of files/data, alerts on urgent files. For making the eoffice more secure and to have encrypted document, the Secure Socket Layer (SSL) is implemented. E-office has been extended to Hindustan Steelwork Construction Limited (HSCL) which is a NBCC subsidiary company.

V. E-Tendering

All tenders valuing Rs. 25 lacs & above in NBCC are being done through e-tendering mode making the process faster, simpler & transparent.

vi. E-Payments

NBCC is almost cashless and doing financial transactions (receipts and payments) through Digital mode, i.e., e-payment (Net Banking) and RTGS mode, which has resulted in transparent and speedy transactions, thereby, leading to transparency and lower cost of keeping records. All the vendor payments are made through Digital mode i.e., RTGS/NEFT/e-payment.

vii. E-Billing

Module of E-billing developed by NBCC is a step towards transparency and ease of doing business.

viii. Vendor Grievance Management System (<https://web.nbcccho.com/VendorGrievanceSystem/>)

For addressing the issue of grievances of vendors and to resolve those issues, a nodal officer of the level of Executive Director/ Chief General Manager has been appointed at corporate office to receive those grievances who take comments and relevant documents from the concerned project office and put up the issues with recommendations to the Directors for expediting action on those pending issues in a time bound manner. Sale of Real Estate Properties Through Online Mode and E-Auction Only leads to transparency in allotments / payments.

ix. Online Recruitment Process

NBCC has extended the transparency in Recruitment process also. Recruitment in NBCC has been streamlined by way of receiving applications for various posts in online mode and selection up to manager level posts on the basis of written test only, with no interviews.

x. Procurement Through Government E-Market Online Portal

Procurement through GeM (Government e-Market) online portal has been started which is a transparent method of procurement. Scanners, Printers, Cassette AC, Desktops, Stationary Items and portable hard disk etc. are some of the items which NBCC has successfully procured through GeM portal.

xi. NBCC Website

NBCC website is a responsive website, which is designed by keeping the various users span (like Mobile User, Tablet user and web users etc.) in mind. Information on the website is available in Hindi and English Language however pages can be translated with the help of Google Translator to any available language in the language dropdown that is made available on top of each page. Facility of speech-based access to information on each web Pages is implemented using the Text to speech tool developed by CDAC. Govt. services and other initiatives like “Antharastriya Yoga

Diwas”, “Man ki Baat”, “Pariksha Pe Charcha” and are displayed on the home page of the website.

xii. Citizens’ Charter

Detailed Activities under Citizen’s Charter is available on NBCC website.

xiii. RTI:

- Implementation of RTI Act, 2005 at NBCC
- Necessary information hosted on the website of NBCC as per act.
- Timely filing of all prescribed quarterly/annual returns.
- 399 applications disposed out of 439 received from 01.04.2025 to till date

xiv. Transparency at NBCC

1. NBCC (India) Ltd. observed 3 Months Campaign of Vigilance Awareness Week (VAW)-2025 from 18-08-2025 to 17-11-2025 with the following Preventive Vigilance measures as focus areas:-

The list of Events/Activities organized during "3 Months Campaign of Vigilance Awareness Week 2025 (from 18-08-2025 to 17-11-2025):-

Various Events/Activities organized during the "3 Months Campaign of Vigilance Awareness Week 2025 (from 18-08-2025 to 17-11-2025) as under; -

- Conducted Session on “Preventive Vigilance” on 08-09-2025 by Sh. Debasis Satapathy, CGM (HRM)-NBCC at Nauroji Nagar, NBCC Office, New Delhi.
- Nominated Officials for Training in DMRC Academy in line with Vigilance Awareness Week 2025 for 1 Day Capacity Building Program on Vigilance Awareness Week on 10th September 2025 and attended by Sh. D.N. Barde, GM (Vig.) & Sh. Shivam Dwivedi, DGM (Vig.).
- Nominated 02 (Two) nos. of officials from NBCC (India) Ltd. and attended for 2-day Residential Training of Master Trainers Programme at CPWD from 08th to 09th September 2025 as per the instructions of Commissions (CVC) at CPWD, National CPWD Academy, Kamla Nehru Nagar, Hapur Road, Ghaziabad (UP)-201002 and attended by Sh. Vivek Gupta, GM (Engg.), Contract Engg. Division & Sh. Viond Upadhyay, AGM (Engg.), Vigilance Division.
- NBCC organized the **VSC Meet** in association with **Vigilance Study Circle**, Delhi NCR on 10-10-2025. Shri Praveen Kumar Srivastava, Central Vigilance Commissioner, graced the occasion. Shri K.P.Mahadevaswamy, CMD, NBCC, Directors, CVO also graced the occasion.
- NBCC-Training Division issued the Circular on 26-08-2025 on " IGoT (Integrated Government on line training) Courses and announced the reward during 3 month Campaign (18-08-2025 to 17-11-2025) as a prelude to Vigilance Awareness Week 2025 on Preventive Vigilance-Capacity Building Programs. (Note:-Rs. 500/- is to paid for completion of each course with certification, subject to a maximum of 10 Courses during these 3 months).
- Organized Online Training Programme on ‘Conduct Rules, Discipline & Appeal Rules and Framing of Charge Sheet’ on 17-09-2025 from 03:00 PM to 06:00 PM by the guest faculty Dr. Upender Vennam, IPoS.
- Nominated Officials for 2-day Residential Training of Master Trainers Programme at State Bank of India (SBI) from 25th to 26th September 2025 in Hyderabad as per the instruction of Commissions (CVC) & attended by Sh. Vivek Gupta, GM (Engg.), Contract Engg. Division & Sh. ViondUpadhyay, AGM (Engg.), Vigilance Division.

- A training session was organized on Values and Ethics on 29-10-2025 at Bhaktivedanta Gurukula and International School, Madhura, Uttar Pradesh by NBCC Officers.
- Conducted Training Program on CTE Type Intensive Examination and framing of Charge Sheet Sh. Ghansham Bansal, IPS, DG on 11-09-2025 at Delhi Metro Rail Academy, New Delhi as a part of “Blueprints to Brilliance-Civil Engineering Mastery Program-5 Days Training for Civil Engineers from 08-09-2025 to 11-09-2025.
- Quiz competition was organized at Amrapali office, Noida/Gr, Noida
- Quiz competition was organized at SBG(Orissa) Office on 17.10.2025
- Weed Out work at Vigilance Division

2. Description of Preventive Vigilance activities undertaken during the campaign period (18th August to 17th November 2025) related to Vigilance Awareness Week 2025

1.DISPOSAL OF PENDING COMPLAINTS

(a) Initiative

It is necessary to ensure that complaints are not kept pending and that they reach a logical conclusion within the prescribed timelines. All organizations may ensure that all complaints received on or before 30.06.2025 are disposed of during the campaign period.

Sl. No.	Particulars	Number
1.	Complaints received on or before 30.06.2025 Pending as on 18.08.2025	05
2.	Complaints received on or before 30.06.2025 disposed during the campaign period	05
3.	Complaints received on or before 30.06.2025 and Pending as on 17.11.2025	0

2.DISPOSAL OF PENDING CASES

a) Initiative

Delay in bringing vigilance cases to a logical conclusion is against the principles of natural justice and also defeats the very purpose of initiating disciplinary action. The Commission has also prescribed model timelines for investigation, implementation of First Stage Advice (FSA)/ Second Stage Advice (SSA) and conclusion of disciplinary inquiries.

Further, implementing systemic improvements that address identified gaps will significantly enhance the efficacy in systems and processes. Advices related to systemic improvement which are pending for implementation should also be reviewed and decision taken for implementation in a time-bound manner.

Also, the timely submission of reply to the outstanding CTE paras is essential for taking corrective actions during execution of contract, enabling the organization for effecting immediate recovery from contractors/suppliers, ensuring accountability of officials for omission and commission of actions, etc. Therefore, it is of utmost importance that the replies are furnished on observations of the CTEO in a time-bound manner.

In this regard, all organizations may ensure:

- (i) Timely implementation of FSA and SSA
- (ii) Timely completion of departmental inquiries (DI) by the Inquiry Officer (IO)/ Inquiry Authority (IA)
- (iii) Implementation of pending Systemic Improvements
- (iv) Compliance on outstanding CTE Paras

SINo	Particulars	Pending as on 18.08.2025 (Nos.)		Cases falling due during the campaign period (Nos.)		Implemented/ completed during the campaign period * (Nos.)		Pending as on 17.11.2025 (Nos.)	
		CVC	Non-CVC	CVC	Non-CVC	CVC	Non-CVC	CVC	Non-CVC
1	FSA	0	0	0	0	0	0	0	0
2	SSA	0	0	0	0	0	0	0	0
3	DI	0	0	1	0	0	0	1	0

*[*including such cases which are falling due as per prescribed timelines during the campaign period]*

SINo	Particulars	Pending as on 18.08.2025 (Nos.)		Implemented/ completed during the campaign period (Nos.)		Brief Summary of each	Pending as on 17.11.2025 (Nos.)	
		CVC	CVO	CVC	CVO		CVC	CVO

1	Systemic Improvements		06		2	1. Review of SDoP-2023 w.r.t. VM-2023, Amendment No.2 (Implemented) 2. Charter giving the timeframe and steps involved after receipt of NOC and Possession Letter in handing over of flats. (Implemented) 3. Systemic improvement regarding creating flag of Sensitive Post in Posting Card. 4. Systemic Improvement with regard to approval for allotment to a successful bidder on bulk sale of commercial space-reg. 5. Systemic Improvement with regard to Empanelment of Private Laboratories for testing of Construction material in Delhi-NCR Region by NBCC (India) Ltd. 6. Recovery of overpayments along with applicable interest in case of any inadvertent error in measurement of RA bills leading to overbilling/overpayment.		4
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Sl No	Particulars	Pending as on 18.08.2025 (Nos.)	Cases falling due during the campaign period (Nos.)	Report submitted to CTEO During the campaign period (Nos.)	Pending as on 17.11.2025 (Nos.)
	CTEParas	65	28	73	20
1	Construction of 200 Bedded Referral Hospital & other facilities for Central Para Military Forces (CPMF) at Greater Noida	00	00	00	00
2	Intensive Examination report of Modernization of Existing Hospital and Construction of ESIC Dental College at Pandu Nagar, Kanpur (U.P.).	00	00	00	00
3	Intensive Examination report of Kaushal Bhawan at Moti Bag, New Delhi-reg.	00	03	03	00

4	Intensive Examination of work “Redevelopment of GPRA Colony Sarojini Nagar, New Delhi-SH-C/o Commercial- ‘C’ (Near Metro station), including allied works on Design, Engineering, Procurement and Construction (EPC) basis including Operation and Maintenance (Package III).”	17	00	17	00
5	Intensive Examination of work “Redevelopment of GPRA Colony Sarojini Nagar, New Delhi. SH: Construction of Type-II quarters and allied works on Design, Engineering, Procurement and Construction (EPC) basis including Operation and Maintenance (Package-I).	00	19	19	00
6	Intensive Examination of work “Interior fit out work for office space of TRAI at 4th, 5th, 6th, 7th floors of Tower F, World Trade Centre, Nauroji Nagar, New Delhi.”	00	06	06	00
7	Intensive Examination of work of “Construction of Integrated Office Complex, Sector-23, Dwarka, New Delhi.”	28	00	28	00
8	Redevelopment of GPRA colony at Netaji Nagar, New Delhi . SH: Construction of general pool office accomodation (GPOA). SARTTAC and Hostel including allied work on EPC basis including Operation & Maintenance (Pkg-II) (Main work)	00	00	00	00
9	Intensive examination of work of NBCC “Development/ Re-Development of Gomti Nagar, Lucknow Railway Station on Design, Engineering, Procurement and Construction (EPC) basis including Operation & Maintenance for two years”.	20	00	00	20

3. CAPACITY BUILDING PROGRAMS

a) Initiative

A well-trained employee is an asset for any organization. A robust training system for employees is important for all organizations to succeed in its objective and functioning. The Commission intends to focus on capacity building of master trainers as well as other employees including completion of relevant courses on iGOT platform.

All organizations may conduct structured training programs for (a) Training of Master Trainers and

(b) Training of their executives and officials by the Master Trainers/training institutes/ other resources on the following subject matters:

- Investigation & report
- Framing of Chargesheet
- Conducting CTE type Intensive Examinations

In addition, organizations may also identify courses available on iGOT on topics / themes such as Ethics, Conduct Rules, Integrity, Attitudinal Change, Cyber Hygiene, Public Procurement and encourage employees to complete these courses during the campaign period.

b) Reporting format

Name of the Organization: NBCC (India) Ltd.

CAPACITY BUILDING PROGRAMS				
S.No.	Subject matter of Training	No of Master Trainers trained*	No of Employees trained including those trained by the Master Trainers	Total no.of Employees Trained
1	Investigation & Report	2	169	171
2	Framing of Chargesheet	2	511	513
3	Conducting CTE Type Intensive Examinations	2	189	191

*List of master trainers (name, address, contact number, email ID, subject matter) to be uploaded by the organizations at <https://qpr.cvc.gov.in/>.

Sl.No	Name of the Course on iGOT	No.of Employees who have completed the course during the campaign period
1	NBCC Circular no.:1/Trng./2025-26/271 dated 26.08.2025 reg. the iGOT courses is	267 no. of employees

4. ASSET MANAGEMENT

a) Initiative

A number of organizations possess a large number of **fixed assets** like land/ properties. In many cases, either the ownership documents or lease agreements are not available, property is not in use or encroachments have taken place. During the campaign period, organizations may review the following:

whether documents in respect of the properties owned by the organizations have been properly documented, verified and digitized as per extant rules

in case of property under lease, whether valid lease agreements are available and periodically reviewed

whether encroachments have been identified and future plan of action drawn for such properties.

In respect of **movable assets**, many offices have a number of old, unused or condemned assets which affect the cleanliness of the working environment. During the campaign period, organizations may review the following:

i) whether inventory of assets (plant and machinery, office equipment, vehicles, sundry items etc) is being maintained as per extant rules

ii) whether identification of obsolete items/ assets has been done and their disposal carried out as per extant rules.

b) Reporting format

Name of the Organization: NBCC (India) Ltd.

SINo	Particulars of Review (Fixed assets)	Details
1	Whether documents in respect of the properties owned by the organizations have been properly documented, verified and digitized as per extant rules	(i) Details of review undertaken during the campaign period and outcome thereof. (ii) Details of land/properties for which requisite ownership document/lease agreement are not available, and action plan proposed to rectify the situation.
	<u>Reply:</u> The review was undertaken during the campaign period. As reported by the concerned departments of NBCC and communicated to the Vigilance Division, all documents relating to properties owned/held by NBCC—including ownership records, lease deeds, and supporting documents—have been properly recorded, verified, and digitized as per the extant rules.	
2	In case of property under lease, whether lease agreements are available and periodically reviewed	(i) Details of review undertaken during the campaign period and outcome thereof. (ii) Details of land/properties for which requisite ownership document/lease agreement are not available, and action plan proposed to rectify the situation.
	<u>Reply:-</u> The review was undertaken during the campaign period. As reported by the concerned departments of NBCC and communicated to the Vigilance Division Lease agreements wherever applicable are available, valid, and are periodically reviewed by the concerned department to ensure compliance.	

3	Whether encroachments have been identified and future plan of action drawn for such properties	(i) Details of review undertaken during the campaign period and outcome thereof (ii) Details of land/ properties which have been encroached upon and action plan proposed to rectify the situation
	<u>Reply:-</u> During the review, one instance of minor encroachment was reported in respect of a property under the Kolkata Zone. NBCC Management has already initiated corrective action by issuing a formal communication to the Kolkata Municipal Corporation requesting removal of the encroachment and demarcation of NBCC's property. Follow-up action is underway to ensure early resolution.	

Sl No	Particulars of Review (Movable Assets)	Details
4	Whether inventory of assets (plant and machinery, office equipments, vehicles, sundry items etc) and physical assets are reconciled as per extant rules	(i) Details of review undertaken during the campaign period and outcome thereof (ii) Details of action plan proposed for reconciliation which could not be done in the campaign period to be given
	<u>Reply:-</u> The review was undertaken during the campaign period for movable and non-movable asset. Reports received from the respective RBGs/SBGs/Zonal Units confirm that the physical verification and reconciliation of assets—such as plant and machinery, office equipment, vehicles, and miscellaneous items—have been completed in accordance with extant guidelines. The reconciled data, along with supporting details, has been submitted by all relevant units to the Vigilance Division.	
5	Whether identification of obsolete items/ assets has been done and their disposal carried out as per extant rules	(i) Details of review undertaken during the campaign period and outcome thereof (ii) Details of assets due for disposal as per extant rules and pending for disposal at the end of campaign period. Action proposed for disposal of the same to be given
	<u>Reply:-</u> The review was undertaken during the campaign period and Identification for obsolete items was done. As per the report received by the Vigilance Division from the admin Division of NBCC and intimated that the disposal of old movable assets as per the extant rules.	

5. DIGITAL INITIATIVES

a) Initiative

Citizens / stakeholders visit the website seeking details / information and therefore all organizations should be prompt in regular updation of their website for greater transparency and better service delivery. In this regard, the following actions are to be taken up during the campaign period:

All organizations must make efforts to ensure that their websites are updated and contain all proper and relevant information. Further, all organizations may ensure submission of periodic compliance certificate with respect to website updation to specified authority / NIC.

All organizations to identify new areas of digital services to customers/stakeholders.

b) Reporting Format

Name of the Organization: NBCC (India) Ltd.

Sl. No	Particulars	Information
1	Provision for regular updation and maintenance of websites and submission of periodic compliance certificate with respect to website updation to the specified authority / NIC.	Details of action taken during the campaign period <u>By IT Division.</u> 1. Updation of press clippings in Media menu. 2. Updation of Press Releases under Media Menu . 3. Updation of Senior Officers Profile. 4. Updation of share Holding Pattern under Investor Tab. 5. Updation of Holiday List on the Tender Page. 6. Updation of Policy in Transparency Menu. 7. Updation of Nirman Bharati Magazine . 8. Updation of Awards page under the Media Menu. 9. Updation of Recruitment Roster register on the Manpower page under the Human Resources Menu. 10. Updation of Investor Presentation and Transcript under the Investors tabs. 11. AGM & Board Meeting Related updation under the Investor tabs. 12. Updation of Dividend & IEPF related information under the Investors Menu. 13. Job post advertisement, Shortlisted and Result updation under the Career menu under Human Resources. 14. Updation of Property relation information of various project on the Buy Properties page. 15. Updation of SEBI intimation under the

		announcement and notice page under investor menu. 16. MOU updation under About Us page. 17. Upation of financial result under the Investors 18. Updation of Vigilance Awareness banner on Home page.CC division circular for website updation.
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B. NBCC (India) Ltd. observed Vigilance Awareness Week (VAW)-2025 from 27-10-2025 to 02-11-2025 .

The list of Events/Activities organized during Vigilance Awareness Week 2025:-

- i) Posters and Banners were displayed at prominent locations in the NBCC Corporate Office, Nauroji Nagar, New Delhi.
- ii) Organized Online Quiz Competition (through ERP Mode) & generation of Auto-certificate to the participants (Full day at any 15 Minutes by availability of officers) on 27-10-2025. The competition was opened for all officers and staff of the NBCC (India) Ltd. except those of the Vigilance Division. The topic of the “Online Quiz Competition” is related to Vigilance and General Awareness among the employees.
- iii) Various Competitions during Vigilance Awareness Week 2025 have been organized at NBCC Corporate Office-Nauroji Nagar, New Delhi.
- iv) Essay Writing Competition was organized on 27-10-2025 in the afternoon. Essay Writing Competition Topic was “सतर्कता:हमारीसाझाजिम्मेदारी”/“Vigilance: Our Shared Responsibility”.
- v) Training Programme/Session was organized by GM (Engg.)- Contract Engg. Div.&AGM (Engg.)-Vigilance Div.on 1). CTE Type Inspection 2). Investigation Report &3). Framing of Chargesheet followed by Quiz for participants on 28-10-2025.
- vi) Slogan Creation Competition was organized on 28-10-2025 in the Afternoon. Slogan Creation Competition Topic was “सतर्कता:हमारीसाझाजिम्मेदारी”/“Vigilance: Our Shared Responsibility”.
- vii) Extempore Speech Competition was organized on 29-10-2025 in the forenoon on various topics related to the theme.
- viii) Drawing/Painting Competition among the NBCC Employees was organized on 29-10-2025 in the afternoon & Drawing/Painting Competition among the children of NBCC Employees was organized from evening on 21-10-2025 to 28-10-2025
- ix) Organized an Interactive Session by Guest Speaker Sh. Anish Prasad, IPS, Inspector General BSF, South Bengal Frontier on “Cyber Security & Hygiene” on 30-10-2025.
- x) Organized a Session by GM (Engg.)/Vig. on 31-10-2025 on the topic of ‘Case study on complaints handling by Vigilance Division’.

Description of Preventive Vigilance activities to be undertaken during the Vigilance Awareness Week 2025 is as under

Name of the Organization: NBCC (India) Ltd.

1. INTEGRITY PLEDGE

Total no. of employees who have undertaken e-pledge	Total no. of customers who have undertaken e-pledge	Total no. of citizens who have undertaken e-pledge
664 nos. (Through ERP-Online) 400 Nos.(Approx.)-(Physically)	16 Nos. (Through NBCC Vendor Portal-Online)	30

2. ACTIVITIES / EVENTS ORGANISED WITHIN THE ORGANISATION

Conduct of Competitions

Name of the state	City /Place	Specify the program (Debate / Elocution /Panel Discussion, etc)	No. of participants	Remark
Delhi-NCR	New Delhi-NBCC Corporate Office, Nauroji Nagar, New Delhi.	• Essay Writing, • Slogan Creation, • Extempore Speech • Drawing/Painting	• Essay Writing (20 Nos.), • Slogan Creation (21 Nos.), • Extempore Speech (13 Nos.) • Drawing/Painting (32 Nos.)	
All States	On Pan India Basis	• Online Quiz • Painting Competition among the Children of NBCC Employees	• Online Quiz (414 Nos.), • Painting Competition among the Children of NBCC Employees (16 Nos.)	
Delhi	NSL office , Delhi	• Slogan Competition	• Slogan Competition(10)	
Maharashtra	Mumbai	• Slogan Competition	• Quiz(25)	
Goa	Panji	• Slogan Competition	• Slogan(15)	
Delhi	SBG(Redev-2)	• Essay Competition	• Essay Competition(15)	

Other Activities

Sl. No	Activities	Details
1	Distribute Pamphlets / Banners	Posters Released, Banners Printed and displayed at Office Premises.
2	Conduct of Workshop / Sensitization programmes	1. Training Programme/Session was organized by GM (Engg.)- Contract Engg. Div.&AGM (Engg.)-Vigilance Div.on 1). CTE Type Inspection 2). Investigation Report &3). Framing of Chargesheet followed by Quiz for participants on 28-10-2025. 2. Organized an Interactive Session by Guest Speaker Sh. Anish Prasad, IPS, Inspector General BSF, South Bengal Frontier on “Cyber Security & Hygiene” on 30-10-2025. 3. Organized a Session by GM (Engg.)/Vig. – Vigilance Div. on Issues observed while complaints handling by Vigilance Division on 31-10-2025.
3	Issue of Journal / Newsletters	-
4	Any other activities	Walkathons organized at some offices.

3. OUTREACH ACTIVITIES

Involving Students in Schools

Name of the State	Name of city / town / village	Name of School	Details of activities conducted (date of activities may also be mentioned)	No. of students involved
New Delhi		Atal Adarsh Vidhalya, East Kidwai Nagar, New Delhi by NBCC SGB-RFM at EKN	Drawing Competition	60
New Delhi		G D Goenka, East Delhi	Integrity Pledge taken by Students	200
Punjab	Ghudda	Govt. Senior Secondary School, Ghudda, Punjab, HP	Drawing Competition	50

Uttar Pradesh	Mathura	• Bhaktivedanta Gurukula and International School, Mathura, Uttar Pradesh.	A training session was organized on Values and Ethics on 29-10-2025	120
Manipur	Phumlou	Kalachand Public School, Phumlou, Manipur	Drawing Competition	60
Tripura	Tripura	JNV West School	Drawing, Essay & Quiz Competition	176
Mizoram	Phaileng	Dampa Tiger, School	Drawing, Essay & Quiz Competition	122
TOTAL	-	-	-	788

Seminars/ Workshops

Name of the State	Name of city / town / village	Name of Seminars/workshops organised	Details of activities conducted (date of activities may also be mentioned)	No. of Public/ Citizens participated
Uttar Pradesh	Mathura	A training session was organized on Values and Ethics for staff & Students	29-10-2025	70

Other Activities

Sl. No	Activities	Details
1	Display of Banners / Posters, etc	Posters Released, Banners Printed and displayed at Office Premises.
2	No. of grievance redressed camps held	Nil
3	Use of SocialMedia	Yes, Uploaded on Social media platforms like Facebook, Twitter& LinkedIn of NBCC

3. Initiatives:-

- During the 3month campaign, an initiative was taken to review old records within the organization. As a result of this initiative, a total of 20934 files consisting of approximate 27.55 lacs pages were identified for weeding wherein Vigilance

division has identified 3240 files consisting of approximate 3.24 lacs pages for weeding.

- b. During the Campaign 36 Courses were identified on IGoT (Integrated Government on line training) based on Ethics, Conduct Rules, Integrity, Attitudinal change, Cyber Hygiene, Public Procurement for Capacity building programme among employees. In this respect, a circular dated 26-08-2025 was issued listing out identified IGoT Courses for enhancing their knowledge for Preventive Vigilance-Capacity Building Programs and providing incentives for completing them. Active participation of employees was observed during campaign as 267 employees (which is approximately 34% of total officers/executives) completed 2640 number of identified courses. This in effect means that the number of courses completed is 3 times of officers/executives.
- c. NBCC organized the VSC Meet in association with Vigilance Study Circle, Delhi NCR on 10-10-2025 which was attended by 72 past/present Delhi based CVOs. Shri Praveen Kumar Srivastava, Central Vigilance Commissioner, Onsite session for officials on CTE type inspection findings and case study.
- d. Online record Management of complaint (under process)

4. Vigilance Division Activities:-

- a. Providing Vigilance Status/Particulars to NBCC Employees as per requirement.
- b. Creating awareness through Training Programmes of NBCC's Policies/Rules & regulations.
- c. Conducting CTE Type Inspections/Surprise checks.
- d. Conducting Disciplinary proceedings.
- e. Handling Complaints received to Vigilance Division by NBCC Complaint Portal, direct, from CVC (Central Vigilance Commission), from MoHUA (Ministry of Housing and Urban Affairs).
- f. Handling RTI matters pertaining to Vigilance Division.
- g. Scrutinizing of Annual Property Returns.
- h. Scrutinizing of Internal Audit & CAG Audit observations.
- i. Preparing & submitting reports, periodical reports to CVC.
- j. Preparing & submitting factual reports and other reports as requested by Administrative Ministry (MoHUA).

22.16 Activities of NBCC in the North – East Region:

NBCC under the aegis of Ministry of Housing & urban Affairs has been acting as an extended arm of the Ministry and are executing various developmental projects in North East Region including Buildings, roads, water supply and sewerage etc.

- **Ongoing projects in NER**

Sl. No.	Name of Sub Project	Project Sanctioned cost	Status of Work
<u>1</u>	Construction of PMGSY Roads in South & West Dist. of Tripura.	Rs. 2111.13 Cr.	In Progress (Physical Progress : Construction - 100% Maintenance-Under Progress)
<u>2</u>	Construction of IBBF Works (Assam, Meghalaya, Mizoram, Tripura)	Rs. 2489.06 Cr.	In Progress (Physical Progress : 82%)
<u>3</u>	Construction of National Sports University at Koutruk Senjam Imphal Manipur	Rs. 588.89 Cr.	In Progress (Physical Progress : 95.50%)
<u>4</u>	Construction of border fence and road between BP No. 2350 to BP No. 2364 (Length-88.58 km) in the state of Mizoram along Indo-Bangladesh Border (IBB)	Rs. 448.02 Cr.	In Progress (Physical Progress: 37%)
<u>5</u>	Construction of Infrastructure at 19th Bn Head Quarter. SSB at Geyzing, Sikkim	Rs. 68.27 Cr.	In Progress (Physical Progress : 96.98%)
<u>6</u>	Supply, Fixing, Testing and Commissioning (SITC) of LED Flood Light in Dampa Tiger Reserve Forest (DTRF) area from near BP No. – 2313 to near 2305/2-RI along Indo-Bangladesh Border in Mizoram state (approximate length: 60 Km)	Rs. 60.79 Cr.	In Progress (Physical Progress : 65%)
<u>7</u>	C/o fencing in Indo- Bangladesh Border in Tripura state- western sector (A) Motinagar (BP No 2074) to Nirbhoypur (BP No 2097) under Sonamura sub Division	Rs. 52.59 Cr.	In Progress (Physical Progress :100%)
<u>8</u>	Construction of North East Centre for Indian Statistical Institute Works, Tezpur, Assam.	Rs. 34.97 Cr.	In Progress (Physical Progress : 99%)
<u>9</u>	Construction of permanent campus of NIT Sikkim at Dungdung, Khamdong, East Sikkim - Boundary Wall Work	Rs. 12.81 Cr.	In Progress (Physical Progress : 20%)
<u>10</u>	Construction of Phase-B work for JNV West Tripura (Tripura)	Rs. 11.97 Cr.	In Progress (Physical Progress : 71.81%)
<u>11</u>	Construction of Phase-B work for JNV Unakoti (Tripura)	Rs. 11.76 Cr.	In Progress (Physical Progress : 71.09%)
<u>12</u>	Construction of Phase-B work for JNV West Garo Hills (Meghalaya)	Rs. 9.77 Cr.	In Progress (Physical Progress : 49%)

<u>13</u>	Construction of Centralized Core Repository at Oil India Ltd. at Guwahati Assam	Rs. 117.78 Cr.	In Progress (Physical Progress : 55%)
<u>14</u>	Construction of New OIL Hospital, Duliajan, on Turnkey Basis under Depository Mode	Rs. 225.98 Cr.	In Progress (Physical Progress : 03%)
<u>15</u>	Construction of Central Covered Courtyard at 13 JNVs in the state of Assam.	Rs. 13.83 Cr.	In Progress (Physical Progress : 20%)

• **Completed projects in NER**

Sl. No.	Name of Sub Project	Project Sanctioned cost	Status of Work
<u>1</u>	Construction of PMGSY Roads in South & West Dist. of Tripura. (Construction Work is all completed. Now, Maintenance is underway)	Rs. 2111.13 Cr.	Completed in FY 25-26
<u>2</u>	Shashastra Seema Bal Works, Bijni, Assam	Rs. 43.36 Cr.	Completed in FY 25-26
<u>3.</u>	Construction of IBBF Works: 1. 05 No. BOPs Completed and offered for handing over in DTRF, Mizoram. 2. 6.291 Km IBBF Fence in Tripura 3. 25 Km IBBF Road Completed in DTRF, Mizoram 4. 5.20 Km IBBF Fence & 6.50 Km IBBF Road Handed Over in Meghalaya		Completed in FY 25-26

23 Housing and Urban Development Corporation Ltd. (HUDCO)

23.01 The Housing and Urban Development Corporation Ltd. (HUDCO), the premier techno-financing Navratna Central Public Sector Enterprise (CPSE), in the field of housing and infrastructure development in the country, was incorporated as a fully owned Government of India enterprise in 1970 under section 4A of the Companies Act As on date HUDCO has a paid-up equity of Rs.2001.90 crore against authorized capital of 2500 Crore. The Company got listed on 19.05.2017 and as on date, the President of India acting through MoHUA and MoRD and its nominees holds 75% of the paid-up Equity Share Capital of the Company. The Corporation is headquartered in the national capital, New Delhi and operates PAN-India through a strong multi-disciplinary workforce with the nationwide network of 20 Regional and 11 Development Offices.



55th Annual General Meeting of HUDCO

23.02 With its corporate vision of becoming leading techno-financial institution promoting sustainable habitat development for transforming the lives of people, HUDCO is on the mission of promoting sustainable habitat development to enhance quality of life. HUDCO was upgraded to a Schedule -A CPSE in 2002 and was conferred the Mini Ratna status in 2004. The Govt. of India conferred the 'Navratna' status to HUDCO in April 2024. RBI has accorded NBFC – IFC (Infrastructure Finance Company) status to HUDCO in 2024 in the new regulatory framework. HUDCO has achieved Excellent MoU Rating for nine consecutive years from 2011-12 to 2019-2020. HUDCO's exceptional performance in FY25 has yielded the 'Excellent' MoU rating for the financial year 2024-25 by Department of Public Enterprises (DPE). HUDCO has declared highest dividend in FY 2024-25 amounting to Rs. 830.79 Crore, i.e. 41.50% of the face value of the shares.

23.03 The principal mandate of HUDCO is to facilitate housing and infrastructure development in the country with special thrust on catering to the housing needs of the 'deprived' i.e. the Economically Weaker Section (EWS) and Low-Income Group (LIG) and Core Infrastructure (Water supply & Sewerage). HUDCO has been able to achieve its objectives, as enshrined in its MoA, with the motto of "profitability with social justice" through 360° Partnership for sustainable asset creation for Viksit Bharat. HUDCO's operational business can be classified into the following broad areas:

- Housing finance, with a special focus on affordable housing, extended primarily to State Governments, State Government agencies, Urban Local Bodies, and other public

sector entities, catering to housing needs across urban and rural areas and benefiting all sections of society.

360° PARTNERSHIP FOR SUSTAINABLE ASSET CREATION FOR **VIKSIT BHARAT**

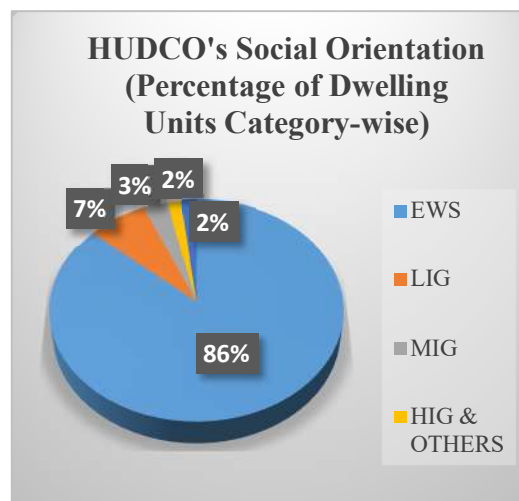


- Urban infrastructure finance, which covers a variety of urban infrastructure schemes such as utility infrastructure covering water supply, sewerage, drainage, sanitation, solid waste management, roads, etc.; social infrastructure such as health, educational and recreational infrastructure; commercial and emerging sector infrastructure projects like highways, commercial and market complexes, Power, IT Parks, special industrial projects, Smart Cities, etc. HUDCO's borrowers for infrastructure projects include State Governments, State Level Finance Corporations, Water Supply and Sewerage Boards, Development Authorities, Roads and Bridges Development Corporations, New Town Development Agencies, Regional Planning Board, and Urban Local Bodies.
- Support to Govt. of India flagship programmes/Missions, ranging from gap funding to consultancy, DPR preparations, appraisal, scrutiny, and monitoring of projects.
- Customized Consultancy Services/ Project Management Consultancy for housing and infrastructure projects in areas such as urban and regional planning, design and development, environmental engineering, social development, GoI Mission programmes and others.
- Capacity Building and Training, through Human Settlement Management Institute (HSMI), the research and training institute of HUDCO, for all urban stakeholders including borrowing agencies, in-house officials, and overseas professionals.

23.04 Over the course of nearly 55 years, HUDCO has extended financial assistance for more than 20 million dwelling units in urban and rural areas and supported 2,548 urban infrastructure projects as on 31st December 2025. Reflecting its strong social orientation in its operation, 93.60% of the housing units sanctioned so far have been for the Economically

Weaker Sections (EWS) and Low-Income Group (LIG) categories, excluding individual housing loans under HUDCO Niwas (3.87 lakh units). While several housing finance companies concentrate on affluent and higher-income segments, HUDCO, as an NBFC-Infrastructure Finance Company, remains committed to inclusive development by addressing the housing needs of all sections of society, particularly the economically weaker and the deprived.

HUDCO's Social Orientation (Cumulative status)		
Category of Beneficiary	of	No. of Dwelling Units
EWS		17640819
LIG		1452146
MIG		586416
HIG& OTHERS		334982
HUDCO NIWAS		386606
Total		20400969



23.05 As on 31st December 2025, HUDCO has sanctioned cumulative project loans of Rs. 1,05,688 Crore for Housing and Rs. 4,54,253 Crore for Urban Infrastructure Projects, with disbursements of Rs. 89,543 Crore and Rs. 2,06,431 Crore, respectively. The total loans outstanding of the Company stood at Rs. 1,44,554 Crore as on 30th September 2025.

23.06 The Corporation business is funded through equity (75% of which is currently held by Government of India and the balance 25% by Institutional, Non-institutional and Retail Investors) and market borrowings of various maturities, including bonds and term loans. HUDCO's relationship with the GoI helps in providing access to low-cost funding and also enables to source foreign currency loans and external commercial borrowings from bi-lateral and multi-lateral agencies.

23.07 Domestically, HUDCO holds 'AAA', with stable outlook, highest possible credit rating by India Ratings (Fitch group), ICRA ratings and Care Ratings for its long-term borrowings. Further, three International Credit Rating Agencies - Fitch, Moody's& JCRA have awarded "BBB-", "Baa3" and BBB+ ratings with Stable Outlook, respectively to the Company. The International Ratings assigned to HUDCO are equivalent to India's sovereign rating.

HUDCO'S Operations During FY 2025-26

23.08 During the financial year 2025-26 (up to 31st December 2025), HUDCO sanctioned 77 schemes involving total loans of Rs. 1,39,152 Crore. Out of this amount, Rs. 9,610 Crore was sanctioned for Housing and Rs. 1,29,542 Crore for various Urban Infrastructure Projects.

During the same period, total disbursements amounted to Rs. 41,347 Crore, comprising Rs. 3,698 Crore for Housing and Rs. 37,649 Crore for Urban Infrastructure Projects. During the half-year ending 30th September 2025, the Company has been able to post profit after tax (PAT) of Rs.1,340.06 Crore, a growth of 7.51% over the Half-yearly figure of previous financial year. The net worth of HUDCO has also seen a growth of 4.94% y-o-y to reach Rs.17,969.78 Crore, as on 30th September 2025.

HUDCO'S support for projects in the North-Eastern Region

23.09 During the FY 2025-26, HUDCO extended financial assistance to various government and public infrastructure projects, including institutional buildings, residential quarters, rental housing, and administrative office complexes across multiple locations in North East Region. An amount of ₹54.95 crore was disbursed in 9 schemes, supporting the development of essential public infrastructure and contributing to improved housing and administrative facilities in the region.

HUDCO'S ROLE IN GOVT. OF INDIA ACTION PLAN SCHEME -PMAY(U)

23.10 HUDCO is committed to provide support to MoHUA in the implementation of Pradhan Mantri Awas Yojana - Urban (PMAY-U) 2.0. HUDCO has been entrusted by MoHUA for desk and/or site scrutiny in respect of Affordable Housing in Partnership (AHP) and Beneficiary Led Construction (BLC) vertical and also designated as one of the Central Nodal Agencies under the Interest Subsidy Scheme (ISS) vertical. Further, HUDCO offers viability gap funding/ loan assistance for meeting fund requirement of State/ULB/Beneficiary share. HUDCO, as Central Nodal Agency (CNA), under PMAY(U) 2.0 Interest Subsidy Scheme (ISS), has disbursed subsidy of Rs. 30.01 Lakh to 79 beneficiaries during 2025-26 (till 31-Dec-25).



23.11 HUDCO has played an important role in successful implementation of earlier phase of PMAY(U). Under PMAY(U), HUDCO has funded 16 Nos. of schemes in the 5 states – Chhattisgarh, Uttarakhand, Andhra Pradesh, Telangana & Kerala with total loan assistance of Rs. 18398 crores covering 9,98,321 dwelling units, out of which an amount of Rs. 13,956 crores have been disbursed as on 31.12.2025. Further, in respect of PMAY(U)-CLSS, HUDCO, as Central Nodal Agency (CNA), had released cumulative gross CLSS subsidy of Rs. 2666.79 crore to 1,13,132 beneficiaries of EWS/LIG/MIG category throughout the country. As part of Desk-cum-site scrutiny, cumulatively, HUDCO has carried out site and/or desk scrutiny of 630 projects for construction of 12,96,268 Dwelling Units (DU) in 450 town/cities under 34 States/UTs of India with project cost of Rs. 60,46,757 crores having central share of Rs. 19,15,978 crores. The above 630 projects undertaken include 62 AHP, 545 BLC (New Construction/ Enhancement) and 23 ISSR projects.

Corporate Social Responsibility (CSR) Activities

23.12 In line with the provisions of the Companies Act, 2013 HUDCO is providing CSR budget (2.0% of average Net Profit of company as per section 135 (5) of the companies act) every year. During the financial year 2025-26, HUDCO has earmarked Rs. 57.89 crore for undertaking CSR activities and has allocated more than 60% of the budget for undertaking CSR activities related to 'Health and Nutrition'. So far, HUDCO has allocated CSR Assistance of Rs. 55.82 crore for 33 new proposals of F.Y. 2025-26.

23.13 The major proposals for which HUDCO CSR assistance is allocated includes viz. Construction of Bharosa Centre Building in Kumarambheem Asifabad District (An Aspirational District) of Telangana; Procurement of 10 Haematology Analysers and 10 Biochemistry Analysers for Upgradation of Diagnostic facilities at 10 Dispensaries operated By ESIC in Delhi; Medical Equipment for Cancer Institute (WIA), Adyar, Chennai; Preservations of traditional folk art in collaboration with National Schools of Drama; 5 Vehicles for solid waste disposal by Tura Municipal Board, Meghalaya; Super sucker machine with one dump tank for sewer line cleaning for Nagar Nigam, Jaipur, Rajasthan; 14 Nos. of Auto Tippers for door-to-door garbage collection in District Bundi, Rajasthan; Solar Power Pack to 20 Government Health Sub-Centres and Solar Water heaters to 36 Government Resident Hostels in Mulugu District, Telangana; Establishment of an Eye Bank at AIIMS, Jammu; Installation of Medical Equipment at Community Health Centres (CHCs) at Addanki, Bapatla District and Kanigiri, Prakasam District, Andhra Pradesh; Strengthening Diagnostic and Surgical Support Services through Procurement of Digital Slide Scanner and Advanced Hemodynamic Monitoring Platform at Gujarat Cancer and Research Institute (GCRI), Ahmedabad; Establishment of 5 Haemodialysis Units and 1 RO plant (1000 Ltr/hr) in FHQ BSF Hospital-II, Tigri Camp, New Delhi; Collection, Transportation, and Processing of Municipal Solid Waste from NSG Campus – Manesar; Supply, Delivery and Fixing of CC Cameras at various locations to deter & monitor anti-social elements and also monitoring garbage vulnerable points in Nellore Municipal Corporation, Andhra Pradesh; Installation of Open Gym Equipment at different parks across Delhi; Enhance (Cement of Infrastructure and Equipment at the Comprehensive Resuscitation Training Centre RTC), AIIMS, New Delhi; Strengthening Wildlife Rescue Infrastructure & Habitat Protection in Madhya Pradesh Tiger Reserves; Distribution of Aids & Assistive devices to senior citizens and persons with



disability; 6 nos. of Shredder Machines and 8 nos. of Electric Garbage Collection Vehicles by HUDCO for Solid Waste Management in Urban Local Bodies (ULBs) of Himachal Pradesh; and Providing Furniture & Fixtures in Govt. and Govt. aided Schools in various states in addition to various other projects.

HUMAN SETTLEMENT MANAGEMENT INSTITUTE (HSMI)

23.14 HUDCO's Human Settlement Management Institute is a Centre of Excellence in the urban sector, set up by HUDCO as a dedicated training and research institution at the national level to carry out capacity building programmes for the benefit of professionals engaged in the Housing and Urban development sector, international participants and HUDCO's own functionaries.



23.15 HUDCO's HSMI has benefitted about 59,811 officials through 1856 training programmes including 1376 overseas participants from ITEC (Indian Technical & Economic Cooperation) countries. About 130 research studies and working papers have been published and widely disseminated by HSMI. It also undertakes evaluation studies of the Government of India programmes and policies, thereby providing policy inputs for the housing and urban development sector. Besides this, HSMI provides a platform for building a national network for officials of urban local bodies, development authorities and research and training institutes.



Training Activities in FY 2025-26

23.16 During the financial year 2025-26 (as on 31st December 2025), HSMI has conducted 11 Webinars, 7 Hybrid programmes and 13 In-person training programmes imparting training to 2979 officers from HUDCO and other CPSEs. The Hybrid training programmes were conducted on KYC and CKYC, Smart Technologies & Controls in Energy Efficient Buildings, GeM Procurement, Insolvency and Bankruptcy Code including NCLT Proceedings and SARFAESI Act, Circular Economy, and C&D Waste Management, InvITs and Financial Modelling and Urban Transport. The In-person training programmes were organized on Drone Technology for Urban Planning, MS Projects 2021, Motivation and Team Building, Work life balance, Project Finance and PPP. In addition to the above, HSMI also conducted induction programmes for new recruits and brainstorming sessions for

business expansion besides conducting Training Programme under the Rashtriya Karmayogi Jan Seva Programme.

24.17 During financial year 2025-26, HUDCO's HSMI also conducted 2 ITEC training programmes sponsored by Ministry of External Affairs, Govt. of India on *"Making Cities Sustainable"* and *"Leveraging Resilience for Future Proofing Our Cities"* for overseas professionals. Two more ITEC training programmes are scheduled in the coming months on *"Housing the Urban Poor – Policy, Planning and Implementation – Indian Experience"* and *"Towards Sustainable Urban Mobility in Developing Urban Context"*.

Publications

23.18 HUDCO's HSMI also has a bi-annual ISSN-accredited Journal 'Shelter', for disseminating best practices on themes relevant to the housing and infrastructure sector. The articles featured in the Journals provide an in-depth insight on creating sustainable, inclusive, and resilient urban environments. During the Financial Year 2025-26 two editions of Shelter were unveiled in April 2025 & October 2025. The themes of these issues were *"Viksit Bharat by 2047"* and *"Urban Crisis Response"* respectively.



Consultancy Initiatives

23.19 HUDCO is hailed as the premier techno-financial public sector enterprise in the country mainly because of its role as a player in shaping the urban landscape and development in India is not limited to financing of infrastructure, housing & other developmental projects. The Company has provided consultancy support for over 300 projects, encompassing urban and regional planning, architecture, environmental engineering, construction, and project management. This has included contributions to green and environmentally sustainable projects while addressing diverse client needs. HUDCO's Pan-India presence with Regional Offices in all state capitals, enhances its consultancy outreach and versatility. HUDCO has always been involved in showcasing various facets of consultancy services, thereby contributing to its overall image and brand building. It has been our endeavour to maximize growth opportunities while balancing sensitive and sustainable development concerns.

23.20 HUDCO possesses an impressive repertoire of consultancy projects, distinguished both by their varied nature and extensive geographical reach. Expanding beyond its core initiatives, the organization has played multiple roles in regions devastated by natural calamities such as cyclones, earthquakes, and floods. In these contexts, HUDCO has been actively involved in post-disaster reconstruction and rehabilitation, which has encompassed awareness and training programs for masons, officials, victims, and beneficiaries, as well as resource mobilization for rebuilding and development. Notably, the organization also provided design consultancy for housing projects following the Bhopal Gas Tragedy. This

work is supported by a multi-disciplinary and competitive team of professionals, a testament to 55 years of professional commitment and a rich legacy of pioneering projects. HUDCO leverages its inherent strengths—including skilled technical personnel, deep experience, and specialized expertise—to deliver exceptional technical advisory and consultancy services in the field of urban development.

23.21 Significant projects pursued under Architectural Design services include ‘Vertical Housing Colony: Shehjar Apartments at Bemina, Srinagar, wherein five residential towers have been already been completed. HUDCO has completed design for prestigious projects such as Pilgrim Centre at Solophok, Namchi, Sikkim, Dharoahar Bhawan, head office of Archaeological Survey of India in New Delhi. One of the significant milestone HUDCO has achieved recently in 2025 is in obtaining its first GRIHA 3 Star rating for its "Green Building Design" promoting Sustainable Development for HAL-D type staff housing in Bengaluru, which includes planning, architectural, civil/structural engineering, MEP, tender preparation services along with supervision during construction till completion and obtaining GRIHA rating.. HUDCO has been involved in preparation of DPR for 'Comprehensive EWS Housing Layout at Kumaraguru Pallam-Puducherry', Master Plan of Thirunallar Town Development Plan, Phase-II, Development of Queue Complex for Arulmighu Mariammam Temple Samayapuram, Spiritual Circuit in the UT of Puducherry, and, DPRs for: i) Identified three lakes at various locations in Puducherry; ii} Development of Arikamedu as tourism destination in Puducherry; and, iii} Residential school and Marriage Hall.

23.22 The planning team that has worked for various flagship programmes of Government of India like JNNURM, RAY, SFCPoA, PMAY (U) & AMRUT is carrying forward its rich legacy of consultancy initiatives that is participatory, people centric and addresses the sustainability concerns for a better habitat. In this financial year the planning team of HUDCO has completed existing situational analysis and projected requirements towards preparation of “Integrated Master Plan for Rajgir Regional Planning Area (RRPA) and Nalanda Mahavihara World Heritage Site” for the horizon year 2045 which has been duly approved by UD&HD Govt. of Bihar. The draft master plan has also been submitted for stakeholder consultation. It may be mentioned that the plan has been prepared based on AMRUT guidelines, URDPFI & the Bihar Urban Planning & Development Act 2012. HUDCO consultancy team has also prepared the draft Landuse Map and Register (LUMR) for the Bidhannagar MC Area & Nabadiganta Industrial Township Area. The project is being done on behalf of Kolkata Metropolitan Development Authority (KMDA). The Landuse map is being prepared based on extensive (Plot level) primary landuse survey.

23.23 HUDCO is empanelled with the Ministry of Environment, Forest & Climate Change (MoEF&CC) as an Institution for Independent Appraisal under the National Plan for Conservation of Aquatic Ecosystems (NPCA), and with the Ministry of Jal Shakti under the National River Conservation Plan (NRCP). In recent years, HUDCO has completed the appraisal of approximately twenty-five Integrated Management Plans for various wetlands under the NPCA. Additionally, the organization is currently engaged in preparing Detailed Project Reports (DPRs) for architectural, engineering, and planning works in Sojat, Mount

Abu, Jaitaran, and Kota City in Rajasthan. HUDCO is also providing consultancy for the Challenge Based Destination Development of White Town in Puducherry for the Department of Tourism. Furthermore, a project for Chennai Metro Rail Limited involves place making and beautification of three locations in Chennai.

23.24 The HUDCO-NASA Design Trophy serves as a platform to engage architecture students and emerging professionals with pressing contemporary issues, aiming to sensitize and motivate them to develop innovative design interventions. For nearly three decades, this competition has consistently presented a challenging annual theme to inspire creative solutions. The focus for the 2025 edition is "Designing Affordable and Sustainable Rental Housing using Innovative Technology," directing young talent toward addressing critical needs in housing through forward-thinking and sustainable design.

Official Language Implementation in HUDCO

23.25 During the year, HUDCO undertook several initiatives to promote the use of Hindi in official work. “Hindi Pakhwada” was organized in September 2025 at the Corporate Office and all Regional Offices, beginning on 14 September in Gandhinagar, Gujarat, with Hindi Diwas and the 5th All India Official Language Conference. Various competitions, workshops and seminars were held across offices. On 2 September 2025, Hon’ble Minister of State for Housing and Urban Affairs, Shri Tokhan Sahu inspected the Corporate Office and appreciated HUDCO’s efforts such as the Hindi library, training lab, in-house magazines and exhibitions.



During this period, HUDCO achieved major milestones:

- A book on Artificial Intelligence was jointly published with the Department of Official Language and released by Hon’ble Union Home Minister Shri Amit Shah in the presence of CMD HUDCO.
- HUDCO received the “Rajbhasha Kirti Award” for excellence in official language implementation at Gandhinagar from Shri Arjun Ram Meghwal, Hon’ble Minister of State in the Ministry of Parliamentary Affairs, Govt. of India.
- The in-house magazine Awaas Dhwani received first prize from NARAKAS Delhi Upkram-2.



Social Activities of HUDCO During The Year

23.26 Annual Sports Day Meet 2025

HUDCO organized its Annual Sports Day on 08 February 2025, with events conducted across various offices pan-India during January–February 2025. At the Corporate Office, the program was inaugurated by the CMD, DCP, DF and CVO of HUDCO with a balloon release. A range of indoor and outdoor sports and team-building activities were held, witnessing enthusiastic participation from employees and their family members, reflecting strong camaraderie and team spirit.



23.27 Unity Cup 2025

HUDCO organized the Unity Cup 2025 on 08 February 2025, an annual cricket tournament bringing together teams from MoHUA, HUDCO, DDA, NBCC, and CPWD to promote camaraderie and inter-organizational collaboration. The event was graced by Shri Manohar Lal, Hon'ble Minister of Housing and Urban Affairs, who appreciated the participants' efforts. Shri Srinivas Katikithala, Secretary, MoHUA, emphasized the role of sports in fostering teamwork, fitness, and professional bonding. The knockout-format tournament featured competitive matches, culminating in MoHUA winning the Unity Cup 2025.



23.28 55th Foundation Day

HUDCO celebrated its 55th Foundation Day on 25 April 2025, highlighting its achievements over more than five decades. Shri Solomon Arokiaraj, Addl. Secretary, Department of Economic Affairs, Ministry of Finance, GoI, as Chief Guest, acknowledged HUDCO's significant contribution to national infrastructure and its pivotal role in advancing the vision of Viksit Bharat 2047. The CMD, HUDCO reaffirmed the organization's commitment to nation-building and outlined key reforms in recent years, including IT modernization and enhanced transparency.



23.29 World Environment Day

On World Environment Day 2025 (05 June 2025), New Delhi, HUDCO organized a tree plantation drive, reaffirming its commitment to environmental sustainability. Shri Sanjay Kulshrestha, Chairman & Managing Director, HUDCO, emphasized the integration of environmental stewardship into development initiatives and urged employees to adopt environmentally responsible practices, in line with the national theme “One Nation, One Mission: End Plastic Pollution.”



23.30 International Yoga Day 2025

In line with the Government of India’s initiative to promote yoga, HUDCO organized a yoga session in Delhi, with enthusiastic participation from employees, who practiced asanas, pranayama, and meditation. Similar sessions were conducted pan-India across regional offices, reinforcing HUDCO’s commitment to employee wellness and its vision of contributing to a fit and healthy India.



23.31 World Habitat Day | New Delhi | 20 September 2025

HUDCO organized its annual painting competition for underprivileged children at the India Habitat Centre. The event was inaugurated by Shri Sanjay Kulshrestha, Chairman & Managing Director, HUDCO, along with Prof. K.G. Suresh, Director, India Habitat Centre, as Guest of Honor. They interacted with the children and encouraged them to envision an inclusive and sustainable future, reaffirming HUDCO’s commitment to nurturing creativity and social responsibility.



RECENT DEVELOPMENTS

23.32 Launch of dedicated Urban Invest Window (UiWIN): HUDCO, under the guidance of the Ministry of Housing & Urban Affairs, has launched a dedicated Urban Invest Window “UiWIN” on 8th November 2025, as One-stop End-to-End Support Platform for ULBs in Developing Bankable Infrastructure Projects. HUDCO will repurpose its PAN India network of 20 Regional Offices, to act as State Urban Invest Window(s). In a Hub and Spoke model, it will handhold the cities at every step of project journey — from identification of

projects to their technical & financial structuring, from capital mobilization to project implementation. Working closely with the State Government and the ULBs, UiWIN will build a pipeline of bankable, investment-ready urban projects. UiWIN will connect the cities with investors - both domestic and global.

23.33 Credit Enhancement Initiative: AMRUT 2.0: An initiative by GoI to promote financial self-reliance among smaller ULBs (population <1 lakh). HUDCO has been notified by MoHUA as Credit Guarantee Fund Manager for a ₹300 Cr corpus for providing handholding support to States/ULBs in identifying & implementing bankable projects.

23.34 Urban Mobility Fund: HUDCO is in discussions with Multilateral Agencies and other FIs to create US\$ 1 Bn pooled funds to finance Metro Projects in the Country. This pool will have funds from a mix of foreign and domestic sources, including Banks. The aim is to offer loans at rates comparable to Multilateral Institutions.

23.35 Private sector lending: In line with its strategy to diversify lending operations and mitigate concentration risk, HUDCO has also opened a dedicated window for private sector projects to support Government's efforts in bridging the funding gap in critical infrastructure sectors, required for achieving the vision of Viksit Bharat. The initiative focuses on Real Estate, Roads and Highways, Energy transition (Green Financing), Seaports and Airports etc.

WAY FORWARD

23.36 With the increased thrust on infrastructure-led growth in India and huge capital expenditure requirement, HUDCO is dedicated to finance the full spectrum of required infrastructure projects in the country including the affordable housing projects. Further, to align with the vision of '\$10 trillion economy by 2030', 'Viksit Bharat' by 2047 and country's net zero goals HUDCO also aims to increase its funding to 'green economy' sectors such as green buildings, sustainable transport, water, waste management, land management, and renewable energy and 'Blue Economy' sectors such as ports, shipyards, and Sagarmala projects. HUDCO's new status of NBFC-IFC (Infrastructure Finance Company) in the new RBI regulatory framework, would go a long way for a quantum jump in its business operations. Further, with the launch of 'UiWIN' HUDCO would cast its net far and wide in the urban sector.

23.37 HUDCO plans to enhance its participation in flagship missions of the Government of India through its core verticals of Financing, Consultancy, and Training. Under the recently approved Pradhan Mantri Awas Yojana-Urban 2.0 (PMAY-U 2.0), 1 crore houses are to be constructed in the next five years for urban poor and middle-class families with an estimated investment of Rs. 10 lakh crore including Government Subsidy of Rs. 2.20 lakh crore. HUDCO is fully geared up to extend financial assistance in terms of gap/counter-part funding to states and urban local bodies for the balance investment requirement of Rs. 7.80 lakh crore. By actively participating in PMAY 2.0, HUDCO aims to further enhance its impact on mitigating shelter shortages and advancing the country's housing infrastructure. In addition,

the priorities would also be on supporting other flagship programmes such as AMRUT 2.0, SBM 2.0, Jal Jeevan Mission, Urban Challenge Fund (of Rs. 1 Lakh Crore for Water supply, sewage treatment, and solid waste management projects), etc. through its core verticals of financing, consultancy, and training.

23.38 HUDCO's contributions in transforming the urban sector of the country are significant. HUDCO addresses the need of the entire spectrum of the urban sector - from the housing needs of the economically vulnerable to supporting the development of sustainable infrastructure and thus emerging as the key partner in India's journey towards holistic and inclusive development. As the nation continues to urbanize rapidly and face new challenges, HUDCO's role remains crucial in shaping resilient, sustainable, and liveable urban spaces for generations to come. HUDCO shall continue to work on the ideals of reaching the 'unreached', serving the 'unserved', banking the 'unbanked' and building assets for the nation in the march towards the 'Viksit Bharat by 2047'.

24.01 Hindustan Prefab Limited (HPL) is a Central Public Sector Enterprise under the administrative control of the Ministry of Housing & Urban Affairs and has delivered hi-tech Project Management Consultancy services in civil construction projects including mass housing projects under various Govt. schemes, educational, hospitals and other institutional buildings of Central & State Govt. and their Agencies.

On being under closure process by the Government of India since 2021, the Company's operations are limited and no business/projects are being undertaken by the Company.

24.02 Board of Directors

As on 31st December, 2025, the strength of the Board of Directors is as under:-

S.No.	Name	Designation	Period
1.	Sh Gurjeet Singh Dhillon	Chairman & Managing Director	12/02/2020 onwards
2.	Sh Kuldip Narayan	Part-Time (Official) Director	02/11/2021 onwards
3.	Sh Sanjeet	Part-time (Official) Director	21/12/2022 onwards

24.03 FINANCIAL PERFORMANCE

HPL has earned a profit of Rs.146.17 lakhs for the financial year 2024–25, primarily driven by a significant reduction in salary and other operating expenses. The Company's net worth now stands at Rs. (846.06) lakhs as compared to Rs. (992.24) lakhs in the previous financial year (2023–24). The Company has not availed any budgetary support from the Government for the past 17 years.

24.04 PROJECTS

Due to on-going closure process, HPL has not got new projects. The running projects are being considered for early closing or foreclosure thereof.

24.05 HPL's FUTURE PROSPECTS

HPL is under disinvestment/closure process by the Government of India.

Vigilance Mechanism

24.06 As per the directions of CVC from time to time, the Vigilance Department continued striving for improving the systems and procedures and strength the mechanism to ensure pre-emptive actions and advising reformatory measures in the possible areas of corruption/financial irregularities as a part of preventive vigilance such as e-procurements, e-payments creating general awareness amongst the officials, adoption of integrity pact wherever applicable, digitalization of system/process to avoid manual intervention etc.

24.07 It was the also conveyed that the organization should concentrate towards improvement in internal activities through more transparency and integrity and self reliance should be achieved through various internal improvements in the organization. In the current year, organization has taken several steps for preventive vigilance and systematic improvement.

24.08 Sh Vineet Gupta, CVO, HUDCO has been given the additional charge of part time CVO, HPL w.e.f 26/02/2024. The emphasis of Vigilance Department is also on prompt action on the complaints received.

24.09 The reservation policy of the Government is being followed. For this purpose, Sh S K Das, DGM (Engg.), HPL Corporate Office, Jangpura, New Delhi – 110 014 has been nominated as Liaison Officer for SCs/STs/OBCs to monitor the same. However, the Company is under disinvestment/closure process by the Government of India since 2016, no recruitment is being made.

1. AUTONOMOUS BODIES

a) DELHI DEVELOPMENT AUTHORITY (DDA)

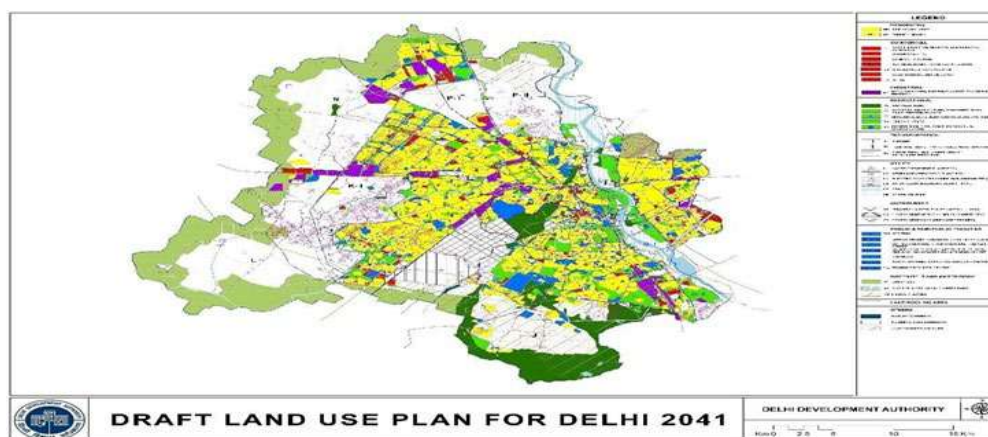
25.01 Delhi Development Authority (DDA) was constituted under the Delhi Development Act, 1957 with the objective to promote and secure the development of Delhi according to plan. For that purpose, the Authority has the power to acquire, hold, manage, and dispose of land and other property, to carry out building, engineering, mining, and other operations, to execute works in connection with the supply of water and electricity, disposal of sewage and other services and amenities and generally to do anything necessary or expedient for purpose of such development and for purposes incidental thereto.

Planning Department

25.02 Planned development of Delhi is the main function of DDA under Sections 7 to 11A of the DD Act of 1957. Planning Department is entrusted with the preparation of Master Plan, Zonal Plans, Layout Plan etc., and polices and proposals for guiding the planned development.

a) Master Plan for Delhi-2041

- i. Draft MPD-2041 has been prepared under Section 11A of DD Act, 1957, which is a policy framework document with the perspective of 20 years to guide the future growth of the city.
- ii. The draft MPD-2041 has been approved by the Authority in its meeting held on 28.02.2023 and as per the decision of the Authority, the draft MPD-2041 has been forwarded to the Ministry of Housing & Urban Affairs (MoHUA) on 13.04.2023 for approval and issuance of final notification.
- iii. Regular meetings are being held in MoHUA to discuss the draft MPD-2041



Master Plan Section

25.03 Master Plan & Development Control:

- 09 (Nine) number of Public Notices were issued for inviting objections / suggestions from Public under Section 11 A of DD Act 1957 related to Change of Land Use.
- 03 (Three) meetings of the Technical Committee were organized during the period.

25.04 Policy formulation / Modifications:

- Modifications have been proposed in the 'Regulations for setting up of Fuel Stations on Privately owned lands in NCT of Delhi' dated 08.03.2019 in order to address issues arising during implementation of the said Regulations.
- Modification in 'Policy for slum and JJ Clusters' in MPD-2021 has been proposed to improve the value of remunerative component thereby increasing the financial viability of ISR Schemes. This will ensure enhanced availability of housing and better living conditions to slum dwellers of Delhi.
- Stakeholder consultation for Redevelopment of Group Housing Complexes/Societies in the NCT of Delhi was held on 11.12.2025 vide which representatives of Coperative Group Housing Societies, DDA developed Group Housing Complexes, Group Housing developed by Govt. Agencies/PSUs and representatives from government organizations were invited for highlighting the issues arising during redevelopment of Group Housing.
- The process for Change of Land Use (CLU) has been made online in view of the exercise of 'Compliance Reduction and Deregulation of procedures in the NCT of Delhi' being undertaken by Department for Promotion of Industry and Internal Trade (DPIIT) which aims to streamline regulatory processes, reduce compliance burdens, and foster a business-friendly environment.

Unified Traffic and Transport Infrastructure Planning and Engineering Centre (UTTIPEC)

a) Examination of Traffic and Transportation Reports of Four (04) ongoing Influence Zone Plans (IZPs) for the following Nodes identified under Regulations for Transit Oriented Development (TOD) notified in April, 2021:

- i. Anand Vihar Multi-Modal Transit Hub & Karkardooma Pink and Blue line metro stations taken together, submitted by NCRTC.
- ii. Dwarka Sector-8 to Sector-14 metro stations corridor, submitted by HUPW, DDA.
- iii. Dwarka Sector-21 metro station, submitted by DMRC.
- iv. Mukundpur (Majlis Park) metro station, submitted by DMRC.

b) Following IZPs of the TOD Nodes were discussed and approved in High Power Committee (HPC)

- i. Jangpura RRTS station, submitted by NCRTC approved in HPC Meeting held on 25.08.2025
- ii. Nizamuddin/ Sarai Kale Khan Multi Modal Transit Hub submitted by NCRTC approved in HPC Meeting held on 28.08.2025

c) Following Multi Modal Integration (MMI) proposals of DMRC were discussed in the Core Group Meeting of UTTIPEC held on 25.02.2025: Jagatpur Village, Burari, Jharoda Majra, Azadpur, Ashok Vihar, Derawal Nagar, Ghantaghar, Sadar Bazar, Krishna Park, Peeragarhi.

- d) Public Notice for "Proposed modification in Chapter- 20 on Transit Oriented Development (TOD) in MPD-2021" was published in Gazette of India on 21.11.2025 for inviting Objections/Suggestions under Section 11-A of DD Act, 1957. Further Board of Enquiry and Hearing was conducted on 16.01.2026 w.r.t. aforesaid Public Notice dated 21.11.2025.
- e) Draft Terms of Reference and Request for Proposal for preparation of "Comprehensive Mobility Plan (CMP), Delhi" was prepared and forwarded to Engineering Department, DDA for Tendering.

Land Pooling Cell

Land Policy

- i. Based on the sector wise participation on DDA's web portal and verification of pooled lands, DDA has issued provisional notices for consortium formation with the approval of MoHUA for 16 sectors (Sector-1, 2, 3, 7A, 7B, 7C, 8A, 8B, 12A, and 12C in Zone P-II; Sector-10A, 11, 14C, 17A, and 18 in Zone-N; and Sector-3 in Zone-L), wherein consortium have already been formed in Sector-2, 8A, and 8B of Zone P-II.
- ii. Transportation model and traffic mobility planning for area under land pooling in zone N, P-I (excluding developed Narela Project) P-II, K-I and L.
- iii. Planning and Design of Infrastructure Services for all Land Pooling Zones (Water Supply, Sewerage, Solid Waste Management).
- iv. Planning permission for proposed alignment of 400 KV Double Circuit Jhatikara-Dwarka Transmission line falling in Planning Zone L, K-I and K-II.
- v. Finalization of 'Sector Land Distribution Plan' and 'Sector Layout Plan' of Sector-8B, Zone P-II, as per the Land Policy and its Regulations.
- vi. Issuance of Public Notice w.r.t. 'Proposal for Change of Land Use of the Land Pooling area of Sector-8B, Zone P-II of an area measuring 40.23 ha.' in the Newspapers on 09.12.2025 as well as in the Gazette of India dated 09.12.2025 for inviting objections / suggestions.

NCRPB Unit:

- i. Coordination between NCRPB, NCR Cell of GNCTD and MPMR Unit of DDA w.r.t. Draft Regional Plan 2041 for NCR and Draft Master Plan of Delhi – 2041.

- ii. Detailed deliberations as part of Consultancy Review Committee (CRC) for the preparation of Functional Plans under Regional Plan – 2041 on:
 - Education and Skill Development
 - Health Sector
 - Tourism and Heritage
 - Urban Regeneration, Housing and Slum Free NCR
 - Dairy Sector
- iii. Coordination for implementation of Functional Plans Regional Plan – 2021 on:
 - Transport
 - Ground Water Recharge
 - Drainage
 - Micro and Household Enterprises
 - Economic Development

GIS UNIT

<u>Project / Item</u>	<u>Status</u>
Development of a web-based portal to display the Layout Plans of Delhi.	The work, of the digitization of Layout Plans (LOPs), undertaking ground truthing, geo-referencing, and superimposition of Layout Plans over GIS Mapping, has been completed. The digitized and geo-referenced plans are now publicly accessible through the dedicated GIS portal at: “https://ddalop.org.in/”

BUILDING SECTION

25.05 The Online Building Permit System (OBPS) has been made fully operational for Sanction, Plinth, Occupancy-cum-Completion, and Regularization.

Online Building Permits Annual Report (01.01.2025 to 31.12.2025)

Process	Total Received	Approved	Rejected	Shortfall/In Process
Sanction	269	214	19	36
Completion	137	28	29	80
Plinth level	0	0	0	0
Saral Scheme	36	36	0	0

ENGINEERING

25.06 Commitment for providing houses:

Around 40823 houses under various categories are presently available for sale. In addition, 1524 flats are expected to be completed / handed over to the Housing Wing during 2026-27 resulting in total inventory of around 42,347 houses for sale.

S. No	Description	SFS/HIG	MIG	LIG	EWS/JANTA	Total
1.	Houses completed	4063	6461	19996	10303	40823
2.	In progress / likely to be completed up to 30.09.2026	-	1026	-	498	1524
3.	Rehabilitation of Slum Squatters					
	(i) Completed				4699	4699
	(ii) Under Construction				2800	2800

Community Halls:

DDA has taken up construction of Community Halls in a big way for the benefits of public. The updated position of Community Hall as on date is as under:-

Total no of Community Hall Completed -155

Community Hall completed and open for public - 92

Community Hall completed but yet to be open for public/under renovation - 31

Community Hall handed over to RWA/ NGOs - 32

Community Hall under construction - Nil

Refurbishment of existing commercial centres:

25.07 Three Commercial Centres- Nehru Place, Bhikaji Cama Place and Basant Lok Community centre were identified for refurbishment. The project envisages upgrading and improving the facilities for markets, plazas, and amenities to improve the overall experience.

The work of Basant Lok Community centre has been completed. It is also plan to provide multilevel parking facilities at Nehru Place & Bhikhaji Cama Place as part of refurbishment. The status of work at Nehru Place, Bhikaji Cama Place as below: -

a) Refurbishment of Nehru Place District Centre

- **Multilevel car parking (MLCP);-** Work is likely to be completed by 31.01.2026.

b) Refurbishment of Bhikaji Cama Place.

- **Multilevel car parking (MLCP);-** Work is likely to be completed by 15.02.2026.

Socio – cultural centre:

DDA has planned to construct Socio-Culture Centre in Sector-10, Rohini on an area of 44978 sqm and is likely to be completed by June 2026 on PPP mode.

Rehabilitation of Slum Squatters

- a) C/o 1675 EWS DUs at Jailorwala Bagh = Completed
- b) C/o 2800 EWS DUs at Katputli Colony = Target Date of Completion 30.06.2026

Details of Sports Complexes of DDA:-

The work of following new sports complexes have been taken up and their latest status are as under:-

- **Sector -8, Dwarka-** The complex was inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on 08.08.2025.



Centre of Excellence at Dwarka, Sector-8 for boxing, wrestling, weight lifting, and taekwondo

- **Sector-23, Dwarka:-** The work for indoor sports building and plain courts is completed. Further, the remaining work of construction of boundary wall, parking and CC pavement road in the area recent vacated by NHAI has been taken up. It is likely to be completed by 31.03.2026.
- **Sector -33, Rohini:-** The work for indoor sports building, as well as outer development facilities has been completed except acrylic surfacing of playing courts which is under progress, and it is likely to be completed by 31.01.2026

- **Sector-19, Dwarka:-** The work for indoor sports building, badminton hall and swimming pool as well as outer development facilities has been completed except acrylic surfacing of playing courts which is under progress, and it is likely to be completed by 31.01.2026.
- **Golf Course Sector-24, Dwarka:** Work was completed for Golf Course & Driving Range Building & the same were inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on 18.12.2024. Further, the work for Club House Building has been completed.
- **Construction of airport SW-drain at Sector-8, Dwarka:** Work is likely to be completed by 30.03.2026
- **C/o Trunk drain from Kirari to supplementary drain Near Rithala:** Likely date of completion, June 2026
- **C/o outfall drain from junctions of sector - 31, 32, 26 & 24 to supplementary drains, Rohini (Phase-I):** Likely Date of completion - 31.01.2026
- **Utilization of Construction and demolition Waste (C & D waste) in refurbish works and processing/Recycling of C & D Waste:** MoHUA fixed the Target of 50000 M.T. for use of C& D waste by DDA in financial year 2025-26. DDA has utilized 9780 M.T. up to December 2025.
- **STPs to be provided in all ongoing Housing Projects for using water in Hort. Parks/ Toilets on Zero discharge basis.** STPs have already been provided in all ongoing Housing Projects for using water in flushing Toilets and for Horticulture work on Zero discharge bases.
- **Development and rehabilitation/ rejuvenation of storm water channel-2 and storm water channel-5 at Dwarka:** Work completed on 30.04.2024. Operation & maintenance work is in progress.
- **Bharat Vandana Park: -** The Bharat Vandana Park situated at Sec-20, Dwarka having area 76.6 Hect. (189.28 Acre). The NBCC has awarded the work on 11.11.2020. It is likely to be completed by 31.01.2026

25.08 Integrated development of East Delhi Hub, Karkardooma

The foundation stone of Transit Oriented Development (TOD) project "East Delhi Hub" at 30 hectare of land at Karkardooma, was laid by Hon'ble Home Minister on 26.12.2019. DDA has entrusted the work to NBCC for development of Phase-I of this project at a cost of Rs. 1,168 crores. This TOD project will be a mixed use development wherein the proportion of residential, commercial, civic facilities would be approximately 70%, 20% and 10%, respectively. Over and above 15% additional area will be developed for EWS housing. The total built-up area (FAR) of residential, commercial, civic facilities and EWS would be 3.87 lakh Sqm., 1.10 lakh Sqm, 0.55lakhsqm and 0.83 lakh Sqm, respectively.



DDA Towering Heights - Delhi's tallest residential building

- The project is located at a prime location near Anand Vihar ISBT and Anand Vihar Railway Station. Delhi Metro's Pink and Violet lines traverse through the plot and two metro stations are located within the plot itself making the layout easily accessible from various parts of Delhi. Net area available for development of the project is around 25.47 hectares. The project will house approximately 4,526 Dwelling units for public and 2,088 Dwelling units for EWS.
- Phase-I of the project is being developed by NBCC which comprises 1,026 Dwelling units for public and 498 Dwelling units for EWS along with civic amenities for phase-I, infrastructure and external development for entire project. The project will accommodate three tall iconic towers with 47 floors with a height of approximately 161 metres.
- Target date of completion is 30.09.2026

Dilli Gramodaya Abhayan

25.09 The Dilli Gramodaya Abhayan (DGA) was launched in December 2023. The primary goal of this initiative is to develop and create necessary infrastructure to promote holistic development in the Urbanized Village/New Urban Areas. Various development works are being executed in the urbanized villages assigned to departments like DDA, MCD, I&FC and others. DDA has been assigned Qutab Garh Village & Jaunti Village as Model Village for development. Repair & upgradation of chaupals, water bodies already existing on Gramsabha land of these two model villages has been taken up. Open play ground/sports complex are being developed in Qutab Garh Village & Jaunti Village.

Detail of sanction in DGA

A sum of Rs 959.89 crores (approx.) has been received by DDA from Revenue department, GNCTD		
A sum of Rs. 160 Crores reserved as Corpus fund and Contingency fund		
Final available fund: Rs. 799.89 Crores		
Upto 20th PEC and Sanction Memo no 14	854 estimates	Rs. 764,66,05,296/-
21st PEC (Sent for approval on 30.07.2025)	77 estimates	Rs. 78,08,68,338/-
22nd PEC (Sent for approval on 08.09.2025)	34 estimates	Rs. 32,24,25,361/-
Estimates Withdrawn	27 estimates	(-) Rs. 49,60,03,088/-
Total after approving 21st and 22nd PEC		Rs. 8,25,38,95,907/-

Disbursement of fund		
S. No	Department	Released Amount (in Cr)
1.	Municipal Corporation of Delhi	277.93
2.	Delhi Development Authority	11.64
3.	Irrigation and Flood control Department	75.71
	Total	365.28

Disbursement of fund from Corpus fund and Contingency fund till date is NIL

25.10 Water Bodies.

- After recent urbanization of villages, many water bodies (about 500) have been transferred by the Government of NCT to DDA. The Wetland Authority of Delhi has prepared a reconciled list of 822 water -bodies pertaining to DDA. Till date, DDA has physically verified 811 water bodies, out of which 427 have been found to be feasible for conservation, restoration and rejuvenation. 247 water bodies have been found non-feasible. 100 such water bodies under different zones have not been handed over to DDA by the concerned Department Reports have been submitted to the Wetlands Authority in accordance with the Wetlands (Conservation and management) Rules, 2017, for these 427 water bodies for further scrutiny and recommendations for Government notification of these wetlands.
- Actions proposed to be taken by the DDA for the conservation, restoration, rejuvenation, protection and beautification of water bodies include:
- Conducting total station survey (TSS) and superimposing it on the Sajra Plan to determine the actual area of the water body and demarcation to identify encroachments and Determining the source of pollution (Dry/Wet) into the water bodies.

- Constructing/repairing boundary walls/fencing around the water body (wherever required) for the protection of water body's land.
- Preventing the dumping of Construction and Demolition (C & D) waste/garbage of the water body's land.
- Maintaining natural kaccha sides slopes by stabilising soil without lining, including removing weeds/excessive vegetation and levelling/dressing the catchment area around the water body as per requirement to facilitate rain water reaching the water body.
- De-silting the water body to increase its water holding capacity as per requirement.
- Treating any inflowing waste water before discharging it into lake.
- As on date, 174 water bodies already stand developed. Work for reviving rejuvenation of 47 water bodies is underway. For revival of undeveloped water bodies pertaining to DDA, NOC has been granted for almost all feasible water bodies to DJB.

HOUSING DEPARTMENT

25.11 DDA's Commitment to Inclusive Urban Development

The Delhi Development Authority (DDA) has consistently demonstrated an unwavering commitment to the vision of inclusive urban development and “Housing for All”. In 2025, the Housing Department of DDA reinforced its role as a catalyst for equitable growth, ensuring that the benefits of urbanization extend to every segment of society. Through innovative schemes, transparent processes, and a focus on affordability, DDA has not only addressed the housing needs of diverse populations but has also set new benchmarks in sustainable urban planning. The Authority's initiatives this year have been guided by the principles of accessibility, inclusivity, and financial prudence, aligning closely with the policy directives of the Ministry of Housing and Urban Affairs (MoHUA).

25.12 Overall Performance Summary of DDA Housing Department, 2025

Aggregate Housing Delivery and Financial Performance-In the calendar year 2025, the Authority offered a total of **25,347 flats** under various schemes. Of these, **12,311 flats were successfully booked** by beneficiaries from a wide spectrum of socio-economic backgrounds.

The total revenue realized from housing schemes during the year stood at **Rs. 1766.28 crore**, a testament to the effectiveness of DDA's marketing, outreach, and customer-centric reforms. However, the **projected revenue as per the Demand-cum-Allotment Letters (DAL)**, was much higher at **Rs. 2,909.8 crore**. The gap between realized and projected revenue is attributable to ongoing payment schedules, the phased nature of collections, and the extended timelines for certain schemes, especially those launched towards the latter part of the year.

Policy Alignment and Institutional Reforms

1. The Housing Department's operations in 2025 were closely aligned with MoHUA's guidelines on affordable housing, slum rehabilitation, and urban renewal. DDA's schemes incorporated features such as **discounted pricing for targeted groups, end-to-end online application and allotment systems, and transparent draw processes.**

The Authority also prioritized the development of infrastructure in emerging sub-cities like Narela, enhancing connectivity and livability for new residents.

2. Key institutional reforms included the offering multiple schemes simultaneously to cater to different sections of society for their housing needs, expanding and deepening the financial inclusion / accessibility to affordable housing by way of making available easy housing loans through multiple options, the strengthening of customer support through dedicated helpdesks and digital platforms including Whatsapp Chatbot and dissemination of information through property platform like 99 acres. In addition, the standard costing policy has been rationalized to be aligned with market realities. These measures have collectively enhanced the efficiency, transparency, and inclusivity of DDA's housing delivery framework.
3. Scheme-Wise Progress and Analysis

Launching of 9 Housing Schemes: DDA introduced 9 Housing Schemes in the financial year, namely:

- i. DDA Sabka Ghar Awaas Yojana 2025
 - ii. DDA Shramik Awaas Yojana 2025
 - iii. DDA Apna Ghar Awaas Yojana 2025
 - iv. DDA Jan Sadharan Awaas Yojana 2025 (FCFS) – PH-I, II and III
 - v. DDA Premium Housing Scheme 2025 (Mode of disposal: e-Auction)
 - vi. DDA Towering Heights Housing Scheme 2025 at East Delhi Hub, Karkardooma (TOD Project) (e-Auction)
 - vii. DDA Karmayogi Awaas Yojana 2025
 - viii. DDA Dwarka Community Service Personnel (CSP) Housing Scheme 2025 (e-Auction)
 - ix. DDA Special Housing Scheme 2025 (E-Auction)
- **DDA Sabka Ghar Awaas Yojana 2025:** It is a targeted initiative aimed at ensuring accessibility to affordable housing for disadvantaged sections of society. The scheme offers EWS, MIG, and HIG flats at a special 25% discount in locations such as Narela, Loknayakpuram, and Siraspur. This scheme offered 9,813 flats at a 25% discount. Bookings totaled 3,451, Yielding the total demand of Rs. 717.12 crore as per the Demand-cum-Allotment Letter; Rs. 441.33 crore has been realized in FY-2025-26.
 - **DDA Shramik Awaas Yojana 2025:** The scheme is a specialized housing scheme targeting working-class and economically weaker sections, particularly daily wage earners and laborers. The scheme offers EWS flats at discounted rates, with a focus on affordability and accessibility. 700 flats were offered, with 289 sold, Yielding the total demand of Rs. 24.48 crore as per the Demand-cum-Allotment Letter; Rs. 15.99 crore has been realized in FY-2025-26.
 - **DDA Apna Ghar Awaas Yojana 2025:** It is a comprehensive housing initiative offering ready-to-move-in flats across EWS, MIG, and HIG categories. The

scheme is notable for its broad eligibility criteria, absence of income restrictions (except for EWS), and significant discounts—25% on LIG flats in all areas and 15% discount on EWS, MIG, and HIG flats in Narela and Loknayakpuram. A broad-based scheme offering 7,500 flats across EWS, LIG, MIG, and HIG categories, with significant discounts. Bookings reached 3,045, with revenue of Rs. 656.18 crore realized out of a projected Rs. 814 crore in FY-2025-26.



MIG Flats at Loknayakpuram offered under DDA Apna Ghar Awaas Yojana 2025

- **DDA Jan Sadharan Awaas Yojana 2025 (FCFS) – PH-I, II and III:** It is an affordable housing scheme targeting the Economically Weaker Sections (EWS) and Janta categories. The scheme is structured as an online, First Come, First Serve (FCFS) initiative, offering ready-to-move-in flats across multiple localities in Delhi, including Narela, Loknayakpuram, Rohini, Todapur, and Dwarka.
- The scheme was launched on September 11, 2025, with three phases introduced due to overwhelming demand. The phased approach allowed DDA to respond dynamically to market interest and maximize the reach of the scheme. Of 3,335 flats offered, 3,058 were sold, generating Rs. 262.05 crore in revenue out of a projected Rs. 380.62 crore.
- **DDA Premium Housing Scheme 2025 (E- Auction):** It is a landmark initiative offering ready-to-move-in HIG, MIG, and LIG flats in prime localities such as Vasant Kunj, Jasola, Rohini, Dwarka, and Pitampura. The scheme is conducted entirely through an online e-auction process, ensuring transparency and competitive pricing. Of 390 flats offered, 272 were sold, with Rs. 87.83 crore realized and Rs. 329.54 crore to be realized as per payment schedules.
- **DDA Towering Heights Housing Scheme 2025 at East Delhi Hub, Karkardooma (TOD Project):** A premium high-rise housing scheme offering 1,026 flats, of which 178 flats have been sold. Revenue realized so far is Rs. 17.80 crore, with Rs. 355.64 crore projected as per DAL.
- **DDA Karmayogi Awaas Yojana 2025:** It is a flagship initiative designed exclusively for serving and retired government employees, including those from Central and State Governments, Public Sector Undertakings (PSUs), Public Sector Banks (PSBs), local bodies, autonomous bodies, and government universities. The scheme offers 1BHK, 2BHK, and 3BHK flats in Pocket 9, Sector A1 to A4, Narela, at a flat 25% discount

across all categories, making it a highly attractive opportunity for government servants to secure quality housing in Delhi. Of 1165 flats offered, so far, 779 flats have been sold, with Rs. 26.83 crore realized and Rs. 488.17 crore to be realized as per payment schedules. The scheme remains ongoing.



Narela Flats offered under DDA Karmayogi Awaas Yojana 2025

- **DDA Dwarka Community Service Personnel (CSP) Housing Scheme 2025 (e-Auction):** This auction-based scheme offered 364 flats, of which 325 flats have been sold. Revenue realized stands at Rs. 262.05 crore, with Rs. 150 crore projected to be realized as per DAL.
- **DDA Special Housing Scheme 2025 (E-Auction):** This special auction scheme offered 108 flats, of which 83 flats have been sold. A total of Rs. 98 Cr has been realized and Rs. 10.32 Cr remains to be realized.

25.13 In-Situ Rehabilitation (ISR) Schemes 2025

DDA's In-Situ Rehabilitation (ISR) schemes are integral to its strategy for slum redevelopment and the provision of dignified housing for residents of informal settlements. The following ISR schemes were implemented in 2025, each tailored to specific communities and legal mandates.

On 3rd January 2025, Hon'ble Prime Minister of India visited the project site of Swabhiman Apartments, Jailorwala Bagh and inaugurated the project with 1675 EWS flats. Thereafter, he also handed over keys to selected beneficiaries of nearby Jhuggis of Ashok Vihar. Subsequently, possession letters were issued to eligible dwellers of Jailorwala Bagh JJ cluster, Golden Park Rampura and JJ cluster opposite Mata Jai Kaur Public School.

ISR Dalit Ekta Camp

- **Flats allotted:** 187
- **Description:** The ISR Dalit Ekta Camp scheme provided in-situ rehabilitation for residents of the Dalit Ekta Camp, ensuring secure tenure and improved living conditions. All 187 flats were allotted and occupied, reflecting the scheme's success in addressing the needs of marginalized groups.

ISR Navjeevan Camp

- **Flats allotted:** 269
- **Description:** The ISR Navjeevan Camp scheme facilitated the relocation and rehabilitation of residents from the Navjeevan Camp. The draw of lots was conducted on July 11, 2025, with all 269 flats allotted to eligible beneficiaries.

ISR Appeal Cases Bhoomiheen

- **Flats allotted:** 11
- **Description:** This scheme catered to appeal cases involving landless (Bhoomiheen) applicants, ensuring that legal entitlements to housing were honored. All 11 flats were allotted as per court or appellate authority directions. DDA also retrieved the land of 5 acres after demolishing the encroachments which would further be utilized for rehabilitation of eligible dwellers of Navjeevan Camp and Jawahar camp.

ISR Court Compliance in JJ cluster Madrasi Camp, Jangpura on PwD Land

- **Flats allotted:** 194
- **Revenue Realized:** Rs. 26.11 crore (@13.46 per dwelling unit)
- **Description:** In compliance with the direction issued in the main matter WP(C) 8035/2025, Shabnam Burney vs Union of India & Ors. before the Hon'ble High Court 194 EWS flats were allotted to eligible dwellers of JJC Madrasi Camp. All 194 flats were allotted on cost basis.

Description: The ISR Appeal Jailorwala Bagh scheme provided in-situ rehabilitation for eligible families from the Jailorwala Bagh cluster, with all 9 flats allotted and revenue realization underway.



1,675 newly constructed flats for the Economically Weaker Section at Swabhiman Apartments, Ashok Vihar

25.14 ARCHITECTURE DEPARTMENT

North/Narela Zone

S.NO	NAME OF SCHEME	ATUAL PROGRESS /ACHIEVEMENT FROM 1ST JANUARY 2025 TILL 31ST DECEMBER 2025
1.	In-situ Redevelopment/ Rehabilitation of JJ cluster at Jailorwala Bagh	Inaugurated by Hon'ble Prime Minister on 03.01.2025.
2.	Housing Scheme at Pocket-III, Pocket-IV, Pocket-VI, Pocket-VII, Pocket-IX, Pocket-XIII, Pocket-XIV, Pocket-XI Sector A1A4 Narela	All Schemes completion; NOC received from DUAC .
3.	Redevelopment of Staff Quarters at Old Rajinder Nagar	Examination of the scheme as per MPD-2021 norms for redevelopment
4.	District Centre Netaji Subhash Place, Wazirpur	Approval of Revised Parking Plan for total 1800 ECS which includes design of 2 numbers of MLCP and surface parking, approved in 428th SCM dated 04.08.2025
5.	Convenient Shopping Centre at Mata Jai Kaur, Ashok Vihar Phase-III.	Approved in 430th SCM dated 16.10.2025
6.	Convenient Shopping Centre at Brij Vihar, Pitampura	Approved in 431st SCM dated 03.12.2025
7.	Community Centre, AP Block, Shalimar Bagh	Examination of the layout plan as per MPD-2021 w.r.t remaining undisposed facility plots & existing petrol pump.
8.	Community Centre, Road No-42 Pitampura.	Examination w.r.t revision in the layout plan w.r.t remaining undisposed plots.

Rohini Zone

S. No.	NAME OF SCHEME	ACTUAL PROGRESS/ ACHIEVEMENTS FROM 1 ST JANUARY 2025 TILL 31 ST DECEMBER 2025
1.	Socio-Cultural Centre at District Centre-II, Twin District Centre (near Swarn Jayanti Park), Rohini, New Delhi, on a Design, Build, Finance, Operate, Maintain, and Transfer (DBFOMT) basis.	The proposal for the development of a Socio-Cultural Centre as submitted by the Concessionaire, was put up and approved in the 428th SCM held on 04.08.2025.
2.	Authority Agenda regarding Proposal for continuation of a policy regarding 'Revised modalities for operationalization of enhanced FAR in planned Commercial Centres' beyond the original date of applicability.	The Agenda was put up and approved in Authority meeting vide item no 34:2025 dated 05.11.2025 for a period of one year from the date of issue of the Circular.
3.	Local Shopping Centre at Sector-24, Rohini.	- Proposal prepared for putting up in 432nd SCM. - However, scheme approved in 432nd SCM, vide item no. 08:2026, dt 12.01.2026. After deliberations option 2 of the proposal was Approved for 'Commercial' use and 'Coaching Centre/Training Institute/ other healthcare facilities'.
4.	Reconciliation of Housing Inventory of DDA	- Coordination with Housing and Engineering Department for reconciliation of Housing inventory for the period 2000-2025. - Accordingly, Data including drawings for various housings has been provided to Housing and Engineering Departments for disposal of Housing inventories on as is where is basis.

South Zone

S. No.	NAME OF SCHEME	ACTUAL PROGRESS/ ACHIEVEMENTS FROM 1 ST JANUARY 2025 TILL 31 ST DECEMBER 2025
1.	Group Housing ad-joining Pocket D-6, and Pocket D-7 & D-8, Vasant Kunj	Revised conceptual proposals of Duplex design & 4BHK house + 1 servant room in Pocket-D-7&8 and Plotted Housing in Pocket D-6 has been prepared
2.	Proposal for other facilities at In-situ Rehabilitation Housing, A-14 Kalkaji Extn.	- The scheme has been approved in 424th SCM held on 29.08.2024. - SCM approved drawings sent to Engg. Wing for feasibility and Structure Drawings. - Working Drawings is in process.
3.	Redevelopment restructuring/ reconstruction of DDA SQ at SDA.	- Presentations for Site Approval of 4 Hac for Authority Meeting - Relevant inputs in Preparation of draft MoU between DDA and NBCC and review meetings.
4.	Modification in Layout Plan w.r.t. Plot No. A-4, Nehru Place DC PH-II	The proposal was approved in 428th SCM in 2025.

UP & DUHF

S. No.	NAME OF SCHEME	ACTUAL PROGRESS/ ACHIEVEMENTS FROM 1 ST JANUARY 2025 TILL 31 ST DECEMBER 2025
1	Mehrauli Archaeological Park	Water Channel & Chadar A historic water feature from Quli Khan tomb leading to Metcalf Boat House has been rejuvenated and conserved, reinstating its cultural relevance and ecological value. - Restoration of Metcalfe Gate post in Rose garden has been completed. - A new parking facility near Phool Mandi has been developed within the park premises to improve visitor convenience and streamline access. Metcalf's Servant Quarter - Conservation works in Metcalfe's Servant Quarter initiated. - Conservation works of the historic bastion of Quli Khan complex completed. Metcalf's Guest House

		- The windows of bathhouse are reopened, offering a view of Qutub Minar. - Tensile roofing has been provided in Central courtyard.
2	Sanjay Van	• RMB approval accorded for construction of water feature and cafeteria near Structure No. 2. • Conservation of following monuments has been completed: - Structure No.2 (Small Fortification) - Structure No. 3 (Large Fortification) - Historic Well • Water Cascade has been completed. • Cafeteria named L.G. Rock Cafe made operational. Inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena
3	Conservation of heritage structures in Shalimar Bagh	• Structure No. 1 (Readers Book Cafe)- The colonial structure, built in 1930s, is restored and is being used as a book café. • Structure No. 2 (Café Shalimar)- The colonial structure, built in 1930s is restored and, is being used as a cafeteria. • Structure No. 4 This structure is restored and is being used as DDA office. • Structure No. 5 Conservation of Baradari has been completed. Inaugurated by Hon'ble Minister of Culture and Tourism, GoI and Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, Hon'ble CM of Delhi, Smt. Rekha Gupta.
4	Development & landscaping works in Roshanara Bagh	• Landscaping and Site Development works around the tomb & Baradari. • Construction of Underground water tank with filtration plan room is completed. • Construction of cattle trap near Punjabi gate has been completed. • Electrification, Lighting has been completed

Dwarka & WZ

S. No.	NAME OF SCHEME	ACTUAL PROGRESS/ ACHIEVEMENTS FROM 1 ST JANUARY 2025 TILL 31 ST DECEMBER 2025
1.	IZP for Dwarka Sector 8 to Sector 14 Metro Station Corridor Preparation of Influence Zone Plan as per TOD Policy Tender Floated on 12.12.22 & Consultant LEA Associates South Asia Pvt. Ltd. Selected after bidding process	- Stage-I and Stage-II submission accepted by Contract Monitoring Committee (CMC). - Stage-III submission under preparation by consultant. - Co-ordination with inter-departmental as well as external departments.

Sports

S. No.	NAME OF SCHEME	ACTUAL PROGRESS/ ACHIEVEMENTS FROM 1 ST JANUARY 2025 TILL 31 ST DECEMBER 2025
1.	Dwarka Golf Course, Sector 24, Dwarka	- Dwarka Golf Course is of International standard planned at sector-24, Dwarka. The design scheme of Dwarka Golf Course Sector 24, Dwarka was initially approved in 293rd SCM and then further in 382nd SCM, 424th and 426th SCM. - The Golf Driving range block has been completed and inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on 18th December 2024. - Detailed drawings of Guest room have been prepared and issued.
2.	Yamuna Sports Complex (Archery Block, Club House Block)	- The Yamuna Sports Complex is situated in East Delhi in Surajmal Vihar. The sports complex is functional with various play facilities such as lawn tennis, multigym, squash, aerobics, yoga, indoor badminton hall, table tennis, swimming pool, etc. The area of the site is approximately 28.5 Ha. - The proposal of first floor in Archery block was approved in 425th SCM.
3.	Sports Complex at A-7 Narela	The sports complex is being planned in a site area of 72.7 Ha. This scheme was earlier approved in 327th SCM vide item No.146:2014 dated 19.12.2014 and further approved in 363rd SCM vide item No 93:2018 dated 11.09.2018

		The revised Architectural proposal was put up and Approved (option -1) in 431st SCM item no 53:2025 dated 03.12.2025
4.	Mini sports complex at Sukhdev Vihar	- The proposal was earlier Approved in 374th Screening Committee Meeting vide item no. 110:2019, held on 16.10.2019. - The Mini Sports Complex at Sukhdev Vihar was inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, Delhi on 7th August 2025. - During inauguration programme, the local residents requested to Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, Delhi for development of senior citizen club. - Accordingly, the proposal of Extension of Mini Sports Complex at Sukhdev Vihar was approved in 431st Screening Committee Meeting, vide item no. 55:2025, dated 03.12.2025.
5.	Repurposing of Rajghat Power Plant into a one stop unique entertainment destination on PPP mode.	- The Rajghat Power Plant, a coal-based plant with a power generation capacity of 135 MW was commissioned in 1989. - It was decommissioned in 2015 due to pollution concerns and has been lying unutilized since then. Multiple meetings were held under the Chairmanship of Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, at Raj Niwas, wherein, it was decided that Repurposing of Rajghat Power House to be taken up to showcase the power generation mechanism through a 5D experience for the public - making it a place for information and entertainment alike. - The concept notes received from various agencies, through EoI submissions, shall be evaluated by DDA. - The RFP for appointment of Transaction Advisor (TA) shall be floated once it is approved by competent authority. - Onboarding of TA shall be completed and necessary assistance shall be provided to TA for successful completion of deliverables (Including but not limited to Feasibility report, preparation of DPR, Onboarding of developer agency via RFP etc.)



Golf Course at Dwarka Sector 24

Socio-Cultural

S. No.	NAME OF SCHEME	ACTUAL PROGRESS/ ACHIEVEMENTS FROM 1 ST JANUARY 2025 TILL 31 ST DECEMBER 2025
1	Conversion of Community Hall, Old Rajendra Nagar (ORN) in to Study centre along with the establishment of a Café.	The Aarambh library at Old Rajinder Nagar was inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on 05.01.2025. Further, the proposal for extension of library for additional 37 seats was Approved in 426 th SCM vide item no. 13:2025 held on 17.03.2025. The construction of extension block was completed in May 2025 and library with total 79 seats is fully operational.
2	Conversion of existing Community Hall at Adchini Village in to Library cum Reading Room & establishment of a café.	The Aarambh Library at Adchini Village has been constructed and inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on 10.07.2025 and it is fully operational. Total no of seats- 66 Seats
3	Conversion of Community Hall at Pkt-1, Sector-16B, Dwarka in to Study centre along with the establishment of a Café.	The Aarambh Library at Sec-16B Dwarka has been constructed and inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on. 28.07.2025. The library cum Café is fully operational. Total no of seats- 66 Seats
4	Conversion of existing Community Hall at CS/OCF, Pocket-6, G-Block, Sector-11, Rohini in to Library cum Reading Room & establishment of a café.	The Aarambh Library at Sec-11 Rohini has been constructed and inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on. 17.09.2025. The library cum Café is fully

		operational. Total no of seats- 66 Seats
5	Conversion of existing Community Hall at Block-M, Vikas Puri in to Library cum Reading Room & establishment of a café.	The Aarambh Library Vikaspuri has been constructed and due for inauguration by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena. Total no of seats- 60 Seats
6	Refurbishment of the Old Heritage DDA Roshanara Club	Refurbishment of Clubhouse Building at Roshanara Club (Phase-1) was inaugurated by Hon'ble Lt Governor of Delhi, Shri V. K. Saxena, on 27.07.2025.
7	Modification in the Community Hall at Isolated Pocket-13, Dwarka to make it universally accessible & compliant to all statutory approvals.	The proposal was Approved in the 429th Screening Committee Meeting held on 03.09.2025. The copy of approved drawings forwarded to concerned Engg. Wing (EE/DPD-2) vide letter dated 22.09.2025 for execution of work at site.



Aarambh Library at Sec-16B Dwarka

East Zone

S.No.	NAME OF THE SCHEME	ACTUAL PROGRESS/ ACHIEVEMENTS FROM 1 ST JANUARY 2025 TILL 31 ST DECEMBER 2025
1.	Integrated Development of East Delhi Hub at Karkardooma 1st project developed based on TOD Norms - Total Site Area- 25.4 Hectare. - The Phase 1 Construction is under Progress. Includes: RH-02 - 2BHK (576 DUs) RT-01 - 2BHK (450 DUs) EWS-01 - 498 DUs Total DUs Phase-1 = 1,524 (in nos.)	- Launch of 1026 flats of DDA Towering Heights, Phase -1 in Oct 2025 (via e-auction). - Integrated development of East Delhi Hub at Karkardooma – Modification of layout plan and as Built drawings for Phase - 1 buildings Approved in 431st SCM. - Tentative Status of phase –I buildings is as follows: - - EWS – 01 – Civil works and Finishing works completed. - RH – 02 – Civil works completed and Finishing works in progress. - RT – 01 – Civil works completed till 42 floors (total 45 floors + 2 fire check floors). - Construction of roads, Landscape areas and laying of infrastructure services etc. are in progress.

25.15 LAND DISPOSAL DEPARTMENT

S.NO.	Particulars	GH	CS	LAB(Ro)	CE	CL	LSB-I	IL	OS B	LPC	LAB (Resd l.)	Total
1.	Annual Premium (Fig. in Crores)	1,15,56,79,150	7,93,322	42,77,864	NIL	1,127,938,896 (upto Sept 2025)	Auction+Conversion form Leasehold to Freehold	NIL	31 Cr (approx.)	-	49.6814062	3495503294
2.	Conversion Cases and CD Executed	1584+1576=3160	130	1652	198	160	198	NIL	151	NIL	228	5877
3.	Mutation transfer allowed	279	55	201	19	28	27	NIL	15	NIL	68	692
4.	Lease Deed Executed	NIL	0	301	NIL	8	NIL	18	02	NIL	18	347

5.	Possession Letter issued	NIL	NIL	316	NIL	7	NIL	16	02	28	32	401
6.	Extension of Time Granted	NIL	04	NIL	NIL	38	NIL	11	NIL	NIL	85	138
7.	Mortgage Permission given	NIL	0	NIL	NIL	1	NIL	05	NIL	NIL	1	7
8.	RTI disposed of	55	47	85	190	270	78	200	249	52	279	1505
9.	Show cause notices for violations	NIL	5	NIL	02	16	NIL	3	NIL	86	3	115
10.	Cancellation	1	0	NIL	NIL	0	NIL	NIL	NIL	06	2	9
11.	Restoration	NIL	0	02	NIL	0	NIL	NIL	NIL	01	NIL	3
12.	Allotment made by Auction/Alternate Allotment	1	NIL	NIL	38	NIL	NIL	26+9=35	02	32	75	183
13.	CPGRAMS	8	07	70	NIL	104	47	75	52	17	92	472
14.	Remarks			Report on the basis of available record	Report on the basis of available record			None	NIL			

25.16 Land Management Department

Sr. no.	Function	Achievement
a.	Land handed over to DDA by LAC/L&B Deptt. of GNCTD.	39.18 Acres
b.	Recovery of Damages	1,51,72,857/-
c.	Compensation released.	5,38,00,000/- (Comprising Rs. 4 Cr towards the principal amount and Rs. 1.38 Cr towards the interest amount)
d.	(i) Enhanced Compensation released.	36,72,89,406/-
e.	(i) Eviction Orders Passed against (ii) Damage Notices issued.	(i) Nil (ii) 2,355

f.	Reconciliation work Award has been completed and authenticated by the LAC.	Nil
g.	Recovery of excess amount already paid to LAC, GNCTD	7,83,800/-
h.	Gram Sabha Land of 79 & 89 villages taken over	Nil
i.	Land handed over to the Engineering/ Horticulture Department	127.83 Acre

PM-UDAY Scheme

25.17 Pradhan Mantri – Unauthorized Colonies in Delhi Awas Adhikar Yojana (PM-UDAY) scheme has been devised by the Government of India in 2019 for residents of Unauthorized Colonies in Delhi. The PM-UDAY scheme allows conferment/recognition of ownership or transfer/mortgage rights to the residents of 1731 Unauthorized Colonies (UCs) in Delhi.

Status of Implementation of PM-UDAY

S. No.	Particulars	As on (31.12.2025)
1	No. of Registrations	5,12,660
2	Surveys Done by GIS Agencies	3,93,762
3	No. of Applications Received	1,36,883
4	Number of Applications Examined	1,35,504
5	CD/ AS Issued	30,048
6	Ineligible Applications	37,324
7	Deficiencies pending at Applicants' end	55,477

Landscape And Environment Planning Department

25.18 Projects Undertaken:

- 1. Upgradation and Maintenance of 80 Identified Parks:** A Scheme has been devised where Horticulture Department identified 80 parks which were in the worst of health, and a mechanism was proposed to bring these 80 parks to a basic standard through a Standard Operating Procedure. A Joint survey has been conducted and presented to committee and follow up the direction of the committee for each park.
- 2. 5 year pending SCM approved Projects:** An initiated was taken wherein all project approved in Screening Committee in the last 5 years, and not yet completed for execution

on site, were taken up for immediate implementation. Some of them are Green opposite, Hastals, Salvage Park at Mayapuri, Block-C Janak Puri, Keshopur Mandi, Salvage Park at Mayapuri, Kakrola Waterbody, 16B, Dwarka, Tikri Kalan PVC Bazar. Follow up the direction for the park.

3. **Kamla Nehru Park:** Conceptual development details of avenues, pause points & entrance gate prepared. Preparation of Hydrological Intervention map & Preparation of site status reports & presentations for Hon'ble Lt Governor of Delhi, Shri V. K. Saxena,
4. **8 Parks scheme:** Mayur Nature Park (approved in the 426th SCM), Cycle track project (approved in the 428th SCM) and Buland masjid (Approved in the 430th SCM).
5. **Inauguration of Sadbhavana Park:** As part of decongestion of Kartavya Path, alternate locations with few added attractions in the background of ASI monuments needed to be developed. Subsequently, four parks along Mahatma Gandhi Marg, i.e. Dilli Chalo Park, Ghata Masjid Park (Kranti Udyan), Urdu Academy Park, Sadbhavana Park were handed over to DDA from CPWD, for landscape re-development. Sadbhavana Park was inaugurated on 10.06.2025. Naming of "Atal Bihari Bajpayee Sadbhavana Park" on 25.12.2025.



Atal Bihari Bajpayee Sadbhavana Park

6. Kranti Udyan was completed and Inaugurated in January 2025.
7. **Inauguration of Sheesh Mahal Monument Precinct:** Accentuation and beautification of the surrounding green areas (lawns) around the Sheesh Mahal monument was completed in coordination with ASI. The area was inaugurated on 02.07.2025.
8. **Palaash Flower Festival 2025** at Smriti Van Kondli: organization of flower festival 2025 conducted on 28th February 1st & 2nd March 2025.
9. **Empanelment Projects:** Comprehensive analysis done for parks of South and East Zone and after analysis 16 sites were selected among which Green Area Sangam Vihar, and District Park at Satpula Lake were finalized. Sites Visited and Documented, Brief Prepared and sent.
10. **Deer Park Committee:** DD(LS) as a part of Deer Park Committee submitted interim and final report of the committee and attended site inspections by CZA etc.
11. **Bharat Vandana Park at sector 20, Dwarka (NBCC as PMC for concept to commissioning of the project:** Site coordination and inspections based on issued approved drawings, and submission of inspection report.

12. **Proposal of Woodland Multilayered plantation in green areas of East Delhi-**
preliminary examination & preparation of Report
13. Fountain Installation at Road Junctions, Dwarka.

25.19 Projects Under Restoration and Rejuvenation of River Yamuna's Floodplains Scheme

1. Cycle track project: Proposal for continuous cycle track from Wazirabad Barrage to DND Flyway

Concept proposal and notes for PMO, MoHUA, 3d visualizations, complete site recce for all phases, compilation of challenges and coordination with relevant stakeholders

Approved in the 428th Screening Committee Meeting

Tender and feasibility drawings and GFC drawings for phase-1 of the project issued.

2. **Asita UP portion:** Implementation of eco-restoration plantation scheme; coordination for onsite work execution for urban plaza; Assistance in framework of bid document for leasing of food containers.
3. **Asita DDA portion:** Inauguration of Garden Café, coordination with La Opera for set up of café, Installation of the following (from concept to execution): Seats throughout the site, Plaque with HPM quote near Buddha, Fountains along the main pathway and café drop off, Basket-ball posts, Organization of Gujarat and Maharashtra Day in the presence of Hon'ble Home Minister of India, Overall beautification of site, Eco-restoration plantation scheme, strategy for overall annual plantation, Hosted Hon'ble Chief Justice of India
4. **Yamuna Vatiika:** Inauguration of Project Yamuna Vatiika along with Nandi statue; Concept and working details for Proposal for bus café, arrival area, concept for bus bridge, rolling mounds, beautification of waterbodies, Hosted Hon'ble Vice President of India, Documentation for transformation of Vatiika, site coordination with I&FC for Treatment of Shanti van drain, Installation of STP, Eco-restoration plantation scheme, strategy for overall annual plantation, site coordination for execution of site works from time to time
5. **Kalindi Aviral and Baansera:** Organization of 2-day kite festival on the occasion of Uttarayana, organization of world yoga day, inauguration of hot air balloon activities, organization of numerous flag-offs, India - International Dance & Music Festival (coordination with ICCR), Rangraatri (Garba Night), Jashn-e-rekhta
6. **Amrut Biodiversity Park:** Inauguration of Project, Coordination for setup for tent café



Amrut Biodiversity Park, a 90-hectare initiative by DDA on the Yamuna floodplain, restores degraded land previously used for agriculture and settlements.

7. **Ghat Area:** Inauguration of Maa Yamuna statue at Vasudev Ghat. Organization of Chahhth puja.
8. **Yamuna Vanasthali:** Concept ideation for development of Artisan's Eco lab, Documentation for Expression of Interest prepared
9. **Riverfront project:** Coordination for Assessment for optimization of tree cutting requirement, Inter & intra departmental coordination both on and off-site for tree cutting, Coordination & site visits with PWD, DTC, DTL, Power, I&FC and Forest, Coordination with DTL for relocation of transformer and for feasibility of shifting the existing HT Lines running across the site under the ground, Revision in CLDP for optimization of greens, entrances and boundary wall details, material and lighting strategy
10. Coordination with DTU & JMI for study of fly-ash assessment, Preparation of Action & Restoration plan, Response to NMCG, Detailed project presentation for MoHUA.

CURRENT STATUS: Project held up as per the directions of Secy. MoHUA in Sept'25. On hold since then.
11. **Mayur Nature Park:** Approved in the 426th SCM. Tender drawings and GFC for (DDA & UP portion) issued and feasibility Drawings for UP Portion issued.
12. **Buland masjid:** Approved in the 430th SCM.



The majestic Maa Yamuna Pratima, Delhi's first-ever tribute to the Yamuna River's cultural and spiritual legacy, stands tall at the DDA Parking near Nigambodh Ghat

HORTICULTURE

25.20 Horticulture Division-I/DDA from 01.04.2025 to 31.12.2025

S. No.	Name of Division	Target		Achievement	
		Trees	Shrubs	Trees	Shrubs
		Physical (in Nos.)	Physical (in Nos.)	Physical (in Nos.)	Physical (in Nos.)
1	HD-I	820	98,131	2,440	1,03,052
2	HD-IV	4,150	65,881	7,145	66,912
3	HD-VI	250	78,131	950	78,240
4	HD-DWK	740	1,15,731	940	1,16,292

A. Plantation report:**(01.04.2025 to 31.12.2025)**

S. No.	Name of Directorate	Target		Achievement	
		Tree	Shrubs	Tree	Shrubs
		Physical (In nos.)	Physical (In nos.)	Physical (In nos.)	Physical (In nos.)
1.	Director, HC-1	10660	357874	11490	362333
2.	Director, HC-2	7455	402364	17067	402415
3.	Director, HC-3	48310	174762	28830	142760
Total		66425	935000	57387	907508

B. Propagation of tree, shrub & riverine grasses:**(01.04.2025 to 31.12.2025)**

S. No.	Name of Directorate	Target			Achievement		
		Tree	Shrub	Riverine grasses	Tree	Shrub	Riverine grasses
		Physical (In nos.)	Physical (In nos.)	Physical (In nos.)	Physical (In nos.)	Physical (In nos.)	Physical (In nos.)
1.	Director, HC-1	4300	1,33,300	0	4180	1,31,350	0
2.	Director, HC-2	29700	3,29,250	0	28,952	3,24,020	0
3.	Director, HC-3	6900	78,000	5,75,000	3074	47,435	3,01750
Total		40,900	5,40,550	5,75,000	36,206	5,02,805	3,01750

Sports**25.21** The sports infrastructure developed, maintained and operated by the DDA is as under:

Sports Complexes	16 - (5 in the South Zone, 3 in the North and 04 each in the West and East Zone) and DDA Roshanara Club (North Zone) 01 - Operations of Dwarka Sports Complex, Sector 08 awarded to M/s GMR League
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	Games Pvt. Ltd. for a period of 15 years on License Fee.
Mini Sports Complexes	4 - Munirka (South), Pratap Nagar (West), Kanti Nagar (East) & Sukhdev Vihar (South)
Swimming Pools	20
Fitness Centres in Sports Complexes	21
Multigyms in Green Areas	21 (including 1 gym exclusively for ladies)
Mini Football Grounds	8
Golf Courses	2 (Lado Sarai and Bhalswa) 1 (Dwarka, Sector-24 – 9 Holes)
Mini Golf Course	1 (Siri Fort)
Golf Driving Ranges	3 (Siri Fort, Lado Sarai (Qutab) & Bhalswa)
<u>Under Construction</u>	
Sports Complexes	2 in Dwarka and 1 in Rohini
Golf Course	Sector -24, Dwarka

Roshanara Club, an iconic century-old landmark restored to its former heritage glory now open to sports enthusiasts



SYSTEMS DEPARTMENT

25.22 In 2025-26 DDA has taken a number of initiatives in the field of IT/ E- Governance for online service delivery to public and to improve the transparency and overall efficiency.

1. **New DDA Website:** New DDA website(dda.gov.in) was launched by Hon'ble LGovernor of Delhi, Shri V. K. Saxena, DDA on 14.08.2025. New revamped DDA website is more citizen centric.
2. **Portal for Online Change of Land Use** has been developed for Planning Department.
3. Lease Restoration of Plots for Land Disposal Department
4. Online Mutation of Flats for Housing Department

Sports Application: -

1. An application for the allocation of membership of Roshanara Club designed, developed and implemented successfully.
 2. An application for the allocation of membership of Siri Fort Sports Complex designed, developed and implemented Successfully. Membership draw for Siri Fort Sports complex done successfully.
-
1. **DDA Park Ticket Booking System:** Online Tickets for entry to various parks are booked using this software. An app has also been developed to deactivate entry ticket once scanned by concerned gatekeeper.
 2. **Online Building Plan with upgraded features:** - Selection of the agency and Implementation of online building plan application with latest features.
 3. **Vigilance Clearance Portal** has been Designed and Developed successfully.
 4. **Digitization of Records:** - The work of digitization and scanning of Files and Records has been taken up on war footing level. Besides 5.5 Lacs files digitized earlier,85,000 files and 5279 ledgers have also been scanned and digitized.
 5. **User Friendly Updations:** - Incorporated various citizen centric features in online conversion applications of plots and flats to make them more user friendly
 6. **Development of DDA Change of Land Use** web-application and successfully integrated with SWS(Single Window System) of GNCTD. Further, module added for Suggestion/ Objection with respect to modifications in master plan and other notifications.
 7. **Delhi Department Act module** in IDLI software : Delhi Apartment Act module has been designed and developed in eMB software and bhoomi software and made live on 18-11-2025.
 8. **Online Housing Schemes:** - Various Online First Come First Serve Schemes, E-Auction, Draw of Lots for Flats booking successfully implemented resulting in the booking of thousands of left-out flats.
 9. **E-Auction :-** Engagement and successful implementation of E-Auction services of SBI with very low processing charges resulting in saving of lacs of Rupees of DDA'S exchequer.

ACCOUNTS DEPARTMENT

25.23 Budget Section

Receipts:

(Figure in Crores)

Year	Budget Estimates	Revised Budget Estimates	Actuals
2023-24	8541.07	7696.65	6414.62
2024-25	9182.43	5920.89	5257.02
2025-26	8277.54		

Payments:

(Figure in Crores)

Year	Budget Estimates	Revised Budget Estimates	Actuals
2023-24	7643.20	8804.93	6635.29
2024-25	8810.54	5472.36	4192.45
2025-26	8005.70		

TRAINING DEPARTMENT

25.24 The Training Department of DDA organizes training programmes as per DDA Training Policy for the officers/officials of DDA. It also processes nominations received from officers/officials to participate in external training programmes organized by other professional institutions in Delhi as well as in other parts of the country and outside country, i.e., Foreign Training.

During 1st January, 2025 to 23rd December, 2025, as per the Internal & External Training Calendar 2025-2026, the Training Department has successfully conducted the following Training Programmes

S.no.	Description	No. of Programmes	No. of Participants
1.	Internal Calendar Trg./Thematic Trg./Need Based Training (Internal Training)	66	1132

2.	Induction Trg./ Pre-promotional Trg./Misc. (Internal Training)	16	695
3.	External Trg. in Delhi and Outside Delhi	13	110
Total		95	1937

RTI Section

25.25 Report for the period of 01.01.2025 to 31.12.2025 is as under: -

Sl. No.	Details of RTI Applications				
1.	Received		Disposed off		Pending
	Offline	2596	Offline	2596	NIL
	On-line	6739	On-line	6289	450
	Total	9335	Total	8885	450

Sl. No.	Details of RTI Appeals				
2.	Received		Disposed Off		Pending
	Offline	113	Offline	113	NIL
	On-line	1055	On-line	959	96
	Total	1168	Total	1072	96

25.26 Personnel Department

Statement showing Staff Strength as on 31.12.2025

Sl. No.	Name of Office	Group-A Gazetted	Group-B Gazetted	Group-B Non-gazetted	Group-C	Group-D	Work Charged	Total Staff
1.	Delhi Development Authority, M/o Housing & Urban Affairs	453	681	880	2794	NIL	45	4853

25.27 Vigilance Department

S. No.	Name of the Organization	From 1 st Jan,2025 to 31 st Dec,2025
1.	Surprise & Regular Inspection	18
2.	Number of officers charge-sheeted	36
3.	Number of officers placed under suspension	06
4.	Number of officers prosecuted	12
5.	Number of Major Penalties imposed	05
6.	Number of Minor Penalties imposed	03
7.	Number of Trainings Conducted.	10

25.28 Communications Department

1. Compilation of DDA Annual Report 2024-25.
2. Engagement of an agency for handling social media accounts of DDA
3. Preparation and printing of DDA Annual Wall Calendar for the year 2025
4. Engagement of a call centre agency for handling queries related to DDA.



Hot Air Balloon rides introduced at Baansera

b) NATIONAL INSTITUTE OF URBAN AFFAIRS (NIUA)

25.29 The National Institute of Urban Affairs (NIUA), established in 1976 under the Ministry of Housing and Urban Affairs (MoHUA), is India's premier think tank dedicated to urban development. NIUA as a hub for the generation and dissemination of pioneering research in the urban sector, aims to provide innovative solutions to address the challenges posed by rapid urbanisation in India, and facilitate the development of inclusive and sustainable cities.

25.30 NIUA collaborates with the central government, state governments, urban local bodies (ULBs), government entities, international and national organisations, non-governmental organisations (NGOs), academic and research institutions, and industry partners to ascertain priorities that address the challenges of urban services and enhance the quality of life sustainably in the Indian milieu.

25.31 NIUA offers research and policy advisory, technical assistance and capacity building support to the urban ecosystem. NIUA also significantly contributes to academic discourse by publishing two prestigious journals - 'Environment and Urbanization ASIA' and 'Urban India', and through its in-house Hindi magazine 'Samvad.'

NIUA operates through the following themes:

- Transformative urban development;
- Data-driven urban governance;
- Climate-conscious urban development;
- Water, waste and sanitation services; and,
- Inclusive development

Ongoing projects at NIUA

25.32 The projects being executed by NIUA are led by its core research and project teams comprising regular and contractual staff.

Transformative Urban Development

1. Academic Studies on Maha Kumbh Mela 2025

Two academic studies on Maha Kumbh Mela 2025 were undertaken for the Urban Development Department (UDD), Government of Uttar Pradesh. The first study on "Tourist Expenditure and its Impact on Economy during Maha Kumbh 2025" assessed economic impact across four dimensions- tourist footfall, tourist expenditure, sector-specific impacts, and government spending. The second study on 'Urban Infrastructure, Planning, and Mobility Challenges in Prayagraj' documented successful execution of Maha Kumbh 2025 and provided actionable insights and recommendations for future Maha Kumbh and other mega events. The outcomes of both the studies will inform strategies for future large-scale events to maximise benefits while ensuring sustainability.

2. Research Support for the Preparation of Urban Memorandum of MoHUA for Sixteenth Finance Commission (XVI-FC)-

For the MoHUA, NIUA provided research support for preparation of the Urban Memorandum submitted to the Finance Commission each term. The XVI-FC covers the period from 2026–27 to 2030–31, and the Urban Memorandum sets out the fiscal status of ULBs in India, their estimated financial needs for the term, and the anticipated funding requirements for the urban missions and schemes of MoHUA. NIUA integrated its inputs to the Urban Memorandum through structured discussions and feedback from the Commission members.

3. Building Urban Capacity for Performance Audit

To strengthen sectoral capacity for performance audits, a Memorandum of Understanding (MoU) was signed with the Comptroller and Auditor General (C&AG) of India to develop a comprehensive capacity-building programme for auditing urban development projects. During the period 01 January 2026 to 31 March 2026, Phase I of the programme will be completed, including content development and conversion into e-learning modules for all 24 urban topics.

4. Integrated Master Planning: Strategic Development and Optimum Utilisation of Bettiah Raj Land Parcels in Bihar

NIUA entered into a strategic knowledge partnership with the Board of Revenue, Government of Bihar, to prepare an integrated master plan for the strategic development and optimum utilisation of Bettiah Raj lands vested under the Government of Bihar. The partnership is intended to develop a comprehensive, consultative, and stakeholder-driven blueprint to guide future land use and development decisions for these land parcels. During the period 01 January 2026 to 31 March 2026, the team will develop a Strengths, Weaknesses, Opportunities, and Challenges framework and undertake analysis of 122 Bettiah Raj land parcels covering about 4,300 acres. It will also develop land use allocation strategies for these plots, conduct a Curtain Raiser Workshop in Patna to present the available land and tentative land use options with relevant departments of the Government of Bihar, and hold an interim expert consultation workshop in Patna to present indicative land use proposals.

5. Knowledge and Institutional Strengthening for Infrastructure Planning and Sustainable Development for Sub-regional Integration- To strengthen urban governance in the North-Eastern Region (NER), the Asian Development Bank (ADB) and NIUA Knowledge and Technical Support Assistance project provided strategic policy support for infrastructure planning and fostering sustainable development practices. The team provided technical assistance and capacity building support in Assam, Manipur, Meghalaya, Mizoram, Nagaland, Sikkim, and Tripura. It launched a Young Professionals Programme (YPP) to build a cadre of youth leaders who provide on-the-ground implementation support to enhance existing systems. This programme set the foundation for scaling and institutionalising similar initiatives to meet the unique challenges of the NER. Through advisory support, NIUA developed guidance documents outlining recommendations for integrated water management in NER and sustainable urban mobility and strategic planning frameworks.

6. Sustainable Urban Development and Smart Cities – II

In partnership with Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), the Sustainable Urban Development and Smart Cities – II (SUDSC-II) programme was implemented to strengthen urban sustainability and climate resilience through the adoption of sustainable urban planning practices. During 2025, activities were anchored in knowledge exchange through the SUDSC-II webinar series and targeted capacity building trainings for state and city officials. Under the webinar series, sessions examined barriers to women's mobility and economic participation, institutional and funding requirements for effective implementation, and the need for participatory, gender-disaggregated data to improve service design. The series also addressed climate-resilient urban planning through stronger data ecosystems, including integration of planning and performance frameworks, and use of digital tools for multi-dimensional data visualisation to inform city action plans. Under capacity building initiative, a five-day Training of Trainers (ToT) on integrated urban planning using GIS-based tools was conducted in Thiruvananthapuram, training 66 officials of the Local Self Government Department (LSGD) in spatial analytics and vulnerability mapping, with the course to be hosted on the National Urban Learning Platform (NULP). A two-day programme in Kochi strengthened practical approaches to gender budgeting, inclusive mobility, and participatory governance for city functionaries.



The SUDSC II team organised a two-day capacity-building programme on 'Empowering Cities towards Gender-Responsive Approaches' in Kochi, Kerala

7. Sustainable, Healthy, Learning Cities and Neighbourhoods

Supported by United Kingdom Research and Innovation through the Global Challenges Research Fund, the Sustainable, Healthy, Learning Cities and Neighbourhoods (SHLC) project is an international, interdisciplinary collaboration to address urbanisation challenges in developing countries. During the period 01 January 2026 to 31 March 2026, the book 'Urban Policy for Sustainable Development in the Global South' will be published by Springer Publications. The book highlights that while urban areas across the Global South face common challenges, responses are context-dependent. It highlights the importance of local context as

national governments and local authorities navigate complex urban governance environments, and documents the diverse strategies adopted across countries, illustrating how local realities shape policy responses and influence outcomes.

8. Small Cities Initiative (SCI) Towards Localising Growth: National Guidance Framework and Pilot Economic Plans

The project will be initiated from January 2026 and will focus on integrating small cities and towns into regional growth strategies. It will support the localisation of the growth hub vision and enable the systematic inclusion of small cities and towns within state and national economic planning frameworks.

Data-Driven Governance

9. Evaluation of Quality of Land Records under the Digital India Land Records Modernization Programme

Supported by the Department of Land Resources, Ministry of Rural Development, NIUA conducted detailed state-level evaluations of the quality of land records under the Digital India Land Records Modernization Programme (DILRMP) for Madhya Pradesh, Jharkhand, West Bengal, and Odisha. These evaluations examined Record of Rights, cadastral maps, registration, mutation, and the Revenue Court Management System, and included real-time mirror assessments in sampled villages to test end-to-end updation of textual and spatial records. NIUA subsequently undertook a nationwide evaluation of the programme covering all 36 states and Union Territories (UTs), culminating in a national compendium.

10. Formulating the Methodology for Estimation of City Economic Product

There is currently no official system for measuring economic output at the city level. To address this, the City Economic Product initiative has been launched to develop a robust, consistent, and replicable methodology for estimating the economic output of Indian cities. The exercise is anchored by NIUA, with policy and technical guidance from MoHUA, Department of Economic Affairs, NITI Aayog, and the Ministry of Statistics and Programme Implementation. The approach is phased and evidence-based, focusing on methodological development, stakeholder engagement, pilot testing, and alignment with national statistical systems to enable scalability and institutionalisation.

During the period 01 January 2026 to 31 March 2026, key datasets including state and district GDDP, PLFS labour market data, NSS consumption data, Census and projection datasets, sectoral wage and employment indicators, and spatial boundary layers, will be compiled. A gap-proxy matrix will be finalised to support consistent estimation across varied data environments, and a draft report will be prepared. The third Inter-Ministerial Committee meeting will also be organised to support finalisation of the methodology for estimation of the City Economic Product.

11. National Urban Digital Mission

The National Urban Digital Mission (NUDM) aims to digitise municipal citizen services

through the Urban Platform for delivery of Online Services (UPYOG), an open-source digital platform for e-governance. During 2025, NUDM strengthened state adoption through structured diagnostics, governance reviews, and implementation support. This included a diagnostic engagement in Telangana, progress reviews in Madhya Pradesh through the State Level Implementing and Monitoring Committee, and technical and rollout coordination in Assam, Himachal Pradesh, Karnataka, Odisha, Uttar Pradesh, Kerala, and Manipur. Key deployments included the statewide launch of Kerala Solutions for Managing Administrative Reformation and Transformation (KSMART) across Kerala, extension to 941 Gram Panchayats, and the rollout of an online property tax platform across 26 municipal councils in Manipur on the UPYOG platform. Capacity building was advanced through targeted trainings on UPYOG and the finance and accounting module for state and ULB officials, including sessions in Haryana and Karnataka, and an orientation on digital governance for probationer officer batches. NUDM also progressed standard-preparation and knowledge exchange through Domain Working Groups and webinars on draft Knowledge Standards, alongside recognition of UPYOG as a Digital Public Good by the Digital Public Goods Alliance and a national award for digital infrastructure.



The NUDM team hosted more than 200 participants at the 'Webinar on Knowledge

During the period 01 January 2026 to 31 March 2026, UPYOG version 4.0 will be launched, and two new services, estate management and No Due Certificates, will be added to the list of offerings under the Mission. Four new knowledge standards will be published on Pet Registration, Community Hall Booking, Faecal Sludge Management, and Advertisement Booking. The Government of Assam will complete its adoption of the Online Building Plan Approval System (OBPAS).

12. National Urban Learning Platform-The NULP supports e-learning to address urban challenges and strengthen capacity building for the MoHUA. The programme team organised the 'Capacity for Change: Forging Sustainable Futures' conference, which convened over 200 stakeholders and included the launch of 'Urban Learnathon 2.0'. NULP expanded institutional engagement through onboarding dialogues and workshops with Pimpri Chinchwad Municipal Corporation (PCMC) and the Municipal Corporation of Delhi (MCD), and initiated collaboration discussions with the Indian School of Development Management (ISDM). The platform marked five years of operations with 117 courses, over 300 good practices, more than 1.5 lakh users, and 16 states and UTs onboarded. Digital upgrades included leaderboards and dashboards, a new Content Management System, a revamped website and landing page, and

activation of the ‘एकUM – One Urban Mind’ discussion forum. NULP initiated onboarding of ULBs onto the iGOT Karmayogi platform, progressed technical integration through joint reviews, and supported the nomination of nodal officers in 26 states and UTs. NULP also launched the Community of Practice on Gender-Responsive Mobility to enable collaborative action on gender disparities in urban mobility.

During the period 01 January 2026 to 31 March 2026, a tripartite MoU between MoHUA, Mission Karmayogi Bharat, and NIUA will be signed to formalise technological integration of iGOT and NULP as the urban instance. The platform will target onboarding of at least 3 lakh employees on the microsite, including the existing 1.58 lakh NULP user base, alongside development of more than 120 urban technical courses and over 350 urban solutions.

13. Strategic Knowledge Partnership for Enabling Postal Digital Address Code and Digital Postal Index Number Ecosystem

In partnership with the Department of Posts, NIUA provided technical support for the Postal Digital Address Code (PDAC) and Digital Postal Index Number (DIGIPIN) ecosystem in India. This support covered preparation of standard documents, assessment of proof of concepts, identification of potential revenue streams, definition of institutional arrangements, capacity building, and identification of key regulatory and legal concerns. During the year, the programme team- initiated development of a standardised framework for capturing address information across India, conducted focused group discussions with domain experts and stakeholders to gather inputs on the utility of digital addressing, undertook site visits to postal facilities to assess operational workflows and developed a use-case report on integrating digital addressing to improve departmental efficiency. Regular field visits were undertaken to review existing address capturing mechanisms, and identify gaps and opportunities for improvement.

During the period 01 January 2026 to 31 March 2026, the team will finalise the National Address Standard in a BIS-compliant format and document learnings and insights from pilots being conducted by the Department of Posts. It will also prepare a recommendatory report on use of DIGIPIN for disease surveillance services, develop frameworks and models for generating revenue streams through the digital addressing ecosystem, and assess the potential use of DIGIPIN within implementation of the NUDM.

Climate-Conscious Urban Development

14. City Investments to Innovate, Integrate and Sustain 2.0

City Investments to Innovate, Integrate and Sustain (CITIIS) 2.0 is a joint programme of the MOHUA, French Development Agency (AFD), German Development Bank (KfW), European Union (EU) and NIUA. During 2025, the programme advanced city-level waste management projects in 18 cities and state-level climate action cells in 21 states, including signing of agreements worth ₹1,800 crore at the High-level 12th Regional 3R and Circular Economy Forum held in Jaipur. The programme was also showcased at the 4th India-EU Urban Forum, highlighting how circular economy principles and solid waste management value chains are embedded in project design. The AFD-KfW-EU supervision mission visited Guwahati, Belagavi, Panaji, and Agra. The CITIIS team conducted an assessment of waste management

across all 18 cities led by Tata Consulting Engineers through NIUA. School awareness activities and preparations for World Environment Day were conducted in Jaipur. Trainings were conducted for Special Purpose Vehicles (SPVs) on environmental and social safeguards, pre-screening, stakeholder engagement planning, PFMS mapping, and the programme communication framework.

During the period 01 January 2026 to 31 March 2026, CITIIS 2.0 will conduct the Component 1 maturation phase technical workshop in Delhi, organise three zonal workshops on Component 2 in Thiruvananthapuram, Udaipur, and Guwahati, and deliver online trainings on environmental and social safeguards, communications, and monitoring and evaluation.

15. Climate Project Preparation Facility

The Climate Project Preparation Facility (CPPF) has been set up at NIUA in collaboration with Shakti Sustainable Energy Foundation, to address the funding gap in early-stage project preparation for climate-focused urban infrastructure projects. During 2025, the CPPF advanced city engagement and project preparation for methane mitigation and climate-responsive waste management. The team visited Hyderabad and Warangal to assess feasibility for investment-ready projects, including discussions with the Greater Warangal Municipal Corporation (GWMC) to develop a concept note for a waste-to-energy (WtE) project focused on bio-methanation, supported by site assessment of the waste dumpsite. In Hyderabad, meetings with senior state leadership assessed readiness for project preparation in Warangal and Nizamabad, including viability of Public Private Partnership (PPP) model. The CPPF was launched at a national workshop of the CPPF, and included signing of a MoU between Housing and Urban Development Corporation Limited (HUDCO) and NIUA to establish a collaborative framework on urban infrastructure and development.

During the period 01 January 2026 to 31 March 2026, the facility will sign a MoU with at least one city for a methane capture project to be implemented through a PPP model.

16. Disaster Management Plan for Ministry of Housing and Urban Affairs

The project aims to develop a Disaster Management Plan for the MoHUA in alignment with the Disaster Management Act, 2005, with a focus on embedding disaster resilience across the missions and schemes of MoHUA. The Plan is intended to strengthen climate- and disaster-resilient planning and infrastructure investments, improve preparedness and response, and ensure business continuity during emergencies. During 2025, the team advanced work on the Business Continuity Plan and building-level preparedness for Nirman Bhawan, New Delhi. It presented the Incident Response System structure to the MoHUA and held coordination meetings with the Central Public Works Department (CPWD) and the Central Industrial Security Force (CISF) to review preparedness measures and identify vulnerable locations. The team assessed entry and exit points, corridors, and emergency routes, mapped accessibility constraints and bottlenecks, and developed evacuation plans with clear exits, assembly points, and movement pathways. It also conducted a Hazard, Vulnerability and Risk Assessment to inform an emergency contingency plan.

In parallel, the team convened expert and stakeholder consultations to integrate disaster risk

reduction into MoHUA missions, schemes, and guidance documents. It engaged transport experts and urban planners to embed disaster preparedness in urban transport systems, including safe and resilient access under the PM e-Bus Sewa Mission. An expert consultation held on 29 March 2025 supported integration of disaster risk reduction in the Urban and Regional Development Plan Formulation and Implementation (URDPFI) Guidelines and the Model Building Bye-Laws, with priority actions on hazard-informed land use, resilient infrastructure, climate-adaptive zoning, and early warning systems.

17. **Gender-related Inequalities of Climate Vulnerability in Indian Cities**

The study supported by the KfW and NIUA seeks to understand the impact of climate change on urban women by analysing physical and socio-economic indicators within the framework of exposure, sensitivity, and adaptive capacity. In 2026, primary data will be collected from the selected city- Chennai. The collated data will subsequently be analysed, and the draft report will be prepared.



The NIUA team interacting with women stakeholders prior to commencement of data collection in Chennai

18. **Strengthening Institutions and Government’s Capacities to Mainstream Inclusive Green Economy Principles in the Urban Sector**

The project is a strategic partnership between the NIUA, United Nations Institute for Training and Research (UNITAR), and United Nations Development Program (UNDP) in India. It aims to strengthen urban sustainability by integrating Inclusive Green Economy (IGE) principles into India's urban governance framework through capacity building and policy development initiatives in Madhya Pradesh and Uttarakhand. During 2025, two dissemination workshops on ‘Mainstreaming Inclusive Green Economy in the Urban Sector’ were held in Bhopal and Dehradun to support application of the IGE framework in urban policy and practice, with a focus on the role of states and cities in advancing sustainability initiatives. The workshop in Bhopal presented and discussed IGE-centric recommendations for Madhya Pradesh’s Nagar Van Scheme to strengthen urban green spaces, while the workshop in Dehradun examined IGE-aligned recommendations for the Draft Master Plan of Dehradun 2041 to inform long-term planning for the city. The workshops brought together senior and mid-level officials from departments including urban development, forest, environment and pollution control, along with representatives from municipal corporations, parastatal bodies, multilateral agencies, and private sector firms.

19. Transformative Climate Action using Participatory Data-Driven Decision-Making

Under the Transformative Climate Action using Participatory Data-Driven Decision-Making Platforms (TCAP) initiative, NIUA organised the National Capacity Building Workshop on Participatory Climate Action for Indian Cities, supported by the International Climate Initiative. The workshop strengthened capacities of 23 ULB officials from 13 cities to facilitate collaborative resilience-building activities and scale participatory approaches supported by digital tools. In parallel, Massive Open Online Course (MOOC) modules are being developed and will be hosted on NULP.

20. Urban-Act: Integrated Urban Climate Action for Low-carbon & Resilient cities

The Climate Centre for Cities (C-Cube) organised a roundtable on ‘Grounding Climate Action in Indian Cities: Rethinking Finance, Capacity, and Institution’ under the Urban-Act project, supported by the International Climate Initiative of the German Federal Ministry for Economic Affairs and Climate Action, and GIZ. The discussion brought together policy experts, academics, and practitioners to address gaps identified through the ClimateSmart Cities Assessment Framework (CSCAF), using a structured approach aligned with the CSCAF star categories. Deliberations focused on strengthening local capacities, improving institutional structures, and enhancing access to climate finance. Speakers examined enabling conditions for effective climate action, priority investments for low-carbon and resilient development, and governance reforms required for cities to move from planning to implementation.

21. Urban shift Country Project

UrbanShift aims to foster evidence-based, sustainable and integrated urban development practices in Indian cities such as Pune, Surat, Agra, and Puducherry. The project focuses on evidence-based planning, nature-based solutions, innovative financing, and gender mainstreaming. During 2025, the project advanced core activities through structured procurement, technical development, and stakeholder engagement. Contracts were awarded for preparation of a roadmap for institutionalising and operationalising an urban transport fund and for the project’s financial audit. Requests for Proposals were issued and processed for Comprehensive Mobility Plans for Karaikal, Mahe, and Yanam, and for corridor and junction improvement planning in Pune, alongside coordination meetings with key stakeholders within the city. Baseline and review engagements for non-motorised transport and urban road safety were conducted in Surat, including capacity-building workshops and iterative consultations with city officials. The ‘Compendium on Coastal Resilience and Continued Planning for the Dumas Sea Face Development Project’ was launched. The UrbanShift website was deployed, and the ‘TOD-Reimagined’ design competition was initiated in collaboration with Pune Municipal Corporation to support practical, implementable approaches to Transit-Oriented Development.

During the period 01 January 2026 to 31 March 2026, the project will initiate preparation of corridor and junction improvement plans for Pune, coastal resilience plans for Surat and Puducherry, and station area planning for Pune and Agra. It will also commence workstreams on EV readiness review, gender and diversity action planning, integrated green mobility planning, and enhancement of Integrated Command and Control Centres (ICCCs), alongside

stakeholder consultations for Surat's non-motorised transport guidelines and the resilient coastal zone development plan. Collaboration with the Directorate of Urban Land Transport, Bengaluru will also be formalised.

Water, Waste And Sanitation Services

22. Developing Urban River Management Plans for Members of the River Cities Alliance

NIUA, in partnership with the National Mission for Clean Ganga (NMCG), is supporting River Cities Alliance (RCA) members to prepare Urban River Management Plans (URMPs) using a standardised national framework anchored in a ten-point agenda. The URMP framework enables cities in the Ganga Basin and beyond, to move further from pollution abatement by integrating river economy, urban resilience, and citizen-river connect into city-specific planning. During 2025, the team conducted a three-day training for the consultant team supporting URMP development and convened city-wise inception meetings with multi-stakeholder working groups for Ramnagar, Haldwani–Kathgodam, Haridwar, and Rishikesh in Uttarakhand, followed by an inception meeting for the Gangotri and Yamunotri regions. The team also convened state-level engagements to accelerate preparation and implementation; delivered a two-day orientation in Patna for Bihar's URMP cities and state departments, covering the URMP process, baseline development, monitoring and evaluation planning, and financing options; and held a state-level progress review in Uttarakhand. NIUA also supported city-level multi-stakeholder working group meetings to initiate URMP preparation, including Mirzapur, Chapra, and Bhagalpur, focusing on floodplain regulation, wastewater and solid waste management, waterbody rejuvenation, ecological buffers, and community stewardship.



The URMP team at the 'State Monitoring Committee Meeting' in Uttarakhand

23. Establishing a Standard Operating Procedure for the Implementation of Drink from Tap Schemes

Drink from Tap (DFT) is a flagship Mission of the Government of Odisha aimed at providing high-quality, round-the-clock water supply to residents across all cities in the state. The DFT

mission has already been successfully implemented in 24 ULBs, and plans are underway to scale it to all 114 ULBs in Odisha. Building on the mission's objectives, the project aims to develop a standard operating procedure to scale up DFT mission across the remaining ULBs, in close coordination with the Water Corporation of Odisha (WATCO). In 2025, the team identified broad thematic areas to inform guideline development. These guidelines were then hosted on a digital platform, providing an easy-to-understand, visually appealing medium that simplified the DFT process for WATCO engineers. The team also devised use cases for different aspects of DFT mission.

24. Independent Review and Monitoring Agency-NIUA is supporting the scale-up of Atal Mission for Rejuvenation and Urban Transformation (AMRUT) 2.0, launched in 2021, by undertaking independent review and monitoring of programme projects. Under this engagement, NIUA's team conducted independent reviews of ongoing and sanctioned projects across 12 states and 1,000 ULBs, using an assessment framework that covers operational, technical, financial, and management parameters. During 2025, NIUA undertook structured field reviews in Kerala and Karnataka to identify implementation constraints and support corrective action. In Kerala, the team reviewed more than 61 AMRUT 2.0 projects across 21 ULBs, documenting execution challenges faced by state authorities and outlining practical measures to improve project efficiency and outcomes. The team conducted a similar exercise across 15 ULBs in Karnataka. The collected data was uploaded on the AMRUT 2.0 portal, and the team subsequently created compliance reports to support monitoring and follow-up by programme stakeholders.

25. Institutionalising an Impact Assessment Framework for Drink from Tap Mission in Odisha

In 2021, NIUA was engaged to conduct an impact assessment of the DFT scheme in Bhubaneswar and Puri. Based on these recommendations, the state government is now implementing the DFT mission in 24 ULBs across Odisha. The objective of this project was to assess the progress in these ULBs. The evaluation agenda is to investigate the operational, service-related, social, and economic changes resulting from the implementation of the mission. Furthermore, it also investigates the sustainability of the water supply system developed under the mission to function over the designed service period. During 2025, the team finalised the impact assessment report for 20 cities, assessing scheme performance across three core dimensions. A technical evaluation was conducted to review system efficiency, examined operations and maintenance readiness to gauge long-term service effectiveness, and captured consumer perception to assess user experience and realised benefits for households and other end users.

26. Knowledge Management Unit under the Swachh Bharat Mission–Urban

The Swachh Bharat Mission–Urban - Knowledge Management Unit (SBMU-KMU) serves as a national platform to support capacity building, knowledge creation, and institutional learning under SBM-U. It was launched at the National Urban Conclave in November 2025. Following the launch, the KMU organised an Orientation Programme for National Master Trainers (NMTs) on Solid Waste Management and Used Water Management. Key outcomes included agreement on standardised, quality-benchmarked training modules, aignment of a national

training calendar with 12-15 state-level workshops, clear identification of target groups, transparent criteria for selecting NMTs, and a unified strategy for co-developing training content with NIUA and MoHUA.

During the period 01 January 2026 to 31 March 2026, the KMU will conduct 10 regional workshops for State Master Trainers (SMTs).

27. Participatory and Inclusive Water-sensitive Urban Design for Sustainability and Resilience (PARIWAR)

Implemented under the Australia–India Water Security Initiative, the project promotes the concept of Water Sensitive Cities by applying multi-stakeholder, local approaches informed by Australia’s experience in holistic urban water management.

During 2025, the project advanced community-led planning for water-sensitive neighbourhoods in west Delhi. A community engagement and skill-building session was held at Mubarakpur Dabas Daura Chaupal, where residents mapped priority plantation sites on a neighbourhood plan and contributed local knowledge to guide future interventions. Eco-Wings experts trained participants on waste segregation and composting, and community enumerators who supported a local tree census. Delhi Development Authority officers acknowledged the community’s efforts, reinforcing local ownership. The mapping outputs will inform upcoming plantation drives and support adoption of decentralised composting through distributed kits and equipment.

28. Proliferating Ecosystem-based Adaptation Practices in Indian Cities

The project aims to create an enabling environment to mainstream Ecosystem-based Adaptation (EbA) solutions as a sustainable approach to water management. It seeks to address core challenges of water scarcity and urban flooding. Implemented in two phases, the project will design practical EbA interventions for flood control and groundwater recharge in Bhubaneswar. In the second phase, learnings of EbA practices will be scaled to other Indian cities. During 2025, the Bhubaneswar Municipal Corporation, in collaboration with NIUA, progressed identification of nature-based solutions to mitigate and adapt to urban flooding by working with natural systems, including rivers, drains, waterbodies, and wetlands. A review meeting was convened for senior officials to examine proposed interventions and validate priorities based on local conditions and implementation readiness. The discussion generated actionable inputs to strengthen city-level planning and will be shared with the River Cities Alliance network to support cross-city learning on flood adaptation.

29. Sanitation Capacity Building Platform (SCBP)

The SCBP supports MoHUA on urban sanitation beyond achieving Open-Defecation Free status, focusing on designing and implementing Non-Sewered Sanitation (NSS) approaches like Faecal Sludge and Septage Management (FSSM) and Integrated Wastewater and Septage Management (IWSM). During 2025, the SCBP team participated in the Global South WASH Academic Conclave, and presented NIUA’s work on gender equality and social inclusion, water governance, and sanitation service delivery, alongside research posters and the launch of ‘Towards Climate Resilient Sanitation Futures’. NIUA joined the UN-Habitat Global Water

Operators' Partnerships Alliance to deepen peer learning with utilities, and showcased SCBP's work at the ADB's partnership dialogue in Manila. The SCBP team also participated in expert dialogues on water-sensitive urban planning, sanitation technologies, and climate risks in mountain cities, including sessions under Parvat Manthan and a webinar on the glacier-water nexus. The team conducted a three-day training in Nagaland on preparing detailed project reports for used water and faecal sludge management, and convened a ToT on 'Water and Sanitation: Sustainable and Resilient Urban Futures' in New Delhi. It launched the 'Three Pillars of Capacity Building' knowledge product on World Habitat Day. The programme is also a part of the SBMU-KMU.

During the period 01 January 2026 to 31 March 2026, SCBP will organise 10 regional workshops for State Master Trainers, conduct a state-level workshop in Uttarakhand, launch knowledge products, deliver the training on 'Water and Sanitation: Sustainable and Resilient Urban Futures,' and publish blogs.

30. Shallow Aquifer Management in AMRUT Cities

In partnership with the MoHUA, NIUA is demonstrating shallow aquifer management as a practical strategy to improve urban flood resilience and water security in implemented in 10 AMRUT cities of Bengaluru, Chennai, Dhanbad, Gwalior, Hyderabad, Jaipur, Kolkata, Pune, Rajkot, and Thane. By strengthening shallow aquifer recharge and storage, the project supports safer groundwater recharge and improved management of excess storm water. During 2025, the Shallow Aquifer Management (SAM) team completed groundwater recharge structures in Chennai and Jaipur in consultation with ULB nodal officers. To document field learnings, a two-member team visited Jaipur to assess project implementation on the ground and engage with city officials and project partners on operational insights. NIUA launched 'Shallow Aquifer Management in Practice: A Compendium of Pilot Projects in AMRUT Cities' during the inaugural session of the Symposium on Multidimensional Approaches for Integrated Urban Water Management in India in New Delhi.

31. Shallow Aquifer Management 2.0: Building on the outcomes of the SAM pilot programme, SAM 2.0 is creating an enabling environment for enhanced action on urban aquifer management in AMRUT cities. The programme is scaling SAM outputs to 75 additional cities while deepening the understanding and application of urban aquifer management practices through structured partnerships, capacity building, and evidence generation. During 2025, the team convened an onboarding meeting with 75 cities, conducted expert consultations to finalise research themes and learning needs, and familiarised participants with SAM principles through a national workshop. NIUA launched a dedicated SAM 2.0 dashboard on the AMRUT portal and supported cities to appoint nodal officers. It signed agreements with six National Remote Sensing Centre (NRSC) cities to implement interventions at 10 sites per city and signed MoU with nine SAM cities to implement recharge structures under AMRUT 2.0, alongside transfers of AMRUT 2.0 grants to enable tendering. The team formed seven regional clusters, floated Requests for Proposals on the Government e-Marketplace to onboard cluster partners, constituted evaluation committees, and progressed tender awards. It signed an MoU with the Central Ground Water Board to co-develop training modules, roll out capacity-building programmes, and undertake a dedicated research assignment on urban groundwater

management. NIUA also conducted cluster-wise onboarding workshops to clarify city responsibilities and implementation roadmaps. For knowledge dissemination, the team organised a capacity-building workshop with the Rajiv Gandhi National Ground Water Training and Research Institute to support officials implementing recharge and rainwater harvesting measures. It advanced implementation in 10 NRSC cities and completed construction of recharge structures in Bhubaneswar, Vijaynagara, and Warangal, with 27 structures completed across 09 NRSC cities. The team also finalised cluster partners for six clusters, initiated in-person cluster workshops, and onboarded IIT Roorkee as one of the clusters. It launched the SAM 2.0 research call and shortlisted 30 proposals from 161 submissions across 10 thematic areas to strengthen the evidence base for urban groundwater management.

32. Strengthening the River Cities Alliance for Achieving Healthy Urban Rivers: The RCA is a network of 145 cities that supports river-sensitive urban development through technical assistance, peer learning, and capacity building. During 2025, the RCA team undertook a field visit to Kolkata to advise on an eco-friendly riverfront stretch and initiated preparation of technical design inputs for the city. The team organised a two-day workshop in Ahmedabad on ‘Contemporary Models for Waterfront Development in Indian Cities’, which brought together RCA cities to review case studies and practical approaches that integrate sewage interception, flood resilience, and inclusive public realm design. The RCA team conducted Season 5 of the Student Thesis Competition on ‘Re-imagining Urban Rivers’, including an onboarding session, a writeshop on the URMP framework, and applied learning visits. It undertook site visits in Rajahmundry to support preparation of a URMP, initiated discussions in Muzaffarpur on a Budhi Gandak-focused URMP, and documented river and wetland restoration and in-situ treatment approaches in cities including Gorakhpur, Pune, and Chennai. It convened an expert consultation to develop a Toolkit for Holistic Rejuvenation of Stormwater Drains, focusing on nature-based solutions, in-situ treatment options, and operations and maintenance considerations. Other workshops and consultations included the ‘Expert Brainstorming Session on Riparian Zone Design and Management’ to advance the development of national guidelines for planning and managing riparian buffers in urban India, development of a ‘Toolkit for Holistic Rejuvenation of Stormwater Drains in Cities’, and the state workshop on ‘Preparation of Urban River Management Plans’ in Jharkhand. The team also delivered a training programme in Patna on making river-sensitive master plans for Bihar and an RCA webinar on shallow aquifer management using the city of Dhanbad as a case study. The RCA team represented NIUA at the World Economic Forum 2025, highlighting river-sensitive urban development as a core element of sustainable and water-secure cities. Study on Solid Waste Quantification, Composition and Mass Flow Analysis in Mumbai and Ahmedabad NIUA and Kushaagra Innovation Foundation conducted the study in Mumbai and Ahmedabad as part of C40’s ‘Pathway Towards Zero Waste’, a city-level strategy that supports cities in the global south in improving waste management practices. In 2025, the final reports were prepared to identify solid waste quantification, composition, and mass flow in both cities.

33. Towards the Adoption of Data-driven Integrated Urban Water Management in India:

In partnership with United Nations Educational, Scientific and Cultural Organization

(UNESCO), NIUA is supporting data-driven Integrated Urban Water Management (IUWM) to address urban water challenges through an interdisciplinary and multi-sectoral approach. The project is developing an online dashboard and city-level database to enable holistic planning, design, and management of urban water systems in Gwalior, Madhya Pradesh while creating a replicable model that can inform other cities. During 2025, NIUA developed an IUWM dashboard for Gwalior by compiling an integrated database using primary and secondary data across key water-related parameters. The beta version of the dashboard is being migrated to NIUA's server to enable stable hosting and wider access for decision-making. In parallel, NIUA initiated preparation of a user manual for the IUWM database to standardise data definitions, document workflows, and support replication of the approach in other cities.

Inclusive Development

34. Centre for Sustainable Urban Livelihood: The Centre for Sustainable Urban Livelihood (CSUL) serves as a premier Centre of Excellence under the Deendayal Antyodaya Yojana-National Urban Livelihoods Mission (DAY-NULM) and Prime Minister's Street Vendors Atmanirbhar Nidhi (PM SVANidhi). CSUL provides technical support for effectively implementing urban livelihood components aligned with the MoHUA. Its mission is to fortify socio-economic resilience by addressing the complexities of urban livelihoods, focusing on the urban poor and vulnerable groups. During 2025, CSUL hosted a workshop on 'Planning and Development of Vending Bazaars,' highlighting the need to integrate street vending into urban planning through clear frameworks, mapping of vending markets including temporal and weekly markets, and models that align vendors' needs with broader city outcomes such as reduced congestion, improved walkability, and inclusive local economies. The CSUL team also engaged in expert discussions on gender, care work, migration, and labour welfare systems, including sessions convened by GIZ India, Jagori Women's Resource Centre, Indus Action, and academic institutions, with a focus on data systems, access to entitlements, and institutional coordination.

CSUL participated in SEWA Delhi's community hearings on informal workers, and conducted field visits to shelter homes managed by the Delhi Urban Shelter Improvement Board to assess their potential as multi-utility social infrastructure for gig workers and daily wage labourers. It launched the 'City of Work' webinar series to bring together policymakers, practitioners, and worker groups to deliberate on planning for sustainable livelihoods. CSUL supported mission design for the next phase of DAY-NULM through stakeholder consultations. It also supported MoHUA consultations on vending *haat* models, and participated in NITI Aayog and National Housing Bank discussions on scaling women-led enterprises and designing financial products for vulnerable occupational groups under the upcoming Mission.

35. Strategic Action to Build Resilience for All : The Strategic Action to Build Resilience for All (SARAL) study focused on mainstreaming the inclusion of Persons with Disabilities (PwDs) in disaster management systems, aligning with the principle of leaving no one behind. The study focused on the Ganjam District, specifically the urban areas of Berhampur and Gopalpur, given the vulnerability issues in Odisha. It drew on extensive primary data, including field surveys, stakeholder interviews, focus group discussions with persons with disabilities and their families, and mapping and accessibility audits of both temporary and permanent cyclone shelters. Key findings revealed strong intent among officials to advance disability inclusion, strengthen social cohesion and community participation during disasters, and adapt effective preparedness mechanisms for rural and urban settings.

Other Key Initiatives

36. Working Groups on Urban Governance Reforms: The Constitution (Seventy-Fourth Amendment) Act 1992 established ULBs as self-governing institutions. While MoHUA programmes have largely focused on improving urban service delivery, structural reforms in city governance remain insufficient. Working Groups comprising state representatives and experts have been formed to address these gaps. These groups will drive multi-stakeholder deliberations on key areas and define deliverables with timelines. Several meetings were held in 2024 to identify key challenges impacting residents' quality of life. By December 2024, each problem was paired with multiple potential solutions identified by the respective Working Groups. After extensive deliberation and consultation, the Working Groups submitted their final reports in the first quarter of 2025.

37. High-level 12th Regional 3R and Circular Economy Forum in Asia and the Pacific The High-level 12th Regional 3R and Circular Economy Forum in Asia and the Pacific was held from 03 March to 05 March 2025, at the Rajasthan International Centre in Jaipur, India. The three-day event centered on the theme 'Realising Circular Societies Towards Achieving SDGs and Carbon Neutrality in Asia-Pacific,' aiming to promote resource efficiency, sustainable consumption, and improved waste management across the region. Organised by MoHUA, United Nations Centre for Regional Development (UNCRD), and the Government of Rajasthan, the event served as a crucial platform for fostering sustainable waste management and circular economy practices in the region. The Forum aimed to address environmental sustainability, resource efficiency, and climate change by promoting Reduce, Reuse, and Recycle (3R) principles as a cornerstone of sustainable development. NIUA supported MoHUA with design, development, coordination, logistics, technical and advisory input, and implementation of the event.

38. The National Meeting of Urban Development Ministers was organised by MoHUA on 17 July 2025, at Vigyan Bhawan, New Delhi. The event brought together Urban Development Ministers and senior officials from various states and UTs to discuss initiatives undertaken with respect to waste management and swachhata, affordable housing, urban transport system, infrastructure, water security, among others for a holistic approach to urban governance and sustainable development. NIUA provided technical inputs to MoHUA.

39. World Habitat Day 2025

As part of the commemoration of World Habitat Day 2025, MoHUA organised a one-day event at Vigyan Bhawan, New Delhi, on 08 October 2025, bringing together policymakers, practitioners, researchers, and community representatives. NIUA supported MoHUA with design, development, coordination, technical input, and organisation of three technical sessions during the event. The sessions were convened on the themes of ‘Integration of Urban and Peri-Urban Areas into Metropolitan Cities’, ‘Understanding and Responding to Urban Flooding’, and ‘Equitable Cities’. Through engaging discussions, expert insights were shared by representatives from state governments, ULBs, academic institutions, philanthropic organisations, and think tanks. The Outcome Report was prepared and released during National Urban Conclave 2025.



Technical sessions conducted by NIUA team at the commemorative event for World Habitat Day, held in Delhi

40. National Urban Conclave 2025

The National Urban Conclave 2025 was held on 08-09 November 2025 at Yashobhoomi Convention Centre, New Delhi, India. Hosted by the MoHUA, with support from the Ministry of Road, Transport & Highways, and the Ministry of Railways, the two-day conclave focused on the theme ‘Sustainable Urban Development & Governance’. The Conclave brought together ministers, senior officials, experts and practitioners to reflect on how India’s cities can anchor the vision of Viksit Bharat 2047. Deliberations took place across themes of transit-oriented development, urban livelihoods, capacity building, urban governance, circular economy, and housing. NIUA’s Centre for Public Policy on Housing and Habitat, the SBMU-KMU housed at the NIUA were launched at this event. NIUA supported MoHUA with design, development, coordination, logistics, technical and advisory input, and implementation of the event.



The NIUA team at the breakout session on 'Capacity Building for Urban Local Bodies: A Roadmap to Viksit Bharat 2047', conducted during the National Urban Conclave 2025 in Delhi

41. **Regional Meeting of Urban Development Ministers :**The national level meeting of the Urban Development Ministers held on July 17, 2025 in New Delhi laid the foundation of organisation of similar meetings at the regional level. The first regional meeting was held in Bengaluru on October 30, 2025 for southern states/UTs, second in Hyderabad on November 18, 2025 for south and west states and third in Bhopal on December 20, 2025 for north-central states. The deliberations centered around key issues, challenges, and opportunities in various urban mission and to chart a collective way forward.

42. **Consultations on Revisiting India's Census Criteria for Defining Urban Areas:**The National Institute of Urban Affairs (NIUA), in collaboration with the Ministry of Housing and Urban Affairs (MoHUA), contributed to a three consultations in 2025 on revisiting India's Census criteria for defining urban areas. First, NIUA organised a consultation on 23 September 2025, bringing together over 20 national and international experts to examine limitations of the existing Census definition and discuss alternative demographic, spatial, and functional approaches informed by global practices. Second, feedback from the expert consultation further deliberated in a meeting chaired by the Secretary, MoHUA on 25 September 2025, where senior officials and experts discussed on the policy, programme, and data implications of redefining urban areas, including impacts on scheme design, governance, and peri-urban regions. Third, on 17 October 2025, MoHUA and NIUA jointly presented consolidated analytical findings before the Standing Committee on Housing and Urban Affairs, Lok Sabha Secretariat, as part of the Committee's examination of Census criteria for defining urban areas. The presentation translated earlier expert and policy deliberations into analytical note to inform parliamentary scrutiny and future policy directions.

43. **Environment and Urbanization ASIA :**Environment and Urbanization ASIA (eISSN: 09763546 | ISSN: 09754253) is an international, peer-reviewed, interdisciplinary journal published bi-annually by NIUA in partnership with SAGE Publications, New Delhi. The journal facilitates the exchange of ideas, research findings, intervention strategies, and innovative solutions related to urbanisation, environment, and human settlements across Asia.

It also explores the interconnections between these dimensions, covering various themes such as governance, finance, land, infrastructure, housing, migration, urban sprawl, climate change, green growth, inclusion, and sustainability. Indexed in 14 databases, the journal boasts a CiteScore of 3.3 and an Impact Factor of 1.8, reflecting its growing influence in the academic and policy-making communities. Volume 16(1) was published in March 2025. It features ten articles exploring the multifaceted aspects of Asia's urbanisation through insightful analyses, thought-provoking case studies, and innovative solutions. Volume 16(2) was published in September 2025, featuring six articles and perspective studies.

44. **Urban India:** Urban India (ISSN 0970-9045) is a peer-reviewed, bi-annual journal published by NIUA since 1981, dedicated to advancing meaningful urban research and fostering informed debates on India's urban sector. The journal features new concepts, theories, policies, arguments, and methodological approaches on a wide array of topics, including urbanisation, urban development, governance, housing, infrastructure, inclusion, municipal finance, climate change, sustainability, transport, mobility, migration, sprawl, and related urban issues in India. It also includes perspectives and book reviews, offering diverse insights into urban challenges and solutions. The journal is listed in the UGC List and the ProQuest Database, reflecting its credibility and academic reach. Volume 45(I), published in June 2025, features ten articles and two perspectives. The issue focused on housing and real estate, gentrification, urban planning and artificial intelligence, mobility, and energy efficiency in urban India. Publication of the upcoming Volume 45 (II) is anticipated by the end of January 2026.

25.33 OFFICIAL LANGUAGE PROMOTION ACTIVITIES

- NIUA promotes the use of Hindi in accordance with the Official Language Policy. The Institute maintains an Official Language Implementation Committee chaired by the Director, NIUA, with the Director (Official Language), MoHUA participating in committee deliberations. Between 01 January 2025 and 31 December 2025, NIUA reviewed progress and strengthened staff capacity through quarterly governance and structured motivation measures. The Institute convened four quarterly meetings of the Official Language Implementation Committee (March, June, September and December 2025) to review Hindi usage and institutional activities. In parallel, NIUA conducted four quarterly Hindi workshops to encourage and enable staff to undertake official work in Hindi.
- NIUA also strengthened its official language implementation through active participation in national-level forums and trainings organised by the Department of Official Language, Ministry of Home Affairs and MoHUA. Hindi Section officials attended the MoHUA Rajbhasha Sangosthi in Jaipur, the Sanyukta Chhetriya Rajbhasha Sammelan and Puraskar Vitran Samaroh in Jaipur, the Kanthasth 2.0 translation tool training in New Delhi, and the Department of Official Language Golden Jubilee celebrations at Bharat Mandapam, New Delhi. They also attended the Hindi Diwas and 5th All India Official Language Conference at Mahatma Mandir, Gandhinagar.

- To deepen institutional adoption, NIUA organised Hindi Pakhwara in September 2025, including competitions on essay writing, poetry, bilingual word meanings, noting and translation, and Hindi dictation for MTS staff, and published a Hindi Pakhwara compilation of staff contributions. NIUA also published two issues of its in-house half-yearly Hindi journal ‘सम्वाद’ (Samvad) in June and December 2025, featuring thematic issues on urban health challenges and urban development, along with staff contributions such as poems, reviews and stories.

c) **BUILDING MATERIALS AND TECHNOLOGY PROMOTION COUNCIL (BMTPC)**

25.34 Building Materials & Technology Promotion Council (BMTPC), established in 1990, is mandated to promote alternate building materials and construction technologies for field level applications. BMTPC has been involved into myriad activities e.g. identification and evaluation of innovative building materials & technologies, demonstration construction, disaster mitigation & management, capacity building, skill development, appraisal & monitoring, organisation of seminars, conferences & exhibitions, publication of guidelines, manuals and other promotional literature etc. Major initiatives and activities undertaken during 2025-2026 (up to 31st December 2025) are as follows:

25.35 BMTPC is constructing demonstration houses in different parts of India using emerging housing technologies with the objective of spreading awareness and build confidence about innovative technologies and disseminate technical know-how in various states under Pradhan Mantri Awas Yojana (Urban). So far, 14 DHPs have been undertaken with emerging construction systems shortlisted under GHTC-India (an initiative under Technology Sub-Mission of PMAY-U) and certified under Performance Appraisal Certification Scheme (PACS). The Demonstration Housing Projects (DHPs) located at (i) Nellore (Andhra Pradesh); (ii) Bhubaneswar (Odisha); (iii) Lucknow (Uttar Pradesh); (iv) Biharshariff (Bihar); (v) Hyderabad (Telangana); (vi) Panchkula (Haryana); (vii) Agartala (Tripura); (viii) Bhopal (Madhya Pradesh), (ix) Ahmedabad (Gujarat), (x) Tiruppur (Tamil Nadu); (xi) Ayodhya (Uttar Pradesh) and (xii) Bhalwal, Jammu (J&K) were completed earlier. During the year, DHP at Dimapur, Nagaland using built-up Steel sections as structural framing members & Pre-fabricated sandwich panel has been completed. The DHP at Guwahati (Assam) during the reporting period is under progress.

25.36 As an ongoing activity, the Council has so far certified 46 emerging construction systems under Performance Appraisal Certification Scheme (PACS). Apart from emerging technologies, new products and materials are also being evaluated and certified. The details of activities carried out under PACS are as given below:

Technical Assessment Committee (TAC) constituted for the purpose of approval of Performance Appraisal Certificate (PAC), approved following four systems/products in its 20th meeting held on 15th May, 2025:

- i. Concrewall - Reinforced EPS Structural Panels (RESP) System

- ii. Building Lifting Technique
- iii. Indowud Natural Fibre Composite (NFC) Products
- iv. Insulated Sandwich Panel (Rigid Polyurethane/ Polyisocyanurate Core)

25.37 The status of Renewal of Applications:

Based on receipt of Renewal applications along with requisite details, the following PACs were renewed during the year. During the renewal process, technical conformance aspects are ensured based on recent test reports & inspection of manufacturing units along with some of TAC members;

- i. PUF Sandwich Panel with Pre Engineered Building Structure
- ii. Bamboowood Products
- iii. Modular Tunnel form
- iv. Elastomeric Paintable Plaster
- v. Strand Woven Bamboo Wood Flooring, Wall Panels & Door/Window Frames
- vi. Concrete 3D Printing Technology (C3DP)
- vii. Factory Made Fast Track Modular Building System – INSTACON
- viii. QuikBuild Panel system
- ix. Integrated Hybrid Solution – ONE (IHS - ONE)

25.38 Preliminary Applications (PA) for the following new products/systems have been received from the manufacturers on the basis of which Detailed Application Forms (DAF) are being issued for submitting information along with other documents for processing the applications:

- i. CLEANFLO- Inhibitor Solution Anti Corrosive Coating of Reinforcement Bars
- ii. Politerm Blu- Thermal Insulation by Coated EPS Beads
- iii. PEN Foundation (Pre –Engineered Foundation)
- iv. Structural Insulated Concrete Panels (EPS 3D Panels)
- v. GIB CoolMix – Lightweight thermal insulation premix
- vi. Glazed Iso Balls- Expanded Perlite
- vii. Circato Thermal Panels

25.39 The above applications are being processed on the basis of data furnished by the firms, information available on their web sites, online inspection and testing of samples of the products/systems etc. before preparation of Performance Appraisal Certificates (PACs). So far, the Council has issued 88 PACs on various products and systems.

25.40 BMTPC is extending its technical support to Ministry of Housing and Urban Affairs (MoHUA), Govt. of India in implementation of Pradhan Mantri Awas Yojana (Urban). MoHUA has revamped the PMAY-U and launched PMAY-U 2.0 ‘Housing for All’ Mission. The Council has been designated as an appraisal and monitoring agency for projects in various States/UTs falling in Earthquake Zone IV and Zone V and undertake Third Party Inspection & Monitoring (TPIM) review and capacity building of professionals of States/ Urban Local Bodies. The Technology Sub-Mission of PMAY-U has been expanded into Technology &

Innovation Sub-Mission (TISM) under PMAY-U 2.0 to guide and facilitate States/UTs and other stakeholders towards adoption of materials, technologies and processes which are climate-responsive, energy-efficient, eco-friendly & affordable leading to sustainable, faster & disaster resilient development. BMTPC is the technical secretariat for the sub-mission and assists Ministry and States for deploying disaster resistant, energy efficient and environment friendly technologies. Activities as desired by the PMAY-U 2.0 Mission Directorate is being undertaken on regular basis.

25.41 With the approval of Cabinet, a National Urban Housing Fund (NUHF) has been created in BMTPC which aggregates loans from lending agencies or financial institutions. Funds raised through EBR for NUHF is loaned to BMTPC for its further disbursement as Central assistance to State/UT Governments and as subsidy to the CNAs under the CLSS vertical of the Mission as per orders of controlling Ministry. The Council in earlier years has disbursed the central share under PMAY(U) to State Govts. as per the directions of the Ministry. As reported earlier, so far Rs. 33,000 crore & Rs. 20,000 crore (totaling to Rs. 53,000 crore) was received as EBR from NSSF & HUDCO, respectively, and the same was disbursed as per the sanction letters issued by the Ministry of Housing and Urban Affairs, from time to time. Out of Rs.53000 crore, Rs.33,000 crore as the principal amount has been remitted to NSSF as bullet payment (FY 2021-22). During the year till 31.12.2025, an amount of Rs.1114.31 crore (approx.) was received towards the interest payment and same has been disbursed to HUDCO as per the sanction letters of MoHUA.

25.42 The proven technologies from the globe shortlisted under GHTC-India were showcased through execution of Light House Projects (LHPs) across India at six locations. The Council is designated as technical partner by the Ministry for implementation of LHPs in close coordination with respective State Governments. BMTPC interacted regularly with the executing agencies in close coordination with the Ministry/State Govts. for any query resolution and smooth operationalization of LHPs. The Council has been associated in providing incubation and acceleration support to the identified potential future technologies shortlisted through Affordable Sustainable Housing Accelerator (ASHA). BMTPC has also been designated as appraisal Agency under Affordable Rental Housing Complexes (ARHCs) Scheme, for proposals seeking Technology Innovation Grant (TIG) on account of using innovative & alternate technologies in the construction of buildings under Model-2 of ARHCs.

25.43 The Ministry of Housing and Urban Affairs (MoHUA) through BMTPC, has established a robust Data Resource Cum Monitoring Centre (DRMC) to streamline and enhance the monitoring of critical activities. The DRMC is tasked with extensive data analysis, compilation, dissemination, and the generation of periodic reports. It also facilitates field visits and physical verifications, ensuring efficiency and transparency in a systematic and professional manner. Functioning as a dedicated Monitoring Cell under the Mission Directorate, DRMC facilitates data collection, analysis, and the preparation of progress monitoring reports on a daily basis. This centralized approach ensures seamless tracking of construction progress and other related activities. A specialized team comprising BMTPC officials, technical experts, and support staff is stationed at MoHUA for the smooth and

effective operation of the DRMC. Its rigorous analyses of past scheme performances have served as an instrumental force in delineating the framework of innovative initiatives, notably the transformative PMAY-U 2.0. The Ministry leverages DRMC's capabilities for the development and maintenance of following essential software and websites under PMAY-U and PMAY-U 2.0, which are critical to achieving the mission's objectives and ensuring comprehensive monitoring:

Development and maintenance of Websites and Legacy Application of PMAY-U	✓ Unified Web Portal for PMAY-U 2.0 ✓ PMAY-U Dashboard (https://dashboard.pmay-urban.gov.in) ✓ PMAY-U (http://pmay.urban.gov.in) ✓ Global Housing Technology Challenge-India (GHTC) (http://ghhc.india.gov.in) ✓ Affordable Rental Housing Complexes – ARHCs (https://arhc.mohua.gov.in/index.html) ✓ PMAY-U MIS (https://pmaymis.gov.in) ✓ CLSS Awas Portal -CLAP (http://pmayclap.gov.in/)
Development and maintenance of Mobile Application	✓ Unified PMAY-U 2.0 Mobil App (Androids and IOS) ✓ PMAY-U Mobile App (Androids and IOS) ✓ Construction Site Visitor App (Androids and IOS) ✓ GHTC-India ✓ ANGIKAAR ✓ Khushiyan Ka Aashiyana
Maintenance of Activity Modules	✓ Live Laboratory module ✓ LHP module ✓ New Urban India Module ✓ Indian Urban Housing Conclave (IUHC) ✓ Training Modules under ARHCs ✓ ARHCs MIS for Model 1 ✓ ARHCs MIS for Model 2 ✓ ARHCs Knowledge Pack ✓ CMS for the websites
Implementation Support Cell	Implementation Support Cell for Unified Web Portal (UWP) to handholding to Stakeholders
PG Grievance Cell	Setup of PG-Cell with Human Resources to deal Grievances received from all channels such as Website, CPGRAM, e.Mails, Manuals letters etc.
PMAY-U Awards	Software application led submission and shortlisting of nominations for PMAY-U Awards
IEC Support for PMAY-U and PMAY- U 2.0	Social Media ✓ Management of YouTube (@PMAYUrban) channel, X (formally Twitter) , Facebook (@pmayurban Page) and WhatsApp through quality content regular update Books & Publications ✓ Monthly E-Newsletters and Brochures/ Leaflets for PMAY-U and Light House Projects, GHTC, ARHC etc ✓ Voice of Women Entrepreneurs ✓ Transformative Reforms towards Housing for All

	✓ Housing, Satisfaction and Livelihood - An Impact Assessment of PMAY-U ✓ Discourses of Affordable Housing in India & Best Practices under PMAY(U) Print & Digital Media ✓ Pre & Post event press Releases, Newspaper Advertisements & Articles, Inputs to PIB division on E-books, achievements etc ✓ Bulk SMS texts/ WhatsApp messages to stakeholders/ beneficiaries ✓ Banners & Infographics for websites (MoHUA, PMAY-U, GHTC, ARHC) Production of Video films ✓ Sabka Awaas – Video film certified by CBFC for running in movie theatres ✓ Video Films/Reels on 1. 8 years of PMAY(U) - A Journey; 2. Light House Projects; 3 Beneficiary Testimonials; 4. Women Empowerment; 5. Independence Day; 6. Republic Day; and other occasions of national importance
Coordination with Stake holders and Development of Application Programming Interface (APIs)	✓ PMO for PRAYAS Portal ✓ E-Utthaan (Development Action Plan for Scheduled Castes, Department of Social Justice and Empowerment) ✓ Development Monitoring and Evaluation Office (DMEO), NITI Aayog for Data Governance Quality Index (DGQI), Output Outcome Monitoring Framework (OOMF). ✓ Ministry of Electronics and Information Technology for One App, Many Government Services (UMANG) Platform and MyGov portal ✓ Dashboard for Chief Ministers of various states such as Andhra Pradesh, Assam, Karnataka etc and DISHA Portal for Hon’ble MPs ✓ Dashboard of Ministry

25.44 A two-day sensitization programme on “Emerging Construction Technologies and Building Materials” was organized by BMTPC in collaboration with the Rajasthan State Real Estate Development Council (RAJREDCO), on 18–19 December 2025 at the Rajasthan International Centre, Jaipur. The programme was graced by Shri Jhabar Singh Kharra, Hon’ble Minister for Urban Development & Housing, Govt. of Rajasthan. The programme aimed at sensitizing newly appointed civil engineers of Government departments in Rajasthan on innovative, cost-effective, environment-friendly, and disaster-resilient construction technologies. The programme witnessed enthusiastic participation from over 100 engineers and officials, and proved highly informative in enhancing technical awareness and capacity building for adoption of modern construction practices in housing and infrastructure projects.

25.45 BMTPC organized a Seminar on “New Technologies for Housing: A Road Map” in collaboration with Malaviya National Institute of Technology (MNIT), Jaipur on November 18, 2025 at New Delhi. The programme focused on promoting innovative, sustainable, resource-efficient and safer construction technologies through expert presentations and knowledge sharing. The event witnessed active participation from students, faculty members,

and professionals, and proved highly informative in enhancing understanding of modern construction practices and sustainable solutions for the built environment.

25.46 In order to build capacities amongst building professionals about the new and emerging building materials and technologies for housing and building construction, the Ministry of Housing & Urban Affairs in collaboration with BMTPC and School of Planning & Architecture (SPA), New Delhi has started a Certificate Course on emerging housing technologies namely NAVARITIH (New, Affordable, Validated, Research Innovation Technologies for Indian Housing). The Course has received very good responses so far in 22 batches and 1319 participants, mainly civil engineers and architects and faculty & students from various engineering and architectural colleges, participated in the Course have been trained in emerging construction systems. The faculty for the Course are from SPA, BMTPC, IITs, CBRI & Industry.

25.47 BMTPC organized a Seminar on “Innovative Construction Technologies for Housing Sector” on October 15, 2025 at I.P. University, New Delhi in association with the University School of Architecture and Planning (USAP), GGSIP University, New Delhi. The seminar featured expert speakers from especially from industry and consultants/experts invited to present their innovative technologies and solutions. The event witnessed enthusiastic participation from around 150 students, faculty members, and professionals. The seminar proved highly engaging and enriched students and faculty in understanding the cutting-edge and sustainable construction innovations for the housing sector. An MoU was also signed with USAP during the event.

25.48 Following two books brought out by Council were released by Shri Srinivas R. Katikithala, Secretary, Ministry of Housing & Urban Affairs (MoHUA) during the 67th meeting of the Executive Committee of BMTPC held on 7th August, 2025 at New Delhi:

i. Book titled “Innovative Building Materials and Construction Technologies”

The Council organised a National Conference cum Expo on Innovative Building Materials & Construction Technologies (IBMCT-2025) on March 19-20, 2025 at New Delhi so as to bring all stakeholders at one platform to share their knowledge and experience. The papers presented during the IBMCT are brought out as Proceedings titled “Innovative Building Materials and Construction Technologies”. The publication cover wide range of topics ranging from cutting-edge materials, construction technologies to efficient, sustainable, net-zero processes and contains 26 papers written by well-known experts and institutions covering different areas of building materials and construction practices.

ii. Book titled “Alternate & Innovative Construction Systems for Housing” – 2nd Edition

The 2nd edition of the book titled “Alternate & Innovative Construction Systems for Housing” has been brought out by the Council as lot of additional innovative materials, processes & technologies have been added such as 3D printing, digitalisation, IoT, robotics & automation, cloud computing, etc. This book serves as resource material to the NAVARITIH – Certificate

Course on Innovative Construction Technologies being implemented by BMTPC, MoHUA and SPA New Delhi under PMAY-U.

25.49 A Knowledge Session on “Building Technologies for Future of Cities – Dust Free Construction” was organised on July 4, 2025 at New Delhi by BMTPC in collaboration with Indian Institute of Architects (IIA) Northern Chapter. The session was specially curated for practicing architects and aimed at providing them with a unique opportunity to learn about emerging construction technologies and interact directly with technology providers. The event witnessed the enthusiastic participation of nearly 100 practicing architects/professionals.

25.50 Eco-Innovation Training Programmes on (i) Transforming the Built Environment through Sustainable Materials : Circularity in the Built Environment, July 9-10, 2025 and (ii) Transforming the Built Environment Through Sustainable Building Materials on April 28-29, 2025 were organised under the UNEP-BMZ project by UNEP in association with Bioregional UK, Global Alliance for Buildings & Construction & BMTPC. The 2-days training dealt with actionable insights for sustainability in the building materials sector, covering life cycle thinking, circular economy strategies, and relevant Indian policies. Through interactive sessions and case studies, participants were exposed to tools for resource efficiency, material selection, and sustainable development. Participants were from Govt. agencies, startups, and manufacturers of innovative building materials and technologies.

25.51 A Stakeholder Consultation Workshop on Green Public Procurement in Steel and Cement (GPPSC) was organized by BMTPC on August 19, 2025 at New Delhi in collaboration with GreenTree Global (GT Global). With India producing nearly 144 million tonnes of crude steel and 426 million tonnes of cement annually, these two sectors together contribute a significant share of emissions. This makes green public procurement an essential lever for achieving our decarbonization and sustainability goals. The workshop brought together senior government policymakers, industry leaders, knowledge partners, and global experts who shared perspectives on national commitments, market readiness, global best practices, and the way forward. The deliberations created a strong collective understanding of opportunities and challenges, and this initiative will help shape a clearer policy framework and market-aligned roadmap for sustainable procurement in India to make green public procurement a transformative driver of low-carbon growth in the construction sector.

25.52 UNDP in collaboration with the Ministry of Energy, Tanzania organized a session with BMTPC for an official delegation from the Government of Tanzania and its associated agencies to BMTPC on 10th September, 2025. The delegation was given insights about Government’s initiatives towards innovative & alternate building materials, waste utilization in construction, new age construction systems. Also, on low-cost building technologies, best practices on energy-efficient building materials/technologies, training, certification & standardization and opportunities for knowledge exchange and potential collaborations.

25.53 In order to take stock of the recent development, BMTPC as part of its endeavor to identify and promote alternate, innovative, environment friendly and disaster resistant building

materials and construction processes, organized the National Conference-cum-Expo on Innovative Building Materials & Construction Technologies on March 19-20, 2025 at New Delhi so as to bring all stakeholders at one platform to share their knowledge and experience. The two days National Conference-cum-Expo was inaugurated by Shri Kuldip Narayan, Joint Secretary & Mission Director (HFA), Ministry of Housing & Urban Affairs, Government of India. Besides Academic, R&D Institutions, experts IITs and Industry; agencies & Technology Providers also participated with their technical presentation and showcasing of products and system. The participants also include representatives of Govt. agencies, faculty & students of technical institutions. More than 350 delegates participated in the Conference. To coincide with the National Conference, an Expo on Emerging Building Materials and Construction Technologies showcasing various building products and construction technologies was also organized. 24 agencies/companies displayed their innovative products, technologies and systems. An Exhibitor's Catalogue was also released during the event.

25.54 Based on the request received from Coal India Ltd., a two days Training Program on “New Construction Materials and Technology” was organized by BMTPC during February 6-7, 2025 at Indian Institute of Coal Management, Ranchi, for the executives belonging to the civil engineering discipline of Coal India Limited and its subsidiary companies. During the program, advancements in the field of environment-friendly, energy-efficient & innovative building materials and construction technologies were covered. Along with the key presentation from BMTPC, the Technology providers of 3D Volumetric concrete construction and 3D Concrete Printing made presentations. A visit of Light House Project at Ranchi was also arranged for Coal India executives, and technical & sustainability details of the LHP were explained to them.

25.55 To disseminate the use of modern, green, and innovative building materials and technologies for sustainable quality housing under PMAY-U 2.0, BMTPC has launched a Webinar Series on “Innovative Building Materials and Technologies for Thermally Comfortable Green Buildings.” The aim of the webinar series is to spread awareness about cutting-edge materials, sustainable solutions and emerging technologies that enhance thermal comfort and energy efficiency in modern green architecture including resilience against natural hazards. During the year, following webinars have been organized:

Webinar #1	Topic: Technology Transition through Light House Projects (LHPs) under PMAY-U Speaker: Dr. Shailesh Kr. Agrawal, Executive Director, BMTPC Date: June 25, 2025 Participants: ~170
Webinar #2	Topic: Concrete 3D Printing - the Emerging Construction Technology: Developments and Challenges Speaker: Prof. K. V. L. Subramaniam, Deptt. of Civil Engg., IIT Hyderabad Date: July 23, 2025 Participants: ~160

Webinar #3	Topic: Earthquake Resistant Design of Precast Buildings Speaker: Shri Y. P. Kajale, Sr. Vice President, BG Shirke Construction Technology Pvt Ltd. Date: August 20, 2025 Participants: ~120
Webinar #4	Topic: From Body to Building: The Third Skin and the Building Science Speaker: Prof. Rajan Rawal, CEPT University & Sr.Advisor CARBSE, CEPT Research & Development Foundation Date: September 17, 2025 Participants: ~90
Webinar #5	Topic: Implementing Earthquake Safety in India Speaker: Prof. C. V. R. Murty, PS Rao Chair Professor at IIT Madras Date: October 15, 2025 Participants: ~190
Webinar #6	Topic: Advancing Climate and Energy Solutions in the Built Environment Speakers: Dr. Priyanka Kochhar, Founder & CEO of The Habitat Emprise, and Dr. Gaurav Bhatiani, Senior Fellow, Ashoka Centre for a People-Centric Energy Transition and Visiting Professor, ISB Date: December 24, 2025 Participants: ~215

25.56 BMTPC has entered into MoUs with the following agencies for dissemination and promotion of energy-efficient and sustainable materials & technologies:

- Indian Institute of Sustainable Development (IISD), New Delhi
- Development Alternatives (DA), New Delhi
- National Institute of Technology Calicut (NITC)
- GreenTree Building Energy Pvt. Ltd., New Delhi
- The Habitat Emprise, New Delhi
- Malaviya National Institute of Technology (MNIT), Jaipur
- University School of Architecture and Planning (USAP), GGSIPU, New Delhi

25.57 The DANICS officers (the Delhi, Andaman and Nicobar Islands, Lakshadweep, Daman and Diu and Dadra and Nagar Haveli (Civil) Services), the bureaucrats of the Union Territories of India, were imparted training on Vulnerability Atlas of India - A tool for Disaster Mitigation & Management on June 9, 2025 at Delhi Technological University (DTU), New Delhi. The Atlas published by BMTPC is unique document collating digitised information up to district levels of natural hazards namely earthquakes, wind/cyclones, floods, landslides, thunderstorms. Also, it contains qualitative damage risk levels for existing housing stock for each district based on walling material & roof type as per Census 2011.

25.58 BMTPC partnered in organisation of National Conference - IINCE 2025 on "Towards Carbon Neutrality: Key Challenges and Opportunities for the Indian Construction and Infrastructure Sector" by Infrastructure Skill Development Academy (ISDA)/BNRD at New Delhi on December 11, 2025. The myriad issues related with Sustainable Building Materials, emerging building Technologies, Sustainable Procurement & Contract Management, AI & net

zero were deliberated in length by experts, policymakers, industry leaders, and practitioners. Also partnered in organization of BNRD INFRACON 2025 – 5th National Conference & Exhibition on Emerging Technologies in Construction & Infrastructure Sector and Sustainable Building Materials at New Delhi on July 18, 2025.

25.59 BMTPC participated in the World Habitat Day 2025 celebrations organized by the Ministry of Housing & Urban Affairs at Vigyan Bhawan, New Delhi on 8th October, 2025. The Council organized a Painting Competition for Differently Abled Children on the theme "Urban Solutions to Crisis". The exhibition of the winning entries was also organised on the occasion. The winners of the Painting Competition were felicitated by Shri Tokhan Sahu, Hon'ble Minister of State for Housing and Urban Affairs, Govt. of India in the august presence of Shri Srinivas Katikithala, Secretary, Ministry of Housing and Urban Affairs, Govt. of India and other dignitaries during the event. The Council also brought out Special Issue of Newsletter "Nirman Sarika" on the theme of the World Habitat Day "Urban Crisis Response" and Report titled "The Rebar Opportunity: Decarbonising the Backbone of India's Built Environment". The publications were released by Hon'ble Minister of State for Housing and Urban Affairs, Govt. of India on 8th October, 2025 during the event.



Demonstration Housing Project (Working Women Hostel) and Community Centre under PMAY-U constructed by BMTPC using Prefabricated Sandwich Panel System –EPS Cement Sandwich Panels with Steel Structure at Dimapur, Nagaland



Demonstration Housing Project (for Contractual Safai Karamcharis) and Community Centre under PMAY-U being constructed by BMTPC using Light Gauge Steel Structural System – LGSF with V-infill Wall at Guwahati, Assam



Shri Tokhan Sahu, Hon'ble Minister of State for Housing and Urban Affairs, Govt. of India releasing Special Issue of BMTPC's Newsletter "Nirman Sarika" during the event organized to celebrate World Habitat Day on October 8, 2025



Shri Tokhan Sahu, Hon'ble Minister of State for Housing and Urban Affairs, Govt. of India felicitating winners of the Painting Competition organised for Differently Abled Children during the event organized to celebrate World Habitat Day on October 8, 2025



Shri Jhabar Singh Kharra, Hon'ble Minister for Urban Development & Housing, Govt. of Rajasthan chairing the Sensitization Programme on "Emerging Construction Technologies and Building Materials" on 18 December 2025 at Jaipur



Shri Srinivas R. Katikithala, Secretary, Ministry of Housing & Urban Affairs, Govt. of India releasing Book titled "Alternate & Innovative Construction Systems for Housing – 2nd Edition" during the 67th meeting of the Executive Committee of BMTPC held on 7th August, 2025 at New Delhi



Shri Kuldip Narayan, Joint Secretary & Mission Director (HFA), Ministry of Housing & Urban Affairs, Government of India inaugurated National Conference-cum-Expo on Innovative Building Materials & Construction Technologies on March 19-20, 2025 at New Delhi

d) RAJGHAT SAMADHI COMMITTEE.

25.60 The Rajghat Samadhi Committee, created by an Act of Parliament called the “Rajghat Samadhi Act, 1951” and “Rajghat Samadhi (Amendment) Act, 1958” is an autonomous body entrusted with the following responsibilities:

- To administer the affairs of the Samadhi and keep the Samadhi in proper order and in a state of good repair;
- To organize and regulate periodical functions at the Samadhi;
- To do such other things as may be incidental or conducive to the efficient administration of the affairs of the Samadhi.

Composition of the Committee

25.61 At present the Committee is headed by Sh. Manohar Lal, Hon’ble Minister of Housing & Urban Affairs as Chairman. The Members of the Committee are as follows:

Sh. Kishori Lal, M.P. (Lok Sabha); Smt. Kamaljeet Sehrawat, M.P. (Lok Sabha); Sh. Rambhai Harijibhai Mokariya, M.P. (Rajya Sabha); Shri Ram Bahadur Rai, Shri Shrikrishna Kulkarni; Sh. Rajat Sharma, Chairman & Editor-in-Chief, India TV; Mayor of Delhi Municipal Corporation; Additional Secretary to the Govt. of India, Ministry of Housing & Urban Affairs; Chief Secretary, Govt. of the NCT of Delhi & Joint Secretary to the Govt. of India, Ministry of Culture.

Repair and maintenance

25.62 The repair and maintenance of the garden and parks, electric installations and pumps and other structures are taken care of by Horticulture, Electrical and Civil Engineering Divisions of the CPWD.

Functions

25.63 As in previous years, special ceremonies were held on 2nd October and 30th January to observe the birth and death anniversaries of Mahatma Gandhi. On these two occasions, All-Religion Prayers, photo exhibition, sale of Gandhian literature and mass spinning programmes were held. On 15th August, Hon'ble Prime Minister visited the Samadhi and paid floral tribute to Mahatma Gandhi, the Father of the Nation, on the occasion of Independence Day. Apart from these annual ceremonies, All Religion Prayers and spinning programmes were held regularly every Friday evening throughout the year.

Visitors

25.64 Gandhi Samadhi continued to attract large number of tourists and other visitors as well as a very large number of school children who visited the Gandhi Samadhi as part of their outdoor activity and excursion.

During the year under report, a large number of high dignitaries also visited the Gandhi Samadhi to pay floral tributes to Mahatma Gandhi. Prominent among them are: H. E. Mr. Gabriel Boric Font, President of the Republic of Chile; Dr. Markus Soder, Minister-President of German State of Bavaria; Hon'ble Kamal Bahadur Shah, Chief Minister, Government of Sudurpaschim Province, Nepal; H. E. Mr. Joao Manuel Goncalves Lourenco, President of the Republic of Angola; H. E. Mr. Santiago Pena, President of the Republic of Paraguay; Mr. Kim Boo Kyum, Former Prime Minister of the Republic of Korea; H.E. Mr. Carlos Arturo Hoyos, Vice Minister of Foreign Affairs of Panama; H.E. Mr. Ferdinand Romualdez Marcos Jr., President of the Republic of Philippines; The Hon. Sitiveni Ligamamada Rabuka, Prime Minister of the Republic of Fiji; Dr. the Hon. Mrs. Jyoti Jeetun, Minister of Financial Services and Economic Planning of the Republic of Mauritius; H.E. Mr. Lawrence Wong, Prime Minister of the Republic of Singapore; Dr. The Hon. Navinchandra Ramgoolam, GCSK, FRCP, Prime Minister of Republic of Mauritius; H. E. Mr. Khurelsukh Ukhnaa, President of Mongolia; Hon'ble Dr. Anne Aly MP, Minister for Small business, International Development and Multicultural affairs, Australia; H.E. Ms. Annita Demetriou, President of the House of Representatives of the Republic of Cyprus; H. E. Shalva Papuashvili, Chairman of the Parliament of Georgia; H. E. Mr. Vladimir Putin, President of the Russian Federation. These distinguished guests signed the Visitor's Book and were presented with a set of books and bust of Gandhiji.

Grants-in-Aid

25.65 The Grants-in-Aid sanctioned by the Ministry of Housing and Urban Affairs for the year 2025-26 is Rs. 710 lakh.

Accounts and Audit

25.66 All expenditure incurred on maintenance and upkeep, establishment, holding by the Rajghat Samadhi Committee office are subjected to annual audit by the Director General of Audit (Infrastructure), Delhi.

e) NATIONAL COOPERATIVE HOUSING FEDERATION OF INDIA(NCHF)

25.67 The National Cooperative Housing Federation of India (NCHF) is a nation-wide organization of the cooperative housing sector. The primary objective of NCHF is to promote housing cooperatives and to coordinate and facilitate their operations especially the Apex Cooperative Housing Federations (ACHFs) which are its members. The main activities and achievements of NCHF during the period from **1st January, 2025 to 31st December, 2025** are given below:

25.68 Promotional Activities

- i. NCHF makes efforts to promote ACHFs in those States where such organizations do not exist and to strengthen the ACHFs which are comparatively weak. During the period under reference, the Bihar State Cooperative Land Development Bank and the Jharkhand State Cooperative Land Development Bank were admitted as members of NCHF and efforts are being made to increase membership of NCHF.
- ii. All necessary support and cooperation was provided to Member ACHFs on various issues. Important publications/documents were also circulated to them at regular intervals.
- iii. A draft concept note on 'Funding for Urban Housing by NCDC' was sent to the National Cooperative Development Corporation (NCDC).
- iv. Senior Officers of Member ACHFs and representatives of housing cooperatives visited NCHF Secretariat and discussed various issues with the Chief Executive, NCHF regarding strengthening of housing cooperatives, raising of funds, etc. Necessary guidelines/documents were provided to them for facilitating to avail benefits of various schemes of the Government and other concerned organisations.
- v. The Life Insurance Corporation of India (LIC) was requested to sanction fresh loans and to grant repayment re-schedulement/One Time Settlement (OTS) of loans advanced by LIC to the concerned ACHFs. Necessary guidance was also provided to the concerned ACHFs in preparing workable OTS/repayment re-schedulement proposals of LIC loans and the LIC was requested to consider such proposals sympathetically keeping in view genuine problems faced by them. The OTS proposals of some member ACHFs are under active consideration of the LIC. Achievements of LIC were also given coverage in the monthly publications of NCHF.
- vi. Information/data on borrowings, lending operations, housing loans disbursed and units constructed/financed by ACHFs during the years 2022-23 to 2024-25 was sent to the National Housing Bank (NHB) for including in their annual publication viz. Report on

Trend and Progress of Housing in India-2025. Schemes/programmes of NHB were also given publicity through monthly publications of NCHF.

- vii. Rajasthan State Cooperative Housing Federation (Rajasthan Housefed) has initiated the building material business in different kinds of Marbles, Granites, Kota-stone, Karauli-stone, etc. and intends to undertake building material business with ACHFs and housing cooperatives of other States. The other Member ACHFs were requested to look into the proposal of Rajasthan Housefed and explore possibilities to initiate building material business to supplement their regular income.
- viii. Comments on Draft Concept Note on 'Sahkar Ratna' were sent to the Ministry of Cooperation. The possible parameters and corresponding quantitative scoring criteria for the new indicator 'Cooperation among Cooperatives' suggested by NCHF were also sent to the above Ministry.
- ix. The Registrars of Cooperative Societies (RCS) of concerned States were requested to permit housing cooperatives to get their audit done by Chartered Accountants registered with the Institute of Chartered Accountants of India (ICAI). The RCS of concerned States were also requested to advise housing cooperatives to incorporate provisions for Structural Audit in their bye-laws or issue orders in this regard.
- x. An invitation to enter the World Habitat Awards-2025 received from the World Habitat, an international not for profit organization established in the United Kingdom was circulated to Member ACHFs to facilitate them to submit the entries of their housing projects.
- xi. The Registrars of Cooperative Societies of concerned States were requested to look into the public grievances raised by members of housing cooperatives, etc. Replies to queries pertaining to housing cooperatives raised on Public Grievance Portal of the Government of India were uploaded on the CPGRAMS portal. Information on 'Validation of Grievance Categories, Data Mappings, and Hierarchies in CPGRAMS Portal' was sent to the Ministry of Housing and Urban Affairs.
- xii. Properties of housing cooperatives got insured through NCHF. Member ACHFs and primary housing cooperatives were requested to cover their housing projects under the 'Bharat Griha Raksha Policy' through NCHF at reduced premium. Necessary guidance was also provided to housing cooperatives and other concerned regarding general insurance of properties.
- xiii. On request, Judgements of Supreme Court/High Courts were sent to primary housing cooperatives and other concerned. Necessary guidance was also provided to housing cooperatives.
- xiv. As a part of Government's initiative to promote digital payments, necessary efforts were made to increase the digital transactions in the operations of NCHF. Monthly/quarterly details of digital transactions in the office of NCHF were sent to the Ministry of Housing and Urban Affairs regularly.
- xv. A video film on 'Housing for All-Cooperative Housing in India' was screened before the participants of training programme and also viewed by management trainees, students and cooperators who made study visit to NCHF Secretariat during the period under reference and suitable literature on cooperative housing was also provided to them.
- xvi. As desired, the feedback/suggestions with respect to NCHF on 'Cooperative Ranking

- Framework of 09 Sectors' were sent to the Ministry of Cooperation.
- xvii. To commemorate the International Year of Cooperatives-2025 (IYC-2025), the Handouts on Cooperative Housing namely 'National Development through Housing Cooperatives' and 'Sahakaritao Ke Maadhyam Se Awas' in Hindi were brought out with the logo of IYC-2025 for the benefit of members of housing cooperatives. The Handouts were circulated to Members of the Board of Directors of NCHF, all Managing Directors of Apex Cooperative Housing Federations, President/Secretary of District Cooperative Housing Federations and Primary Housing Cooperatives. They were also requested to celebrate the IYC-2025 and increase visibility of Housing Cooperatives and raise public awareness. The Handouts contains brief details on the role, growth, distinctive features of housing cooperatives and code of conduct for members of housing cooperatives as well as benefits, rights and duties of members, etc. (in Hindi).
- xviii. Shri Bijay Kumar Singh, MLC, Chairman, NCHF and Shri N.S. Mehara, Chief Executive, NCHF attended the First Meeting of the IYC-National cooperative Committee (NCC) to discuss various issues regarding celebration of International Year of Cooperatives-2025 (IYC-2025) through video conferencing on 14.01.2025. As requested, a copy of the Action Plan for IYC-2025 in respect of NCHF and Monthly Activity Reports under the IYC-2025 during the period under reference were also sent to the Ministry of Cooperation.

Education, Training & Information Dissemination

25.69 NCHF arranges for the training of cooperators, directors, employees and office-bearers of ACHFs and their affiliated primary housing cooperatives on technical and other aspects of cooperative housing like organization and management, finance, cost-effective building materials and technology, legal issues, accounts keeping, general insurance, etc. A **Leadership Development Programme for the Chairpersons/Directors of Housing Cooperatives** was organized from **24-26th June 2025** at New Delhi in collaboration with the National Centre for Cooperative Education (NCCE). In all, **25** participants from various States attended the Training Programme. Eminent faculty drawn from the Building Materials and Technology Promotion Council (BMTPC), National Housing Bank (NHB), National Cooperative Union of India (NCUI), NCHF, NCCE and Professional Management and Legal Expert(s) delivered lectures/ made detailed presentation before the participants. Shri N.S. Mehara, Chief Executive, NCHF besides addressing the participants during the inaugural session; delivered a lecture on 'Housing Cooperative Management' and made detailed presentation before them on 'Role of NCHF in Promotion and Development of Housing Cooperatives' and 'Problems & Prospects of Housing Cooperatives' and also interacted with the participants during the concluding session. NCHF also conducts Research and Studies and compiles information/statistical data for the benefit and use of all concerned engaged in cooperative housing activities. The Registrars of Cooperative Societies (RCS) of concerned States were requested to send information/data on the operations of housing cooperatives in their respective States. Data regarding NCHF and its Member ACHFs was also entered on the National Cooperative Database Portal of the Ministry of Cooperation.

25.70 The 72nd All India Cooperative Week was celebrated from 14-20th November, 2025 on the theme of **‘Cooperatives as Vehicles for Atmanirbhar Bharat’**. Shri Ravinder Singh (Indraj), Hon’ble Minister of Social Welfare, SC & ST Welfare, Cooperative & Election, Government of NCT of Delhi inaugurated the Cooperative Week Celebrations-2025 on 14.11.2025 at NCUI Auditorium in New Delhi. To commemorate the Cooperative Week Celebrations-2025, NCHF brought out a special issue of **‘NCHF Bulletin’** which was released by **Shri Ravinder Singh (Indraj), Hon’ble Minister of Social Welfare, SC & ST Welfare, Cooperative & Election, Government of NCT of Delhi** at the inaugural function of the Cooperative Week Celebrations organized by NCUI on 14th November, 2025. The above publication was circulated among the participants of the inaugural function. Shri N.S. Mehara, Chief Executive, NCHF also attended the inaugural function.

Webinars/Virtual Meetings/Events

25.71 Shri N.S. Mehara, Chief Executive, NCHF attended the following events through video conferencing: meetings held under the Chairmanship of Additional Secretary, DARPG on 28.01.2025 and 18.02.2025 with Central Ministries/Departments regarding Prime Minister’s Awards for Excellence in Public Administration-2024; valedictory ceremony of the CICTAB International Conference on ‘Unleashing Prosperity through Cooperatives: Digital Innovation and Value Chains’ organized by VAMNICOM on 15.02.2025; post Budget Webinar on Agriculture and Rural Prosperity focusing on the theme ‘Support for National Cooperative Development Corporation (NCDC)’ hosted by the Ministry of Cooperation on 01.03.2025; post Budget Webinar session on Strengthening Urban Livelihoods and PM SVANidhi on 05.03.2025 for which the Ministry of Housing and Urban Affairs was the lead Ministry; virtual Round-Table Webinar on the theme ‘Women in Civil Service’ organized by the Department of Administrative Reforms & Public Grievances (DARPG) on 06.03.2025 as part of International Women’s Day Celebrations; event webcast of celebrations of International Women's Day held in Vigyan Bhawan, New Delhi on the theme ‘Nari Shakti se Viksit Bharat’ on 08.03.2025 by the Ministry of Women & Child Development; review meeting on 18.03.2025 convened by the Ministry of Cooperation with all States/UTs and National Federations under the Chairmanship of the Secretary (Cooperation) to review the progress of activities under IYC-2025 and to discuss pending submissions of Action Plans, Monthly Progress Reports, etc.; a Webinar on ‘Digital Transformation in Cooperatives and Technology Adoption in Rural Economies of India’ organized by the National Cooperation Union of India (NCUI) on 09.07.2025; a Webinar on ‘Important Provisions of Multi-State Cooperative Societies (Amendment) Act & Rules, 2023’ organized by the NCUI on 01.08.2025; a meeting of the Committee for Evaluation of Parameters of the Cooperative Ranking Framework of 09 Sectors convened by the Ministry of Cooperation on 19.08.2025; a Webinar on ‘National Cooperation Policy 2025 & Initiatives of the Ministry of Cooperation’ organized by the NCUI on 21.08.2025; a meeting regarding preparedness for Swachhata Hi Seva-2025 campaign organised by the Ministry of Cooperation on 16.09.2025; a meeting to discuss draft Concept Note on ‘Sahkar Ratna’ (Sahkar Miniratna, Sahkar Navratna & Sahkar Maharatna) convened by the Ministry of Cooperation on 29.09.2025; meeting of the Committee for Evaluation of Parameters of Cooperative Ranking Framework of 09 Sectors convened by the Ministry of Cooperation on 06.10.2025; and meeting

held under the Chairmanship of Additional Secretary, DARPG on 24.10.2025 with Joint Secretary (Admin) of Central Ministries/Departments on Prime Minister's Awards for Excellence in Public Administration, 2025.

World Habitat Day Celebrations

25.72 The Ministry of Housing and Urban Affairs (MoHUA) organized a function to celebrate the World Habitat Day-2025 on the theme '**Urban Solutions to Crisis**' on 8th October, 2025 at Vigyan Bhawan, New Delhi which was inaugurated by Shri Tokhan Sahu, Hon'ble Union Minister of State for Housing & Urban Affairs. To commemorate World Habitat Day Celebrations-2025, NCHF brought out a special issue of '**NCHF Bulletin**' which was released by **Shri Tokhan Sahu, Hon'ble Union Minister of State for Housing & Urban Affairs** in the presence of Shri Srinivas Katikithala, IAS, Secretary, Ministry of HUA and representatives of UN-Habitat and Senior Officers of the Ministry of HUA. The above publication was circulated among the participants of the World Habitat Day function. Shri N.S. Mehara, Chief Executive, NCHF also attended the above function as well as various preparatory meetings convened earlier by the Ministry of HUA for celebration of World Habitat Day-2025.

Study Visits to NCHF Secretariat

25.73 A group of **15 students of M.Com (Cooperative Management)** second year from the Department of Cooperation, Gandhigram Rural Institute-Deemed to be University (GRI-DU), Gandhigram, Dindigul District, Tamil Nadu along with a Research Scholar at the University made an observation study visit to NCHF Secretariat on **10.03.2025** as a part of their curriculum. The group was accompanied by Dr. C. Pitchai, Professor, Department of Cooperation, GRI-DU. This study visit was intended to familiarise the students with the structure and operations of national level institutions/enterprises in the domain specializations. The Chief Executive of NCHF Shri N.S. Mehara extended warm welcome to the students and thereafter made a detailed presentation before them on '**Cooperative Housing in India-An Overview**'. He briefed them about the history and growth of cooperative housing in India and functioning of State level Apex Cooperative Housing Federations, District Housing Federations and primary housing cooperatives across the country. He also touched upon the role, activities and achievements of NCHF as well as importance of housing; values and principles of cooperation; salient features of housing cooperatives and sources of funds; housing policy; model bye-laws; structural audit; problems and prospects of housing cooperatives; importance of self-management; leadership; and functions of management. The students were also briefed about the celebration of International Year of Cooperatives-2025 and various initiatives taken by the Ministry of Cooperation for strengthening of cooperatives.

25.74 Shri B.S. Manhas, Chairman and Shri Bharat Bhushan, Managing Director, Jammu and Kashmir Cooperative Housing Corporation (JKCHC) visited NCHF Secretariat and met the Chief Executive, NCHF on **20.03.2025** to discuss about strengthening of housing cooperatives in Jammu and Kashmir and celebrations of the International Year of Cooperatives, 2025.

25.75 A group of **five cooperators** representing Thane District Cooperative Housing Federation in Maharashtra visited NCHF Secretariat on **23.06.2025** and met Shri N.S. Mehara, Chief Executive, NCHF to discuss about resolving various issues faced by housing cooperatives and strengthening of cooperative housing movement in Thane District of Maharashtra. During the meeting, a detailed discussion was also held about celebrations of the International Year of Cooperatives-2025 (IYC-2025) by the Federation and its member primary housing cooperatives.

25.76 Two Directors of Maharashtra State Cooperative Housing Finance Corporation (MSCHF) visited NCHF Secretariat and met the Chief Executive, NCHF on **25.06.2025** to discuss about strengthening of housing cooperatives in Maharashtra, raising funds by MSCHF and celebrations of the International Year of Cooperatives-2025. NCHF also facilitated their visit to the corporate office of Delhi Cooperative Housing Finance Corporation (DCHF) to study its loaning procedure, funding position and loaning conditions.

25.77 A group of **24 cooperative leaders** representing State level Apex Cooperative Housing Federations, District Cooperative Housing Federations and Primary Housing Cooperatives from across the country as a part of their course contents of Leadership Development Programme for Chairpersons/Directors of Housing Cooperatives organised by the National Centre for Cooperative Education (NCCE) in collaboration with NCHF from 24-26th June, 2025 at New Delhi made a study visit to NCHF Secretariat on **25.06.2025**. Shri N.S. Mehara, Chief Executive, NCHF made detailed presentation before them on **‘Role of NCHF in Promotion and Development of Housing Cooperatives’** and **‘Cooperative Housing in India-Problems and Prospects’**. He briefed them about the history and evolution of cooperative housing movement in India and functioning of State Housing Federations, District Housing Federations and primary housing cooperatives across the country. He also touched upon the role, activities and achievements of NCHF as well as importance of housing for the mankind; values and principles of cooperation; salient features of housing cooperatives and sources of funds; housing policy; model bye-laws; structural audit; benefits of cooperative housing; challenges faced and opportunities ahead; importance of self-management; and leadership. The cooperative leaders were also briefed about the celebrations of International Year of Cooperatives-2025 and various initiatives taken by the Ministry of Cooperation for strengthening of cooperatives. The cooperative leaders and personnel took active part in open discussion on various aspects of cooperative housing also shared their experience of working in cooperatives at different levels and problems faced by them.

25.78 A group of **20 trainees** undergoing **‘Diploma in Cooperative Education and Development’** from the National Centre for Cooperative Education (NCCE), New Delhi made an observation study visit to NCHF Secretariat on **08.12.2025**. Shri N.S. Mehara, Chief Executive, NCHF welcomed the trainees and made a detailed presentation before them on **‘An Overview of Cooperative Housing in India-Problems & Prospects’**. He briefed the trainees about the activities and achievements of cooperative housing movement in India as well as the role and functioning of NCHF, State/District Cooperative Housing Federations, and Primary Housing Cooperatives along with the problems and prospects of housing cooperatives. He also highlighted the importance of housing for a common man, benefits of cooperative housing,

sources of funds, national housing policy, structural audit, model bye-laws, importance of leadership and self-management as well as celebrations of IYC-2025 and major initiatives taken by the Government for strengthening of cooperatives. The above group was comprised of personnel working in different cooperative organisations across the country engaged in carrying out the work of cooperative education, training and management as well as graduate students looking for their future in cooperative sector. The trainees took active part in open discussion on various aspects of cooperative housing.

Celebration of Azadi Ka Amrit Mahotsav

25.79 Member ACHFs were requested for celebration of Azadi Ka Amrit Mahotsav and launching of Awareness Campaigns in their respective States covering information on cooperative principles, benefits of cooperatives, rights and duties of members and shining example of housing cooperatives in their area of operation.

25.80 All Members of the Board of Directors of NCHF, Managing Directors of ACHFs and the Presidents/Secretaries of District Cooperative Housing Federations were requested to make necessary efforts, provide support and encourage their Directors and employees and also to advise their member primary housing cooperatives to encourage their members and employees to hoist National Flag at their homes from 13-15th August, 2025 and ensure grand success of 'Har Ghar Tiranga' campaign of the Government of India under the aegis of Azadi Ka Amrit Mahotsav.

25.81 An advisory was issued to the employees of NCHF regarding hoisting of National Flag at their homes from 13-15th August, 2025 during the Har Ghar Tiranga Campaign under Azadi Ka Amrit Mahotsav. NCHF distributed National Flags among its employees under 'Har Ghar Tiranga' campaign. NCHF also hoisted National Flag at its Office Building. Letterheads of NCHF were printed with the logo of Azadi Ka Amrit Mahotsav and the Logo was also prominently displayed on the website of NCHF both in Hindi and English.

Social Media Accounts of NCHF

25.82 The Government of India in the Ministry of Cooperation has taken various initiatives to strengthen cooperative movement across the country. The Ministry intends to deepen the reach of cooperative movement to grassroots level by increasing the range, depth and reach of social media and periodic publications brought-out by National Cooperative Federations. It has been emphasized that the National Federations need to connect with members at all levels i.e. State, District and Primary across the country. In view of the above, NCHF has created the social media accounts to give publicity to the cooperative sector especially cooperative housing sector and major steps taken by the Government to strengthen cooperatives, details of which are: (1) Facebook Username: NchfNchf (<https://www.facebook.com/nchf.nchf.14>); (2) Instagram Username: nchf1969 (<https://www.instagram.com/nchf1969/>); and (3) Twitter (X) Username: @nchf1969 (<https://www.twitter.com/nchf1969>).

25.83 The details about the social media accounts of NCHF were circulated to the Members of the Board of Directors of NCHF, Managing Directors of Member ACHFs and President/Secretary of District Cooperative Housing Federations and Primary Housing Cooperatives with a request to follow NCHF on its social media handles and also to advise their members to do the same. They were also requested to make use of the social media platforms available with NCHF for highlighting achievements of their respective organisations to strengthen the cooperative housing sector. It was also requested to share their username on social media platforms so that NCHF could also follow them.

25.84 Shri N.S. Mehara, Chief Executive, NCHF attended the meetings held under the Chairmanship of both the Hon'ble Ministers of State for Cooperation on 18.03.2025, 04.06.2025 and 16.10.2025 at New Delhi with the Managing Directors and Social Media Heads of all National Cooperative Federations to review the progress on the Social Media Handles/Channels, media outreach, publications and publicity strategy.

25.85 Shri N.S. Mehara, Chief Executive, NCHF attended a Review Meeting on Media Outreach, Publications & Publicity Strategy convened by the Ministry of Cooperation on 15th July, 2025 at New Delhi. The objective of the meeting was to review the progress made by the National Federations on the directions given by the Hon'ble Ministers of State for Cooperation on the subject and to deliberate on further strategies for enhancing the visibility across social media and publication platforms.

25.86 The requisite information pertaining to NCHF on following of Social Media Handles of Ministry of Cooperation, Hon'ble Prime Minister, Hon'ble Home and Cooperation Minister and NCUI was sent to the National Cooperative Union of India (NCUI) in the prescribed proforma. The desired information in respect of NCHF regarding circulation of journals/newsletter being published and outreach in various social Media platforms was also sent to the Ministry of Cooperation. Moreover, adequate publicity was given to the programmes/schemes and various events organized by the Ministry of Cooperation, Ministry of Housing and Urban Affairs, National Cooperative Federations, etc. through the social media handles of NCHF.

25.87 Miscellaneous

- i. A brief note on the activities and achievements of NCHF during the year 2024-25 along with selected photographs was sent to the National Cooperative Union of India (NCUI) for inclusion in their Annual Report.
- ii. Details of various events/programmes organized or planned by the international cooperative, housing and related organizations were circulated to Members of the Board of Directors of NCHF and the Managing Directors of ACHFs.
- iii. The Managing Directors of ACHFs were requested to: send the photographs of the cooperative housing projects/complexes completed or under construction in their respective States for inclusion in the 'National Album' maintained by NCHF for giving publicity to such projects; brief note on their achievements and Best Practices

followed by them for publishing in NCHF Bulletin; and to send a copy each of their Bye-laws, latest loaning conditions, and Model Bye-laws of primary cooperative housing society for the Reference Library of the Documentation Centre at NCHF Secretariat.

- iv. The requisite information pertaining to the NCHF on updation of data of Central Autonomous Bodies (ABs) of the Ministry of Housing and Urban Affairs (MoHUA) on the web portal of Department of Expenditure for the financial year 2025-26 was sent to the MoHUA. Similarly, all necessary information and various monthly/quarterly/half yearly reports were submitted to the MoHUA at regular intervals.
- v. Swachhta Pakhwadas were observed and cleanliness/sanitisation drives were undertaken in the office premises of NCHF during 1-15th February, 2025, 1-15th June, 2025, 1-15th July, 2025 and 17th September-2nd October, 2025. A Swachhta Pledge was also taken by the Staff members of NCHF and banners with the logo of IYC-2025 were displayed in the office premises during the above Pakhwadas. Swachhta Pledge both in Hindi and English was displayed at prominent places in the office building. Some office space was freed for productive use after disposal of scrap and old news papers.
- vi. The information pertaining to NCHF for the year 2024-25 as on 31.03.2025 as per the prescribed proforma with regards to filing of Returns under Section 120 (d)(e)(f) of the Multi-State Cooperative Societies (Amendment) Act, 2023; the Report of the Audited Annual Accounts of NCHF for the year 2024-25 and plan for Distribution of Surplus for the Financial Year 2024-25 as approved by the General Body of NCHF were submitted on-line on the new portal of the Central Registrar of Cooperative Societies, Ministry of Cooperation.
- vii. NCHF celebrated the International Day of Yoga (IDY) on 21.06.2025 and Yoga Pledge was administered to the staff on this occasion and a banner, yoga chart and inspiring quotes on yoga and meditation were displayed at prominent places in NCHF Secretariat. The Booklet on Common Yoga Protocol was also distributed among staff members of NCHF.
- viii. A paper entitled '**Housing Cooperative Management**' by Shri N.S.Mehara, Chief Executive, NCHF was sent to the National Centre for Cooperative Education (NCCE) for inclusion in the Course material of the Leadership Development Programme for the Chairpersons/Directors of Housing Cooperatives organized by the NCCE in collaboration with NCHF from 24-26th June, 2025 at New Delhi.
- ix. The information on the inputs from NCHF on the Proposed Bill for National Cooperative University & Key Ministry initiatives was sent to the Ministry of Cooperation.
- x. Shri N.S. Mehara, Chief Executive, NCHF attended the meeting held under the Chairmanship of Additional Secretary/Central Registrar on 15.01.2025 at New Delhi to discuss and frame Guidelines of Cooperative Rehabilitation Reconstruction and Development Fund (CRRDF) convened by the Office of CRCS, Ministry of Cooperation.
- xi. Shri N.S. Mehara, Chief Executive, NCHF attended the meeting Chaired by the

Central Registrar of Cooperative Societies (CRCS) held on 07.02.2025 to discuss on the status of amendment of bye-laws of all National Cooperative Societies as per the MSCS (Amendment) Act and Rules, 2023.

- xii.** Shri N.S. Mehara, Chief Executive, NCHF attended the celebration of the First Annual Day of Cooperative Election Authority on 11.03.2025 at Dr. Ambedkar International Centre, New Delhi. Dr. Ashish Kumar Bhutani, Secretary, Ministry of Cooperation was the Chief Guest at the function.
- xiii.** The Cooperative Election Authority (CEA), Ministry of Cooperation has decided to have interaction with the Managing Directors of scheduled MSCS to standardize the election rules, determination of constituencies and other related matter. In this connection the Chief Executive, NCHF attended the meeting convened by the Chairperson, CEA on 13.03.2025 at New Delhi.
- xiv.** Vigilance Awareness Week was observed in NCHF Secretariat from 30th October-5th November, 2025. Staff Members of NCHF took Integrity Pledge and a banner was displayed in the office premises during the week. Similarly, the Anti Terrorism Day Pledge and National Unity Day Pledge were administered to the staff of NCHF on 21.05.2025 and 31.10.2025 respectively.
- xv.** NCHF Secretariat observed the Constitution Day on 26.11.2025 to commemorate the adoption of the Constitution of India. On this occasion, the Preamble of the Constitution was read by the Staff Members of NCHF. Prior to this, the Communal Harmony Campaign Week was observed from 19-25th November, 2025.
- xvi.** During the period under reference, Shri N.S. Mehara, Chief Executive, NCHF attended the following:

 - National Efficiency Awards Ceremony organised by the National Federation of Cooperative Sugar Factories Ltd. (NFCFSF) on 03.07.2025 at Dr. Ambedkar International Centre at New Delhi. Shri Pralhad Joshi, Hon'ble Union Minister of Consumer Affairs, Food and Public Distribution was the Chief Guest.
 - National Cooperative Summit on the theme 'Sahkarita Ki Ore Kadam: Strengthening Cooperatives for Viksit Bharat' on 04.07.2025 in the Board Room of NCDC Headquarters at New Delhi.
 - Function organised by the National Cooperative Union of India (NCUI) on 06.07.2025 for celebration of International Day of Cooperatives-2025 and Foundation Day of Ministry of Cooperation as well as Tree Plantation by the Hon'ble Minister of Cooperation, Government of NCT of Delhi at NCUI Headquarters in New Delhi under the IYC-2025.
 - A dedicated session on the International Year of Cooperatives-2025 focussed on 'Strengthening Collaboration and Driving Cooperative led Economic Growth in 2025 and Beyond' through video conferencing on 17.07.2025 under the two-day Workshop on "Cooperative Leadership for Viksit Bharat @2047" organized by the Ministry of Cooperation on 17-18th July, 2025 at LBSNAA, Mussoorie.

- Launch of the New National Cooperation Policy 2025 by Shri Amit Shah, Hon'ble Union Minister of Home & Cooperation at a function organised by the Ministry of Cooperation on 24.07.2025 at New Delhi.
- Rashtriya Ekta Diwas Celebrations on 31.10.2025 organised by the Ministry of Housing & Urban Affairs (MoHUA) and Ministry of Power at Kartavya Path, India Gate, New Delhi. Shri Manohar Lal Khattar, Hon'ble Union Minister of Housing & Urban Affairs and Power addressed the gathering.
- Inaugural session of the National Urban Conclave 2025 on 08.11.2025 at Yashobhoomi, India International Convention Center (IICC), Dwarka, New Delhi, on the theme **"Sustainable Urban Development and Governance"**. The two-day conclave held on 8-9th November, 2025 was organised by the Ministry of Housing and Urban Affairs (MoHUA) and inaugurated by Shri Manohar Lal Khattar, Hon'ble Union Minister of Housing and Urban Affairs.
- International Conference of Urban Cooperative Credit Sector "CoopKumbh2025" on 10.11.2025 at Vigyan Bhawan, New Delhi. The Hon'ble Union Minister of Home and Cooperation Shri Amit Shah inaugurated the Conference.
- Seminar on 'Innovation in Cooperative Business Models for Global Competitiveness' and Valedictory Function of 72nd All India Cooperative Week organised by the National Cooperative Union of India (NCUI) at New Delhi in hybrid mode on 20.11.2025. Dr. K.K. Tripathy, Joint Secretary, Economic Advisory Council to the Prime Minister, Government of India was the keynote speaker.
- Orientation Workshop on Media Outreach organized by the Ministry of Cooperation on 21.11.2025 at Atal Akshay Urja Bhawan, New Delhi.
- Meetings of the Committee on Comprehensive Evaluation of the Pros and Cons of Funding for Urban Housing by the National Cooperative Development Corporation (NCDC) on 01.12.2025 and 05.12.2025 at New Delhi.

xvii. Shri N.S. Mehara, Chief Executive, NCHF attended the Meeting of the Managing Directors of National Federations (Delhi based) on 08.08.2025 in NCUI Board Room, New Delhi to decide the nomenclature of 72nd All India Cooperative Week Celebrations-2025.

xviii. Shri N.S. Mehara, Chief Executive, NCHF attended the meeting of the Departmental Promotion Committee (DPC) of the National Cooperative Union of India (NCUI) held on 17.10.2025 at New Delhi.

xix. Shri N.S. Mehara, Chief Executive, NCHF participated in the meetings of Nagar Rajbhasha Karyanavayan Samiti (South Delhi-1) organised by the Bureau of Police Research and Development (BPRD) on 22.01.2025 and 03.09.2025 at New Delhi to review the half yearly reports on use of Rajbhasha Hindi for the corresponding periods.

xx. The Members of the Board of Directors of NCHF, Managing Directors of ACHFs, President/Secretary of District Cooperative Housing Federations and Primary Housing Cooperatives were requested to organise tree plantation programs under the 'Ek Pedh Maa

Ke Naam’ campaign in their respective areas and also conduct Cleanliness Drives under the ‘Swachhata se Sahkar’ campaign during the IYC-2025.

xxi. The information regarding inputs/views/suggestions on the ‘Note for the Cabinet on Creation of 02 posts of Member in Appellate Tribunal under Department of Revenue’ in respect of the NCHF was sent to the Ministry of HUA.

xxii. As desired, a brief note on the vision, mission & brief about the NCHF was sent to the Ministry of Cooperation.

xxiii. As desired, the point wise information sought with regards to Compliance with Rule 35A of the Multi-State Cooperative Societies Rules, 2002 was sent to the Central Registrar of Cooperative Societies, Ministry of Cooperation.

xxiv. Shri Vaibhav Kapoor, Regional Head, TASC, ICICI Bank Ltd., visited NCHF Secretariat on 18.06.2025 and met Shri N.S. Mehara, Chief Executive, NCHF to discuss about availability of housing loans, project finance for housing cooperatives from ICICI Bank, digital banking services for housing cooperatives, etc.

xxv. Shri Anil Dhapola, Chief Manager, New Business and Customer Acquisition Vertical, Bank of Maharashtra alongwith two senior officers visited NCHF Secretariat on 19.06.2025 and met Shri N.S. Mehara, Chief Executive, NCHF to discuss about providing housing loans to cooperative housing projects, technological enablement of cooperative housing societies, society navigator application, etc.

xxvi. The Activity Report of the NCHF on Celebration of first week of July, 2025 (1-6th) to mark the foundation day of the Ministry and International Cooperative Day during IYC-2025 was sent to the Ministry of Cooperation.

xxvii. At the instance of the Ministry of Cooperation, the Special Issue of Kurukshetra Magazine-July, 2025 on Cooperative Sector (IYC-2025) was distributed to the members of the Board of Directors of NCHF, Chairmen/Managing Directors of ACHFs and the Chairmen/Secretary of District Cooperative Housing Federations free of cost. The information about Purchase and Distribution of Kurukshetra Magazine-July, 2025 on Cooperative Sector (IYC-2025) was also sent to the Ministry of Cooperation.

xxviii. The Government of India in the Ministry of Cooperation has formulated the National Cooperation Policy 2025. The Hon’ble Union Minister of Home and Cooperation Shri Amit Shah unveiled the National Cooperation Policy 2025 on 24th July, 2025 at New Delhi. The National Cooperation Policy 2025 was circulated to the Members of the Board of Directors of NCHF, Chairmen/Managing Directors of ACHFs and Chairmen/Secretary of District Cooperative Housing Federations and the Policy Document was also uploaded on NCHF website for wider dissemination.

xxix. Shri Arum Kumar, Representative from the Bridge, Ropeway, Tunnel and Other Infrastructure Development Corporation of Uttarakhand Limited (BRIDCUL) visited NCHF Secretariat 31.07.2025 and met Shri N.S. Mehara, Chief Executive, NCHF to discuss possibilities of collaboration between NCHF and BRIDCUL for undertaking infrastructure development and housing projects.

xxx. As desired by the IT Cell of Ministry of Housing and Urban Affairs, the Campaign creatives regarding PM Jan Dhan Yojana were shared on social media handles of NCHF on 28.08.2025.

xxxi. Shri N.S. Mehara, Chief Executive, NCHF attended the Review Meeting chaired by

the Secretary (Cooperation) on activities under the International Year of Cooperatives-2025 organised by Ministry of Cooperation in hybrid mode on 27.08.2025. Four slides (ppt) on Action Taken by NCHF upto July, 2025 under the IYC-2025 were also sent to the Ministry for discussion during the review meeting.

xxxii. Shri N.S. Mehara, Chief Executive, NCHF attended the farewell ceremony of Dr. U.S. Awasthi, Managing Director, IFFCO organised by the Indian Farmers Fertilizer Cooperative (IFFCO) on 05.08.2025 at Bharat Mandapam, New Delhi.

xxxiii. Shri N.S. Mehara, Chief Executive, NCHF attended a meeting to discuss Action plan and issues related to Special Campaign 5.0 convened by the Ministry of Housing and Urban Affairs on 15.09.2025 at New Delhi.

xxxiv. Hindi Pakhwada was observed in NCHF Secretariat from 14-29th September, 2025 and Hindi Diwas was celebrated on 14.09.2025. Banners and posters/placards were displayed at prominent places in office complex of NCHF.

xxxv. Shri Vijayant Dham, Business Development Officer, CreditAccess Life Insurance Ltd., Bangalore visited NCHF Secretariat on 28.10.2025 and discussed various issues with Shri N.S. Mehara, Chief Executive, NCHF regarding insurance of members of housing cooperatives and possibilities of collaboration between NCHF and CreditAccess Life in organising conferences/seminars, etc.

xxxvi. Dr. A.S. Selvaraj, Chairman and Shri Laxminarayanan Ashok Kumar, Chief Executive Officer of Jeeva Shakthi Housing Multi State Cooperative Society Ltd., Chengalpattu, Tamil Nadu visited NCHF Secretariat on 28.10.2025 and met Shri N.S. Mehara, Chief Executive, NCHF to discuss about organisation and management of housing cooperatives, sources of funds and to explore possibility of affiliation with NCHF.

xxxvii. Ten copies (Hindi-English) of the Report of Audited Annual Accounts of the NCHF for the year 2024-25 as approved by the General Body of NCHF were sent to the Ministry of Housing and Urban Affairs for laying before the Parliament. A brief note on the working of NCHF and latest bye-laws of NCHF were also sent to the Ministry.

Future Programmes

25.88 Important activities planned from January to March, 2026 includes: Regular publication of monthly journal 'NCHF Bulletin' and monthly E-Newsletter 'Cooperative and Housing Voice'; facilitate flow of funds to housing cooperatives from the financial institutions; facilitate repayment re-schedulement of LIC loans by ACHFs; provide all necessary cooperation and support to member ACHFs; increase social media out-reach of NCHF for promoting cooperative housing; give adequate publicity to the programmes/schemes and various events of the Government, etc.

f) CENTRAL GOVERNMENT EMPLOYEES WELFARE HOUSING ORGANISATION(CGEWHO)

Introduction

:

25.89 CGEWHO was formed as a 'welfare' organisation for construction of dwelling units

exclusively for Central Government Employees on ‘No Profit No Loss Basis’. It was registered as a society, in Delhi, under the Societies Registration Act of 1860, on 17th July, 1990. The organisation is certified with ISO 9001:2015 certification.

Objective:

25.90 The Society under its charter, has the mandate to:

- (a) Undertake social welfare schemes on “No Profit-No Loss” basis, for the Central Government Employees serving and retired both, spouses of the deceased Central Government employees and employees in service of this Society, and spouses in case of deceased employees by inter-alia promoting the construction of houses, and providing all possible help and required inputs, to achieve this object.
- (b) Do all such things as are incidental, or conducive, to the attainment of any, or all the above objects.

Organisational Set Up:

25.91 The Organisation functions as per Memorandum of Association, Rules and Regulations of CGEWHO and managed by General Body, governed by Governing Council (GC) with the Secretary of M/o Housing and Urban Affairs as its President and Senior Officials from various Ministries & HUDCO and nominee of national council of JCM as Ex-Officio Members. There is an Executive Committee (EC) with Joint Secretary (Works), as its chairman, to oversee and approve the proposals and plans for procurement of lands, appointment of Architects, Contractors and Formulation of Housing Schemes. The Organisation is headed by CEO who manage day to day functions and affairs of the Organisation.

Grant in aid:

25.92 A non-plan Grant in Aid of ₹10 lacs per annum is received by the Organisation from the Ministry of Housing & Urban Affairs, Govt. of India.

Performances/progress: CGEWHO has achieved a value of work done (turnover) of ₹190 crore during the period from 01.01.2025 to 31.12.2025 and turnover of ₹177 crore during the financial year 2024-25. Further, the estimated value of work to be executed during the period from 01.01.2026 to 31.03.2026 is projected at ₹62 crore.

Status of projects: The status of completed, running and projects under planning as on 31/12/2025 are as under.

S. No.	Project Stage	Name of Projects	No. of Dus
(a)	Completed Project	Chennai (Ph-III) has been completed in June 2025	1220

(b)	Ongoing Projects	1)	Kolkata (Ph-III)	236
		2)	Greater Noida (Ph-II)	336
		3)	SAS Nagar Mohali	402
		4)	Visakhapatnam	385
		Total		1359
(c)	Project under planning	1)	Meerut (Phase-II)	500
		2)	Bhopal	300
		Total		800

25.93 Completed projects

Chennai (Ph-III)

The Chennai Phase-III Project, comprising 1,220 Dwelling Units (multi-storey buildings) and a single-block Community Centre (common for Phase-II and Phase-III) with a configuration of stilt floor plus four upper floors, was approved by the Chennai Metropolitan Development Authority (CMDA). The project



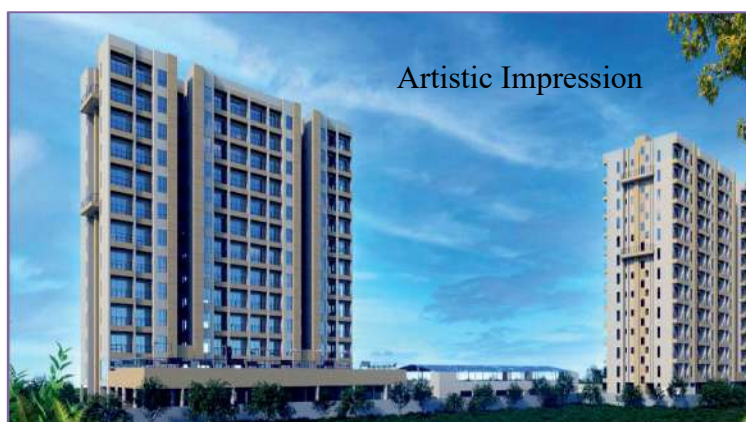
has been completed, and the Completion Certificate was issued by the Local Body on 24.06.2025. The project has been developed on approximately 12 acres of land at Paruthipattu, Avadi, Chennai. The site abuts an 80-ft-wide State Highway (SH-55), which connects Avadi Town to the National Highway leading to Bengaluru. The plot is located in close proximity to suburban residential and commercial areas such as Avadi, Porur, and Poonamallee, and falls within a 2–3 km radius of the Avadi Bus Stand and Railway Station.

Possession letters have been issued to 1,070 allottees who have made full payment. Accordingly, the execution of Conveyance Deeds has commenced, and up to 31.12.2025, more than 65 allottees have executed the Conveyance Deeds, while physical possession of the Dwelling Units has been handed over to more than 35 allottees.

25.94 Running projects

Kolkata (Ph-III)

The Kolkata Phase-III Project, comprising 236 Dwelling Units (DUs), is being developed on approximately 2.39 acres of land located on Diamond Harbour Road, opposite Bharat Sevashram Sangha Hospital, Joka, South 24 Parganas, Kolkata. The project site is in close proximity to IIM Kolkata and is well connected to major schools and hospitals.



The project is registered under West Bengal Real Estate Regulatory Authority (WBRERA) vide Registration No. HIRA/P/SOU/2021/001183. Construction commenced on 26.12.2023, and the project is likely to be completed by June 2026, with a further grace period of one year. The project comprises two residential blocks (Stilt + 12 floors – Type C and Type N) and one parking block (Stilt + 1 floor). The total number of dwelling units is 236, with 236 parking spaces provided. The project incorporates several modern and sustainable features, including rainwater harvesting, organic waste composting, children's play zone, community hall, intercom facility, CCTV surveillance, and solar panels, among others. The project is fully subscribed by the Central Govt Employees & others, till 31/12/2025, 234 DUs has been subscribed i.e. only 2 vacancy is available.

Greater Noida (Ph-II)

Out of approximately 38 acres of land at Greater Noida, construction of 2,130 Dwelling Units (DUs) in a multi-storeyed configuration, along with ancillary buildings, has been planned over about 32 acres. Of these, 1,794 DUs have been constructed under the Greater Noida Phase-I Project and handed over to the beneficiaries. The remaining 336 DUs are under construction as part of the Greater Noida Phase-II Project.

The project is fully subscribed by the Central Govt Employees and the DUs was allotted through draw.



The site is ideally located in a prominent housing sector and is approximately 4 km from Pari Chowk. The plans and designs of the project have been approved by the Greater Noida Industrial Development Authority (GNIDA). The project work is tentatively scheduled for completion by October 2027, with a grace period of one year. A Community Centre (For Phase-I & II) has been provided to the Phase-I & II allottees in the complex. The Community Centre comprises common amenities including a multipurpose hall, kitchen, pantry, library room, TV lounge, gymnasium, children's play areas, swimming pool, changing rooms, and toilets. In addition, a commercial complex for daily needs, a nursing home, a meditation/spiritual centre, and a nursery school, already constructed for Phase-I beneficiaries, shall also be shared by Phase-II beneficiaries. Water supply and sewerage services is being shall be provided by GNIDA. Water supply shall be connected to underground storage tanks with adequate capacity, along with pumping arrangements to overhead tanks of all blocks. The sewerage network of the complex shall be connected to a Sewage Treatment Plant (STP) in accordance with the guidelines of the State Level Environment Impact Assessment Authority (SEIAA). Electricity supply to the complex shall be provided by Noida Power Corporation Ltd. (NPCL).

SAS Nagar Mohali

The SAS Nagar (Mohali) Housing Project comprises 402 Dwelling Units (DUs) and is being developed on approximately 5.64 acres of land in Sector-79, SAS Nagar (Mohali), Punjab, with the objective of providing quality housing to eligible Central Government employees and other beneficiaries. The project



enjoys excellent connectivity and is located in close proximity to major landmarks, including Chandigarh International Airport (9.2 km), ISBT Chandigarh (8.6 km), Mohali Railway Station (5.6 km), PCA Stadium Mohali (4.1 km), and the Post Graduate Institute of Medical Education and Research (PGIMER), Chandigarh (13.4 km). The scheme is duly registered under the relevant RERA authority, and all statutory approvals, including the RERA Registration Certificate, are in place, ensuring full regulatory compliance. The project comprises multiple types of dwelling units with associated covered car parking, and is designed as a self-contained gated community with internal roads, landscaped areas, and dedicated open spaces, supported by essential infrastructure utilities. Planned amenities and infrastructure include adequate water supply, rainwater harvesting system, sewage treatment plant, multipurpose community centre, children's play areas, landscaped green spaces, along with security provisions and common facilities to enhance the overall living experience of residents.

Visakhapatnam

The project at Pendurthi Road, Visakhapatnam consisting of 385 Dwelling Units, being developed and executed on approximately 8.67 acres of land on turnkey contract basis. The site is in close proximity to NAD X Road (10 km), Railway Station (22km) Airport (14 km) Bus Stand (22km) R.K. Beach (28 km).



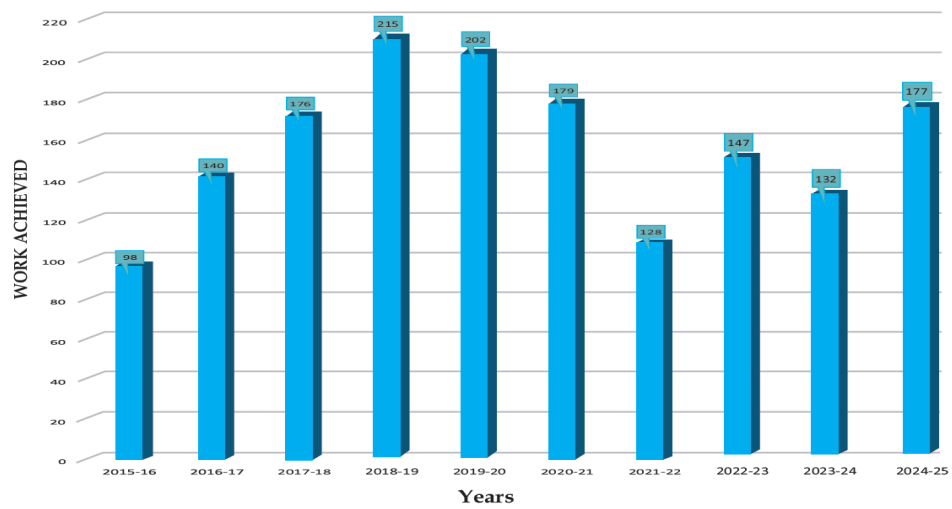
The project is located near Pendurthi Junction on Anakapalli Road, Visakhapatnam District, Andhra Pradesh, offering excellent connectivity and proximity to essential services such as schools, hospitals, and NH-16, and is approximately 12 km from Visakhapatnam International Airport and close to key local amenities. The scheme is registered under APRERA with Registration No. P03240113683, ensuring statutory compliance and transparency in development. The project comprises multiple residential blocks with 2, 3 & 4 BHK of total 385 dwelling units, all designed with modern conveniences; units are provided with balconies and lift access, and the development includes extensive amenities and infrastructure such as landscaped green spaces, children's play areas, rainwater harvesting, sewage treatment plant, community centre with multi-purpose halls, indoor games, swimming pool, outdoor sports courts, walkways, and fully functional utilities including road network, electrification, water supply, sewage disposal, drainage, perimeter security etc. These features aim to offer a comfortable, sustainable, and well-connected living environment for the beneficiaries. The project work will be tentatively completed in Dec 2028 with the grace period of Six Months. Till 31/12/2025, 160 DUs have been subscribed in 5 block (open for subscription) out of total 8 blocks.

CUMULATIVE CITY WISE PRESENCE

■ AHMEDABAD (310)	■ BANGALORE (603)	■ BHUBANESWAR (496)
■ CHENNAI (2316)	■ CHANDIGARH (305)	■ GREATER NOIDA (1794)
■ GURGAON (1940)	■ HYDERABAD (902)	■ JAIPUR (756)
■ KOCHI (43)	■ KOLKATA (1158)	■ LUCKNOW (130)
■ MEERUT (90)	■ MOHALI (1218)	■ NAVI MUMBAI (1614)
■ NOIDA (3476)	■ PANCHKULA (338)	■ PIMPRI CHINCHWAD PUNE (307)

VALUE OF WORK DONE (TURN OVER)

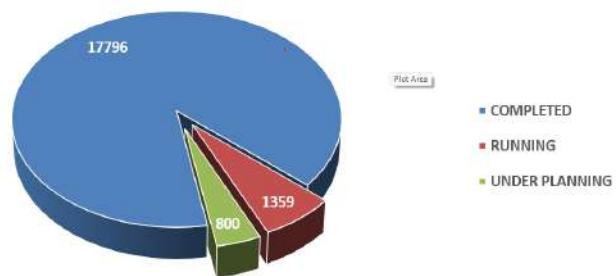
₹ IN CRORES



DWELLING UNITS

TOTAL PROJECTS COMPLETED - 33

NO OF DUS COMPLETED IN THE ABOVE PROJECTS - 17796



WORLD HABITAT DAY 2025



*Sh. Gagan Gupta, CEO & Sh. R.K. Jaiswal, Director (finance)
Felicitated by hon'ble chief minister of Madhya Pradesh held on 11 July 2025*



g) DELHI URBAN ART COMMISSION (DUAC)

Introduction

25.95 The Delhi Urban Art Commission has been set up by an Act of Parliament to provide advice to the Central Government in the matter of preserving, developing and maintaining the aesthetic quality of urban and environmental design within Delhi. The Commission comprised of a Chairman and four other Members. The Secretariat of the Commission is headed by the Secretary and has a total sanctioned strength of 27 persons.

Activities during 2025-26

25.96 Proposals are referred to the Commission by the local bodies for advice and the same are duly considered in regular meetings of the Commission. In terms of the Unified Building Byelaws for Delhi, 2016 (UBBL) external agencies including DUAC are required to communicate their decision on referred proposals within 15 days to the concerned local body failing which it is treated as deemed approval on the proposal. While the Conduct of Business Regulations, 1976 provides that the Commission meets once every twenty days, in view of the aforesaid provision in the UBBL, the Commission, despite the Chairman and Members appointed on a part-time basis, met every week to prevent cases of deemed approval on proposals referred to it.

The meetings of the Commission were held in hybrid form during the year 2025-26 (01.01.2025 to 31.12.2025). The Commission met 54 numbers of times against the mandatory 19 meetings in a year. The decisions on proposals were promptly uploaded on the DUAC website together with Action Taken Report thereon.

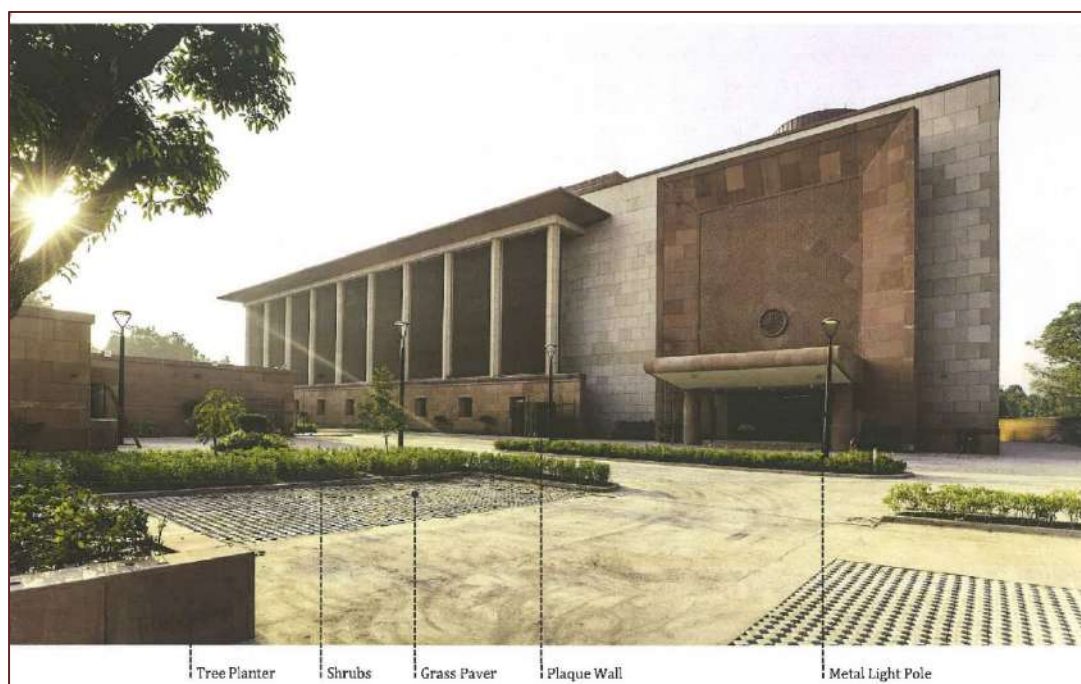
The decisions taken were conveyed to the local bodies for further necessary action. There were no proposals for deemed approval.

Abstract of proposals received and considered during the year is given below.

	Jan to Dec 2025 (Actual)	Jan to Mar 2026 (Estimated)
Proposals approved	256	64
Proposals rejected and returned with Commission's observations	209	53
Proposals returned due to incomplete information	00	00
Total received	465	117

List of Significant proposals considered by the Commission during the year 2025–

Sl. No.	Proposals
1.	Completion plans of PM Office, (GOB-1) Executive Enclave (Part-Completion) at Plot No.36, Dalhousie Road.
2.	Completion plan proposal in respect of Executive Enclave (Part-Cabinet Secretariat Building (GOB-4)) at Plot No.38, Kamraj Road.
3.	Completion plans proposal (Part-CCS-1) in respect of the Common Central Secretariat at Dr. Rajendra Prasad Marg.
4.	Building plans proposal in respect of Common Central Secretariat 4 & 5 at Rajendra Prasad Marg.
5.	Building plans proposal in respect of Common Central Secretariat 8 & 9 at 23-B & 23-C 2 Maulana Azad Road.
6.	Layout and Building plan proposal in respect of Expansion of Supreme Court Building for creating additional Court Rooms including Constitutional Court, Chambers for the Judges and facilities for Lawyers and Litigants at Supreme Court of India, Tilak Marg.
7.	Buildings plans proposal for addition and alterations in respect of Embassy of the Arab Republic of Egypt at 1-50 M, Niti Marg, Chanakyapuri.
8.	Building plans proposal (Demolition and Reconstruction) in respect of Bihar Niwas at Chanakyapuri.



Completion plan proposal in respect of Executive Enclave (Part-Cabinet Secretariat Building (GOB-4)) at Plot No.38, Kamraj Road.



Completion plans proposal (Part-CCS-1) in respect of the Common Central Secretariat at Dr. Rajendra Prasad Marg.



Building plans proposal in respect of Common Central Secretariat 4 & 5 at Rajendra Prasad Marg.

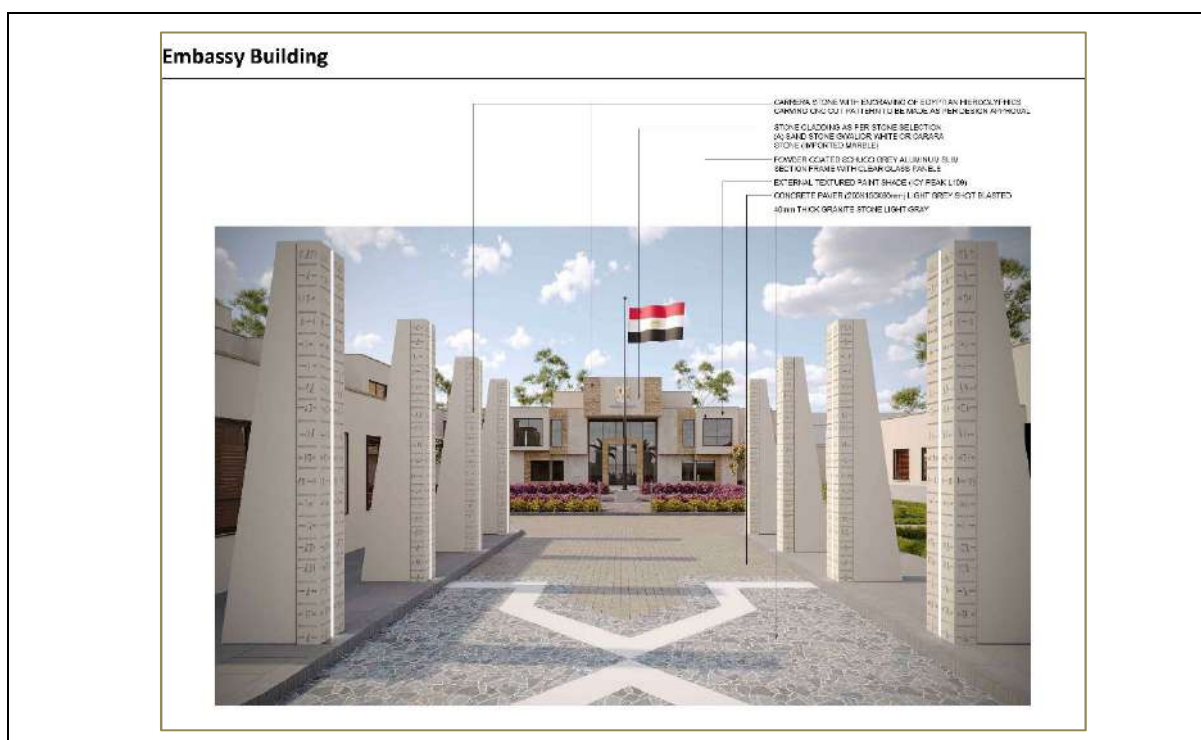


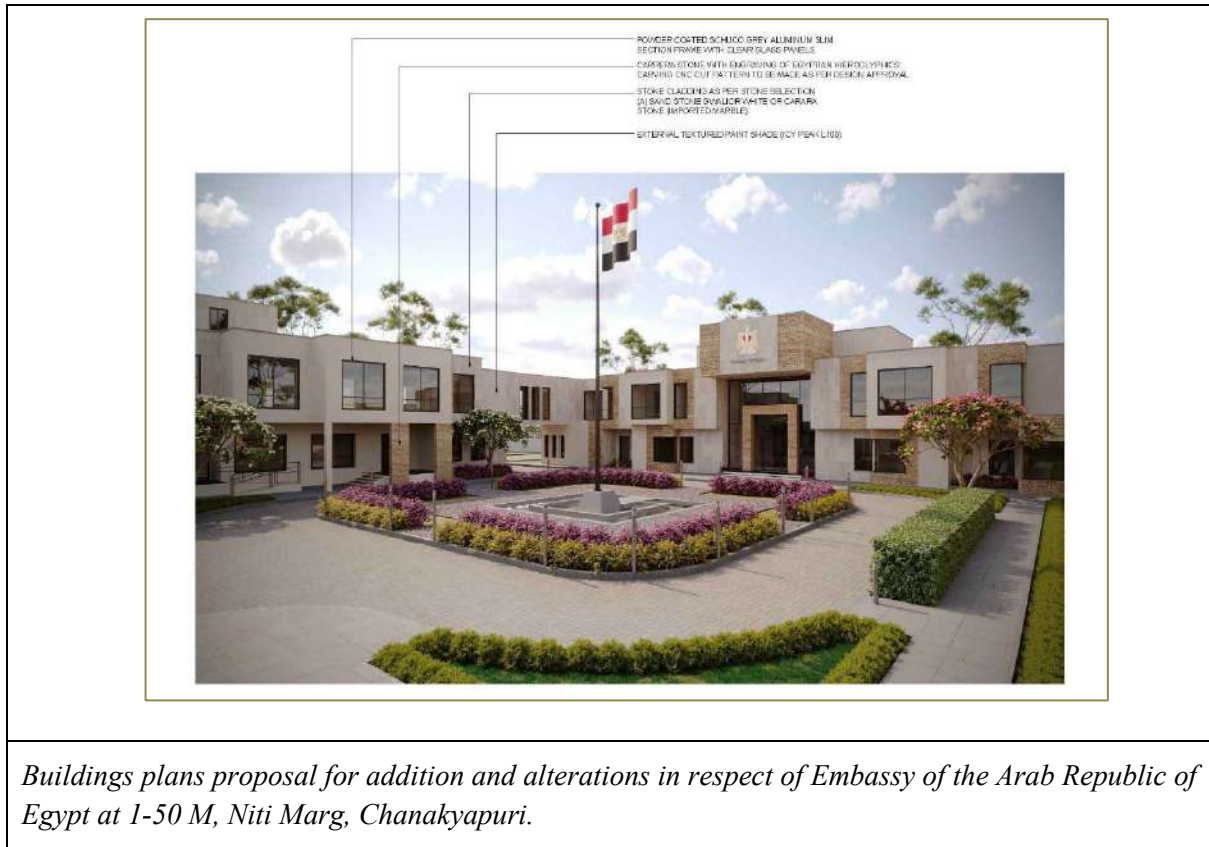
Building plans proposal in respect of Common Central Secretariat 8 & 9 at 23-B & 23-C, 2 Maulana Azad Road.





Layout and Building plan proposal in respect of Expansion of Supreme Court Building for creating additional Court Rooms including Constitutional Court, Chambers for the Judges and facilities for Lawyers and Litigants at Supreme Court of India, Tilak Marg.





25.97 Steps towards Transparency

i. Criterion for Project Assessment and Approval

The Commission has put in place Project Assessment and Approval Criterion with the objective of avoiding subjectivity while scrutinizing proposals referred to DUAC. These have been uploaded on the DUAC website. The Project Assessment and Approval Criterion ensure greater transparency, rationality, objectivity and accountability.

ii. Decisions on Proposals uploaded on DUAC Website

The minutes of the Commission's meetings are uploaded on the DUAC website together with Action Taken Report thereon.

Urban Design Studies

25.98 In the year 2012 the high-level Project Approval Committee headed by the then Minister for Urban Development, Government of India approved initiation by the DUAC in terms of its mandate site specific urban design studies under seven generic heads. The DUAC took up these studies in a phased manner.

These studies were done in-house in DUAC premises by the City Level Projects Hub specially created for the purpose which comprises of urban designers, town planners, landscape architects, transport planners, 3D visualizers etc. The concept design studies done by the Commission aims at a holistic, balanced and inclusive growth for the areas in focus. The aspects covered as a part of these studies included the urban fabric, urban graphics, urban transport, waste disposal system, parking requirements, social infrastructure present in the area as well as the norms stipulated in the master plan for the area. Before commencing these studies extensive surveys of the sites were conducted by the teams doing these studies.

Urban Design Guidelines

25.99 Under the generic heads 'Vision for Delhi', the Commission has prepared guidelines on significant aspects of Cityscape which would complement the development of Smart cities and are expected to enhance the environmental quality, aesthetics of the Capital City. These guidelines having universal applicability could be adopted by the other metropolitan cities in the Country.

With completion of 77 number of site-specific urban design studies, DUAC has completed the City Level assignment taken up by it.

Finance

25.100 DUAC is a non-commercial, non-earning body which functions in public interest. The Commission does not have any revenue generation of its own. The entire financial requirement is non-plan in nature and is met by grant-in-aid from the Central Government.

25.101 For the year 2025-26 the Budget outlay (BE) of DUAC as approved by the Government

was ₹525.00 lakhs and Revised Estimate (RE) was ₹530.00 lakhs (Proposed). The total funds available including miscellaneous receipts, bank interests earned was ₹362.00 lakh (as on 23.12.2025). Against this, the expenditure during the year was ₹300.00 lakh (as on 23.12.2025).

Official Language Policy

25.102 In terms of recommendations of the high-level Parliamentary Committee on Official Language on compliance of the provisions of the Official Language Act by the Commission in its day-to-day functioning conducted in December 2016, active steps have been taken for implementation of the recommendations of the Committee and implementation report sent to the Ministry of Housing and Urban Affairs on all recommendations. With a view to increase the use of Hindi for official work, quarterly *Karyashalas* (Workshops) were arranged during the year.

Citizen's Charter

25.103 The Citizen's Charter of DUAC is available on its website (www.duac.org.in). It contains information as required to be displayed in terms of the Right to Information Act. The Citizen's Charter is reviewed periodically.

(h) NATIONAL CAPITAL REGION PLANNING BOARD (NCRPB)

25.104 National Capital Region Planning Board (NCRPB) was constituted under the NCRPB Act, 1985 with key rationale for preparation of plan for development of NCR and coordinating, monitoring and implementation of Regional Plan and to evolve harmonized policies for land-use control with aim for holistic development of infrastructure, to avoid haphazard development & connected matters thereto. Chairman of the National Capital Region Planning Board is the Hon'ble Minister for Housing and Urban Affairs, Government of India. The Board has 17 regular members including Chief Ministers, Ministers and Chief Secretaries of NCR participating States and 02 co-opted members.

25.105 Accordingly, Regional Plan-2001 (RP-2001) and Regional Plan-2021 (RP-2021) for National Capital Region (NCR) has been prepared by National Capital Region Planning Board (NCRPB), as mandated by the NCRPB Act, 1985. The National Capital Region has grown gradually from about 30,242 sq.km. in 1989 to 34,144 sq.km. in 2005 to about 55,083 sq.km. at present. NCR is a huge and diverse region with NCT of Delhi as a core and adjoining 24 districts across State of Haryana, Uttar Pradesh and Rajasthan. NCRPB is a unique example of participative decision making with cutting across states, multi-sectoral regional planning and initiatives. The current and past Regional Plans have led to transformative interventions like Delhi Metro Rail Corporation, NCRTC among others. Area details about NCR are as under:

Sub-Region	Name of the District	Area in sq. km.	Population as per Census 2011 (in lakhs)
Haryana	Faridabad, Gurugram, Nuh, Rohtak, Sonapat, Rewari, Jhajjar, Panipat, Palwal, Bhiwani, Charkhi Dadri, Mahendragarh, Jind and Karnal	25,327	164.3
Uttar Pradesh	Meerut, Ghaziabad, Gautam Budh Nagar, Bulandshahr, Baghpat, Hapur, Muzaffarnagar and Shamli	14,826	187.1
Rajasthan	Alwar and Bharatpur	13,447	62.2
Delhi	Whole of NCT Delhi	1,483	167.9
	Total	55,083	581.5

Counter Magnet Areas

25.106 The NCRPB Act, 1985 under Section 8 (f) empowers the Board to select, any urban area, outside the NCR having regard to its location, population and potential for growth as a ‘Counter Magnet Area (CMA)’ in consultation with the concerned State Government for development in order to achieve the objectives of the Regional Plan. There are nine CMAs as under:

- i. Hisar in Haryana
- ii. Ambala in Haryana
- iii. Bareilly in Uttar Pradesh
- iv. Kanpur-Lucknow corridor in Uttar Pradesh
- v. Kota in Rajasthan
- vi. Jaipur in Rajasthan
- vii. Gwalior in Madhya Pradesh
- viii. Patiala-Rajpura corridor in Punjab
- ix. Dehradun-Haridwar corridor in Uttarakhand

25.107 Highlights during 2025-26

During 2025-26 the major activities and achievements are as under:

i. Preparation of Regional Plan -2041 for NCR

Draft RP-2041 was prepared and circulated to NCR States in January 2021, and including various Ministries of GOI for comments in March 2021. Further, the draft RP-2041 was placed before the Board in its 40th and 41st Meetings held on 31.08.2021 and 12.10.2021. As per NCRPB Act, draft RP-2041 was published for inviting public objections and suggestions on

09.12.2021. In this regard, more than 4000 emails or letters were received from NCR participating States/ their Departments/ Authorities, Central Ministries/ Departments, public representatives, NGOs/ Group of people, individuals, etc. The revised draft Regional Plan - 2041 as was reviewed by SPA-Delhi was to be placed before the Board for approval. The matter was proposed to be discussed in the 42nd Board Meeting which was scheduled to be held on 05.07.2022. However, the said meeting was postponed due to unavoidable circumstances. The draft Regional Plan -2041 is expected to be discussed and considered by the Board in the next meeting. Meetings are being held with MoH&UA to discuss Draft RP-2041.

25.108 Major initiatives in Transport Sector

i. Initiatives for Electric Vehicle Charging Station

NCR Planning Board team has identified and plotted the Retail Outlets (ROs). Electric Vehicle Charging Stations (EVCS) data provided by BPCL/MoPNG for NCR, by the parameters set by the Ministry of Petroleum and Natural Gas (MoPNG) regarding Electric Vehicle Charging Stations along with the Highways, Expressways, five Million plus cities and Smart cities in the NCR namely, NCT Delhi, Ghaziabad, Faridabad, Meerut, and Karnal. Analysis was done to identify the Retail Outlets for EVCS in the selected five cities and major roads (Expressways/NH/SH). A follow-up meeting was held on 16-05-2025.

ii. Road Safety and Trauma Care Network in NCR

Considering the rate of accidents and related fatalities in NCR region a detailed analysis of the accidents locations was carried out in-house by NCR Planning Board. This issue was also discussed during CoTS meeting with various stakeholders. The states were apprised about the seriousness of the issue and the necessity for remedial action by states to minimize the number of accidents occurring in NCR. The stakeholders from participating states, MoRTH, NIC, Pawan Hans, NHAI participated in various meetings held during the year. Director MoRTH apprised the stakeholders about the eDAR application and its usefulness to locate the points where the accidents are happening. The participating states apprised the stakeholders through presentation about the existing and proposed trauma care facilities in the respective region.

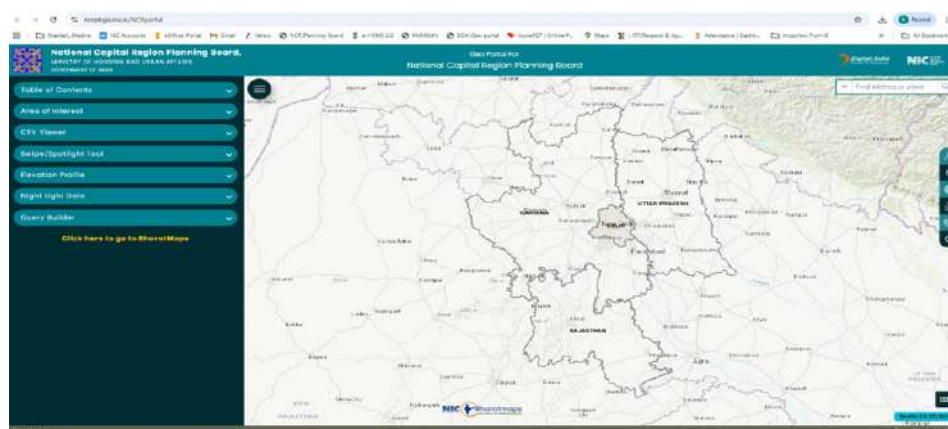
iii. Committee of Transport Secretaries/Commissioners (CoTS) and its functions:

A Committee of Transport Secretaries/Commissioners (CoTS) of NCR participating States of Haryana, Delhi, Rajasthan and Uttar Pradesh was constituted under the chairmanship of Member Secretary, NCRPB which looks into aspects of inter-state movement of vehicles and also deliberate on a common format for multilateral agreements for all the constituent areas of NCR which could be signed by the constituent States of NCR to facilitate unrestricted and seamless movement of vehicle in NCR. One meeting of the Committee of Transport Secretaries (CoTS) was convened under the chairpersonship of Member Secretary, NCRPB on 13.08.2025.

25.109 “PARIMAN” - Development of Geo-Portal for NCR:

Envisaging the need for a central database repository for entire NCR and for effective

utilization of Remote Sensing and GIS technology, a web geo-portal has been developed through National Informatics Centre (NIC) for use by NCR Participating states and the Office of NCRPB. Proposal for developing the Geo-Portal was received from NIC and was deliberated and approved at a nominal cost of Rs. 9,97,454.2, in the 14th meeting of Project Sanctioning & Monitoring Group-II (PSMG-II) held on 10.10.2019 under the Chairpersonship of Member Secretary, NCRPB. The Portal consists of several Layers/Sub-layers presented as Line, Point & Polygon feature covering details of various sectors. To develop this first of its kind Web Geo-Portal for NCR, a robust central database repository has been developed with up-to-the mark User Interface, Access Control and dynamic functionalities, etc. The Geo-Portal for NCR known as ‘**PARIMAN**’ has been launched on 31.08.2021 in the 40th meeting of the Board by the Hon’ble Chairman, NCRPB and Union Cabinet Minister for Housing & Urban Affairs. Now, NCRPB has made the Geo-Portal open to Public on 01.07.2022. The Geo-Portal can be accessed through the NCRPB website <https://ncrpb.nic.in/> and also through the web link <https://ncrpbgis.nic.in/>. This Geo-Portal is updated from time-to-time with support of NIC and NCR participating State Govts.



25.110 Preparation of Functional Plans:

In anticipation of approval of the Draft Regional Plan -2041 for NCR Area by the Board in its next meeting, RFQ-cum RFP document for preparation of Functional Plans was prepared and bids were invited in June 2022. Subsequently, after evaluation of Technical and Financial Bids, and approval of the Project Sanctioning & Monitoring Group-I (PSMG-I), Letter of Award (LoAs) were issued to the successful bidders for preparation of the following 05 Functional Plans:

- i) Urban Regeneration, Housing and Slum Free NCR
- ii) Tourism and Heritage in NCR
- iii) Health
- iv) Education and Skill Development for NCR
- v) Dairy Sector

The First Stage (Inception Report) has been approved and the work on second stage (Interim Report) is in progress.

25.111 Monitoring of Implementation of the Regional Plan-2021 for NCR

Monitoring of implementation of the Regional Plan is done at various levels, such as the Board, Planning Committee, Project Sanctioning & Monitoring Group (PSMG), State Level Steering Committee through various meetings. Details as under:

- i) 67th PSMG-I meeting held by Secretary, M/HUA on 10.06.2025.
- ii) One meeting of the Committee of Transport Secretaries (CoTS) was convened under the chairpersonship of Member Secretary, NCRPB on 13.08.2025\.

25.112 Project Financing and Resource Mobilization for Development of the NCR Budgetary support

During the year 2025-26, Ministry of Housing and Urban Affairs has approved a total budgetary allocation (BE) of Rs.50.00 Crore under Capital Head and Rs.5.00 Crore in Revenue Head (Salary: Rs.4.00 Crore and General: Rs.1.00 Crore). Out of this Rs.25 Cr. under Capital Head and Rs.2.50 Cr. in Revenue Head (Salary: Rs.2.00 Cr. and General: Rs.0.50 Crore) has been released by MoHUA upto 31.12.2025.

25.113 Extra Budgetary Resources

Internal Accruals i.e. interest received on loans to State Governments & their implementing agencies, bank deposits, income tax refund, etc. was Rs. 391 Crore upto 31.12.2025 during the current FY 2025-26. Further, Rs.59 Cr. is likely to be received from 01.01.2026 to 31.03.2026. The NCRPB provides financial assistance to its participating States and their implementing agencies for infrastructure development projects in various sectors viz. Transport, Water & Sanitation, Social and Power etc. in the form of soft loan upto 75% of the estimated cost of the project. In order to meet the infrastructure financing needs, the Board had raised funds from ADB (up to 2014) and KfW (up to 2018):-

- i. ADB: ADB has approved a loan of US \$ 150 million to NCRPB as a Multi-Tranche Financing Facility for financing infrastructure projects in the National Capital Region (NCR) and its Counter Magnet Areas (CMAs). The loan agreement for the 1st tranche of US \$ 78 million was signed between ADB and NCRPB on 17.3.2011. Out of Tranche-1 loan amount of USD 78 million, USD 18.01 million had been cancelled. Board has already claimed and received the entire loan amount of USD 59.99 million by the loan closing period, i.e. December-2014 for tranche1. The rate of interest is based on Alternate Reference Rate + Margin as may be determined by ADB based on their cost of funds of the relevant period payable half yearly. The repayment period is 25 years with 5 years moratorium for repayment of the principal amount.
- ii. Board has been making regular payments of its dues to ADB. Total outstanding loan of ADB was US\$ 43.57 million (equivalent INR 391.84 crore) as on 31.12.2025.
- iii. KfW: Loan agreements of Euro 100 million + Euro 1 million Grant for environment friendly schemes in the water supply, sewerage, drainage, solid waste management

and urban transport Sectors to National Capital Region Planning Board were signed on dated 9.2.2012 & 30.3.2012 respectively. Board has already claimed and received the entire loan amount of Euro 100 million by the loan closing period, i.e. December-2018. The repayment period will be 15 years with a 5 years moratorium for repayment of the principal amount. The loan is at fixed rate of Interest @1.83% p.a.

- iv. Board has been making regular payments of its dues to KfW. The outstanding loan was Euro 15 million (equivalent INR 158.33 Crore) as on 31.12.2025

25.114 Projects Financed by NCRPB

- i. The NCRPB provides financial assistance to its participating States and their implementing agencies for infrastructure development projects in various sectors viz. Transport, Water & Sanitation, Social and Power etc. in the form of soft loan upto 75% of the estimated cost of the project.
- ii. During the FY 2025-26 (upto 31.12.2025) 02 new infrastructure development projects with an estimated cost of Rs. 470.00 Cr. with NCRPB loan Component for Rs. 348.75 cr. were sanctioned. Further, loan assistance for Rs. 862.65 cr. has been disbursed for 05 new/ongoing projects during FY 2025-26 (till 31.12.2025).
- iii. The Board has so far provided financial assistance to 388 infrastructure development projects with an estimated cost for Rs. 35,900 crore, out of which an amount of Rs. 18,230 crore has been sanctioned as loan and disbursed Rs. 14,657 crore upto 31.12.2025.
- iv. Further, to monitor and expedite the progress of projects, 05 Project Review Meetings with the States and/or their Implementing Agencies and NCR Cells were held during the year, apart from 01 PSMG-I meeting.
- v. Existing Rate of Interest for Projects Financed by NCRPB are as under :-

S. No.	Types of Projects	Revised Interest Rate	Loan Tenure
(i)	Priority Infrastructure Projects viz. Water Supply, Sewerage, Sanitation, Drainage, SWM	7.00% p.a.	Maximum of 15 years including moratorium period of 3 years for repayment of principal amount.
(ii)	Roads, ROBs & Flyover, RUB, Expressways, Affordable/EWS	7.00% p.a.	Maximum of 10 years including moratorium

S. No.	Types of Projects	Revised Interest Rate	Loan Tenure
	Housing		m period of 2 years for repayment of principal amount.
(iii)	Metro/Rapid Rail/RRTS/Indian Railways/Airports	7.00% p.a.	Maximum of 20 years including moratorium period of 5 years for repayment of principal amount.
(iv)	Power sector projects viz. Transmission, Distribution & Generation	7.50% p.a	Maximum of 10 years including moratorium period of 2 years for repayment of principal amount.
(v)	Land Development Projects- Residential / Industrial /Commercial and Other Infrastructure viz Technical/Medical institutions	8.50% p.a	Maximum of 10 years including moratorium period of 2 years for repayment of principal amount.

In addition, the following financial pattern would be applicable:

- i. Interest rate will be quarterly compounded instead of annually.
- ii. Incentive (@ 0.25%) for timely repayment of loan is withdrawn.

- iii. The revised rates of interest are applicable for all future projects and also such sanctioned/ approved projects where no funds have been released so far (till 12.03.2025).

25.115 Administration And Vigilance

Administration

- a) The Secretariat of NCRPB comprises of Planning, Administration & Establishment, Finance and Project Wings. The total sanctioned and actual strength of the Board as on 31.12.2025 is as follows:

Category	Sanctioned Strength	Actual Strength
Group 'A'	15*	11
Group 'B'	6	4
Group 'C'	24	20
Group 'D'	7	3
TOTAL	52	38

* Includes two posts of Asst. Director (FM) and Asst. Director (Safeguards) for which finalization of RRs is under process.

- b) The Board is also implementing the reservation policy as per the guidelines of Government of India from time to time. One officer of the Board has been nominated as Liaison Officer for SCs/STs/PwD/Ex-Servicemen/EWS and Minorities and one Officer has been nominated as Liaison Officer for OBCs in the NCR Planning Board.

Special Campaign 5.0

25.116 The NCR Planning Board participated in Special Campaign 5.0 during 02nd October to 31st October 2025. During the campaign extensive exercise carried out for cleanliness and hygiene. In order to keep the office premises cleaned and ventilated, action was taken for upgradation of IT infrastructure and disposal of old /obsolete /unserviceable equipment's etc. from the office

Promotion of Official Language in NCRPB

25.117 For effective implementation of Government of India's Official Language policy, four meetings of Official Language Committee are to be organized during the year 2025-26, one in each quarter. Out of which, two have already been organized.

The competitions (हिंदी प्रोत्साहन प्रतियोगिताएं) that are organized every year for the officers and officials of the Board were not just during the Hindi Pakhwara, but spread throughout the year

(all four quarters). In April to June 2025 quarter a Hindi competition on ‘Kavita Vyaakhyaan evam Saar Lekhan Pratiyogita’ was organized. In July to September, 2025 quarter ‘Hindi Anuvaad’ and ‘Hindi Shrutlekhan Pratiyogita’ were organised. The Officers and officials of the Board enthusiastically participated in these competitions and prizes along with certificates were distributed to them.

25.118 Vigilance

- a) Shri Vineet Gupta, Chief Vigilance Officer, HUDCO has been given the additional charge of Chief Vigilance Officer in NCRPB by Ministry of Housing and Urban Affairs. All vigilance related matters and issues are handled by the Chief Vigilance Officer.
- b) In order to improve vigilance administration by promoting e-governance, as mandated by Central Vigilance Commission, the NCR Planning Board has put up a website (<http://ncrpbnic.in>) to disseminate information about mandate and functions of the Board, systems and procedure followed in decision making including guidelines to the borrowers seeking loan assistance. The website also provides complete information on Acts, Rules & Regulations, Regional Plans, Brochures with major features, status of various plans, comprehensive guidelines to the borrowers seeking loan assistance, terms & conditions of loan, interest rates charged and rebates available, status of Projects, Annual Report, Annual Accounts. It also provides information on complete loan documentation including forms to be used by the borrowers, in a downloadable format, with an area earmarked for tenders/RFP etc. The website also indicates information regarding advertising of vacant posts, eligibility criteria for recruitment, in addition to other essential information required by the potential candidates.
- c) The NCRPB has observed Vigilance Awareness Week from 27th October – 02nd November 2025 with the theme of “Vigilance: Our Shared Responsibility, सतर्कता: हमारी साझा जिम्मेदारी”. The Integrity Pledge was taken by all the employees of NCRPB. During the Vigilance Awareness Week, banners and posters were displayed in the office premises and a vigilance quiz was organized in the Board.

25.119 Right to Information (RTI)

- a) As per Clause 5(1) of RTI Act 2005 four Public Information Officers (PIOs) and three Appellate Authorities are in the Board Office. The details of PIOs and Appellate Authorities have also been uploaded on the website of the Board. The officers have been sensitized and internal procedure streamlined, right from the receipt of applications to providing of information to the applicant within the prescribed time frame. The prescribed procedure is being followed by all the staff/officers for disseminating information to the applicants. Besides, periodical monitoring is also done at appropriate level, so as to ensure timely supply of information. 40 RTI applications and 16 First appeals were disposed of during the period April 2025 – December 2025. This office has been regularly uploading quarterly and annual returns on Central Information Commission (CIC) website and intimating the same to Ministry of Housing and Urban Affairs.

26.01 The Ministry of Housing and Urban Affairs had issued revised "Harmonized Guidelines and Standards for Universal Accessibility in India, 2021" on 2nd December, 2021 and these Guidelines were notified vide Gazette notification on 18th October, 2022. These guidelines will apply to all public buildings in India, including the buildings where access is open to general public. It explicitly covers universal accessibility standards and responds to the varying needs of all users including those with reduced mobility. The guidelines are an effective tool for the executing agencies, planners, designers, contractors, civic agencies, development authorities and urban local bodies, etc. to pave the way for inclusive and accessible built environment.

26.02 Model Buildings Bye Laws, 2016 (MBBL 2016) were issued on 18.03.2016 for guidance of the State Governments, Urban Local Bodies, Urban Development Authorities, State Town Planning Departments and other Planning Agencies in various parts of the country in revising their respective Building Bye Laws. Chapter-8 of MBBL 2016 is on provisions for Differently-abled, Elderly and Children, including site development, access path / walk-way, parking, building requirements, stairs, lifts, toilets, drinking water, refuge and signage.

26.03 The above guidelines/bye-laws are available in the website of Ministry of Housing & Urban Affairs (www.mohua.gov.in) in the link "http://mohua.gov.in/upload/upload_files/files/MBBL.pdf".

26.04 Under the Accessible India Campaign, about 1100 Central Government Buildings have been completed for accessibility upgrades as per feasibility. CPWD has adapted Sugamya Bharat Abhiyan measures in all buildings to be constructed in future.

CPWD has also taken proactive measures to ensure effective implementation and adherence to the Harmonized Guidelines 2021 for accessibility features in Public Buildings. This includes installation of ramps with handrails, tactile paths and warning strips for vision-impaired individuals, bright color contrast for those with low vision, large lettering and information display, lifts with lowered control panels with Braille and raised control buttons, and auditory signals. These guidelines, which encompass planning, tenders, and specifications, are essential for ensuring that public buildings are inclusive and accessible to all, including persons with disabilities. The Directorate of CPWD has issued instructions to all its regional offices to strictly adhere to the Harmonized Guidelines for all upcoming buildings from the planning stage onwards. The Chief engineers across CPWD's regional offices have been tasked with ensuring that all buildings constructed are equipped with the necessary accessibility features to cater to the needs of persons with disabilities.

26.05 The Delhi Development Authority (DDA) has notified the Unified Building Bye Laws for Delhi, 2016 under Section 57 (1) of Delhi Development Act, 1957 on 22.03.2016. The UBBL for Delhi 2016 shall be applicable to the area under jurisdiction of the Delhi Development Authority and concerned local bodies. Chapter -11 of the bye-laws stipulates provisions for Universal Design for Differently-abled, Elderly and Children.

26.06 The Metro rail systems across the country have been designed on the concept of universal accessibility. This comprehensive planning approach translated into accessible trains, stations, services, and facilities. The built Stations provide features such as ramps with handrails; tactile path and warning strips for vision impaired persons; bright color contrast for low vision persons; large lettering and information displays and signage; lifts with lowered control panel with braille and raised control buttons and auditory signals, wide doors and grip rails on the sidewalls of the elevator car; resting areas for senior citizens and disabled persons; well-lit corridors; and, widened ticket gate to accommodate wheelchair users. Inside the coaches, there are designated spaces for wheelchair users, reserved seats for old and physically challenged, audio announcement with dynamic display and sensory door closing mechanisms.

27.01 Major Achievements and Activities

- i. The National Urban Digital Mission (NUDM)-Pilot anchored at the Centre for Digital Governance (CDG) in National Institute of Urban Affairs (NIUA) is a flagship initiative of MoHUA launched with the objective of leveraging IT for improving efficiency, transparency, governance, Ease of Living (EoL) and Ease of Doing Business (EoDB).
- ii. National Urban Digital Platform, named as **UPYOG (Urban Platform for delivery of Online Governance)** has been developed as a shared Digital Public Infrastructure (DPI) with 18 ready to use urban services. These urban services have been offered to all the 4800+ Urban Local Bodies of the country to digitize their urban services to improve Ease of Living, Ease of Doing Business and operational efficiency of cities.
- iii. 33 Memorandum of Understanding (MoUs) signed with States and UTs to digitize services under National Urban Digital Mission (NUDM)-Pilot. The States are being provided with Program Management, Cloud Infrastructure and Technical Support to digitize their urban services.
- iv. 17 States/UTs are in process of implementing UPYOG Platform versions for digitizing their urban services. States like UP, Karnataka, Kerala and Punjab are in process of large transformation of their urban services under National Urban Digital Mission.
- v. 10 Urban e-governance standards have been published in order to facilitate interoperability among various e-governance applications and systems, ensuring seamless integration, data exchange, and efficient delivery of citizen-centric services.
- vi. National Urban Learning Platform (NULP) has been developed as an open source platform to improve the capacity of ULB officials of the country. More than 1 lakh ULB officials have been registered on NULP and do certification courses along with training.

27.02 NATIONAL URBAN DIGITAL MISSION (NUDM)-Pilot (Jan 2025-Dec 2025)

- i. 6 modules (e-governance services) have been added on UPYOG platform.
- ii. 2 states signed MoU.
- iii. 8 states have started implementation of UPYOG in Jan 2025-Dec 2025.
- iv. Total 4 webinars were conducted at the National scale, highlighting the key features and best practices from the States on the service modules namely- Street Vending Module, Advertisement Module, Garbage Collection & Billing Module of HP, Marriage Registration module of Kerala.

- v. The NUDM team has conducted the State Urban Digital Assessment across 30 States and UTs to study the digital maturity in urban e-governance and understand the aspirations of those states.
- vi. NUDM- Pilot has undertaken implementation of Online Building Plan Approval System (OBPAS) in the State of Assam with customizing the workflows and eDCR scrutiny engine specifically aligned with the State's Building Byelaws.
- vii. UPYOG platform developed and enriched under NUDM recently got accredited as a Digital Public Good conferred by UN endorsed Digital Public Good Alliance.

28.01 The Integrated Capacity Building Programme (ICBP) of the Ministry of Housing & Urban Affairs aims to enhance the capacities of Urban Local Body (ULB) functionaries and elected representatives for effective implementation of key urban missions. Currently, ICBP is primarily funded through AMRUT 2.0, DAY-NULM, and HFA-PMAY. Under the programme, 35 training entities have been shortlisted by MoHUA, from which States/ UTs may choose as per operational guidelines. Trainings are conducted in physical mode, and signing of MoU with the selected training entity is mandatory prior to commencement.

28.02 The initiative focuses on strengthening urban governance skills and improving on-ground delivery of urban development schemes across States and UTs. During FY 2024–2025, trainings were conducted across Tripura, Madhya Pradesh, West Bengal, Mizoram, Uttar Pradesh, and Jharkhand under AMRUT 2.0 and NULM, covering 3,124 participants, with a total release of ₹2,94,26,663.

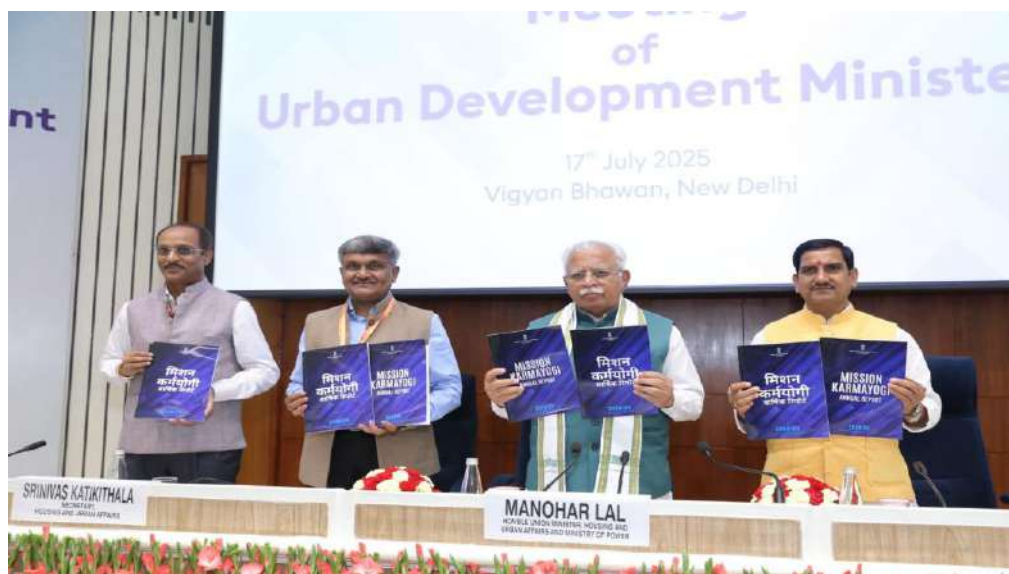
28.03 In FY 2025–2026 (till December, 2025), trainings under AMRUT 2.0 have been conducted in Madhya Pradesh, West Bengal, Uttar Pradesh, Jharkhand, and Kerala, training 2,197 participants, with an amount of ₹2,18,37,568 released. These outcomes reflect steady progress in building institutional capacity at the urban local level.

28.04 Mission Karmayogi

Launched by the Government of India in September 2020, *Mission Karmayogi* is a flagship reform initiative aimed at transforming the Indian Civil Services into a citizen-centric, future-ready, and technology-enabled workforce. The Mission emphasizes developing officials with the right competencies, skills and attitudes, rooted in Indian ethos and responsive governance.

In alignment with this vision, the Ministry of Housing and Urban Affairs (MoHUA) has undertaken several initiatives to institutionalize capacity building and promote continuous learning through digital platforms and structured training programmes. A dedicated Capacity Building Unit (CBU) has been constituted within the Ministry to plan, implement and monitor various activities under Mission Karmayogi & for coordination with the Capacity Building Commission (CBC), iGOT digital portal under Karmayogi Bharat and other training institutions. The **accreditation of training institutes** with National Standard for Civil Services Training Institutes (NSCSTI) has strengthened institutional capacity training quality, curriculum standards & delivery mechanisms and ensured alignment with the CBC frameworks. The Capacity Building Commission (CBC) accredited key CSTIs, including DMRA, RCUES Mumbai, RCUES Lucknow, National CPWD Academy and CUS (IIPA).

Alongside its major initiatives, the Ministry has released the MoHUA's Mission Karmayogi - Annual Report 2024–25, capturing the full spectrum of activities accomplished during the year which was launched by the Hon'ble Minister on 17th July 2025.



The following activities have been undertaken by MoHUA for the effective implementation of *Mission Karmayogi* to develop a future-ready and skilled workforce within the Ministry:

1. Onboarding on iGOT-Karmayogi

MoHUA achieved **100% on-boarding** of its Headquarters officials on the iGOT-Karmayogi platform. A total of approx. **822** employees (including consultants) from MoHUA Sectt. have been on-boarded. MoHUA has also on-boarded the employees of various attached/ subordinate offices/ organizations under its administrative control including 12 Metro Rail Corporations on iGOT-Karmayogi Platform.

2. Implementation of the Annual Capacity Building Plan (ACBP)

MoHUA formulated its Annual Capacity Building Plan (ACBP) following a comprehensive FRACing (Framework of Roles, Activities, and Competencies) exercise. The plan identifies key behavioural, functional and domain competencies required across various roles. To ensure sustained and outcome-oriented capacity augmentation aligned with the Ministry's long-term objectives, various courses chalked out from the ACBP are made live from time to time for the employees of MoHUA.

3. Course Consumption and Learning Outcomes

Course consumption is continuously monitored to track engagement and identify areas for improvement. The steady increase in course completions and learning hours reflects the growing culture of continuous learning within the Ministry. As of December 2025, Employees of MoHUA Sectt. have completed 8,717 courses & 14,894 learning hours and employees from organizations under MoHUA have completed 32,865 courses & 41,705 learning hours. Nearly **100 employees** of MoHUA have been felicitated with certificates of recognition signed by the Secretary (HUA), fostering motivation and healthy competition.

4. Development of Domain and Urban Sector Content for iGOT Platform

Know Your Ministry Module (KYM) for MoHUA is being developed in four parts, covering the Ministry's mandate, missions, divisions and organisations. Under MoHUA's guidance, 13 domain competency-based courses have been developed and made live on iGOT, covering

areas such as sanitation, urban finance, metro rail policy, municipal financing, and flagship missions.

The ministry has also curated a course on Municipal Finance of about 7.5 hrs which was developed with the support of World Bank and launched by Hon'ble Minister on 17 July 2025, during “The national level meeting of the Urban Development Ministers in New Delhi.



Further, 13 new domain courses are under development and additional 13 courses are at proposal stage to further enhance the urban sector learning ecosystem. Significant contributions have been made by Civil Service Training Institutes (CSTIs), including Swachh Bharat Mission operational guidelines course by RCUES Mumbai, 52 courses by DMRA on urban transport, 7 courses by RCUES Lucknow & 13 courses by CPWD. This expansion supports professional excellence and structured capacity building across all governance levels.

5. Capacity Building of Urban Local Bodies (ULBs)

A tripartite MoU was signed among MoHUA, CBC and the International Finance Corporation (IFC) for capacity building of seven ULBs — Bhopal, Indore, Ahmedabad, Thane, Bengaluru, NDMC, and Surat. Implementation is underway, enhancing institutional capacity and financial sustainability of ULBs.

6. Rashtriya Karmayogi Jan Seva Programme

An initiative aimed at transforming civil servants from 'Karmachari' (employee) to 'Karmayogi' (dedicated worker). Aimed to inspire, enlighten, and guide Central Government employees to adopt the Karmayogi Way, emphasizing a citizen-centric approach to governance and to embed the Karmayogi mindset and Seva Bhaav among officers.

Phase I: Five Director/ Deputy Secretary level officers from the Ministry successfully completed the Master Trainer Programme (January–February 2025). Each Master Trainer subsequently trained approximately 100 officers, covering about 550 officials (Director to MTS level) across 15 batches conducted between April–May 2025.



Phase-II: This program used a cascade model, training of Lead Trainers (05 days program) who had trained Master Trainers in 03-day training. These Master trainers further provide 1 day training to all the officials within their departments. The Training includes interactive exercises, situational problem-solving and reflection on how individual roles contribute to larger national development goals. From MoHUA7 Lead Trainers were trained who had trained multiple Master Trainers in different organization on need basis at an approximate ratio of 1 Master Trainer pair per 100 employees. The master trainers have begun the training of employees of respective organizations pan India. Trainings are still ongoing.



7. Training Plan for APAR 2025-26 Cycle:

DoPT mandated that all Central Government employees including officers of the All-India Services (AIS) shall complete prescribed courses followed by assessment on the iGOT-Karmayogi platform on an annual basis. Completion of these courses and assessment will be reflected in the Annual Performance Appraisal Reports (APARs), thereby integrating learning outcomes with performance management. Accordingly, MoHUA identified 36 relevant courses for various levels, aligned with the roles and responsibilities of its employees and made them live on the iGOT-Karmayogi platform. These courses were selected to address core domain knowledge, policy understanding, and functional & behavioural competencies required for effective discharge of duties at the Ministry level.

The implementation of **Mission Karmayogi** has significantly strengthened capacity-building initiatives within the Ministry and the broader urban ecosystem. With a notable

increase in both learning hours and course completion rates, officials are becoming more skilled, self-reliant, and better equipped to deliver effective and citizen-centric governance. The on-boarding of various organizations under *Mission Karmayogi* has expanded the ecosystem for continuous learning and performance monitoring, leading to improved institutional efficiency and governance outcomes at all levels.

Implementation of the recommendations of the XVth Finance Commission in respect of MoHUA-Major reform Outcomes

29.01 The Finance Commission (FC) Cell of the Ministry of Housing and Urban Affairs (MoHUA), continued to anchor the implementation of Finance Commission recommendations for Urban Local Bodies (ULBs) through a structured, reform-linked and digitally enabled framework. Janaagraha supported MoHUA in translating the Fifteenth Finance Commission (15th FC) recommendations into operational systems by providing end-to-end assistance in policy interpretation, digital systems design, grant processing workflows, reform monitoring, data standardisation, and large-scale capacity building. During the year, the FC Cell's work focused on two major verticals

- (i) administration and monitoring of the Fifteenth Finance Commission (15th FC) grants and reforms and
- (ii) operationalisation of the Municipal Shared Service Center (MSSC) scheme.

This collaboration ensured that the Finance Commission framework was institutionalised as a transparent, rule-based and data-driven system for municipal finance governance.

29.02 Implementation of the Fifteenth Finance Commission (15th FC)

The Fifteenth Finance Commission introduced a comprehensive reform architecture aimed at strengthening fiscal discipline, transparency, service delivery outcomes, and democratic governance in ULBs. MoHUA, in coordination with the Department of Expenditure (DoE), operationalised this framework through a digital, condition-based and performance-oriented mechanism.

Cumulatively, **more than ₹70,000 crore** has so far been released to ULBs through state governments under the 15th FC through transparent and reform-linked systems. Approximately **95% of ULBs across States** under the 15th FC award period are now publishing their audited financial data on the CityFinance portal, creating India's first standardised and publicly accessible repository of municipal finances. The FC Cell, MoHUA facilitated:

- Examination and processing of grant claim proposal from States.
- Verification of compliance with mandatory reform conditions.
- Preparation of technical recommendations to DoE.
- Monitoring of fund flows and adherence to release timelines.
- Continuous engagement with States and ULBs for implementation support.

29.03 Major Reform Outcomes under the 15th FC

(a) Property Tax Reforms

- States were mandated to notify minimum floor rates for property tax; **23 out of 28 States** have complied.
- ULBs were required to demonstrate property tax growth at least equal to the State's average GSDP growth rate.
- More than **3,500 ULBs** across states qualified for grants for FY 2023-24 and FY 2024-25, and about **3,300 ULBs** have met the condition for FY 2025-26 (till date). These reforms strengthened own-source revenues and improved fiscal buoyancy.

(b) Fiscal Transparency and Accountability

- Upload of audited Annual Financial Statements (AFS) and audit reports on the CityFinance portal was made mandatory.
- Over **24,000 audited financial statements from about 4,500 ULBs** have been published, significantly improving transparency and comparability.
- **16,654 financial statements have been manually standardised**, enabling uniform classification, cross-city comparison, and high-quality financial analytics at the national level.

(c) Fund Flow and PFMS Integration

- All ULBs in states were mandatorily linked with the Public Financial Management System (PFMS).
- States are required to transfer funds to ULBs within **10 working days**, with penal interest applicable for delays.
- This strengthened traceability and ensured timeliness of fund transfers.

(d) Governance and Institutional Strengthening

- Presence of duly elected councils was made a pre-condition for grant eligibility.
- **25 out of 28 States** have constituted their State Finance Commissions (SFCs), thus putting in place and strengthening intergovernmental fiscal architecture.

(e) Digital Governance through City Finance

The City Finance portal was institutionalised as the single national platform for all ULBs across states:

- Grant claim submission and processing.
- Automated verification of eligibility parameters.
- Real-time dashboards for monitoring reform performance;
- Public disclosure of ULB financial data.

Manual processes were replaced by automated workflows, improving efficiency, accuracy, and auditability in the City Finance portal.

(f) Capacity Building

More than **5,200 State and ULB officials** were trained on:

- 15th FC reforms and compliance requirements.
- Grant claim procedures.
- Financial reporting and data standardisation;
- Use of the CityFinance portal.

29.04 Municipal Shared Service Center (MSSC)

The MSSC scheme was launched as a reform-oriented initiative to strengthen municipal governance, financial management systems, and institutional capacity.

Under the scheme:

- Total approved allocation: **₹450 crore**, to be released in two equal instalments.
- **17 States** submitted proposals to MoHUA.
- Proposals from **10 States** were recommended to the Department of Expenditure after technical scrutiny and appraisal.
- Total amount of proposals: **₹449.98 crore**.
- As on date, the **first instalment of ₹224.99 crore** has been released to these 10 States.

The FC Cell supported:

- Scrutiny of proposals for compliance with MSSC guidelines;
- Technical and financial appraisal;
- Coordination with States for reform alignment and clarifications;
- Processing of recommendations to DoE;
- Monitoring of release status.

The MSSC scheme acts as a catalytic instrument to strengthen budgeting systems, municipal shared services, digital platforms, and governance frameworks at State and ULB levels.

29.05 Overall Impact

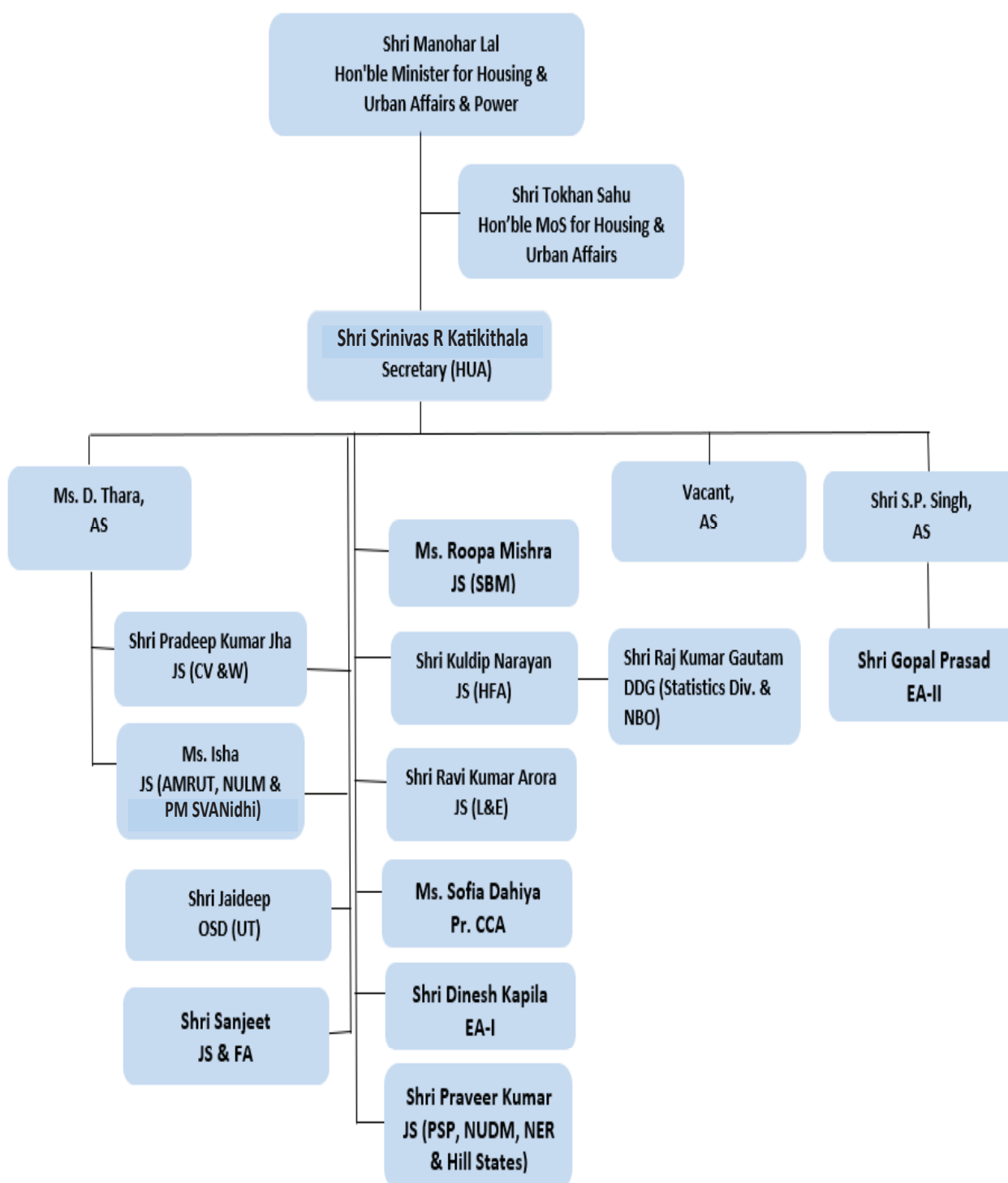
- Through the combined implementation of the Fifteenth Finance Commission reforms and the Municipal Shared Services Center (MSSC) scheme, MoHUA has institutionalised a transparent, rule-based and digitally enabled framework for municipal finance governance. These initiatives have resulted in the creation of India's first national, standardised and publicly accessible municipal finance database, significantly strengthening fiscal transparency, accountability and evidence-based decision-making across States and Urban Local Bodies (ULBs).
- The reforms have transformed the Finance Commission grant ecosystem from a largely compliance-driven process into a robust, data-driven governance framework. Municipal revenue systems, particularly property tax administration, have been strengthened, fund flow efficiency and traceability have improved through PFMS integration, and large-scale capacity building has enhanced the institutional capabilities of States and ULBs.
- The high-quality, standardised financial data generated in the CityFinance Portal under the 15th FC framework has also emerged as a national public good, extending its utility beyond grant administration. The data has been actively utilised by state government, ULBs and leading national and international institutions such as the World Bank, Asian Development Bank (ADB), NIPFP, NIUA, etc. for analytical work, policy design, and technical assistance programs. It has formed a critical evidence based database for MoHUA's Memorandum to the Sixteenth Finance Commission, enabling data-backed recommendations and forward-

looking reform design. In addition, the dataset has been used across multiple reform forums, training institutions, and research platforms to support policy dialogue and capacity building on municipal finance and urban governance.

- Collectively, these outcomes demonstrate that the reforms have not only strengthened municipal fiscal systems but have also created a sustainable institutional asset in the form of reliable, standardised and actionable municipal finance data. This has laid a strong foundation for the next phase of urban finance reforms, with a sharper focus on digitised budgets, machine-readable financial data, performance-linked fiscal transfers, and outcome-oriented urban governance.

APPENDICES

Organization Chart of Ministry of Housing & Urban Affairs



SUBJECTS ALLOCATED TO THE MINISTRY OF HOUSING AND URBAN AFFAIRS

As per Government of India (Allocation of Business) Rules 1961, the following business has been allocated to the Ministry of Housing and Urban Affairs :

1. Properties of the Union, whether lands or buildings, with the following exceptions, namely:
 - (a) those belonging to the Ministry of Defence, the Ministry of Railways and the Department of Atomic Energy and the Department of Space;
 - (b) buildings or lands, the construction or acquisition of which has been financed otherwise than from the Civil Works Budget;
 - (c) buildings or lands, the control of which has at the time of construction or acquisition or subsequently been permanently made over to other Ministries and Departments.
2. All Government civil works and buildings including those of Union territories excluding roads and excluding works executed by or buildings belonging to the Ministry of Railways, Department of Posts, Department of Telecommunications, Department of Atomic Energy and the Department of Space.
3. Horticulture operations.
4. Central Public Works Organization.
5. Administration of Government estates including Government hostels under the control of the Ministry. Location or dispersal of offices in or from the metropolitan cities.
6. Allotment of accommodation in Vigyan Bhawan.
7. Administration of four Rehabilitation Markets viz. Sarojini Nagar Market, Shankar Market, Pleasure Garden Market and Kamla Market.
8. Issue of lease or conveyance deeds in respect of Government built properties in Delhi and New Delhi under the Displaced Persons (Compensation and Rehabilitation) Act, 1948 (44 of 1948) and conversion of lease deeds, allotment of additional strips of land and correctional areas adjoining such properties.
9. Stationery and Printing for the Government of India including official publications.
10. Planning and coordination of urban transport systems with technical planning of rail based systems being subject to the items of work allocated to the Ministry of Railways, Railway Board.

11. Fixing of maximum and minimum rates and fares for rail-based urban transport systems other than those funded by the Indian Railways.
12. Tramways including elevated high speed trams within municipal limits or any other contiguous zone.
13. Town and Country Planning; matters relating to the Planning and Development of Metropolitan Areas, International Cooperation and Technical Assistance in this field.
14. Schemes of large scale acquisition, development and disposal of land in Delhi.
15. Delhi Development Authority.
16. Master Plan of Delhi, coordination of work in respect of the Master Plan and Slum Clearance in the National Capital Territory of Delhi
17. Erection of memorials in honour of freedom fighters
18. Development of Government colonies.
19. Local Government, that is to say, the constitution and powers of the Municipal Corporations (excluding the Municipal Corporation of Delhi), Municipalities (excluding the New Delhi Municipal Committee), other Local Self-Government Administrations excluding Panchayati Raj Institutions.
20. The Delhi Water Supply and Sewage Disposal Undertaking of the Municipal Corporation of Delhi.
21. Water supply (subject to overall national perspective of water planning and coordination assigned to the Ministry of Water Resources, River Development and Ganga Rejuvenation), sewage, drainage and sanitation relating to urban areas and linkages from allocated water resources. International Cooperation and Technical Assistance in this field.
22. The Central Council of Local Self-Government.
23. Allotment of Government land in Delhi.
24. Administration of Rajghat Samadhi Committee.
25. All matters relating to Planning and Development of the National Capital Region and administration of the National Capital Region Planning Board Act, 1985 (2 of 1985).
26. Matters relating to the Indian National Trust for Art and Cultural Heritage (INTACH).
27. All matters relating to the Housing and Urban Development Corporation (HUDCO).
- 27 A. Matters relating to NBCC (India) Limited and its subsidiaries.
- 27 B. Matters relating to Hindustan Prefab Limited.

28. Formulation of housing policy and programme (except rural housing which is assigned to the Department of Rural Development), review of the implementation of the Plan Schemes, collection and dissemination of data on housing, building materials and techniques, general measures for reduction of building costs and nodal responsibility for National Housing Policy.
29. Human Settlements including the United Nations Commission for Human Settlements and International Cooperation and Technical Assistance in the field of Housing and Human Settlements.
30. Urban Development including Slum Clearance Schemes and the Jhuggi and Jhonpri Removal Schemes. International Cooperation and Technical Assistance in this field.
31. National Cooperative Housing Federation.
32. Implementation of the specific programmes of Urban Employment and Urban Poverty Alleviation including other programmes evolved from time to time.
33. Administration of the Requisitioning and Acquisition of Immovable Property Act, 1952 (30 of 1952).
34. Administration of Delhi Hotels (Control of Accommodation) Act, 1949 (24 of 1949).
35. The Public Premises (Eviction of Unauthorised Occupants) Act, 1971 (40 of 1971).
36. Administration of the Delhi Development Act, 1957 (61 of 1957).
37. The Delhi Rent Control Act, 1958 (59 of 1958).
38. The Urban Land (Ceiling and Regulation) Act, 1976 (33 of 1976).
39. Delhi Urban Art Commission, the Delhi Urban Art Commission Act, 1973 (1 of 1974).
40. Administration of the Street Vendors (Protection of Livelihood and Regulation of Street Vending) Act, 2014 (7 of 2014)
41. Administration of the Real Estate (Regulation and Development) Act, 2016 (16 of 2016)

**Attached and Subordinate Offices, Central Public Sector Undertakings,
Statutory & Autonomous Bodies**

Ministry of Housing and Urban Affairs

Attached Offices

1. Central Public Works Department
2. Directorate of Printing
3. Directorate of Estates
4. Land and Development Office
5. National Buildings Organization

Subordinate Offices

1. Govt. of India Stationery Office
2. Department of Publication
3. Town and Country Planning Organisation

Public Sector Undertaking

1. NBCC (India) Ltd.
2. Housing & Urban Development Corporation Ltd. (HUDCO)
3. Hindustan Prefab Limited (HPL)
4. Hemisphere Properties India Limited (HPL)

Statutory & Autonomous Bodies

1. Delhi Development Authority
2. Delhi Urban Art Commission
3. National Capital Region Planning Board
4. Rajghat Samadhi Committee
5. National Institute of Urban Affairs
6. Building Material & Technology Promotion Council (BMTPC)
7. National Cooperative Housing Federation of India (NCHF)
8. Central Government Employees' Welfare Housing Organization
9. National Capital region Transport Corporation (NCRTC)

Statement showing staff strength as on 31.12.2025

Name of Office/organisation	Group A Gazetted	Group B Gazetted	Group B Non-Gazetted	Group C	Work Charged	Total Staff
1	2	3	4	5	6	7
Ministry (Secretariat)	190	96	163	132	0	581
Attached Offices						
CPWD	1323	3205	3167	4300	2440	14435
Dte of Estates	12	44	91	186	0	333
Dte of Printing	12	31	190	603	0	836
L&DO	7	10	28	17	0	62
NBO	0	5	4	3	0	12
Subordinate Offices						
Dept. of Publication	0	1	23	97	0	121
GISO	1	1	5	205	0	212
TCPO	17	2	23	32	0	74

Public Sector Undertakings							
NBCC	846	0	49	276	0	1171	
HPL	4	0	0	11	0	15	
HUDCO	505	0	5	72	0	582	

Position Regarding employment of Ex-Servicemen during 2025-26 in the Ministry, its attached/subordinate offices and Public Sector Undertakings as on 31.12.2025

Name of the Office/organisation	Group	Number of vacancies reserved	Number of vacancies filled	Number of Ex-servicemen appointed against unreserved vacancies
Ministry and its attached/ subordinate offices				
Ministry (Secretariat)	C	1	0	0
CPWD	C	440	108	0
Dte of Estates	C	0	0	0
Dte of Printing	C	2	0	0
L&DO	C	0	0	0
NBO	C	0	0	0
Dept. of Publication	C	10	0	0
GISO	C	0	0	0
TCPO	C	0	0	0

Public Sector Undertakings						
NBCC	A	0		0	0	0
	B	0		0	0	0
	C	0		0	0	0
HUDCO	A	0		0	0	0
	B	0		0	0	0
	C	0		0	0	0
HPL	A	0		0	0	0
	B	0		0	0	0
	C	0		0	0	0

APPENDIX-VI

Statement showing representation of SCs, STs and OBCs during the year 2025-26 in the Ministry of Housing & Urban Affairs including its Attached/Subordinate offices and Statutory/Autonomous bodies as on 31.12.2025

Name of Org.	Group	Number of employees				Number of appointments made during the previous year									
		Total no. of employees	SCs	STs	OBCs	By Direct Recruitment			By Promotion			By Other Method			
						Total	SCs	STs	OBCs	Total	SCs	STs	Total	SCs	STs
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Ministry (Secretariat)	Group A	190	37	11	26	0	0	0	0	2	0	0	0	0	0
	Group B	259	21	8	76	36	0	1	15	2	0	0	0	0	0
	Group C	132	26	13	38	11	1	4	3	9	4	1	0	0	0
	Total	581	84	32	140	47	1	5	18	13	4	1	0	0	0
CPWD	Group A	1323	211	124	285	51	7	3	13	151	18	15	0	0	0
	Group B	6372	2548	929	1494	364	36	24	101	192	92	45	0	0	0
	Group C (including work charged staff)	6740	1217	1288	1540	143	24	18	45	145	30	15	0	0	0
	Total	14435	3976	2341	3319	558	67	45	159	488	140	75	0	0	0
Dte of Estates	Group A	12	2	2	0	0	0	0	0	0	0	0	0	0	0

	Group B	135	5	2	52	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group C	186	40	13	45	2	1	1	0	0	0	0	0	0	0	0	0	0	0	0
	Total	333	47	17	97	2	1	1	0	0	0	0	0	0	0	2	0	0	0	0
Dte of Printing	Group A	12	3	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group B	221	57	19	27	0	0	0	0	0	0	8	4	1	0	0	0	0	0	0
	Group C	603	150	45	130	0	0	0	0	0	0	6	1	0	0	0	0	0	0	0
	Total	836	210	65	158	0	0	0	0	0	0	14	5	1	0	0	0	0	0	0
L&DO	Group A	7	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group B	38	5	2	7	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group C	17	4	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total	62	9	2	10	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NBO	Group A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group B	9	0	1	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group C	3	2	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total	12	2	2	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Dept. of Publication	Group A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group B	24	7	7	1	0	0	0	0	0	0	6	1	0	0	0	0	0	0	0

	Group C	97	19	5	25	3	1	1	0	3	0	0	0	0	0	0
	Total	121	26	12	26	3	1	1	0	9	1	0	0	0	0	0
GISO	Group A	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group B	6	2	1	1	0	0	0	0	4	1	0	0	0	0	0
	Group C	205	49	24	30	0	0	0	0	11	4	0	0	0	0	0
	Total	212	51	25	31	0	0	0	0	15	5	0	0	0	0	0
TCPO	Group A	17	2	0	6	0	0	0	0	1	0	0	0	0	0	0
	Group B	25	3	2	6	0	0	0	0	0	0	0	0	0	0	0
	Group C	32	9	3	9	0	0	0	0	0	0	0	0	0	0	0
	Total	74	14	5	21	0	0	0	0	1	0	0	0	0	0	0

**Statement showing representation of SCs, STs and OBCs during the year 2025-26 in
Central Public Sector Undertakings as on 31.12.2025**

Name of Org.	Group	NUMBER OF EMPLOYEES as on 31.12.2025				NUMBER OF APPOINTMENTS MADE DURING THE PREVIOUS YEAR									
		Total no. of employees	SCs	STs	OBCs	BY DIRECT RECRUITMENT				BY PROMOTION			BY OTHER METHODS		
						Total	SCs	STs	OBCs	Total	SCs	STs	Total	SCs	STs
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
NBCC	Group A	846	138	58	223	46	5	4	14	268	50	20	0	0	0
	Group B	49	5	4	24	0	0	0	0	4	1	0	0	0	0
	Group C	276	39	09	64	32	3	2	21	41	7	0	0	0	0
	Total	1171	182	71	311	78	8	6	35	313	58	20	0	0	0
HPL	Group A	4	3	0	0	0	0	0	0	0	0	0	0	0	0
	Group B	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group C	11	2	1	1	0	0	0	0	0	0	0	0	0	0
	Total	15	5	1	1	0	0	0	0	0	0	0	0	0	0
HUDCO	Group A	505	82	33	90	0	0	0	0	101	16	3	0	0	0
	Group B	5	1	0	0	0	0	0	0	0	0	0	0	0	0
	Group C	72	19	14	10	0	0	0	0	2	0	0	0	0	0
	Total	582	102	47	100	0	0	0	0	103	16	3	0	0	0

APPENDIX-VIII

Statement showing Representation of Persons with Disabilities during the year 2025-26 in the Ministry of Housing & Urban Affairs including its Attached/Subordinate offices as on 31.12.2025

Name of Org.	Group	Number of Employees				Direct Recruitment				Promotion									
		Total	VH	HH	OH	No. of vacancies reserved				No. of Appointment made									
						VH	HH	OH	Total	VH	HH	OH	Total	VH	HH	OH			
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Ministry Secretariat	Group A	190	0	1	3	0	0	0	0	0	0	0	0	0	0	2	0	0	0
	Group B	259	0	1	4	0	0	0	36	0	0	0	0	0	0	2	0	0	0
	Group C	132	4	2	4	0	0	0	11	0	0	0	1	2	1	9	0	0	0
	Total	581	4	4	11	0	0	0	47	0	0	0	1	2	1	13	0	0	0
CPWD	Group A	1323	0	1	7	0	4	3	51	0	1	1	0	0	3	151	0	0	2
	Group B	6372	4	46	105	0	4	6	364	0	4	5	9	8	8	192	1	0	1
	Group C	6740	83	26	77	45	45	42	143	4	0	1	3	2	2	145	0	0	0
	Total	14435	87	73	189	45	53	51	558	4	5	7	12	10	13	488	1	0	3
Dte. of Estates	Group A	12	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Group B	135	2	1	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0

APPENDIX-IX

Statement showing Representation of Persons with Disabilities during the year 2025-26 in the Central Public Sector Undertakings under the Ministry of Housing & Urban Affairs as on 31.12.2025

Name of Org.	Group	Number of employees				DIRECT RECRUITMENT						PROMOTION								
						No. of vacancies reserved				No. of Appointment made				No. of vacancies reserved				No. of Appointment made		
		Total	VH	HH	OH	VH	HH	OH	Total	VH	HH	OH	Total	VH	HH	OH	Total	VH	HH	OH
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	
NBCC	Group A	846	4	6	10	1	1	0	46	0	1	0	0	0	0	0	268	1	2	4
	Group B	49	1	1	1	0	0	0	0	0	0	0	0	0	0	4	0	0	0	
	Group C	276	0	0	4	0	2	0	32	0	1	0	0	0	0	41	0	0	0	
HPL	Total	1171	5	7	15	1	3	0	78	0	2	0	0	0	0	313	1	2	4	
	Group A	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Group B	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

[illegible]

APPENDIX - X

Department-Wise Details of outstanding Inspection Reports/Audit Objections as on 31/12/2025 in respect of Ministry of Housing & Urban Affairs and its Attached / Subordinate Offices.

Sl. No.	Office/Departments	Inspection Reports	Audit Objections (Paras)
1.	Mo HUA (Ministry of Housing & Urban Affairs, Nirman Bhawan)	5	35
2.	Directorate of Estates	2	11
3.	Land & Development Office	4	41
4.	Town & Country Planning Organisation	4	23
5.	Department of Publication	3	21
6.	Directorate of Printing	3	16
7.	CRGFT (Trust Fund)	0	0
8.	Pr. AO (MoHUA)	2	11
9.	Asstt. Controller of Stationery	2	12
10.	National Building Organisation	2	10
11.	PAO (Printing)	1	4
12.	GoI Press, Minto Road	5	13
13.	GoI Press, Rashtrapati Bhawan	4	15
14.	GoI Press, Mayapuri	4	12
15.	NIUA (AB)	6	25
16.	BMTPC (AB)	2	14
17.	PAO (Sectt)	4	21
18.	RSC	2	5
19.	DUAC	4	9
20.	NCRPB	4	13
21.	RERA Delhi	3	15
22.	RERA Chandigarh	1	17
23.	DDA	237	1946
24.	CPWD	241	2406
	Total	545	4686

**STATEMENT SHOWING THE PENDENCY POSITION OF AUDIT PARAS OF
C&AG REPORTS UPTO 31.12.2025****Name of the Ministry / Department: Ministry of Housing and Urban Affairs**

Sl. No.	Report/Year Para	ATNs have been submitted to Audit for vetting by Ministry	No. of ATNs not sent by the Ministry even for the first time	No. of ATNs sent but returned with observations and Audit is awaiting their re-submission by the Ministry	No. of ATNs which have been finally vetted by Audit but have not been submitted by the Ministry to PAC	Divisions
1.	17/2021 Entire Report	-	-	-	1	L&DO
2.	10/2020 3.1	-	-	1	-	CPWD
3.	3/2020 4.3	-	-	-	1	CPWD
4.	16/2021 4.1	-	-	-	1	CPWD
5.	16/2021 4.2	-	-	1	-	CPWD
6.	1/2023 4.1	-	-	1	-	CPWD
7.	16/2025 3.5.2 (i) Sl. No.2 of Annexure 3.12A	-	-	-	1	CPWD
8.	16/2025 3.5.2 (ii) Sl. No.2 of Annexure 3.12C	-	-	-	1	CPWD
9.	3/2020 4.9	-	-	-	1	Delhi Division/ DDA
10.	16/2025 3.5.2 (i) Sl. No.2	-	-	-	1	UT/MRTS

	of Annexure 3.12B					
11.	16/2025 4.2.2.2 Sl. No. 40 of Annexure 4.5	-	-	-	1	Budget
12.	16/2025 4.2.2.2 Sl. No. 88 of Annexure 4.5	-	-	-	1	Budget
13.	16/2025 4.2.2.1 Sl. No. 10 of Annexure 4.4	-	-	-	1	Budget
14.	16/2025 4.2.2.3 Sl. No. 87-89 of Annexure 4.6A	-	-	-	1	Budget
15.	16/2025 4.2.2.3 Sl. No. 94-96 of Annexure 4.6B	-	-	-	1	Budget
16.	16/2025 4.2.2.4 Sl. No. 43 of Annexure 4.7	-	-	-	1	Budget
17.	16/2025 4.4.1 Sl. No. 18 of Annexure 4.10	-	-	-	1	Budget
18.	16/2025 4.5.2 Sl. No. 20- 22 of Annexure 4.11	-	-	-	1	Budget
19.	04/2025 4.2.2.2 Sl. No. 42 of Annexure 4.5	-	-	-	1	Budget
20.	04/2025 4.2.2.2 Sl. No. 92 of Annexure 4.5	-	-	-	1	Budget
21.	04/2025 4.2.2.3 Sl. No. 115-118 of Annexure 4.6B	-	-	-	1	Budget
22.	04/2025 4.2.2.3 Sl. No. 91-93 of Annexure 4.6A	-	-	-	1	Budget
23.	04/2025 4.2.2.4 Sl. No. 31 of Annexure 4.7	-	-	-	1	Budget

24.	16/2025 4.7 Sl. No. 1 of Annexure 4.13	-	-	-	1	Principal Account Office
25.	16/2025 3.4.1.5 Sl. No. 1	-	-	-	1	Principal Account Office
26.	04/2025 3.4.3 of Annexure 3.10 (HPIL)	-	1	-	-	Principal Account Office
27.	04/2025 3.1.1.3	-	-	-	1	Principal Account Office
Total		0	1	3	23	

**Audit Observations of C&AG Report
Ministry of Housing and Urban Affairs**

Sl. No.	Para No. /Report No.	Text of the Para
1.	Entire Report No. 17 of 2021	Administration of Nazul Lands by L&DO: This Report presents the Audit findings on the follow-up action taken by MoHUA/ L&DO on the observations/ recommendations of the PAC.
2.	Para No. 3.1 Report No. 10 of 2020	Loss of revenue due to failure to levy departmental charges: In violation of the provision of the Works Manual, CPWD failed to levy departmental charges for construction of the NSIC Office Building, Kolkata, resulting in loss of revenue of ₹58.10 lakh.
3.	Para No. 4.3 Report No. 3 of 2020	Excess payment of ₹1.36 crore to the contractor: An excess payment of ₹1.36 crore was made to the contractor due to adoption of wrong price index for calculation of escalation on cement and steel.
4.	Para No. 4.1 Report No. 16 of 2021	Inadequate recovery of water charges: Due to failure of CPWD to install individual water meters/ revise the rates of recovery of water charges from the allottees of General Pool Residential Accommodation, financial burden of ₹63.69 crore has devolved upon CPWD.
5.	Para No. 4.2 Report No. 16 of 2021	Loss of revenue due to non-levy of departmental charges: CPWD failed to levy departmental charges for construction of the IT Park for STPI at Salt Lake, Kolkata, in violation of the provisions of the Works Manual, resulting in loss of revenue, amounting to ₹2.33 crore.
6.	Para No. 4.1 Report No. 1 of 2023	Short recovery of water charges: Due to failure of CPWD to install individual water meters and revise the rates of recovery of water charges from the allottees of GPRA, financial burden of ₹ 7.69 crore devolved upon CPWD.
7.	Para No. 3.5.2 (i) Sl. 2 of Annexure 3.12 A Report No. 16 Of 2025	Misclassification of Expenditure
8.	Para No. 3.5.2.(ii) Sl No. 2 Annexure 3.12 C Report No. 16 Of	Misclassification of Expenditure

	2025	
9.	Para No. 4.9 Report No. 3 of 2020	Undue benefit to the lessee of ₹62.32 lakh: Application (by DDA) of a wrong clause of policy for levying misuse charges resulted in non-recoverability of dues amounting to ₹62.32 lakh.
10.	Para No. 3.5.2 (i) Sl. No. 2 of Annexure 3.12 B Report No. 16 Of 2025	Misclassification of Expenditure
11.	Para No. 4.2.2.2 Sl. No. 40 of Annexure 4.5 Report No. 16 Of 2025	Significant Savings of 100 crore or more at Segment level
12.	Para No. 4.2.2 Sl. No. 88 of Annexure 4.5 Report No. 16 Of 2025	Significant Savings of 100 crore or more at Segment level
13.	Para No. 4.2.2.1 Sl. No. 10 of Annexure 4.4 Report No. 16 Of 2025	Significant savings at Grant/Appropriation level
14.	Para No. 4.2.2.3 Sl. No. 87-89 of Annexure 4.6 A Report No. 16 Of 2025	Significant savings at minor/sub-head level-other significant savings of ₹500 crore or more at minor/sub-head
15.	Para No. 4.2.2.3 Sl. No. 94-96 of Annexure 4.6 B Report No. 16 Of 2025	Significant savings at minor/sub-head level-other significant savings of ₹100 crore or more at minor/sub-head level
16.	Para No. 4.2.2.4 Sl. No. 43 of Annexure 4.7 Report No. 16 Of 2025	Non-surrender of savings
17.	Para No. 4.4.1 Sl.	Injudicious re-appropriation from/to minor/sub-heads

	No.18 of Annexure 4.10 Report No. 16 Of 2025	
18.	Para No. 4.5.2 Sl. No. 20-22 of Annexure 4.11 Report No. 16 Of 2025	Expenditure incurred without a budget line
19.	Para No. 4.2.2.2 Sl. No. 42 of Annexure-4.5 Report No. 4 Of 2025	Significant Savings at Segment level
20.	Para No. 4.2.2.2 Sl. No. 92 of Annexure 4.5 Report No. 4 Of 2025	Significant Savings at Segment level- Capital Voted
21.	Para No. 4.2.2.3 Sl. No.115-118 of Annexure 4.6 B Report No. 4 Of 2025	Significant savings at minor-head/sub-head level- ₹100 Crore or more
22.	Para No. 4.2.2.3 Sl. No. 91-93 Annexure 4.6 A Report No. 4 Of 2025	Significant savings at minor-head/sub-head level- ₹500 Crore or more
23.	Para No. 4.2.2.4 Sl. No. 31 of Annexure 4.7 Report No. 4 Of 2025	Non-surrender of savings
24.	C&AG Para No. 4.7 Sl. No. 1 Annexure 4.13 Report No. 16 Of	Outstanding utilisation certificates

	2025	
25.	C&AG Para No. 3.4.1.5 Sl. No.1 Report No. 16 Of 2025	Non-reconciliation of shares issued
26.	C&AG Para No.3.4.3 Annexure 3.10 (HPIL) Report No. 4 Of 2025	Government investments
27.	C&AG Para No. 3.1.1.3 Report No. 4 Of 2025	Non-compliance to Accounting Procedures - Reserve Funds - Sovereign Green Fund

Annual Reports / Audited Accounts for the year indicated against each of the following Organizations were laid on the Table of Lok Sabha / Rajya Sabha during Budget Session and Winter Session 2025.

- i. Delhi Development Authority (2022-2023) & (2023-2024)
- ii. Delhi Urban Art Commission (2024-2025)
- iii. National Buildings Construction Corporation Ltd. (2024-2025)
- iv. Building Material and Technology Promotion Council (2024-2025)
- v. Bangalore Metro Rail Corporation Ltd. (2024-2025)
- vi. Gujarat Metro Rail Corporation Ltd (2023-2024)
- vii. Delhi Metro Rail Corporation Ltd (2024-2025)
- viii. Housing and Urban Development Corporation (HUDCO) (2024-2025)
- ix. Kochi Metro Rail Ltd. (2024-2025)
- x. Uttar Pradesh Metro Rail Corporation Ltd. (2024-2025)
- xi. Mumbai Metro Rail Corporation Limited (2024-2025)
- xii. National Capital Region Transport Corporation Ltd. (2024-2025)
- xiii. Maharashtra Metro Rail Corporation Limited, Nagpur (2024-2025)
- xiv. Hindustan Steelworks Construction Limited, Kolkata (2024-2025)
- xv. Hospital Services Consultancy Corporation Ltd. (2024-2025)
- xvi. National Cooperative Housing Federation of India (2024-2025)
- xvii. Chennai Metro Rail Ltd. (2023-2024)
- xviii. Rajghat Samadhi Committee (2023-2024)
- xix. Hindustan Prefab Ltd.(2023-2024) & (2024-2025)
- xx. National Capital Region Planning Board (2022-2023)
- xxi. Madhya Pradesh Metro Rail Corporation Ltd. (2023-2024)

Public Grievance Officers of the Ministry of Housing and Urban Affairs and various Organizations under it

Sl. No.	Name of Organisations	Public Grievance Officers	Telephone Nos and e-mail addresses
1.	Ministry	Sh. Manoj Kumar Sharvar, Dir(Coord., Parl. & PG)	Room No. 816, '8 th Floor, Sankalp Bhawan, New Delhi. Tel No. 23783348 E-mail: m.sharvar38@gov.in Website:- www.MoHUA.gov.in 
2.	CPWD	Shri Sanjeev Rastogi, DDG (Works)	Vidyut Bhawan New Delhi. E-mail- cpwd_ddg@nic.in
3.	Land & Development Office	Sh. Shyam Lal Punia Land & Development Officer	Room No. 510, 5 th Floor, Sankalp Bhawan, New Delhi. Tel No. 23783463 E-mail:- ldo@nic.in Website:- www.ldo.nic.in 
4.	Directorate of Estates	Sh. Sibbo Ram Meena Assistant Director of Estates	Block 2,4 , Jodhpur House Pandara Road E-mail- sibbo.meena@gov.in Website:- www.estates.nic.in 
5.	Directorate of Printing	Sh.Ajay Sinha, Director	405B,4th Floor, GIP Building,Minto Road, New Delhi E-mail:- ak.sinha66@nic.in Website:- www.dop.nic.in 
6.	National Building Organisation	Ms. Sakshi, Deputy Director	Room No. 906, Sankalp Bhawan, New Delhi Tel. No.: 23061692 E-mail: sakshi.s19@gov.in
7.	Pay and Account Office	Sh. Anand Mishra, Sr. Accounts Officer	Room No.103, 1st Floor, Sankalp bhawan, K.G. Marg,New Delhi Tel No.-23063673 E-mail- tnc-moud@gov.in
8.	Town & Country Planning Organization	Sh. Mohd Monis Khan Town and Country Planner	T&CPO, E-Block, Vikas Bhawan, I P Estate, New Delhi-110002. Tel. No. 23370620 E-mail:- monis.khan@nic.in Website:- www.tcpomud.gov.in 
9.	Department of Publication	Smt. Lucy Joyti Beck (Assistant Controller-Admn.)	GIP Building,Minto Road, New Delhi E-mail:- acop-dep@nic.in Website:- www.deptpub.nic.in 

10.	Govt. of India Stationary Office	Sh. B. Dhar, Deputy Controller of Stationery-Admn.	G.I.S.O., 3, Church Lane, Kolkata-700001. Tel. No.033- 22625481 Website:- www.giso.gov.in
11.	National Buildings Construction Corporation Ltd.	Smt. Manjeeta Mahajan Srivastava, General Manager	NBCC Bhawan, Lodhi Road, New Delhi Fax No.-2436699,5, Tel. No. 24361302 E-mail- grievance@nbccindia.com Website:- www.nbccindia.gov.in
12.	Housing and Urban Development Corp.	CS, Vibha Wadhva Company Secretary	Core 7A, HUDCO Bhawan, India Habitat Centre, Lodhi Road, New Delhi-110003, Tel. No.: 24651165, E-mail: pghudco2018@gmail.com , Website: www.hudco.org
13.	Hindustan Prefab Ltd.	Smt CS SANDHYA TIWARI Company Secretary,	Hindustan Prefab Ltd. Jangpura, New Delhi-110014 Tel. No.- 43149800, E-mail: - cs.hpl@gov.in Website: hindprefabin
14.	Delhi Metro Rail Corporation Ltd.	Sh. Omvir Singh Saini, GM (Planning)	Metro Bhawan, Fire Brigade Lane, Barakhamba Road, New Delhi-110001. Tel No. 23417915,E-mail- planning_dmrc@gmail.com Website: www.delhimetrorail.com
15.	Delhi Development Authority	Sh. Deepanker Gupta, Director (SA & GR)	INA, C-1/205, Vikas Sadan New Delhi Tel No. 24661524 Email: Dirsagr@dda.org.in Website:- www.dda.org
16.	National Capital Region Planning Board	Shri Satyabir Singh, Assistant Director Technical	N.C.R.P.B., Core-IV B, First Floor, India Habitat Centre, Lodhi Road, New Delhi- 110003. Tel No. 24642287, E-mail: ddtnm-ncrpb@nic.in Website:- www.ncrpb.nic.in
17.	Delhi Urban Art Commission	Smt. Ashu Chaudhary Secretary	Core-6A, UG Floor, India Habitat Centre, Lodhi Road, New Delhi-110003, Phone-24619593

			E-mail: duac1974gmail.com
18.	Building Material & Technology Promotion Council	Sh. C.N Jha, Dy.Chief SPD	Core 5A, India Habitat Centre, Lodhi Road, New Delhi-110003, Tel No.-24652416 E-mail: cnjha06@gmail.com
19.	Central Government Employees Welfare Housing Organisation	Shri Ashok Kumar, Deputy Director (Admn)	CGEWHO 9th Floor, B Wing, Janpath Bhawan, Janpath,, New Delhi Tel Nos. -23735408 E-mail: cgewho@nic.in
20.	National Cooperative Housing Federation of India	Shri N. S. Mehara Chief Executive	6A/6, Siri Fort Institution Area, August Kranti Marg, New Delhi, Tel. No.-26490535 E-mail: nchf2001@yahoo.com , Website: nchfindia.net
21.	National Institute of Urban Affairs	Sharad Malhotra Administrative officer	Core-4B, 1 st and 2 nd Floor, India Habitat Centre, Lodhi Road, New Delhi-110003, Phone—24643284, E-mail- sharad@niu.org
22.	National Capital Region Transport Corporation Ltd.	Shri Saket Kumar Singh, Company Secretary	7/6, Siri Fort Institutional Area, August Kranti Marg, New Delhi-110049, Phone- 41066943, E-mail- saket.singh@ncrtc.in
23.	Rajghat Samadhi Committee	Shri K. P. Singh, Secretary	Raj Ghat Samadhi committee, Mahatma Gandhi Marg, New Delhi-110002. Phone- 23273546, E-mail- gandhisamadhi@gmail.com www.rajghat.gov.in

List of Functional Websites of Ministry and its Attached Organization

Organization		Website Address
(a)	Ministry of Housing & Urban Affairs	www.mohua.gov.in
(b)	Central Public Works Department	www.cpwd.gov.in
(c)	Delhi Development Authority	www.dda.org
(d)	Directorate of Estates	www.esampada.mohua.gov.in
(e)	Land and Development Office	www.ldo.gov.in
(f)	Directorate of Printing	www.dop.nic.in
(g)	Department of Publications	www.deptpub.nic.in
(h)	Central Public Health and Environmental Engineering Organization (CPHEEO)	www.cpheeo.nic.in
(i)	Office of the Chief Controller of Accounts	www.ccamoud.nic.in
(j)	National Capital Region Planning Board (NCRPB)	www.ncrpb.nic.in
(k)	National Capital Region Transport Corporation	www.ncrtc.in
(l)	National Institute of Urban Affairs	www.niua.org
(m)	National Buildings Construction Corporation	www.nbccindia.com
(n)	Government of India Stationery Office	www.giso.gov.in
(o)	Town & Country Planning Organization	www.tcpo@gov.in
(p)	Delhi Urban Arts Commission	www.duac.org
(q)	National Cooperative Housing Federation of India	www.nchfindia.net
(r)	Central Government Employees Welfare Housing Organization	www.cgewho.in
(s)	Building Materials and Technology Promotion Council	www.bmtpc.org
(t)	Hindustan Prefab Limited	www.hindprefab.in
(u)	Housing and Urban Development Corporation	www.hudco.org
(v)	National Buildings Organization	www.nbo.nic.in